NORFOLK DISTRICT U.S. ARMY CORPS OF ENGINEERS

FY24+ WORKLOAD FORECAST February 2024

Michael R. Darrow, P.E., PMP Deputy District Engineer

US Army Corps of Engineers®

U.S. ARMY



As of 5 Feb 2024





- Addition of multiple Shallow Draft Projects from FY23 Appropriation Most will be FY24/25 Projects
- Funding for Sandbridge Beach Hurricane Protection, **\$22M**, FY 24 BIL Funding
- Added Craney Island Main Dike Dredging \$25-50M 3rd QTR solicitation
- Added Small Business Design Build Construction MATOC 4th QTR Solicitation
- Additional Updates in following slides are annotated in <u>Blue</u>

TRENDS/HIGHLIGHTS

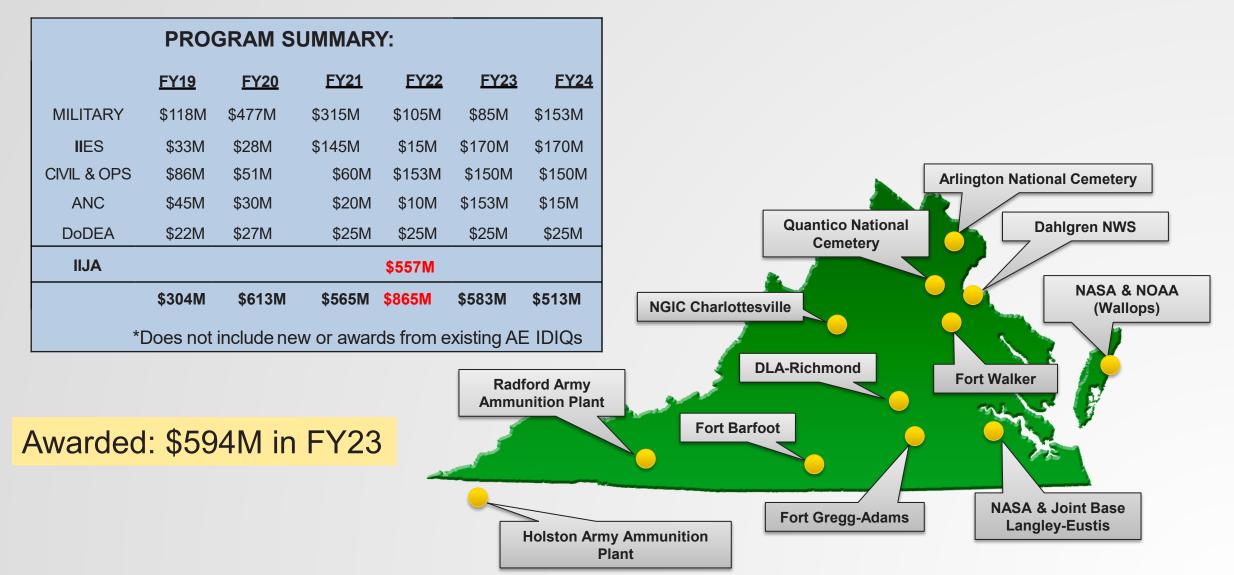
Radford & Holston Army Ammo Plants	Civil Works Program					
 AE Contract: Under Evaluation \$240M MATOC Will allow for use at all Ammunition GOCOs ANSol Thermal Treatment (Holston) – TBD (IDAC?) DB ANSol Tank Farm (Holston) – In evaluation New Water Intake Facility (Holston) – FY25 Laundry Facility – FY24 Solicitation 	 Norfolk Harbor Norfolk Harbor Deepening: \$83.7M funding in Budget plus \$141.7M approved from Infrastructure Bill AOC PH 2 (with VB Hurricane Protection) - Awarded \$70M December 23 Lynnhaven River Basin – Ph 2 Restoration: 23-acre reef awarded December 23; 12-acre wetland FY24 Norfolk Coastal Storm Risk Mgmt. – approx. \$2.6B total cost, \$8M E&D underway for Ph \$399.3M approved for construction funding from Bipartisan Infrastructure Law Expect first construction award in CY24 – DB Pump Stations for Phase (1A) – Solicit 3rd Qtr FY24 Will have 3 or 4 stand-alone contracts to support initial Phase (1A) Peninsula Coastal Storm Risk Mgmt \$3M funding received December 2023 Awaiting new starts for Coastal Storm Risk Studies – Chincoteague and Tangier. FY24 BIL Spend Plan has \$22M for renourishment of Sandbridge Beach, VA Craney Island Eastern Expansion – Main Dike - \$10-\$50M – Solicit 3rd QTR FY24 					
DoDEA	Military Program					
 Main focus is on SRM – utilizing existing IDIQs Replacement AE MATOC Contracts for 1Qtr FY25 Replacement FAM Contract Award 4Q FY24 	 JBLE Program Langley, Fuel Systems Maintenance Dock (\$10M - \$25M) Solicit: 2nd Qtr FY24 Ft. Eustis, ACP, Main Gate (\$10M - \$25M) Solicit: 2nd Qtr FY24 Ft. Eustis, HQ Bldgs., AIT Barracks PH IV, Ft. Eustis (\$10M - \$25M) Solicit: 2nd Qtr FY24 FY 25 Langley, Dorm, PA: \$86M – In design, Solicit: 2nd Qtr FY25 (Pending funds) FY 26 Langley, ACP/ Large Vehicle Inspection Fac, PA: \$93M – In Planning. 					
Arlington National Cemetery - \$10-\$15M SRM/YR	■ UMMC					
 Southern Expansion – Phase III – Cemetery Expansion (FY25) Amphitheater Interior Renovation (A-E) (FY24) Entry Corridor Development (A-E – Planning/NEPA) (FY24) Sanitary Sewer Repair (FY24) (Re-solicit 2nd Qtr) Road Projects (Full depth, Mill & Pave) (MATOC) 	 SOF Multi-Purpose Firing Range, Ft. Barfoot (\$1M - \$5M) Solicited 1st Qtr FY24 West Apron Fire Pump, Langley (\$1M - \$5M) Solicit: 3rd Qtr FY24 FY25 Ft. Gregg-Adams, Confidence Course (UMMC), (\$4M) FY24 Ft. Gregg-Adams, Building Demo, (\$9.4M) (HNC FRP contract) FY26 Anti-Vehicle Barrier Back-Gate, Ft. Eustis (\$1M - \$5M) In design 					

