

# Office of Financial Resources Fiscal Year 2022 Annual Report



**Centers for Disease  
Control and Prevention**  
Office of the Chief  
Operating Officer

## Director's Letter

**In fiscal year (FY) 2022, the Office of Financial Resources (OFR) transformed the challenges of recent years into tangible improvements and practical innovations for our CDC partners.**



***“OFR staff are passionate in the pursuit of excellence. Yet our commitment is to more than the public and to our CDC partners. We must also support our own—the remarkable team members we work alongside each day.”***

We continue to support CDC’s top priorities, including mpox, COVID-19, public health infrastructure, public health data modernization, and diversity, equity, inclusion, accessibility, and belonging.

We also began gathering input from our CDC partners to build new, digital platforms that will better serve their needs. We asked our program partners, contractors, and other stakeholders for input on the acquisitions process. And our strategic plan workstreams engaged OFR staff to improve how we do our own work so we can continue to support CDC and our partners more effectively.

OFR staff are passionate in the pursuit of excellence. Yet our commitment is to more than the public and to our CDC partners. We must also support our own—the remarkable team members we work alongside each day.

I am more impressed each year at the level of individual effort, award-winning teamwork, and selfless dedication shown by OFR staff.

There’s much more to tell. I’m pleased to share with you some of OFR’s many FY 2022 achievements in this annual report. We’re excited about the future as we work together with you to advance CDC’s public health mission.

Sincerely,

A handwritten signature in blue ink, appearing to read 'C Capozzola'.

**Christa Capozzola**  
Chief Financial Officer, CDC  
Director, Office of Financial Resources

*CDC/ATSDR is referred to as CDC throughout this document.*

# OFR's Impact at CDC in FY 2022

OFR strives to provide exemplary stewardship and customer service for managing CDC's acquisition and assistance processes while safeguarding public funds through prudent budget guidance and careful financial management. In FY 2022, OFR provided significant and meaningful financial support for public health action in 50 states, 9 territories, and over 74 countries.

**\$24.9B**



obligated from direct appropriations and funds from other agencies\*

\*Includes obligations incurred from all funding sources received, including carryover funding provided in prior fiscal years.

**\$19.4B**



obligated in contracts and grants



**23,000+**

contract and grant actions processed

**140**

Freedom of Information Act responses

**17**

Government Accountability Office and Office of the Inspector General evaluations and audits closed

**11**

new engagements led/co-led



**24<sup>th</sup>**

consecutive unmodified audit opinion received (through HHS) for the statements including consolidated balance sheets, related consolidated statements of net costs and changes in net position, and combined statement of budgetary resources

**9<sup>th</sup>**

consecutive Certificate of Excellence in Accountability Reporting Award received (through HHS) from the Association of Government Accountants

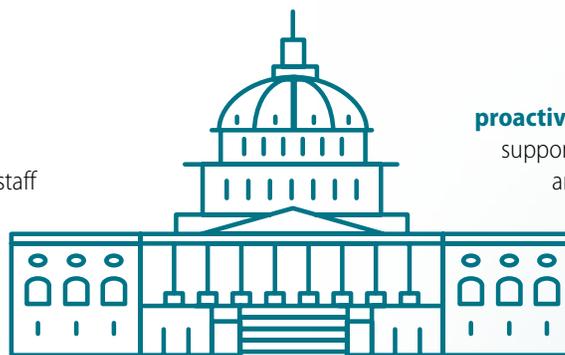


**464**

CDC staff trained on budget formulation

**94**

**congressional briefings** facilitated to educate key appropriations offices and staff



**710**

**proactive congressional communications** supporting CDC's public health programs and research around the world

**91%**



of CDC staff who collaborated with OFR were satisfied with OFR services

**13,700+**

**Labor Distribution System** transactions processed

# 2022: OFR in Action

**Responsiveness, innovation, and cooperation are critical to our mission. OFR collaborates CDC-wide to develop and refine technologies, systems, and processes that can save time, money, and effort for our partners and stakeholders.**



## *Maintaining Ties with Congress*

**Office of Appropriations (OA)**—OA published CDC’s Congressional Budget Justification (CJ) for FY 2023, which includes an increase of \$2.272 billion over the FY 2022 enacted appropriation. For the first time since the start of the COVID-19 pandemic, OA welcomed members of Congress to CDC’s campus. OA continued the CDC Director’s outreach on major FY 2023 budget initiatives. The office communicated with Congress, HHS, and OMB on Ukraine supplemental funding and CDC’s mpox and COVID-19 responses and held the biennial, CDC-wide budget justification workshop.



