



# Department of Veterans Affairs Nonprofit Research and Education Corporations 2010 Annual Report



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#### I. BACKGROUND

In 1988, Congress passed Public Law 100-322 (now codified at §§ 7361-6 of title 38, United States Code (U.S.C.)) that permitted the Secretary of Veterans Affairs to authorize the establishment of Nonprofit Research Corporations (NPCs) at Department of Veterans Affairs (VA) medical centers (VAMC). This formed a unique partnership to conduct VA-approved research. Public Law 100-322 allowed the establishment of private, state-chartered, nonprofit entities to provide flexible funding mechanisms for the administration of funds, other than those appropriated to VA, for the conduct of VA-approved research.

In 1999, Congress expanded the NPCs' authority to include support for VA's education and training missions. The fundamental purpose of the NPCs is to serve Veterans by supporting VA research and education in order to improve the quality of care that Veterans receive. Approximately one out of every five dollars spent for VA research comes in through the NPCs.

### II. NPC ROLE IN SUPPORT OF VA RESEARCH & EDUCATION

Beyond administering research projects and education activities, the NPCs support a variety of VA research infrastructure and administrative expenses. They have provided seed and bridge funding for investigators; staffed animal care facilities; funded recruitment of clinician researchers; paid for research administrative and compliance personnel; supported staff and training for institutional review boards; and much more.

### III. NPC LOCATIONS

VAMCs throughout the country have long recognized the benefit of establishing NPCs to help support the conduct of VA-approved research and education activities. During 2010, there were 84 NPCs located in 41 states, Puerto Rico, and Washington, DC. Of these, 83 reported financial activity. The Lexington, Kentucky NPC reported no financial activity and is not included in any data provided in this report. During 2010, there were 68 research and education NPCs and 16 research-only NPCs. As shown in the table below, the NPCs vary greatly in size.

Revenue Range		ber of (2010)	Number of NPCs (2009)	Number of NPCs (2008)	Number of NPCs (2007)
Below \$500K	29	(35%)	29 (35%)	25 (31%)	29 (35%)
\$500K- \$1M	14 (17%)		13 (16%)	16 (20%)	13 (16%)
\$1M- \$ 10M	34	(40%)	32 (39%)	34 (42%)	34 (42%)
\$10M & Above	7 (8%)		8 (10%)	6 (7%)	6 (7%)
Total NPCs		84	82	81	82

#### IV. ANNUAL REPORTING

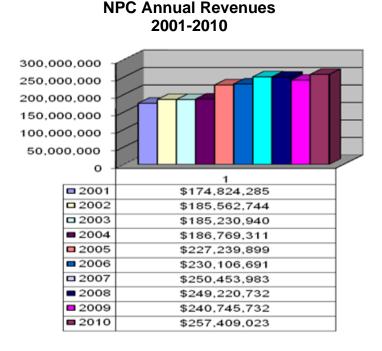
Under § 7366 (b) of title 38, U.S.C., NPCs must submit to the Secretary of Veterans Affairs, a detailed statement of their operations, activities and accomplishments during the previous year.

Veterans Health Administration (VHA) *Handbook 1200.17, VA Nonprofit Research and Education Corporations Authorized by Title 38 U.S.C., Sections 7361 through 7366,* dated December 8, 2010, requires each NPC to submit an Annual Report to VA's Chief Research and Development Officer on or before June 1 of each year. VA's Nonprofit Program Office (NPPO), located in VHA Office of Research and Development (ORD), reviews the NPC Annual Reports and is responsible for summarizing the information for the NPC Annual Report to Congress. The information submitted by NPCs consists of, but is not limited to, IRS Form 990 – *Return of Organizations Exempt from Income Tax*, audited financial statements, auditor's management letter (if applicable), and related revenue and expense information.

#### V. FINANCIAL REPORTING

#### Revenues

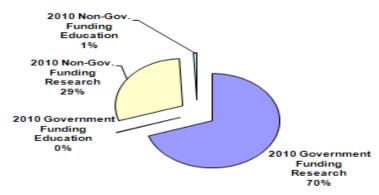
In June 2011, NPCs reported \$257,409,023 total revenues during the 2010 reporting period including interest income and other miscellaneous receipts. This represents a 6.9 percent increase in NPC revenues over the previous year. From 2000 to 2007, total NPC revenue trended up; 2008 represented the first decline in recent years. Revenues also decreased in 2009. Fifty-three NPCs reported an increase in overall revenues in 2010 compared to 32 during 2009 and 43 in 2008. For 2010, 30 NPCs experienced declines in revenues.



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Under the title 38 statutory reporting requirements, NPCs are required to report research and education revenues and expenditures separately. In addition, they must report revenues based on governmental or non-governmental (private) funding sources. Ninety-seven percent of total revenue was received in support of research, while one percent was received in support of education. The remaining two percent was received from other sources such as interest income.

### NPC Research and Education Revenue by Funding Source



As in the previous year, revenue from non-VA governmental research and education sources comprised the largest component of funding received by NPCs (approximately 70 percent). In 2010, Governmental funding increased to \$176.1 million, or by \$30.6 million (21 percent), from \$145.5 million in 2009.

Revenue from non-governmental sources decreased by 14.2 percent from the 2009 amount of \$88.6 million to \$76.0 million for 2010. Other revenue sources (such as interest income) decreased from \$6.6 million in 2009 to \$5.3 million in 2010.

In 2010, the number of NPCs reporting revenue from governmental sources (including VA) was 54, a decrease from 59 NPCs reporting governmental revenue in 2009.

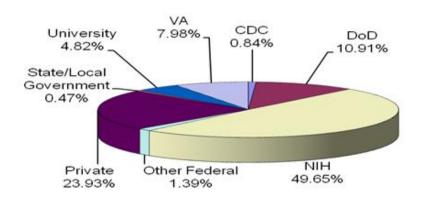
### **Funding Sources**

NPCs continue to obtain funding from diverse sources including private sector companies, charitable foundations, private individuals, state and local governments, universities, and Federal entities such as the National Institutes of Health (NIH), Department of Defense (DoD), and the Centers for Disease Control and Prevention (CDC).

Funds coming to NPCs from VA are for Intergovernmental Personnel Act (IPA) reimbursements, or are funds from another agency or private entity that have been passed through VA to NPCs.

NPCs are required to identify the funding sources for both governmental and non-governmental amounts greater than \$25,000 (see chart below for the breakdown). For 2010, the total revenue received from these sources was \$222.9 million.

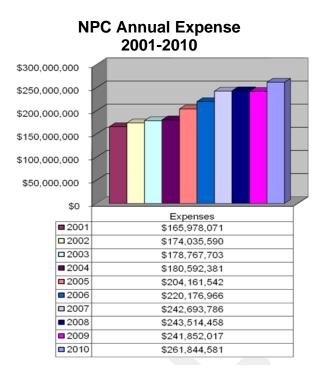
2010
Revenues >\$25,000 by Funding Source



#### **Expenses**

In June 2011, NPCs reported expenses totaling **\$261,844,581** during 2010, an increase from 2009 expenses which were \$241.9 million. These expenses financed research projects and their supporting infrastructure, as well as, salaries, equipment, and other research and education-related costs.

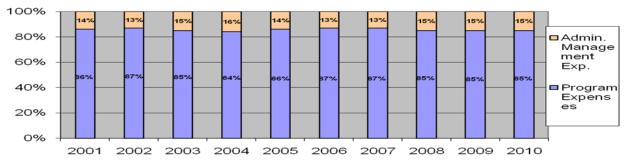
The sources of these funds were non-VA Federal agencies, private sector companies, charitable foundations, professional societies, other nonprofit entities, individuals, state and local governments, and universities. Because the statutory purpose of NPCs is to facilitate VA research and education, all funds spent must support those activities with the exception of amounts that cover NPC administration.