3



PROGRAM AT A GLANCE







SMALL BUSINESS PROGRAM – FEBRUARY 2024

Туре	NAO Goals	Current %	Current \$	
Small Business	20%	17.96%	\$17,918,930	
SDB	6%	6.21%	\$6,195,283	
SDVOSB	3%	.03%	\$34,300	
WOSB	3%	.07%	\$67,200	
HUB Zone	3%	.04%	\$38,043	「「大学」を生ま
FIRST/SECO	ND TIME AWA	ARDS FY24 (G	oal is 10)	20



OUTREACH EVENTS

CAPABILITY BRIEFINGS February 21, 2024

9:00

<u>10:00</u> Details to follow

<u>11:00</u> <u>1:00</u>

March 6, <u>2024</u>

9:00 10:00 11:00 1:00

(Details to follow)

Thank you for your continued support of the Small Business Program!!

2024 SAME Mid-Atlantic Small Business Outreach + Industry Day February 26-28, 2024

Virginia Beach Convention Center

SAME DC NoVA Posts' 16th Annual Small Business Conference

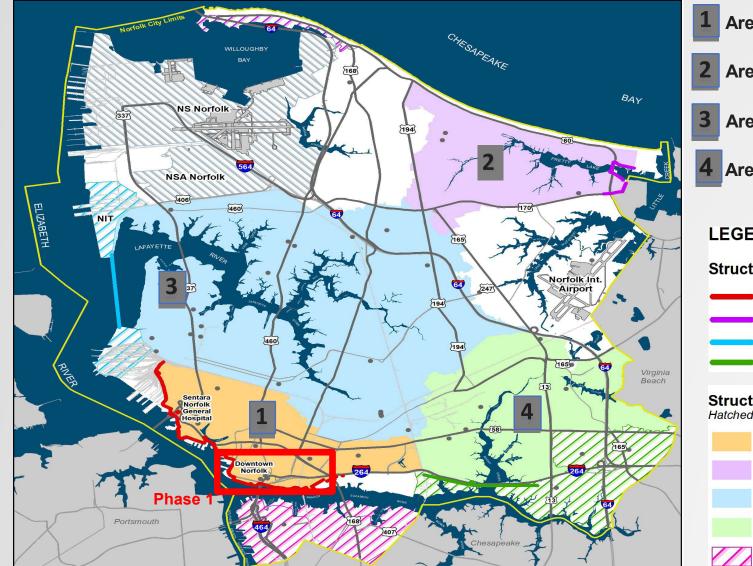
Wednesday, April 24, 2024 Capital Turnaround, Washington, DC