## *Supporting Small Business, Improving Acquisitions*

**Office of Acquisition Services (OAS)**—OAS surpassed its goals for all Small Disadvantaged Businesses and Service Disabled Veteran Owned Small Businesses contract categories and helped HHS reach its overall small business goal of 22.85%. OAS also began development and testing of the Acquisition Performance and EXecution (APEX) System, a new CDC procurement platform designed to be intuitive, collaborative, and transparent. In November, OAS hosted the first Reverse Industry Day, a virtual conference for vendors to share their experiences working with CDC. OAS also worked with the Defense Logistics Agency (DLA) to allow NCEZID access to the DLA’s Electronic Catalog (ECAT) ordering system, which offers quicker delivery, lower rates, and no need for purchase requests to order supply items up to \$250,000.



## *Streamlining the Budget Process*

**Office of Budget Services (OBS)**—OBS provided guidance on allowable uses of COVID-19 supplemental funds for the mpox public health emergency, resulting in \$47.5 million in allocations, with \$11.6 million obligated in less than 60 days. In partnership with OA and six CIOs, OBS is leading development of the new Resource Management System (RMS). RMS will enable CIOs to plan for multiple budget scenarios, track progress with built-in dashboards, and store previous CJs for faster drafting in the future. After clarifying HHS shared services procedures, OBS was able to more accurately process Service and Supply Fund invoices, saving CDC hundreds of thousands of dollars annually.



## *Boosting Invoicing, Collections, and Payment Efficiency*

**Office of Finance and Accounting Services (OFAS)**—OFAS led CDC’s transition to the Department of Treasury’s Invoice Processing Platform (IPP), a web-based service to manage government invoicing more efficiently. OFAS also reduced paper check collections by directing CDC’s partners to electronic options, reducing costs and workload. OFAS paid more than 80% of small businesses within 15 days of invoice receipt. They also negotiated agreements with the Department of Education to streamline the Educational Loan Repayment Program for Health Professionals payment process, obligating over \$6 million in loan repayments for 54 participants—a tenfold increase over prior years.



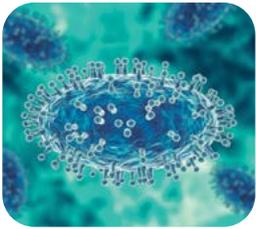
### *Funding in the Fast Lane*

**Office of Grants Services (OGS)**—OGS worked with several CDC program offices to tailor guidance and resources for health equity in grants and cooperative agreements. Working with CDC’s Center for State, Tribal, Local, and Territorial Support and CDC University, OGS held a series of learning sessions for project officers on topics including whistleblower protections and virtual site visits. OGS ensured agency funding resources were quickly put towards CDC’s highest priorities, successfully awarding unplanned resources for the mpox, Ukraine, and Afghani resettlement responses. OGS awarded over 85% of new grants, continuations, and supplements within 30 days of receiving documentation.



### *Award-Winning Teamwork*

OFR’s **Financial Resource Response Team** won the 2022 HHS Secretary’s Award for Distinguished Service for rapidly using existing mechanisms to distribute COVID-19 funds. The team used the Crisis Cooperative Agreement to award \$2 billion to 64 jurisdictions to support state, tribal, local, and territorial (STLT) workforces in their COVID-19 efforts. They also developed new Notices of Funding Opportunities (NOFOs) and reduced processing time to obligate funding for critical initiatives.



### *Supporting the Mpox Response*

OFR offices worked to quickly develop mpox guidance and provide support for STLT grant recipients. Posted on the new **Mpox Public Health Response webpage**, the **Resources and Tools Guidance** describes the three grant-related resources STLT recipients can use to support their mpox activities: leveraging existing funding, temporary reassignment of personnel, and administrative flexibilities. Additionally, OFR quickly created a process for recipients who requested redirection of existing COVID-19 funding.