During 2010, approximately 55 percent of total expenses covered salaries and benefits for research, education, and administrative and fundraising employees including: technicians, nurses, research coordinators, animal caretakers, data clerks and investigators. Less than two percent of total expenses covered travel to scientific and educational conferences and seminars. The remaining 43 percent represented other expenses in direct support of VA research and education activities or NPC business operations.

NPCs continue to spend a relatively small amount on administrative expenses, averaging 15 percent of expenditures (\$38.0 million) for 2010.

NPC Total Combined Administrative
Management Expenses vs. Direct Program Expenses
2001-2010

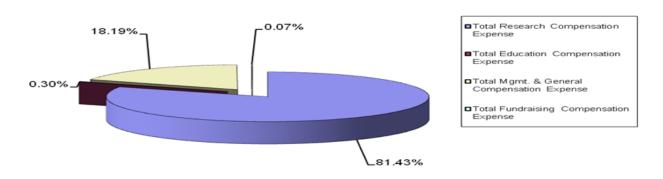


### **Compensation Expense**

During 2010, 77 NPCs reported compensation expense including benefits totaling \$144.1 million, a 12 percent increase over 2009. NPC salary expenditures supported a variety of personnel (including research technicians, pharmacists, scientists, nurses, physicians and administrative staff.)

Of the \$144.1 million spent for compensation, 81.4 percent (\$117.3 million) was used to support personnel directly engaged in VA research. Approximately 18.2 percent (\$26.2 million) was expended for NPC administrative salaries. Less than one percent (\$430,377) was expended in support of staff involved in educational activities.

NPC 2010 Compensation Expense by Category

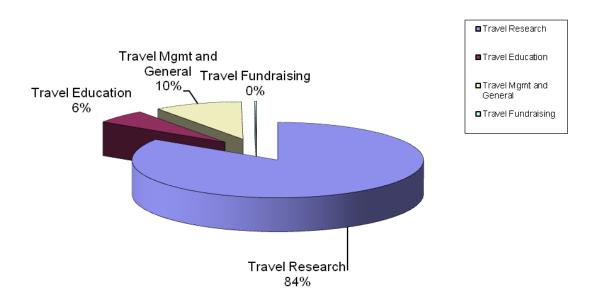


### **Travel Expense**

NPCs support travel for VA and NPC personnel to attend scientific and educational meetings, seminars and conferences. VA benefits from such travel because it enhances the ability of VA staff to pursue research and education endeavors important to VA's health care, training and research missions. Seventy-five NPCs reported travel expenditures totaling \$4.6 million, the same as last year.

Of the \$4.6 million in travel expenditures, approximately 90 percent, or \$4.2 million, supported travel for personnel directly engaged in research or education activities.

NPC 2010 Travel Expense by Category



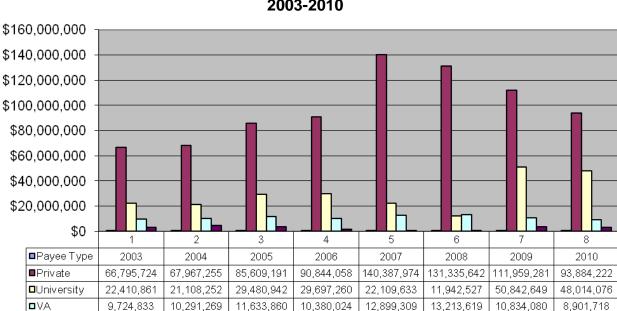
### **Other Expenditures**

While furthering VA's research and education missions, NPCs incur a number of costs in addition to payroll and travel. During the 2010 reporting period, other expenses totaled \$113.2 million, up by 4.2 percent from \$108.6 million in 2009. They included, but were not limited to: legal fees, insurance, accounting, auditing, consulting services (statisticians, information technology experts, etc.), supplies, postage, shipping, equipment purchases, rentals and maintenance, printing, publications, utilities, and conference registrations.

#### **Payees**

Each NPC hires employees and contracts with various vendors ("payees") to support the conduct of VA-approved research and education activities. The vendors provide products and services that sustain research, education, and business operations. Any payee receiving in excess of \$50,000 per year is identified in the NPC report. The following table lists the four major types of payees and provides the total amount

paid to each type. Private payees include employees, consultants, etc. State and private University payees may include reimbursements from grants or sub-awards. VA reimbursements are costs reimbursed in support of VA research and education activities. Other Federal payees include sub-awards or pass-through funds to non-VA government entities.



### Chart of NPC Payees Greater than \$35K (\$50K in 2010) by Type 2003-2010

**Financial Position** 

1,696,321

284,595

186,338

3,590,256

2,993,649

3,842,088

For 2010, the NPCs reported **\$198.9** million in total net assets, a 2.9 percent decrease from 2009. This amount includes research project funds held by NPCs, as well as, operating funds and fiscally prudent reserves. Every organization, commercial or nonprofit, must generate revenue sufficient to sustain its program activities and also to fund its growth, replace equipment, and accumulate reserves to carry the organization during downturns in revenues.

### VI. PROJECTS, ACTIVITIES AND ACCOMPLISHMENTS

4,458,177

■Government

3,058,353

NPCs facilitated a variety of projects during the 2010 reporting period. Many of these research projects were clinical studies that focused on the treatment of medical conditions prevalent in the Veteran population. Veterans benefit from getting access to cutting edge pharmaceuticals and medical care devices. Many Veterans who participate in VA studies benefit from the actual "hands on" care provided, but also indirectly from the interaction between NPC staff and patients. The quality of care given to Veterans enrolled in clinical studies is exceptional and is a direct result of the close one-on-one relationships between the caregiver conducting research and the Veterans. VAMCs may potentially benefit from drugs and devices donated by sponsoring institutions and pharmaceutical companies, as well as from NPC salary support for nurses and physicians caring for Veteran patients enrolled in clinical studies.

NPCs also support VA in many different ways beyond administering funds. Examples are listed below:

- Renovate and upgrade VA research infrastructure;
- Provide funds, staffing, and training support to VA and affiliate universities to help cover Investigative Review Board (IRB) requirements;
- Pay for expenses related to recruitment of research investigators to the VA system;
- Fund seed grants to new investigators to aid them in establishing their VA research careers:
- Employ support staff for VA research projects;
- Cover the cost of training VA research personnel in topics such as research compliance, good clinical practice, and board governance;
- Underwrite bridge funding for VA investigators who are between research grant awards:
- Support travel and registration fees for VA investigators to attend scientific conferences;
- Procure personnel, equipment, and supplies for VA animal research facilities;
- Provide funds for research pharmaceutical staff and equipment; and
- Host national educational conferences for VA personnel with incidental attendance by health professionals from surrounding communities.

#### VII. CONFLICTS OF INTEREST

NPC Directors, officers and employees are subject to the conflict of interest policy adopted by that NPC. VA employees serving as NPC Directors as part of official VA duty are also subject to the Federal conflict of interest laws and regulations that control if in conflict with NPC policy.

#### VIII. VA NONPROFIT OVERSIGHT BOARD

In 2004, VA senior leadership created the VA Nonprofit Oversight Board to serve as VA's senior management oversight body over NPC activities and programs. The Board meets on a quarterly basis to review the activities of NPCs for consistency with VA policy and interests. The Board may also make recommendations to the Secretary and Deputy Secretary concerning changes to, and implementation of, VA policy regarding NPCs. Board membership is limited to VA employees and includes:

- The Under Secretary for Health;
- General Counsel;
- Assistant Secretary for the Office of the Deputy Under Secretary for Health for Operations and Management;
- Chief Research and Development Officer;
- VA Nonprofit Program Officer;
- Academic Affiliations Officer; and
- Chief Financial Officer for VHA, or a designee.

Three Ex-Officio Members (non-voting members):

- Member, Office of Research and Development Field Research Advisory Committee;
- Chief Officer, VA Office of Research Oversight; and
- Executive Director, National Association of VA Research, and Education Foundations.