CAPABILITY BRIEFINGS

- Over 100 capability briefings during FY23.
- If interested, send request and capability statement to Cherie.A.Kunze@usace.army.mil

OVERALL NORFOLK CSRM PROJECT SCOPE





City's Priorities for Construction Sequence:

Area 1 Ghent-Downtown-Harbor Park

- Area 2 Pretty Lake
- Area 3 Lafayette

Area 4 Broad Creek and Citywide/nonstructural

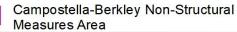
LEGEND

Structural Flood Risk Management Measures

- Ghent-Downtown-Harbor Park
- Pretty Lake Surge Barrier
- Lafayette Outer Surge Barrier
- Broad Creek Surge Barrier

Structural Measures Risk Management Area Hatched Area Indicates Non-Structural Measures

- - Ghent-Downtown-Harbor Park
 - Pretty Lake Surge Barrier
 - Lafayette Outer Surge Barrier
 - Broad Creek Surge Barrier

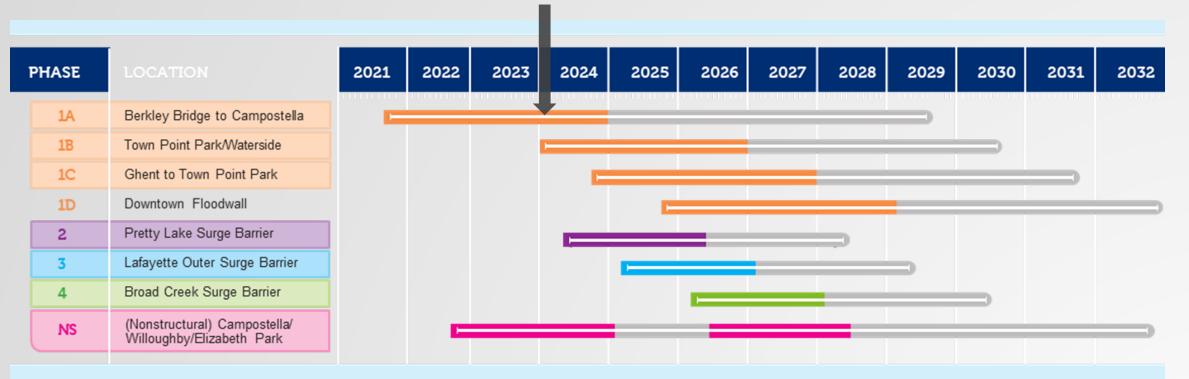




PROJECT TIMELINE



Design of Phase 1A = 65%, with 100% scheduled for July 2024



Phase 1B, 1C, 1D, 2, 3, 4 and NS <10% Design Complete

Design Phase Construction Phase

Project phase map:

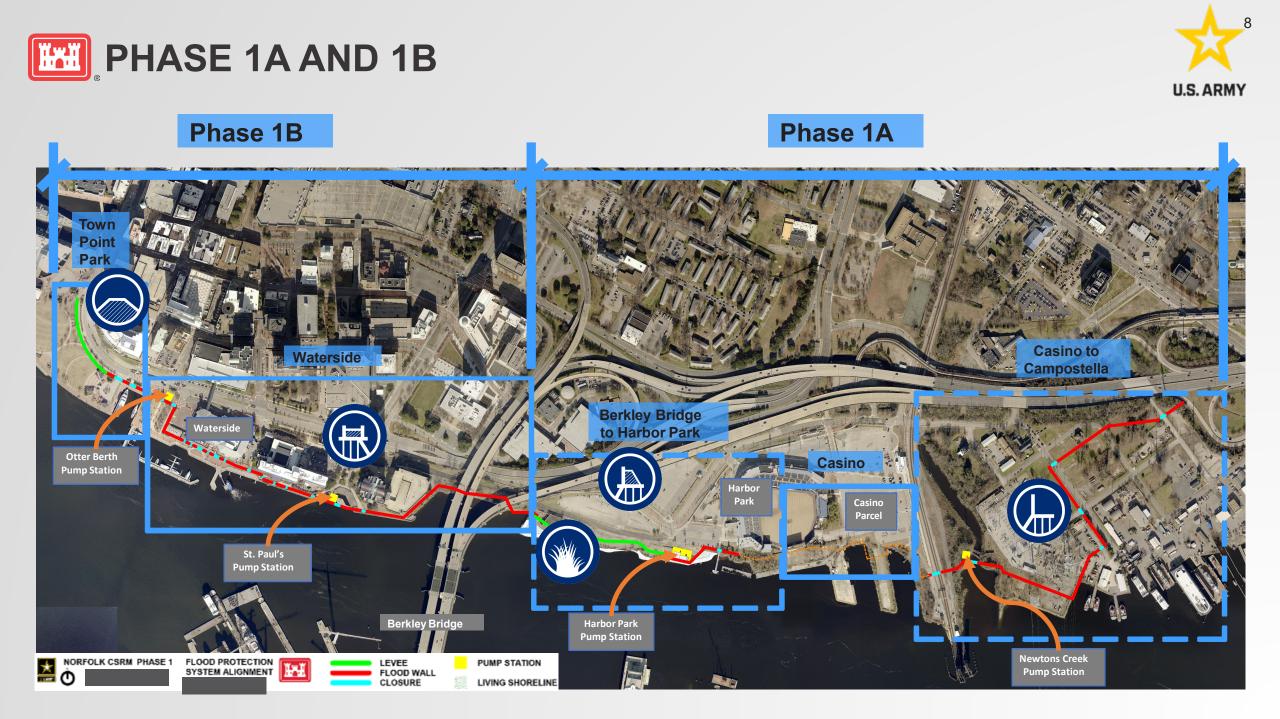




Structural Measures Risk Management Area Hatched Area Indicates Non-Structural Measures

Ghent-Downtown-Harbor Park

- Pretty Lake Surge Barrier
- Lafayette Outer Surge Barrier
- Broad Creek Surge Barrier
- Campostella-Berkley Non-Structural Measures Area





SCHEDULE AND STRATEGY FOR CONSTRUCTION AND COST UPDATES

			Δ.																				
	AE Design		AE	Design Cont	ract Awa	Ird																	
	In-House Design																						
	AE Acquisition		Con	struction Co	ntract Av	ward																	
	Engineering Focus Areas			NLY - Does n			e/Acquisiti	ion/Constr	uction	J]													
	Construction	Design		2023				2	024						20	25					202	26	
	Construction	Maturity at PACR		SEP OCT N		IAN FEB				SEPLOCT	NOV DEC	IAN											NUI
1Δ	Berkley Bridge to Campostella		In-House		01020	JAN TED	100%		1 302 1 700		NOVIDEO	30.11			K1 3014	JUL		-	01020	3744 1122		(108/150	-
	Town Point Park/Waterside	20%			quisition		77	AE Desi	an					II							1		
	Pump Stations	20%	<u></u>	DBRFP		RTA	-		Acquisitio					DB	Contra	ct							
IA		2070			•			DURIN	Acquisitio						Contrac					[
	Ghent to Town Point Park	20%		AE Ac	quisition		77	AE Desi	an					II		11					<u> </u>		
1C/D	Downtown Flood Wall	20%			quisition		37	AE Desi	¥														
	Alignment Refinement																						
	Topo/Utility Survey											Í											
\$7.5M -	Additional Geotech. Investigation											1											
\$8. 5M	H&H Int. Drainage / Hydrodynamic							I	- I					II		I		- I I -					
	Cost Estimate												Ű										
													<u>ک</u>										
2	Pretty Lake Surge Barrier	20%					Re-	evaluate	Phasing				<u>е</u> .			· · ·							
	NFS Design / Lessons Learned												8										
													t										
3	Lafayette Outer Surge Barrier	20%		AE Ac	quisition		7.	AE Desi	gn				ta										
	Alignment Refinement												တ										
	H&H Int. Drainage / Hydrodynamic																						
\$3. 5M -	- Geotechnical Investigation																						
\$4. 5M	Structural Analysis																						
	Cost Estimate											1											
4	Broad Creek Surge Barrier	20%																					
	NFS Design / Lessons Learned																						
	Programmatic VE Study																						
	PACR for New Authorized Cost												*										
											902 Holiday Expires		*Includes	Progra	ammatic	CSRA	\ develo	pment					