### *Improving Through Engagement*

OFR’s **2020-2023 strategic plan** focuses on improvements in four areas: strategic partnership, workforce excellence and community, innovation and modernization, and accountability and financial integrity. The work is accomplished across nine workstreams covering topics such as community and inclusion, physical work environment, OFR innovation, promoting partner competencies, and scaling for responses and surges. This year, we launched the Strategic Plan Clearinghouse to track our progress. As of FY 2022, 86% of OFR’s strategic plan deliverables and performance measures are complete or on track, and we exceeded our year two targets.



## **Prioritizing Diversity, Equity, Inclusion, Accessibility, and Belonging**

**OFR encourages inclusivity at all levels.** We’re committed to a workforce and culture that reflect diversity, equity, inclusion, accessibility, and belonging (DEIAB). OFR has prioritized DEIAB in our recruitment, training, and work.

We’ve developed equity and inclusion guidance for grants, cooperative agreements, and contracts, and dedicated resources to CDC’s strategy for health equity.

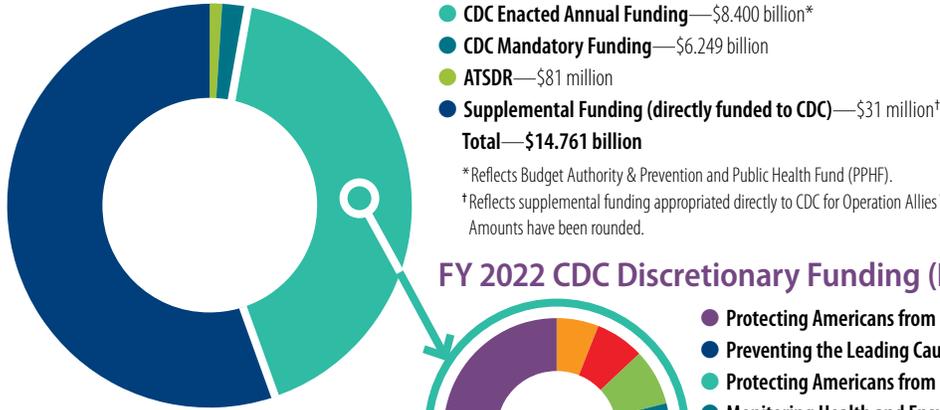
Our training and developmental programs give staff the skills to excel in their careers and develop our next generation of leaders.

Our hope is that all of us contribute to a culture where everyone feels valued, creating opportunities for growth and innovation.

# FY 2022 Appropriations At-A-Glance

In FY 2022, OA facilitated 94 briefings to educate appropriations offices and congressional staff and conducted 710 proactive congressional communications supporting CDC's public health programs and research around the world.