### IX. INDEPENDENT AUDITOR REPORTS

The NPPO reviews the independent auditors' reports and the related NPC audited financial statements for the NPCs. The NPPO also reviews other documents such as the independent auditors' management letters, research and education project lists, lists of program activities and accomplishments, and supplemental revenue and expenditure information. This oversight is done in order to obtain substantive evidence of accountability and to have a balanced picture of NPC program activity.

Any material weaknesses or other deficiencies in internal controls and related recommendations made by the NPCs' independent auditors are noted. Material weaknesses and other deficiencies reported by the independent auditors are tracked by the NPPO from year-to-year in order to determine whether the NPCs have taken the appropriate corrective actions recommended by their independent auditors.

Under § 7366 (b) of title 38, U.S.C., each NPC with annual revenues in excess of \$500,000 for the year is required to obtain an independent audit of its financial statements for the year. NPCs with annual revenues between \$10,000 and \$500,000 must obtain an audit every 3 years. All but two of the NPCs required to undergo an audit for 2010 submitted the appropriate type of audit by the June 1 due date. The two that did not submit audits by the due date are undergoing audits that are expected to be completed in a satisfactory manner in the near future. Of the 83 active NPCs, 62 (74.7 percent) submitted audited financial statements. For 2010, more than 97 percent of total NPC revenues and expenses were subject to independent audits.

There are three ascending levels of independent audits:

- (1) Generally Accepted Auditing Standards (GAAS) in the United States of America audit. This audit requires the auditor to plan and perform the audit in order to obtain reasonable assurance that the financial statements are free of material misstatements. The auditor assesses internal controls, management, and governance. An NPC receiving more than \$10,000 but less than \$500,000 in funding is required to obtain, at a minimum, an audit in accordance with GAAS once every 3 years.
- (2) Generally Accepted Government Accounting Standards (GAGAS) audit. This audit also obtains reasonable assurance that the financial statements are free of material misstatements. The GAGAS audit is used when required by provisions of laws, regulations, contracts, and grants.

(3) Circular A-133 audit, which is performed in accordance with Office of Management and Budget (OMB) Circular A-133, when annual expenditures are from Federal funds exceeding \$500,000. The A-133 audit is designed to provide assurance that the financial statements are reasonable and that there is compliance with the legal and regulatory requirements of the Federal contract(s), grant(s), and with sound internal controls.

The table below is a summary schedule of independent audits performed in 2010:

Type of NPC Audits Performed in 2010											
A-133 GAGAS GAAS No Audit Total											
Number of Audits	31	2	29	22	84						
Total Revenue	\$222.3M (86.4 %)	\$ 4.0M (1.5%)	\$24.5M (9.5%)	\$6.6M (2.6%)	\$257.4M						
Total Expenses	\$226.4M (86.5%)	\$4.0M (1.5%)	\$24.3M (9.3%)	\$7.1M (2.7%)	\$261.8M						

Four NPCs were cited by their auditors for material weaknesses compared to seven last year. Considering the large number of NPCs and the increasing complexity of their operations, as well as, the small staff-size of many NPCs, a few material weaknesses are to be expected. These should be corrected before the next audit.

Two of the NPCs reporting material weaknesses were audited under GAAS and two were audited under an A-133 audit. The NPPO will follow-up to ensure these material weaknesses and other deficiencies are corrected. The Executive Director of each NPC is responsible for providing a copy of the auditor's report to the NPC's Board of Directors and involving the Board directly in the resolution of any deficiencies. The NPPO has written to each of these NPCs requesting a remediation action plan. All of the affected NPCs have responded with appropriate corrective plans.

### X. NPPO OVERSIGHT PLAN

The NPPO is charged with conducting oversight for the 84 active and two inactive VA affiliated nonprofit research and education corporations nationwide. The NPPO reviews and discusses with the Executive Director the Operations Oversight Questionnaire and the Internal Control Questionnaire that are provided to the Executive Director in advance of our on-site visit. The NPPO routinely test samples of various transactions and accounting records, such as, Chief Research and Development Officer (CRADO) reviews, grant reviews, credit card statements, policies and procedures, cash disbursements and bank reconciliations, payroll and IPA's.

The review by NPPO for the purpose of "providing audit, investigative, and oversight-related services that do not involve a GAGAS audit…" *Ref. Government Auditing Standards July 2007 Revision, Section A3.03 (k).* Nonetheless, the NPPO reserves

the rights to extend this limited review, initiate another review or investigation, and to conduct a GAGAS audit if it elects to do so.

- All NPCs will be reviewed tri-annually regardless of financial condition. To accomplish this, one-third of the NPCs audited this year will be re-visited in 2011.
- NPCs with identified operating problems or serious internal control weaknesses
  will be reviewed on-site annually and monitored at least quarterly. Once the
  issues are resolved and the NPC receives a satisfactory review, its review
  schedule will be moved to bi-annually.
- 3. A phone conversation and a welcome e-mail highlighting the NPPO Web site and staff contact information will be completed within the first 45 days of the ED's employment. NPCs with new ED will be reviewed on-site of the new ED's appointment when deemed appropriate.
- 4. NPCs that are starting-up, re-activating, merging or deactivating will be visited as needed.
- 5. NPCs with reported irregularities (e.g., as by whistleblowers) will be reviewed on-site immediately and have appropriate follow-up action taken.
- 6. NPCs requesting on-site visits to resolve internal control, financial systems or financial management problems will be visited as soon as possible.

### Other routine oversight conducted at NPPO offices include reviews of:

- 1. Annual reports due June 1 on forms prescribed by NPPO.
- 2. Annual audited financial statements due to the NPPO by June 1.
- 3. Annual Form 990 income tax returns due to the NPPO by June 1.
- 4. Remediation plans for all NPCs with material weaknesses reported by their independent auditors.
- 5. Remediation plans for all NPCs with deficiencies or significant deficiencies reported by their independent auditors.
- 6. Monthly financial statements compared to budget and last year for NPCs with identified operating problems and/or inadequate reserves.
- 7. Immediate attention to all NPC requests for assistance or advice.

In addition to the oversight discussed previously, the following will be provided to the NPCs from the NPPO:

- 1. Training seminars for NPC personnel covering:
  - a. Internal controls, accounting, financial reporting, and financial management.
  - b. Growth and development, including methods for increasing NPC revenues and net assets.
  - c. NPC governance, duties and responsibilities of board members, board committees, and Executive Directors.

#### XI. CONCLUSION

VA-affiliated NPCs continue to make a substantial contribution to VA research and education missions. The 2010 NPC Annual Report to Congress demonstrates that NPCs are fulfilling their Congressional mandate in a responsible and conscientious manner. Revenues and expenses in support of VA research and education programs increased during 2010 to record levels.

Expertise in NPC governance and management is improving as evidenced in the onsite reviews and the NPCs' annual reporting to VA. VA-affiliated NPCs contribute significantly to the success of VA's research and education programs.

As evidenced in this report, and the NPPO's on-site reviews (outlined in the previous section), the NPCs are a highly efficient means to maximize the benefits to VA of externally-funded research conducted in VA facilities. The NPCs greatly facilitate research and education that benefit Veterans. Additionally, the NPCs foster vibrant research environments at VA medical centers, enhancing VA's ability to recruit and retain clinician-investigators and other talented personnel who, in turn, apply their knowledge to state-of-the-art care for Veterans.

