



# VISION

Data is a critical instrument of diplomacy, the Department's global workforce is empowered with the skills and tools to derive actionable mission insights from data, and its data assets are securely shared and effectively managed.

## GOALS & OBJECTIVES

### 1

#### CULTIVATE A DATA CULTURE

- 1.1 Strengthen Data Fluency
- 1.2 Enhance Data Collaboration
- 1.3 Hire for the Future

### 2

#### ACCELERATE DECISIONS THROUGH ANALYTICS

- 2.1 Deliver Analytic Products
- 2.2 Provide Modern Analytic Tools
- 2.3 Pilot and Scale AI and ML Applications

### 3

#### ESTABLISH MISSION-DRIVEN DATA MANAGEMENT

- 3.1 Enable Access to Data
- 3.2 Define Data Architecture
- 3.3 Define and Implement Data Standards
- 3.4 Establish Data Quality Program

### 4

#### ENHANCE ENTERPRISE DATA GOVERNANCE

- 4.1 Institute Data Governance Operating Model
- 4.2 Develop Data Policy
- 4.3 Measure the Organizational Value of Data and Analytics

## GUIDING PRINCIPLES

#### SHARED

Data is appropriately shared across the Department through collective stewardship to enable analysis across the enterprise and enhance its value.

#### APPLIED

Data is broadly understood and applied to inform evidence-based decisions at all levels and missions across the globe.

#### GOVERNED

Effective oversight and management of data enables the Department's applications through improved data quality, simplified use, and investment decisions prioritized by mission impact.

#### ETHICAL

Data is responsibly collected, stored, and utilized to provide accountability to the U.S. taxpayer and uphold the highest levels of scientific and data integrity.

#### SECURE

Data is safeguarded through industry leading security practices at each classification level to protect U.S. national interests at home and abroad.