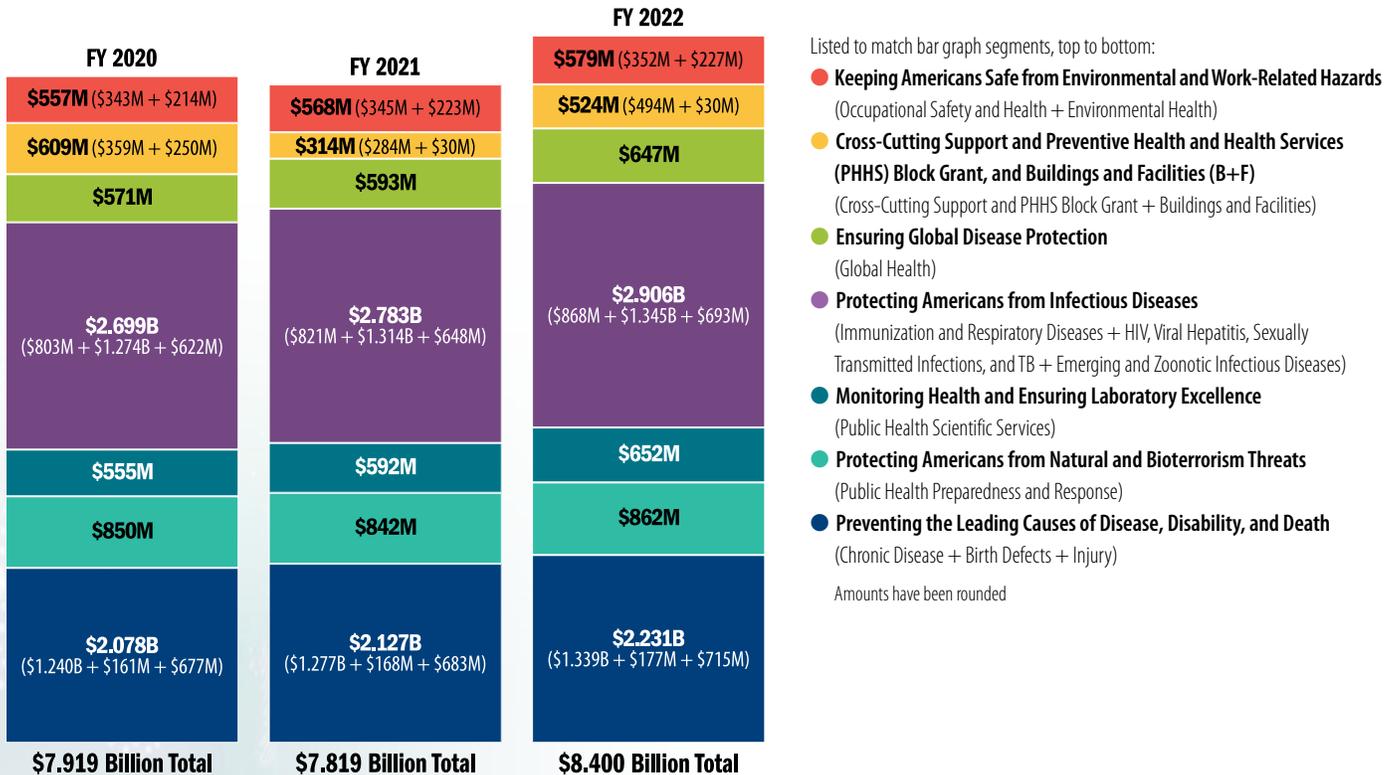
## FY 2022 CDC/ATSDR Appropriations



## FY 2022 CDC Discretionary Funding (Program Level By Mission)



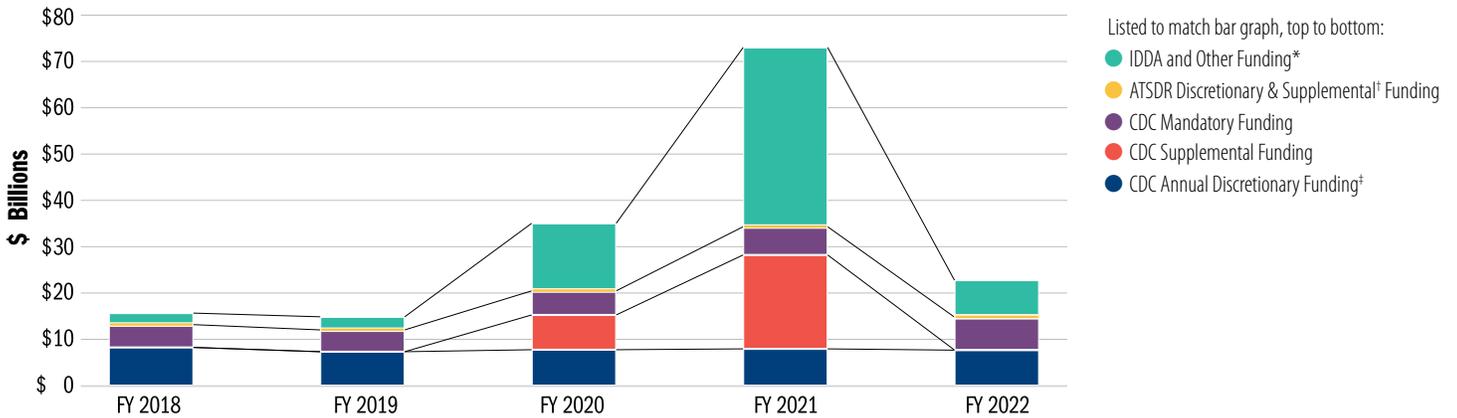
## FY 2020–2022 CDC Program Level by Mission



# FY 2022 Budget At-A-Glance

In FY 2022, OBS submitted, tracked, monitored, and reconciled 1,158 emergency response requests and created automated workflow processes, trend analysis reviews, and data extracts for approximately 1,992 Labor Distribution System requests.