	Type							
NPCs by	0.4	<b>0</b>	NPCs	State	Reseach	Research	Education	
State	City	Status	Total	Totals	Only	& Education	Only	Totals
AL	Birmingham	Active	1			1		1
AL	Tuscaloosa	Active	1	2		1		1
AR	Little Rock	Active	1	1	1			1
AZ	Phoenix	Active	1		1			1
AZ	Tucson	Active	1	2		1		1
CA	Loma Linda	Active	1		1			1
CA	Long Beach	Active	1			1		1
CA	Los Angeles	Active	1			1		1
CA	Martinez/Sacramento	Active	1			1		1
CA	Palo Alto	Active	1			1		1
CA	San Diego	Active	1			1		1
CA	San Francisco	Active	1		1			1
CA	Sepulveda	Active	1	8		1		1
CO	Denver	Active	1	1		1		1
CT	West Haven	Active	1	1		1		1
DC	Washington	Active	1	1		1		1
FL	Bay Pines	Active	1			1		1
FL	Gainesville	Active	1			1		1
FL	Miami	Active	1			1		1
FL	Orlando	Active	1			1		1
FL	Tampa	Active	1	5		1		1
GA	Atlanta	Active	1			1		1
GA	Augusta	Active	1	2		1		1
HI	Honolulu	Active	1	1		1		1
IA	Iowa City	Active	1	1	1			1
IL	Chicago	Active	1			1		1
IL	Hines	Active	1	2		1		1
IN	Indianapolis	Active	1	_ 1		1		1
KY	Lexington	Inactive	1	-	1	-		1
KY	Louisville	Active	1	2	1			1

						Ty	ре	
NPCs by State	City	Status	NPCs Total	State Totals	Reseach Only	Research & Education	Education Only	Totals
LA	New Orleans	Active	1			1		1
LA	Shreveport	Active	1	2	1			1
MA	Bedford	Active	1		1			1
MA	Boston	Active	1	2		1		1
MD	Baltimore	Active	1	1		1		1
MI	Detroit	Active	1			1		1
MI	Ann Arbor	Active	1	2		1		1
MN	Minneapolis	Active	1	1		1		1
MO	Columbia, MO	Active	1			1		1
MO	St Louis	Active	1		1			1
MO	Kansas City	Active	1	3		1		1
MS	Jackson	Active	1	1		1		1
NC	Asheville	Active	1			1		1
NC	Durham	Active	1			1		1
NC	Salisbury	Active	1	3		1		1
NE	Omaha	Active	1	1		1		1
NJ	East Orange	Active	1	1		1		1
NM	Albuquerque	Active	1	1		1		1
NV	Reno	Active	1	1		1		1
NY	Albany	Active	1		1			1
NY	Bronx	Active	1			1		1
NY	Brooklyn	Active	1			1		1
NY	Buffalo	Active	1			1		1
NY	Montrose	Active	1			1		1
NY	Northport	Active	1			1		1
NY	Syracuse	Active	1	7	1			1
ОН	Cincinnati	Active	1			1		1
ОН	Cleveland	Active	1			1		1
ОН	Dayton	Active	1	3		1		1
OK	Oklahoma City	Active	1	1		1		1

						Ту	ре	
NPCs by State	City	Status	NPCs Total	State Totals	Reseach Only	Research & Education	Education Only	Totals
OR	Portland	Active	1	1		1		1
PA	Philadelphia	Active	1			1		1
PA	Pittsburgh	Active	1	2		1		1
PR	San Juan	Active	1	1		1		1
RI	Providence	Active	1	1		1		1
SC	Charleston, SC	Active	1		1			1
SC	Columbia, SC	Active	1	2		1		1
SD	Fort Meade	Active	1			1		1
SD	Sioux Falls	Active	1	2	1			1
TN	Memphis	Active	1			1		1
TN	Mountain Home	Active	1		1			1
TN	Nashville	Active	1	3	1			1
TX	Dallas	Active	1			1		1
TX	Houston	Active	1			1		1
TX	San Antonio	Active	1			1		1
TX	Temple	Active	1	4		1		1
UT	Salt Lake City	Active	1	1		1		1
VA	Richmond	Active	1			1		1
VA	Salem	Active	1	2		1		1
VT	White River Junction	Active	1	1		1		1
WA	Seattle	Active	1	1		1		1
WI	Milwaukee	Active	1	1		1		1
WV	Clarksburg	Active	1			1		1
WV	Huntington	Active	1	2		1		1
43	Totals		84	84	16	68	0	84

					Туре						
NPCs by State	City	Status	NPCs Total	State Totals	Reseach Only	Research & Education	Education Only	Totals			
	Recap by status:										
			83								
	Active		0								
	Start-up		1								
	Ina <b>īceima</b> inated		0								
			84								
	Recap by state:										
				41							
	States			1							
	Pu <b>bitoricio</b> Columbia		_	1	_						
			_	43	=.						
	Recap by type:										
					16						
	Research & Education				68						
					0	_					
	Education				84	<b>=</b>					

### 2010 NPC Annual Report to Congress Exhibit 1.0 - NPC Roster

	City	State	Research/Education	NPC	Submission Status
1.	Albany	NY	Research	Albany Research Institute, Inc.	Complete
2.	Albuquerque	NM	Research and Education	Biomedical Research Institute of New Mexico	Complete
3.	Ann Arbor	MI	Research and Education	Veterans Education & Research Association of Michigan	Complete
4.	Asheville	NC	Research and Education	Asheville Medical Research and Education Corporation	Complete
5.	Atlanta	GA	Research and Education	Atlanta Research and Education Foundation, Inc.	Complete
3.	Augusta	GA	Research and Education	Augusta Biomedical Research Corporation	Complete
7.	Baltimore	MD	Research and Education	Baltimore Research and Education Foundation	Complete
3.	Bay Pines	FL	Research and Education	The Bay Pines Foundation, Inc.	Complete
9.	Bedford	MA	Research	Bedford VA Research Corporation, Inc.	Complete
0.	Birmingham	AL	Research and Education	VISTAR, Inc.	Complete
1.	Boston	MA	Research and Education	Boston VA Research Institute, Inc.	Complete
2.	Bronx	NY	Research and Education	Bronx Veterans Medical Research Foundation	Complete
3.	Brooklyn	NY	Research and Education	Narrows Institute for Biomedical Research, Inc.	Complete
4.	Buffalo	NY	Research and Education	Buffalo Institute for Medical Research, Inc.	Complete
5.	Charleston, SC	SC	Research	Charleston Research Institute, Inc.	Complete
6.	Chicago	IL	Research and Education	Westside Institute for Science & Education	Complete
		ОН	Research and Education	Cincinnati Foundation for Biomedical Research & Education	Complete
		WV	Research and Education	Mountaineer Education & Research Corporation	Complete
9.	~	ОН	Research and Education	The Cleveland VA Medical Research & Education Foundation	Complete
20.	Columbia, MO	MO	Research and Education	Missouri Foundation for Medical Research	Complete
21.	•	SC	Research and Education	Dorn Research Institute	Complete
22.	•	TX	Research and Education	Dallas VA Research Corporation	Complete
23.	Dayton	ОН	Research and Education	Dayton VA Research and Education Foundation	Complete
	· · · · · · · · · · · · · · · · · · ·	CO	Research and Education	Denver Research Institute	Complete
25.		MI	Research and Education	Metropolitan Detroit Research & Education Foundation	Complete
6.	Durham	NC	Research and Education	Institute for Medical Research, Inc.	Complete
7.		NJ	Research and Education	Veterans Bio-Medical Research Institute, Inc.	Complete
28.	ū	SD	Research and Education	VA Black Hills Research and Education Foundation	Complete
29.	Gainesville	FL	Research and Education	North Florida Foundation for Research and Education, Inc.	Complete
30.	Hines	IL	Research and Education	Chicago Association for Research & Education In Science	Complete
31.	Honolulu	HI	Research and Education	Pacific Health Research and Education Institute	Complete
2.		TX	Research and Education	Houston VA Research and Education Foundation	Complete
3.		WV	Research and Education	Huntington Institute for Research & Education	Complete
34.		IN	Research and Education	Indiana Institute for Medical Research, Inc.	Complete
5.		IA	Research	Iowa City VA Medical Research Foundation	Complete
36.	-	MS	Research and Education	Research! Mississippi, Inc.	Complete
_		MO	Research and Education	Midwest Biomedical Research Foundation	Complete
38.	•	KY	Research	Lexington Biomedical Research Institute, Inc.	Inactive
	· ·	AR	Research	Biomedical Research Foundation	Complete