FY24 NON-PROJECT SPECIFIC A/E IDIQ CONTRACTS + SATOCS



Туре	Location	Lead POC	Amount	Small Business or Unrestricted	Solicitation Qtr / FY
DoDEA AE MATOC	CONUS & OCONUS	Alex Gusev	\$80M	UR	Under evaluation
Army Ammo Plants	Radford/ Holston	Sarah Taylor	\$240M	UR	Under evaluation
SB AE MATOC	VA/Regional	Sarah Taylor	\$50M	SB	Synopsis posted 13 Aug
CM Services – Multiple Locations		Tom Booth	\$4M	SB	FY24
DoDEA Facility Asset Management (FAM)		Alex Gusev	\$35M	SB	2Q-3Q FY24
DoDEA PM/DM x3	GA-LA, KY, and SC-GA	Alex Gusev	Varies (\$10M- 15M)	SB	1Q-3Q FY24
DoDEA SRM x5	Various	Alex Gusev	\$4.5M each	SB	2Q-3Q FY24
DB Construction MATOC	VA/Regional	Becca Turpin	TBD (\$50M>)	SB	4Q FY24





Hydrographic Survey

Waterways (exp. 9/25)

Vessel Repair (exp. 8/26)

- Colonna Shipyard
- Fairlead Boatworks
- Lyon Shipyard
- Severn Yachting Center

ANC Southern Expansion Des. (stand-alone award) (exp. 7/24) • HNTB

Architect/Engineering General (exp. 6/27)

- Prime AE Group, Inc
- Woolpert-RS&H, LLC
- Benham-Stanley, LLC
- Burns and McDonnell Engineering Company, Inc.
- AECOM Technical Services, Inc
- Clark Nexsen-CH2M Hill JV





DoDEA GA & AL PM/DM (exp. 3/24)

Universal Services Provider

DoDEA KY PM/DM (exp. 9/24)

Brymak Eagle Pro

Construction SATOCS (\$4M)

New Dominion (NoVA/Richmond)

DoDEA GA & SC PM/DM (exp. 10/24)

Ahntech Inc.

DoDEA NC PM/DM (exp. 6/26)

ASI-Brymak

DoDEA West Point PM/DM (exp. 9/27)

Ahntech Inc.

DoDEA Facility Assessments (exp. 9/24)

Alpha Facilities Solutions



ACQUISITION STRATEGIES



Use sole source in most cases to get contractors doing specialized or work at unique locations

- 13 new contractors added to in FY21.
- 7 new contractors added to in FY22
- 3 new contractors in FY23

Currently no pool of MATOCS to support SRM like work

- One D-B SRM Construction Contracts put in place Northern VA (Quantico, Ft. Walker (Ft. A.P. Hill), Dahlgren, DSCR)
- Looking to add a stand alone for DSCR and/or minor JOC
- Possible Small Business D-B and Large Business MATOCs in FY24/25

Developing Construction Acquisition Plans to support Norfolk Coastal Storm Risk Management Program

 Phase 1A and 1B projects are anticipated to be **Stand-Alone Contract Actions (DB and DBB)**

Looking to develop the following additional tools:

DoDEA DM/PM:

- 1. GA-AL: Ft. Moore, GA; Ft. Novosel, AL; Maxwell AFB,
- 2. KY: Ft. Campbell, KY
- 3. SC-GA: Ft. Stewart, GA; Ft. Jackson, SC; Laurel Bay Beaufort, SC

DoDEA SRM IDIQS:

- 1. GA-AL: Ft. Moore, GA; Ft. Novosel, AL; Maxwell AFB, AL
- 2. KY: Ft. Campbell, KY; Ft. Knox, KY
- 3. NC: Ft. Liberty; Camp Lejuene
- 4. PR: Ft. Buchanan, PR; Ramey, PR
- 5. SC-GA: Ft. Stewart, GA; Ft. Jackson, SC; Laurel Bay **Beaufort, SC**
- 6. NY: West Point





Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Renovate ACP Main Gate, Ft. Eustis	Stand Alone	SB	\$10M - \$25M	2Q FY24
	Fuel System Maint. Dock, Langley	Stand Alone	UR	\$10M - \$25M	2Q FY24
	West Apron Fire Pump, Langley	Stand Alone	SB	\$1M - \$5M	3Q FY24
Construction	SOF Multi-Purpose Firing Range, Ft. Barfoot	Stand Alone	SB	\$1M - \$5M	Solicited
	F-22 Dormitory, Langley	Stand Alone	UR	\$25M - \$100M	2Q FY25
	Anti-Vehicle Barrier, Back- Gate, Ft. Eustis	Stand Alone	SB	\$1M - \$5M	2Q FY26
	ACP/ Large Vehicle Inspection Fac, Langley	Stand Alone	UR	\$25M - \$100M	3Q FY26





Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Southern Expansion (Ph III) Cemetery	Stand Alone	UR \$100M - \$250M		3Q FY25
	Sanitary Sewers Repairs	Stand Alone	SB	\$500K - \$5M	2Q FY24
Construction	McPherson Roads (Pt 2) Full Depth Reconstruction	Roads MATOC	SB	\$500k-\$1.5M	4Q FY24
	Roosevelt Drive (Wheaton to Porter) Mill and Pave	Roads MATOC	SB	\$500-\$1M	4Q FY24
	Schley, Sherman, Meigs Full depth Road Reconstruction	Roads MATOC	SB	\$7M - \$15M	3Q FY25



MILITARY FY24 – DEFENSE SUPPLY CENTER RICHMOND (DSCR)

U.S. ARMY

16

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Renovate Warehouse 66, C Office	Stand Alone	SB	\$1M - \$5M	4Q FY24
	Renovate Open Shed 5	Stand Alone	SB	\$1M - \$5M	4Q FY24
	Construct Solar Farm	Stand Alone	SB	\$1M - \$5M	4Q FY24
	Installation Electrification Study	Stand Alone	SB	\$300K - \$750K	4Q FY24
Construction	Building 31, Demo 4 Bays (I - M)	Stand Alone	SB	\$1M - \$5M	4Q FY24
	Building 46 Generator Tie-in	Stand Alone	SB	\$300K - \$750K	4Q FY24
	Demo Building 20	Stand Alone	SB	\$300K - \$750K	4Q FY24
	Demo Building 74	Stand Alone	SB	\$300K - \$750K	4Q FY24



MILITARY FY24 – DEFENSE SUPPLY CENTER RICHMOND (DSCR)



Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Renovate North Gate ACP (Bldg. 208 & 209)	Stand Alone	SB	\$1M - \$5M	1Q FY24
	Overhead to Underground Powerlines	Stand Alone	SB	\$1M - \$5M	4Q FY24
Construction	Repair WH 32 Dock	Stand Alone	SB	\$1M - \$5M	4Q FY24
	Replace Roof Bldg. 32	Stand Alone	SB	\$5M - \$10M	4Q FY24
	Replace Bldg. 80 Roof	Stand Alone	SB	\$1M - \$5M	4Q FY24



MILITARY FY25 – DEFENSE SUPPLY CENTER RICHMOND (DSCR)



Acquisition Anticipated **Small Business Estimated Price** Strategy – Stand Type of Work **Project Name** Solicitation Alone Contract or or Unrestricted Range Qtr/FY **Basic IDIQ Renovate Bldg. 45** SB \$1M - \$5M **Stand Alone 3Q FY25 Redesign & Repave Parking** SB \$1M - \$5M 3Q FY25 Stand Alone Lot 7 Install Bldg. 46 Switchgear **Stand Alone** SB \$5M - \$10M 3Q FY25 SB **Replace Roof Bldg. 31 Stand Alone** \$5M - \$10M 4Q FY25 Construction **Renovate Bldg. 37 Stand Alone** SB \$5M - \$10M 4Q FY25 **Redesign and Repave** SB **Stand Alone** <\$1M 4Q FY25 Parking Lot 4 **Repair H Road Stand Alone** SB \$1M - \$5M 4Q FY25 **Repair Parking Lot 75** SB 4Q FY25 Stand Alone <\$1M



