



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
CIVIL WORKS
108 ARMY PENTAGON
WASHINGTON DC 20310-0108

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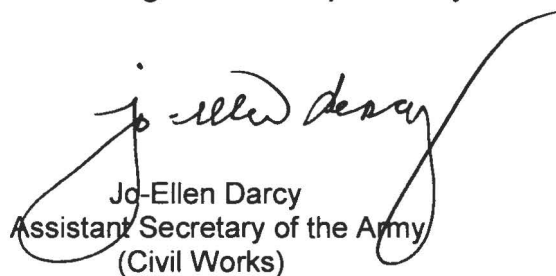
MEMORANDUM FOR THE DEPUTY COMMANDING GENERAL FOR CIVIL AND
EMERGENCY OPERATIONS

SUBJECT: Integral Determination Delegation to Major Subordinate Command (MSC)
Commanders

I am delegating the approval of all integral determinations to the MSC Commanders. This delegation may not be further delegated within the MSC or to a District Commander. In general, credit eligibility for in-kind contributions is determined based on whether the in-kind contribution is integral to the study or the project. To be integral to the study or project, the contribution must be part of the work the Federal Government would otherwise have undertaken itself for the study or for construction of what is ultimately determined to be the Federal project. Reference Engineering Regulation 1105-2-100.

Actual affording of the credit will be based on an audit of the non-Federal work by the District Engineer under the terms of a cost-sharing agreement, such as a Feasibility Cost Sharing Agreement or a Project Partnership Agreement.

The approval authority delegated to the MSC Commander is subject to the full compliance of each integral determination to law and policy, including maintaining a record copy. The Deputy Commanding General for Civil and Emergency Operations shall be accountable for all actions taken pursuant to the exercise of this authority, and upon request by my office, shall provide information on integral determinations approved pursuant to this delegation. This delegation will expire five years after approval.

A handwritten signature in black ink, appearing to read "Jo-Ellen Darcy", is written over the typed name and title.

Jo-Ellen Darcy
Assistant Secretary of the Army
(Civil Works)