### 2010 NPC Annual Report to Congress Exhibit 1.0 - NPC Roster

					2010 Annual Report
	City	State	Research/Education	NPC	Submission Status
40.	Loma Linda	CA	Research	Loma Linda Veterans Association for Research and Education, Inc.	Complete
41.	Long Beach	CA	Research and Education	Southern California Institute for Research and Education	Complete
42.	Los Angeles	CA	Research and Education	Brentwood Biomedical Research Institute	Complete
43.	Louisville	KY	Research	Clinical Research Foundation, Inc.	Complete
44.	Martinez/Sacramento	CA	Research and Education	East Bay Institute for Research & Education	Complete
45.	Memphis	TN	Research and Education	Research, Incorporated	Complete
46.	Miami	FL	Research and Education	South Florida Veterans Affairs Foundation for Research & Education,	Complete
47.	Milwaukee	WI	Research and Education	Wisconsin Corporation for Biomedical Research	Complete
48.	Minneapolis	MN	Research and Education	Minnesota Veterans Research Institute	Complete
49.	Montrose	NY	Research and Education	Montrose Research Corporation	Complete
50.	Mountain Home	TN	Research	Mountain Home Research and Education Corporation	Complete
51.	Nashville	TN	Research	Middle Tennessee Research Institute, Inc.	Complete
52.	New Orleans	LA	Research and Education	Louisiana Veterans Research and Education Corporation	Complete
53.	Northport	NY	Research and Education	The Research Corporation of Long Island, Inc.	Complete
54.	Oklahoma City	OK	Research and Education	Veterans Research & Education Foundation	Complete
55.	Omaha	NE	Research and Education	Nebraska Educational Biomedical Research Association	Complete
56.	Orlando	FL	Research and Education	Central Florida Research and Education Foundation, Inc.	Complete
57.	Palo Alto	CA	Research and Education	Palo Alto Institute for Research and Education, Inc.	Complete
58.	Philadelphia	PA	Research and Education	Philadelphia Research and Education Foundation	Complete
59.	Phoenix	ΑZ	Research	Carl T. Hayden Medical Research Foundation	Complete
60.	Pittsburgh	PA	Research and Education	Veterans Research Foundation of Pittsburgh	Complete
61.	Portland	OR	Research and Education	Portland VA Research Foundation, Inc.	Complete
62.	Providence	RI	Research and Education	Ocean State Research Institute, Inc.	Complete
63.	Reno	NV	Research and Education	Sierra Biomedical Research Corporation	Complete
64.	Richmond	VA	Research and Education	McGuire Research Institute, Inc.	Complete
65.	Salem	VA	Research and Education	Salem Research Institute, Inc.	Complete
66.	Salisbury	NC	Research and Education	Salisbury Foundation for Research and Education	Complete
67.	Salt Lake City	UT	Research and Education	Western Institute for Biomedical Research	Complete
68.	San Antonio	TX	Research and Education	Biomedical Research Foundation of South Texas, Inc.	Complete
69.	San Diego	CA	Research and Education	Veterans Medical Research Foundation of San Diego	Complete
70.	San Francisco	CA	Research	Northern California Institute for Research & Education, Inc.	Complete
71.	San Juan	PR	Research and Education	Sociedad de Investgacion Cientificas, Inc.	Complete
72.	Seattle	WA	Research and Education	Seattle Institute for Biomedical & Clinical Research	Complete
73.	Sepulveda	CA	Research and Education	Sepulveda Research Corporation	Complete
	Shreveport	LA	Research	Overton Brooks Research Corporation	Complete
	Sioux Falls	SD	Research	Great Plains Medical Research Foundation	Complete
76.	St Louis	MO	Research	Vandeventer Place Research Foundation	Complete
	Syracuse	NY	Research	Central New York Research Corporation	Complete

### 2010 NPC Annual Report to Congress Exhibit 1.0 - NPC Roster

City	State	Research/Education	NPC	2010 Annual Report Submission Status
78. Tampa	FL	Research and Education	Tampa VA Research and Education Foundation	Complete
79. Temple	TX	Research and Education	TempVA Research Group, Inc.	Complete
80. Tucson	AZ	Research and Education	Biomedical Research and Education Foundation of Southern Arizona	Complete
81. Tuscaloosa	AL	Research and Education	Tuscaloosa Research & Education Advancement Corporation	Complete
82. Washington	DC	Research and Education	Institute for Clinical Research, Inc.	Complete
83. West Haven	CT	Research and Education	VA Connecticut Research & Education Foundation	Complete
84. White River Junction	VT	Research and Education	Collaborative Medical Research Corporation	Complete

### 2010 NPC Annual Report to Congress Exhibit 1.2 - Independent Audits by Type with Results

									Material	Signif- icant		Recom- men-	Total
					2010		Audit Types		Weak-	Defici-	Defici-	dations	Action
	NPCs		Revenues	Expenses	Audit	A133	GAGAS	GAAS	nesses	encies	encies	(Note 3)	Items
1.	Albany	NY	704,627	412,138	Yes			1				, ,	
2.	Albuquerque	NM	9,080,417	9,328,351	Yes	1							
3.	Ann Arbor	MI	425,493	634,808	Yes			1					
4.	Asheville	NC	73,067	69,137	No								
5.	Atlanta	GA	12,723,119	14,785,900	Yes	1							
6.	Augusta	GA	96,321	222,948	Yes			1					
7.	Baltimore	MD	3,691,335	3,893,154	Yes	1							
8.	Bay Pines	FL	1,253,741	1,320,197	Yes			1					
9.	Bedford	MA	1,791,224	1,845,696	Yes	1							
10.	Birmingham	AL	239,336	238,798	No								
11.		MA	12,575,800	13,750,247	Yes	1							
12.	Bronx	NY	1,628,421	1,680,711	Yes	1							
13.	Brooklyn	NY	1,151,443	1,153,507	Yes	1							
14.	•	NY	329,343	397,743	No								
15.	Charleston, SC	SC	1,013,433	788,284	Yes		1						
16.	Chicago	IL	423,980	481,533	Yes			1					
	Cincinnati	ОН	1,174,593	629,720	Yes			1					
18.		WV	102,677	23,431	No								
19.	•	ОН	753,537	798,605	Yes			1					
20.		MO	487,053	355,382	Yes			1					
21.	•	SC	328,938	477,710	No								
22.	,	TX	2,341,844	2,272,924	Yes			1					
23.		ОН	27,401	1,928	No								
24.		СО	1,781,381	1,605,698	Yes	1							
25.		MI	351,538	307,511	No								
26.		NC	1,920,197	2,150,548	Yes			1					
27.		NJ	2,129,876	2,084,411	Yes	1							
28.	-	SD	68,319	36,872	No								
29.		FL	671,846	908,816	Yes			1					
	Hines	IL	5,704,440	5,617,871	Yes	1							
	Honolulu	HI	2,858,859	2,232,025	Yes	1							
32.		TX	189,245	103,523	No								
33.	Huntington	WV	6,633	2,285	No								
34.	•	IN	515,512	437,969	Yes			1					
35.	•	IA	679,195	670,589	Yes			1					
36.	•	MS	501,568	469,171	Yes			1					
37.		MO	2,435,828	1,986,712	Yes			1					
38.	•	KY	0	0	No								
39.	. , , , ,	AR	732,164	659,794	Yes	1							
	Loma Linda	CA	3,904,488	3,739,220	Yes	1							
	Long Beach	CA	4,192,724	4,067,295	Yes	1							
	Los Angeles	CA	12,125,248	12,232,451	Yes	1							
	Louisville	KY	333,122	343,088	No	•							
44.		CA	1,495,453	1,679,012	No								
45.	• •	TN	1,463,479	1,266,075	Yes			1					
46.		FL	2,100,235	2,311,794	Yes			1					
	Milwaukee	WI	822,555	865,284	Yes			1					
	Minneapolis	MN	3,666,961	4,045,267	Yes	1		•					
40.	wiii ii capolis	IVIIN	3,000,301	7,070,201	100	'							