## FY 2018–2022 Comparison of All Funding Sources

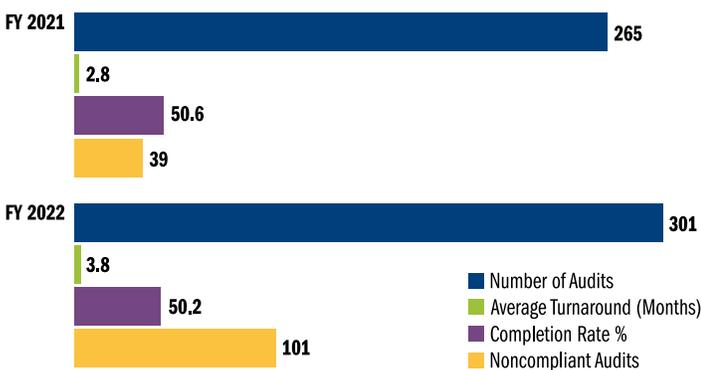


\* Includes Intra-Departmental Delegation of Authority (IDDA) (including President's Emergency Plan for AIDS Relief [PEPFAR]), cooperative research and development agreements, gifts, royalties, and user fees.  
<sup>†</sup> ATSDR received supplemental funding in FYs 2019 & 2020.  
<sup>‡</sup> Includes PPHF.

## FY 2022 Risk Management At-A-Glance

In FY 2022, the Risk Management and Internal Control Unit (RMICU) earned its 14th consecutive Clean Assurance Statement, completed audit resolution and prepared statements of findings from 50 audits, and recovered \$581,992 in unsupported payments. RMICU also performed internal control reviews of CDC programs to ensure efficiency of operations, legal compliance, and reliability of financial reporting.

### Foreign and Domestic Audits



## FY 2022 Finance At-A-Glance

In FY 2022, OFAS collected \$104.4 million in accounts receivable<sup>§</sup> and processed \$410.0 million in reimbursable agreements supporting public health programs and research worldwide.

### Reimbursable Interagency Agreements



### Transportation Vouchers<sup>\*\*</sup>



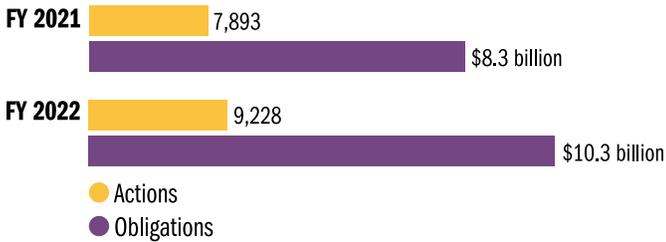
<sup>§</sup> Outstanding invoices CDC has or money owed to CDC.

\*\* Reimbursement for costs associated with transportation (shipment/storage of household goods).

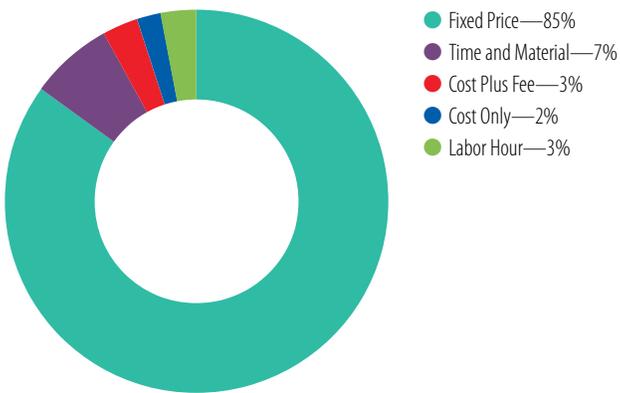
# FY 2022 Contracts At-A-Glance

In FY 2022, OAS processed 9,228 contract actions totaling \$10.3 billion in support of public health programs and research in the United States and around the world.