INTERAGENCY & ENVIRONMENTAL SERVICES (IIES) FY24 & FY25



Acquisition Strategy – Anticipated Small Business or **Estimated Price** Type of Work **Project Name** Stand Alone Solicitation Unrestricted Range Qtr/FY Contract or **Basic IDIQ** Norfolk District Emergency SB TBD \$1M - \$5M 2Q FY24 **Ops Ctr upgrade** Holston ANSol Tank Farm D-**Stand Alone** UR \$100M - 250M **Evaluating B** Construction Construction **Holston Laundry Facility** 4Q FY24 **Stand Alone** TBD \$10M - \$25M **Stand Alone Sole Source** 2Q FY24 \$1M - 5M **Holston Roads NASA Wallops Shoreline Stand Alone** TBD \$25M - \$50M **FY25 Protection**

INTERAGENCY & ENVIRONMENTAL SERVICES (IIES) FY25, FY26 & FY27



Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Holston New Water Intake Facility	Stand Alone	TBD	\$25M - \$100M	FY25
	NSWC Carderock V-82 Renovation	Stand Alone	TBD	\$5M - \$10M	FY25
Construction	SCIF Renovations (potentially 1)	Stand Alone	TBD	\$1M - \$5M	FY25
	Holston Outfall 40 and Reservoir Repair	Stand Alone	TBD	\$10M - \$25M	FY26
	Holston ANSol Thermal Destruction Facility	Stand Alone	UR	\$100M - \$250M	FY27



FY24 CIVIL WORKS & OPERATIONS



Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Sandbridge Beach Nourishment	Stand Alone	UR	\$25M - \$50M	3Q FY24
	Lynnhaven River Basin, Phase 2 Wetland	Stand Alone	TBD	\$12M - \$15M	4Q FY24
	Craney Island Project Office Expansion	Stand Alone	TBD	\$1M - \$5M	2Q FY24
Construction	Craney Island Earth Work	IDIQ SATOC	TBD	\$25M - \$50M	2Q FY24
	Great Bridge Field Office Construction	Stand Alone	TBD	\$1M - \$5M	4Q FY24
	Norfolk District Pier Renovations	Stand Alone	TBD	\$10M - \$25M	3Q FY24
	Craney Island Ground Improvements	Stand Alone	TBD	\$1M - \$5M	4Q FY24



FY24 CIVIL WORKS & OPERATIONS DREDGING

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Atlantic Ocean Channel (Phase II) with VA BCH	Stand Alone	UR	\$50M - \$100M	Awarded
	Hoskins Creek Maintenance Dredging	Stand Alone	TBD	\$1M - \$5M	Solicited
	Lynnhaven Inlet Maintenance Dredging and Debris Removal	Stand Alone	TBD	\$1M - \$5M	2Q FY24
Dredging	Willoughby Channel Maintenance Dredging	Stand Alone	SB	\$1M - \$5M	Awarded
	Waterway on the Coast of Virginia, VA	Stand Alone	TBD	\$1M - \$5M	2Q FY24
	Milford Haven Jetty Repair and Dredging, VA	Stand Alone	TBD	\$1M - \$5M	4Q FY24
	Southern Branch of the Elizabeth River, VA	Stand Alone	TBD	\$5M - \$10M	4Q FY24
	Thimble Shoal Channel, VA	Stand Alone	TBD	\$5M - \$10M	4Q FY24

U.S. ARMY

22



FY24/25 CIVIL WORKS & OPERATIONS DREDGING



Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
	Craney Island Eastward Expansion Dredging Main Dike Footprint	Stand Alone	UR	\$25M - \$50M	3Q FY24
	Davis Creek Dredged Material Placement Site, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Chincoteague Inlet Beneficial Use of Dredged Material	Stand Alone	TBD	\$1M - \$5M	FY25
	Deep Creek Accomack County, VA	Stand Alone	TBD	\$1M - \$5M	FY25
Dredging	Little Machipongo River, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Parker Creek, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Quinby Creek, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Starlings Creek Dredged Material Placement Site, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Tangier Channels, Tangier Island, VA	Stand Alone	TBD	\$1M - \$5M	FY25
	Winter Harbor, Mathews County, VA	Stand Alone	TBD	\$1M - \$5M	FY25





Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Service	Atlantic Intracoastal Waterway Facility Services Contract, Great Br, VA	Stand Alone	UR	\$10M - \$25M	2Q FY24
	Generator Maintenance – Waterfield Bldg	Stand Alone	SB	<\$1M	2Q FY24
	HVAC Maintenance – Waterfield Bldg	Stand Alone	SB	<\$1M	2Q FY24
	Armed Forces Recruiting Program Janitorial Contracts x 35 sites in VA	Stand Alone	SB	<\$1M	3Q FY24
	Title/Closing Contract – Multiple Projects	Stand Alone	SB	<\$1M	3Q FY24



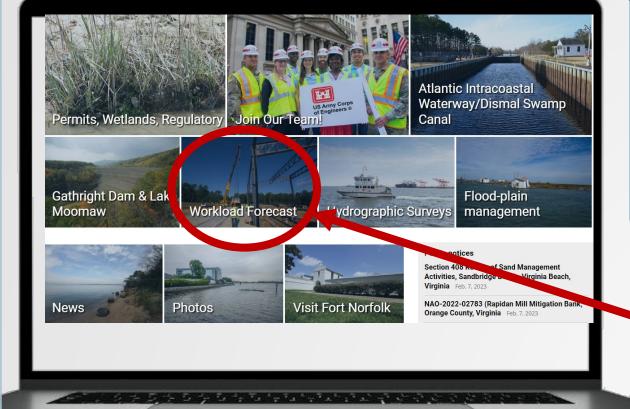
CURRENT DETAILED PROGRAM BRIEF



HELPFUL HINTS

- **Respond to Market Research Efforts/Sources Sought:** Let us know what you think are important evaluation criteria, technical considerations, high-risk concerns.
- Stay Engaged! Reach out to the Contract Specialist, Contracting Officer and/or Small Business Specialist with questions and concerns.
- Share your best Practicesand insights – we want to know how to be better business partners!
- Ensure your proposals answer the information requested in the solicitation and are readable. Information contained is in accordance with FAR 5.404. Magnitude, NAICS, and projected award dates are based on best information available attime of publication. Information is subject to change.
- Requests for market researchor solicitations may be found at beta.SAM.gov.
- Visit our website

www.nao.usace.armv.mil for periodic updatesto ourprogram.

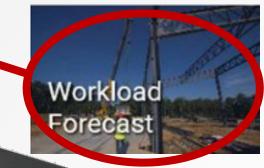


KEY RESOURCES

Small BusinessAdministration http://www.sba.gov

Size Standards http://www.sba.gov/size

SystemAward Management (SAM) http://www.sam.gov



Updated about every 6 weeks

WWW.NAO.USACE.ARMY.MIL



CONTACT INFORMATION



Deputy District Engineer Michael.R.Darrow@usace.army.mil 757-201-7112

Mike Darrow

Cherie Kunze Deputy for Small Business Programs Cherie.A.Kunze@usace.army.mil 757-201-7077

John Flint Chief, Military Branch John.D.Flint@usace.army.mil 757-201-7328

Dave Fedroff Chief, IIES Branch David.A.Fedroff@usace.army.mil 757-201-7682

Matt Karlinchak Chief, Arlington National Cemetery Branch Matthew.S.Karlinchak@usace.army.mil 703-635-4000

> Kimberly Joyner-Banty Chief, Civil Works Branch kimberly.g.joynerbanty@usace.army.mil 757-201-7243

Katya Oxley Chief, Contracting Ekaterina.Oxley@usace.army.mil 757-201-7026

Lesley Dobbins-Noble Chief, Operations Branch Lesley.Dobbins-Noble@usace.army.mil 757-201-7764

Alex Gusev Program Manager, DoDEADesign Center Alexander.Gusev@usace.army.mil 757-201-7267

Aaron Edmonson Chief, Engineering and Construction aaron.g.edmonson@usace.army.mil 757-201-7220

Sarah Taylor Chief, Technical Services Branch Engineering Sarah.M.Taylor@usace.army.mil 757-201-7478





QUESTIONS?