### 2010 NPC Annual Report to Congress Exhibit 1.2 - Independent Audits by Type with Results

					2010		Audit Types		Material Weak-	Signif- icant Defici-	Defici-	Recom- men- dations	Total Action
	NPCs		Revenues	Expenses	Audit	A133	GAGAS	GAAS	nesses	encies	encies	(Note 3)	Items
49.	Montrose	NY	120	1,050	No								
50.	Mountain Home	TN	249,887	42,927	No								
51.	Nashville	TN	219,025	120,359	No								
52.	New Orleans	LA	44	400	No								
53.	Northport	NY	506,763	411,911	Yes			1					
54.	Oklahoma City	OK	611,905	615,002	Yes			1					
55.	Omaha	NE	602,242	716,616	Yes			1					
56.	Orlando	FL	131,012	113,001	No								
57.	Palo Alto	CA	22,440,772	21,826,849	Yes	1							
58.	Philadelphia	PA	859,702	932,762	Yes			1					
59.	Phoenix	AZ	1,825,714	1,998,950	Yes	1							
60.	Pittsburgh	PA	2,950,113	3,247,255	Yes		1						
61.	Portland	OR	3,833,275	4,074,686	Yes	1							
62.	Providence	RI	634,244	730,874	Yes	1							
63.	Reno	NV	448,331	608,202	Yes			1					
64.	Richmond	VA	3,082,124	4,017,256	Yes	1							
65.	Salem (Note 1)	VA	462,697	848,392	No								
66.	Salisbury	NC	3,630	21,621	No								
67.	Salt Lake City	UT	2,500,842	2,121,752	Yes	1							
68.	San Antonio	TX	464,946	1,143,707	Yes			1					
69.	San Diego	CA	27,758,059	27,210,037	Yes	1							
70.	San Francisco	CA	49,598,242	51,122,192	Yes	1							
71.	San Juan	PR	1,257,070	1,288,694	Yes	1							
72.	Seattle	WA	13,928,810	13,889,777	Yes	1							
73.	Sepulveda	CA	5,627,029	5,491,682	Yes	1							
74.	Shreveport	LA	118	8,932	No								
	Sioux Falls	SD	80,950	74,449	No								
	St Louis	МО	120,604	128,130	Yes			1					
	Syracuse	NY	1,394,564	1,302,393	Yes	1							
78.	Tampa	FL	1,401,135	925,191	Yes	•		1					
	Temple	TX	601,881	425,765	Yes			1					
80.	Tucson	AZ	1,723,839	2,044,289	Yes			1					
81.	Tuscaloosa	AL	1,474,493	1,460,410	Yes	1		•					
82.	Washington	DC	3,960,491	3,751,490	Yes	1							
	West Haven	CT	3,230,160	3,428,503	Yes	1							
	White River Junction	VT	356,181	312,942	Yes	•		1					
04.	TIMO TAVOI GUIIGIIOII	* '	257,409,023	261,844,581	62	31	2	29	4	5	3	18	30

### 2010 NPC Annual Report to Congress Exhibit 1.2 - Independent Audits by Type with Results

									Signif-		Recom-	
1								Material	icant		men-	Total
1				2010		Audit Types		Weak-	Defici-	Defici-	dations	Action
	NPCs	Revenues	Expenses	Audit	A133	GAGAS	GAAS	nesses	encies	encies	(Note 3)	Items

			Audit Types			1		
	A133	GAGAS	GAAS	None	Total	•		
No. of audits (Notes 1 & 2)	31	2	29	22	84	-		
Total revenue (\$'000's)	222,283,789	3,963,546	24,548,936	6,612,752	257,409,023			
Per cent	86.35%	1.54%	9.54%	2.57%	100.00%			
Per cent audited					97.43%	=		
Total expenditures (\$'000's)	226,437,143	4,035,539	24,309,182	7,062,717	261,844,581			
Per cent	86.48%	1.54%	9.28%	2.70%	100.00%		No. NPCs	%
Per cent audited					97.30%	Number of NPCs with:		
						Material weaknesses	4	6.45%
Material weaknesses	2	0	2	0	4	Significant deficiencies	5	8.06%
Significant deficiencies	1	1	3	0	5	Deficiencies	1	1.61%
Deficiencies	3	0	0	0	3	Recommendations (Note 3)	6	9.68%
Recommendations (Note 3)	7	3	8	0	18	No action items	46	74.19%
Total action items	13	4	13	0	30	<del>-</del>	62	100.00%

#### Notes:

- 1. Audits for Salem and Martinez not completed at time of report preparation.
- 2. Excludes Lexington which was inactive and which did not have an audit.
- Auditor recommendations are given great weight and are mandatory action items that must be addressed. Failure to address auditor
  recommendations and other comments is considered a very serious deficiency in internal accounting control requiring correction
  in all instances.

# 2010 NPC Annual Report to Congress Exhibit 2.1 - Total Revenues by Affiliated VAMC in Alphabetical Order

		2010 Total	
	VAMC Affiliates	Revenues	Range
1.	Albany	\$ 704,627	\$500K-\$1M
2.	Albuquerque	9,080,417	\$1M - \$10M
3.	Ann Arbor	425,493	Below \$500K
4.	Asheville	73,067	Below \$500K
5.	Atlanta	12,723,119	\$10M & Above
6.	Augusta	96,321	Below \$500K
7.	Baltimore	3,691,335	\$1M - \$10M
8.	Bay Pines	1,253,741	\$1M - \$10M
9.	Bedford	1,791,224	\$1M - \$10M
10.	Birmingham	239,336	Below \$500K
11.	Boston	12,575,800	\$10M & Above
12.	Bronx	1,628,421	\$1M - \$10M
13.	Brooklyn	1,151,443	\$1M - \$10M
14.	Buffalo	329,343	Below \$500K
15.	Charleston, SC	1,013,433	\$1M - \$10M
16.	Chicago	423,980	Below \$500K
17.	Cincinnati	1,174,593	\$1M - \$10M
18.	Clarksburg	102,677	Below \$500K
19.	Cleveland	753,537	\$500K-\$1M
20.	Columbia, MO	487,053	Below \$500K
21.	Columbia, SC	328,938	Below \$500K
22.	Dallas	2,341,844	\$1M - \$10M
23.	Dayton	27,401	Below \$500K
24.	Denver	1,781,381	\$1M - \$10M
25.	Detroit	351,538	Below \$500K
26.	Durham	1,920,197	\$1M - \$10M
27.	<u> </u>	2,129,876	\$1M - \$10M
28.	Fort Meade	68,319	Below \$500K
29.	Gainesville	671,846	\$500K-\$1M
30.	Hines	5,704,440	\$1M - \$10M
31.	Honolulu	2,858,859	\$1M - \$10M
32.	Houston	189,245	Below \$500K
33.	Huntington	6,633	Below \$500K