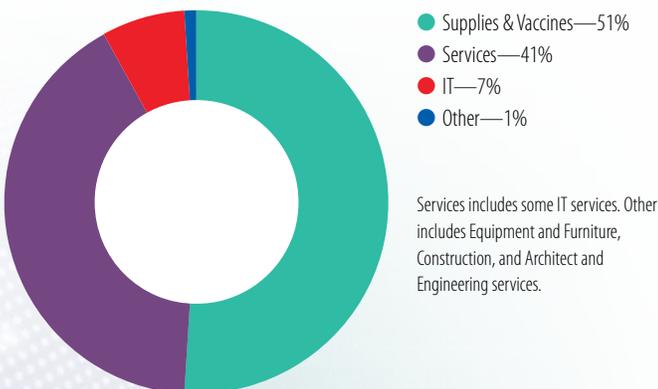
## FY 2021–2022 Comparison of Contract Actions and Obligations



## FY 2022 CDC Contract Obligations by Type



## FY 2022 CDC Contract Obligations by Category



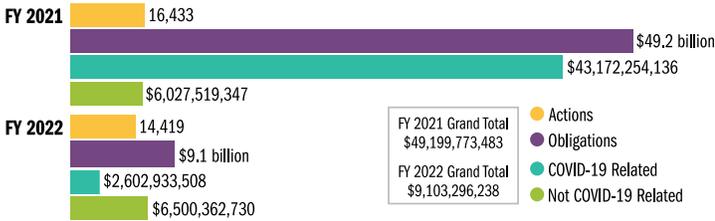
## FY 2022 CDC Contracts by Centers, Institute, and Offices (CIOs)

CIO	Actions	Obligations
<b>ATSDR</b>	112	\$29,673,619.97
<b>CDC OD</b>	238	\$125,874,735.78
<b>CGH</b>	482	\$66,445,338.25
<b>CPR</b>	314	\$902,935,752.83
<b>CSELS</b>	315	\$213,357,827.64
<b>CSTLTS</b>	21	\$18,787,922.92
<b>NCBDDD</b>	100	\$26,151,718.79
<b>NCCDPHP</b>	504	\$228,917,345.88
<b>NCEH</b>	448	\$60,586,946.92
<b>NCEZID</b>	1,351	\$689,118,646.89
<b>NCHHSTP</b>	452	\$111,904,190.66
<b>NCHS</b>	530	\$102,677,620.02
<b>NCIPC</b>	191	\$61,952,671.93
<b>NCIRD</b>	1,048	\$6,830,838,815.08
<b>NIOSH</b>	1,635	\$290,781,008.66
<b>OCOO</b>	1,371	\$478,853,628.10
<b>OLSS</b>	33	\$5,595,503.01
<b>OMHHE</b>	7	\$464,222.12
<b>OS</b>	76	\$18,866,940.76
<b>Grand Total</b>	<b>9,228</b>	<b>\$10,263,784,456.21</b>

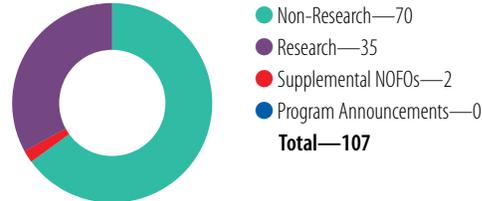
# FY 2022 Grants At-A-Glance

In FY 2022, OGS supported 5,924 grant awards to 2,571 recipients. These 5,924 awards generated 14,419 actions. OGS processed funding of nearly \$9.1 billion for public health programs and research in the United States and around the world. OGS also published 107 new Notices of Funding Opportunities (NOFOs).

## FY 2021–2022 Comparison of Grant Actions and Obligations



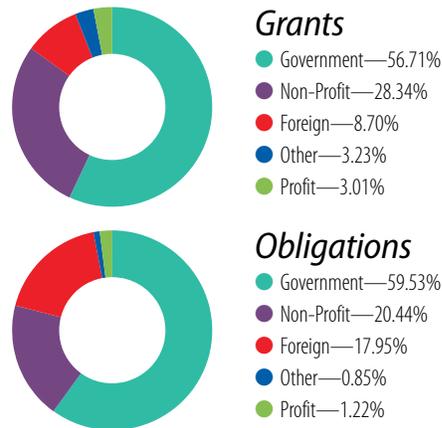
## FY 2022 CDC New Grant Notices of Funding Opportunities (NOFOs)



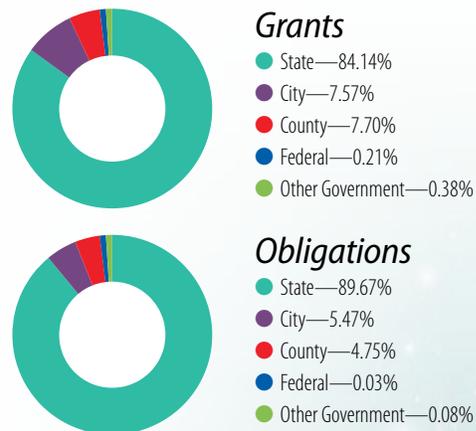
## FY 2022 CDC Grants by Centers, Institute, and Offices (CIOs)