### 2010 NPC Annual Report to Congress Exhibit 2.1 - Total Revenues by Affiliated VAMC in Alphabetical Order

VAMC Affiliates         Revenues         Range           34. Indianapolis         515,512         \$500K-\$1M           35. Iowa City         679,195         \$500K-\$1M           36. Jackson         501,568         \$500K-\$1M           37. Kansas City         2,435,828         \$1M - \$10M           38. Lexington         0         Inactive           39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           46. Miami         2,100,235         \$1M - \$10M           47. Milwaukee         822,555         \$500K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025         Below \$500K           52. New Orleans         44			2040 Total	
34. Indianapolis         515,512         \$500K-\$1M           35. Iowa City         679,195         \$500K-\$1M           36. Jackson         501,568         \$500K-\$1M           37. Kansas City         2,435,828         \$1M - \$10M           38. Lexington         0         Inactive           39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           46. Miami         2,100,235         \$1M - \$10M           47. Milwaukee         822,555         \$50K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025 </th <th>VANO</th> <th>Affiliates</th> <th>2010 Total</th> <th>Danas</th>	VANO	Affiliates	2010 Total	Danas
35.         lowa City         679,195         \$500K-\$1M           36.         Jackson         501,568         \$500K-\$1M           37.         Kansas City         2,435,828         \$1M - \$10M           38.         Lexington         0         Inactive           39.         Little Rock         732,164         \$500K-\$1M           40.         Loma Linda         3,904,488         \$1M - \$10M           41.         Long Beach         4,192,724         \$1M - \$10M           42.         Los Angeles         12,125,248         \$10M & Above           43.         Louisville         333,122         Below \$500K           44.         Martinez/Sacramento         1,495,453         \$1M - \$10M           45.         Memphis         1,463,479         \$1M - \$10M           45.         Memphis         1,463,479         \$1M - \$10M           46.         Miami         2,100,235         \$1M - \$10M           47.         Milwaukee         822,555         \$500K-\$1M           48.         Minneapolis         3,666,961         \$1M - \$10M           49.         Montrose         120         Below \$500K           51.         Nashville         219,025         Below \$500K </th <th></th> <th></th> <th></th> <th></th>				
36. Jackson         501,568         \$500K-\$1M           37. Kansas City         2,435,828         \$1M - \$10M           38. Lexington         0         Inactive           39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$11M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           46. Miami         2,100,235         \$1M - \$10M           47. Milwaukee         822,555         \$500K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025         Below \$500K           52. New Orleans         44         Below \$500K           53. Northport         506,763         Below \$500K           54. Oklahoma City         611,905	•	1115	·	
37. Kansas City         2,435,828         \$1M - \$10M           38. Lexington         0         Inactive           39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           46. Miami         2,100,235         \$1M - \$10M           47. Milwaukee         822,555         \$500K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025         Below \$500K           52. New Orleans         44         Below \$500K           53. Northport         506,763         Below \$500K           54. Oklahoma City         611,905         \$500K-\$1M           55. Omaha         602,242         \$500K-\$1M           56. Orlando         131,012	•		·	
38. Lexington         0         Inactive           39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           47. Milwaukee         822,555         \$500K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025         Below \$500K           52. New Orleans         44         Below \$500K           53. Northport         506,763         Below \$500K           54. Oklahoma City         611,905         \$500K-\$1M           55. Omaha         602,242         \$500K-\$1M           56. Orlando         131,012         Below \$500K           57. Palo Alto         22,440,772 <td></td> <td>:4. ,</td> <td>·</td> <td></td>		:4. ,	·	
39. Little Rock         732,164         \$500K-\$1M           40. Loma Linda         3,904,488         \$1M - \$10M           41. Long Beach         4,192,724         \$1M - \$10M           42. Los Angeles         12,125,248         \$10M & Above           43. Louisville         333,122         Below \$500K           44. Martinez/Sacramento         1,495,453         \$1M - \$10M           45. Memphis         1,463,479         \$1M - \$10M           46. Miami         2,100,235         \$1M - \$10M           47. Milwaukee         822,555         \$500K-\$1M           48. Minneapolis         3,666,961         \$1M - \$10M           49. Montrose         120         Below \$500K           50. Mountain Home         249,887         Below \$500K           51. Nashville         219,025         Below \$500K           52. New Orleans         44         Below \$500K           53. Northort         506,763         Below \$500K           54. Oklahoma City         611,905         \$50K-\$1M           55. Omaha         602,242         \$50K-\$1M           56. Orlando         131,012         Below \$500K           57. Palo Alto         22,440,772         \$10M & Above           58. Philadelphia         859		•		
40. Loma Linda       3,904,488       \$1M - \$10M         41. Long Beach       4,192,724       \$1M - \$10M         42. Los Angeles       12,125,248       \$10M & Above         43. Louisville       333,122       Below \$500K         44. Martinez/Sacramento       1,495,453       \$1M - \$10M         45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113 <td>•</td> <td></td> <td>-</td> <td></td>	•		-	
41. Long Beach       4,192,724       \$1M - \$10M         42. Los Angeles       12,125,248       \$10M & Above         43. Louisville       333,122       Below \$500K         44. Martinez/Sacramento       1,495,453       \$1M - \$10M         45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275			·	
42. Los Angeles       12,125,248       \$10M & Above         43. Louisville       333,122       Below \$500K         44. Martinez/Sacramento       1,495,453       \$1M - \$10M         45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244				
43. Louisville       333,122       Below \$500K         44. Martinez/Sacramento       1,495,453       \$1M - \$10M         45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Belo	-			
44. Martinez/Sacramento       1,495,453       \$1M - \$10M         45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M		les		•
45. Memphis       1,463,479       \$1M - \$10M         46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K		_		
46. Miami       2,100,235       \$1M - \$10M         47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K		Sacramento	, ,	· · · · · · · · · · · · · · · · · · ·
47. Milwaukee       822,555       \$500K-\$1M         48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	•			
48. Minneapolis       3,666,961       \$1M - \$10M         49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K				
49. Montrose       120       Below \$500K         50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K			· ·	
50. Mountain Home       249,887       Below \$500K         51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K		lis	3,666,961	
51. Nashville       219,025       Below \$500K         52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K				
52. New Orleans       44       Below \$500K         53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K		Home	249,887	
53. Northport       506,763       Below \$500K         54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	-		219,025	Below \$500K
54. Oklahoma City       611,905       \$500K-\$1M         55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	52. New Orlea	ans	44	Below \$500K
55. Omaha       602,242       \$500K-\$1M         56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	53. Northport		506,763	Below \$500K
56. Orlando       131,012       Below \$500K         57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	54. Oklahoma	a City	611,905	\$500K-\$1M
57. Palo Alto       22,440,772       \$10M & Above         58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	55. Omaha		602,242	\$500K-\$1M
58. Philadelphia       859,702       \$500K-\$1M         59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	56. Orlando		131,012	Below \$500K
59. Phoenix       1,825,714       \$1M - \$10M         60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	57. Palo Alto		22,440,772	\$10M & Above
60. Pittsburgh       2,950,113       \$1M - \$10M         61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	58. Philadelph	nia	859,702	\$500K-\$1M
61. Portland       3,833,275       \$1M - \$10M         62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	59. Phoenix		1,825,714	\$1M - \$10M
62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	60. Pittsburgh	1	2,950,113	\$1M - \$10M
62. Providence       634,244       \$500K-\$1M         63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	61. Portland		3,833,275	\$1M - \$10M
63. Reno       448,331       Below \$500K         64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	62. Providenc	е		
64. Richmond       3,082,124       \$1M - \$10M         65. Salem       462,697       Below \$500K	63. Reno			
65. Salem 462,697 Below \$500K	64. Richmond	d	· · · · · · · · · · · · · · · · · · ·	
·	65. Salem			
	66. Salisbury			

# 2010 NPC Annual Report to Congress Exhibit 2.1 - Total Revenues by Affiliated VAMC in Alphabetical Order

	2010 Total	
VAMC Affiliates	Revenues	Range
67. Salt Lake City	2,500,842	\$1M - \$10M
68. San Antonio	464,946	Below \$500K
69. San Diego	27,758,059	\$10M & Above
70. San Francisco	49,598,242	\$10M & Above
71. San Juan	1,257,070	\$1M - \$10M
72. Seattle	13,928,810	\$10M & Above
73. Sepulveda	5,627,029	\$1M - \$10M
74. Shreveport	118	Below \$500K
75. Sioux Falls	80,950	Below \$500K
76. St Louis	120,604	Below \$500K
77. Syracuse	1,394,564	\$1M - \$10M
78. Tampa	1,401,135	\$1M - \$10M
79. Temple	601,881	\$500K-\$1M
80. Tucson	1,723,839	\$1M - \$10M
81. Tuscaloosa	1,474,493	\$1M - \$10M
82. Washington	3,960,491	\$1M - \$10M
83. West Haven	3,230,160	\$1M - \$10M
84. White River Junction	356,181	Below \$500K
Total Revenues \$	257,409,023	