CIO	NOFOs	Grants	Actions	Obligations
ATSDR	10	37	110	\$32,066,872
CGH	570	755	2,921	\$2,438,272,266
CPR	7	232	398	\$649,585,638
CSELS	6	13	25	\$105,529,374
CSTLTS	16	519	887	\$551,209,217
NCBDDD	45	199	389	\$79,347,799
NCCDPHP	119	1,162	2,164	\$911,854,312
NCEH	27	185	455	\$83,224,335
NCEZID	67	231	1,115	\$1,814,853,271
NCHHSTP	75	789	2,097	\$1,110,391,636
NCHS	3	3	3	\$720,000
NCIPC	76	1,197	2,559	\$516,117,147
NCIRD	62	290	739	\$673,013,319
NIOSH	48	294	529	\$126,678,052
OD	7	12	18	\$7,633,000
OMHHE	1	5	9	\$0
OS	1	1	1	\$2,800,000
<b>Grand Total</b>	<b>1,140</b>	<b>5,924</b>	<b>14,419</b>	<b>\$9,103,296,238</b>

## FY 2022 CDC Awards by Recipient Type



## FY 2022 CDC Awards by Government Recipient Type



Grant and action counts are based on the organization that administers the grant. Dollars are based on the organization providing funding, regardless of which organization administers the grant.

Data for these charts are from <http://taggs.hhs.gov>. Numbers are rounded and may not add up to 100%.

# FY 2022 CDC Domestic Grant Programs with the Largest Total Funding

Approximately 49% of CDC's total grant obligations in FY 2022 supported the top ten funded domestic public health programs below.

Domestic Grant Programs	Recipients	Obligations
 <b>Epidemiology and Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC)</b>	64	\$1,518,838,904
 <b>Public Health Emergency Preparedness (PHEP) Cooperative Agreement</b>	62	\$649,420,638
 <b>Immunization and Vaccines for Children</b>	64	\$464,237,920
 <b>Integrated HIV Surveillance and Prevention Programs for Health Departments</b>	60	\$377,703,322
 <b>Preventive Health and Health Services—Strengthening Public Health Systems and Services through National Partnerships to Improve and Protect the Nation's Health—financed in part by Prevention and Public Health Funds (PPHF)</b>	39	\$377,336,251
 <b>Strengthening STD Prevention and Control for Health Departments (STD PCHD)</b>	59	\$297,828,371
 <b>Overdose Data to Action</b>	63	\$250,613,678
 <b>Cancer Prevention and Control Programs for State, Territorial, and Tribal Organizations</b>	84	\$214,321,050
 <b>Preventive Health and Health Services Block Grant—2022</b>	60	\$145,676,700
 <b>Integrated HIV Programs for Health Departments to Support Ending the HIV Epidemic in the United States</b>	32	\$119,979,818

# How OFR Helps CDC Protect America from Health, Safety, and Security Threats

## Office of the Director

### What We Do

Provide leadership, risk management, and guidance on the financial resources that support public health science and programs

### What It Looks Like

Lead all CDC financial processes, engaging CIOs and key stakeholders to align agency-wide financial management, grants, and acquisition processes with laws, regulations, and policies, while fostering a culture of diversity, equity, inclusion, accessibility, and belonging for OFR



## Office of Acquisition Services

### What We Do

Procure services, supplies, equipment, research, and data collection

### What It Looks Like

Facilitate smart, efficient purchasing to support CDC's public health and diversity goals in compliance with HHS and CDC policies

## Office of Grants Services

### What We Do

Coordinate and oversee CDC's grants and cooperative agreements

### What It Looks Like

Award funds to help CDC's grantees accomplish their public health goals

## Office of Budget Services

### What We Do

Support ongoing budget execution and oversight for HHS funding and reporting

### What It Looks Like

Advise CIOs as they develop and implement sound spend plans and obligate the funds that enable CDC's mission-critical work

## Office of Finance and Accounting Services

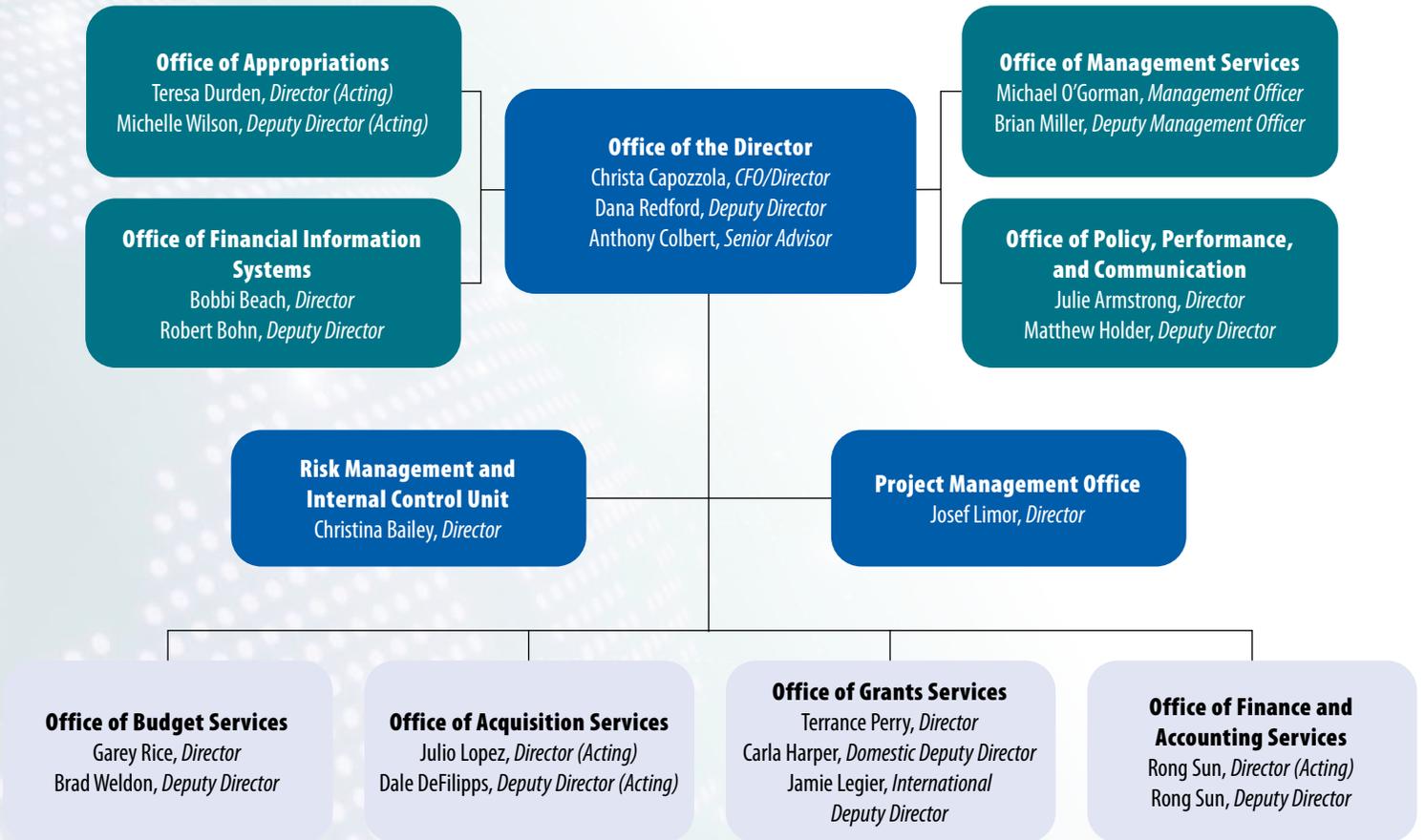
### What We Do

Manage CDC's accounting, payments, billings, and collections

### What It Looks Like

Ensure CDC complies with all applicable financial laws and regulations

# Office of Financial Resources Organization Chart



As of December 2022

## OFR's Vision and Mission

### Vision

Excellence and innovation in the investment and management of public funds for public health through the proud contributions of a talented and diverse workforce.

### Mission

The Office of Financial Resources contributes to the achievement of positive public health outcomes at CDC by providing exemplary customer-focused leadership and fiscal stewardship in appropriations, acquisitions, assistance, and financial management with accountability and sound business practices.