### 2010 NPC Annual Report to Congress Exhibit 2.2 - Total Revenues by Affiliated VAMC in Descending Order

		2010 Total	
	VAMC Affiliates	Revenues	Range
1.	San Francisco	\$ 49,598,242	\$10M & Above
2.	San Diego	27,758,059	\$10M & Above
3.	Palo Alto	22,440,772	\$10M & Above
4.	Seattle	13,928,810	\$10M & Above
5.	Atlanta	12,723,119	\$10M & Above
6.	Boston	12,575,800	\$10M & Above
7.	Los Angeles	12,125,248	\$10M & Above
8.	Albuquerque	9,080,417	\$1M - \$10M
9.	Hines	5,704,440	\$1M - \$10M
10.	Sepulveda	5,627,029	\$1M - \$10M
11.	Long Beach	4,192,724	\$1M - \$10M
12.	Washington	3,960,491	\$1M - \$10M
13.	Loma Linda	3,904,488	\$1M - \$10M
14.	Portland	3,833,275	\$1M - \$10M
15.	Baltimore	3,691,335	\$1M - \$10M
16.	Minneapolis	3,666,961	\$1M - \$10M
17.	West Haven	3,230,160	\$1M - \$10M
18.	Richmond	3,082,124	\$1M - \$10M
19.	Pittsburgh	2,950,113	\$1M - \$10M
20.	Honolulu	2,858,859	\$1M - \$10M
21.	Salt Lake City	2,500,842	\$1M - \$10M
22.	Kansas City	2,435,828	\$1M - \$10M
23.	Dallas	2,341,844	\$1M - \$10M
24.	East Orange	2,129,876	\$1M - \$10M
25.	Miami	2,100,235	\$1M - \$10M
26.	Durham	1,920,197	\$1M - \$10M
27.	Phoenix	1,825,714	\$1M - \$10M
28.	Bedford	1,791,224	\$1M - \$10M
29.	Denver	1,781,381	\$1M - \$10M
30.	Tucson	1,723,839	\$1M - \$10M
31.	Bronx	1,628,421	\$1M - \$10M
32.	Martinez/Sacramento	1,495,453	\$1M - \$10M
33.	Tuscaloosa	1,474,493	\$1M - \$10M
34.	Memphis	1,463,479	\$1M - \$10M

# 2010 NPC Annual Report to Congress Exhibit 2.2 - Total Revenues by Affiliated VAMC in Descending Order

		2010 Total	
	VAMC Affiliates	Revenues	Range
35.	Tampa	1,401,135	\$1M - \$10M
36.	Syracuse	1,394,564	\$1M - \$10M
37.	San Juan	1,257,070	\$1M - \$10M
38.	Bay Pines	1,253,741	\$1M - \$10M
39.	Cincinnati	1,174,593	\$1M - \$10M
40.	Brooklyn	1,151,443	\$1M - \$10M
41.	Charleston, SC	1,013,433	\$1M - \$10M
42.	Philadelphia	859,702	\$500K-\$1M
43.	Milwaukee	822,555	\$500K-\$1M
44.	Cleveland	753,537	\$500K-\$1M
45.	Little Rock	732,164	\$500K-\$1M
46.	Albany	704,627	\$500K-\$1M
47.	Iowa City	679,195	\$500K-\$1M
48.	Gainesville	671,846	\$500K-\$1M
49.	Providence	634,244	\$500K-\$1M
50.	Oklahoma City	611,905	\$500K-\$1M
51.	Omaha	602,242	\$500K-\$1M
52.	Temple	601,881	\$500K-\$1M
53.	Indianapolis	515,512	\$500K-\$1M
54.	Northport	506,763	\$500K-\$1M
55.	Jackson	501,568	\$500K-\$1M
56.	Columbia, MO	487,053	Below \$500K
57.	San Antonio	464,946	Below \$500K
58.	Salem	462,697	Below \$500K
59.	Reno	448,331	Below \$500K
60.	Ann Arbor	425,493	Below \$500K
61.	Chicago	423,980	Below \$500K
62.	White River Junction	356,181	Below \$500K
63.	Detroit	351,538	Below \$500K
64.	Louisville	333,122	Below \$500K
65.	Buffalo	329,343	Below \$500K
66.	Columbia, SC	328,938	Below \$500K
67.	Mountain Home	249,887	Below \$500K
68.	Birmingham	239,336	Below \$500K

# 2010 NPC Annual Report to Congress Exhibit 2.2 - Total Revenues by Affiliated VAMC in Descending Order

		2010 Total	
	VAMC Affiliates	Revenues	Range
69.	Nashville	219,025	Below \$500K
70.	Houston	189,245	Below \$500K
71.	Orlando	131,012	Below \$500K
72.	St Louis	120,604	Below \$500K
73.	Clarksburg	102,677	Below \$500K
74.	Augusta	96,321	Below \$500K
75.	Sioux Falls	80,950	Below \$500K
76.	Asheville	73,067	Below \$500K
77.	Fort Meade	68,319	Below \$500K
78.	Dayton	27,401	Below \$500K
79.	Huntington	6,633	Below \$500K
80.	Salisbury	3,630	Below \$500K
81.	Montrose	120	Below \$500K
82.	Shreveport	118	Below \$500K
83.	New Orleans	44	Below \$500K
84.	Lexington	0	Inactive
	Total Revenues \$	257,409,023	

### 2010 NPC Annual Report to Congress Exhibit 2.3 - Revenues Detail by Affiliated VAMC and by Category

									2010	)									
	VAMC Affiliate	Government Funding Rec'd Research	Government Funding Rec'd Education	Total Government Funding Rec'd Research & Education	Non-Gov. Funding Rec'd Research	Non-Gov. Funding Rec'd Education	Total Non-Gov. Funding Rec'd Research & Education	Interest Income Research	Inerest Income Education	Interest Income General	Total Interest Income Rec'd	Other Misc. Revenue Rec'd Research	Other Misc. Revenue Rec'd Education	Other Misc. Revenue Rec'd General	Total Other Misc. Revenue Rec'd	Total Revenue Research	Total Revenue Education	Total Revenue General	Total Revenues
1	Albany	\$83.352	\$0	\$83,352	\$612.067	\$0	\$612,067	\$0	\$0	\$9,208	\$9,208	\$0	\$0	\$0	\$0	\$695,419	\$0	\$9,208	\$704,627
2	Albuquerque	\$4,437,351	\$0	\$4,437,351	\$4,446,139	\$0		\$0		\$196,927	\$196,927	\$0	\$0	\$0	\$0	\$8,883,490	\$0	\$196,927	\$9,080,417
3.	Ann Arbor	\$122,355	\$0		\$219,710	\$7,765		\$0	• •	\$75,563	\$75,563	\$0	\$0	\$100	\$100		\$7,765	\$75,663	\$425,493
4.	Asheville	\$0	\$0	\$0	\$66,037	\$0		\$0		\$7,030	\$7,030	\$0	\$0	\$0	\$0	\$66,037	\$0	\$7,030	\$73,067
5.	Atlanta	\$10,246,732	\$0	\$10,246,732	\$2,431,520	\$3,082	\$2,434,602	\$0	\$0	\$40,097	\$40,097	\$0	\$0	\$1,688	\$1,688	\$12,678,252	\$3,082	\$41,785	\$12,723,119
6.	Augusta	\$20,978	\$0	\$20,978	\$46,703	\$9,644	\$56,347	\$0	\$0	\$18,996	\$18,996	\$0	\$0	\$0	\$0	\$67,681	\$9,644	\$18,996	\$96,321
7.	Baltimore	\$1,796,516	\$0	\$1,796,516	\$1,856,183	\$12,350	\$1,868,533	\$0	\$0	\$26,161	\$26,161	\$125	\$0	\$0	\$125	\$3,652,824	\$12,350	\$26,161	\$3,691,335
8.	Bay Pines	\$253,266	-\$1,150	\$252,116	\$918,683	\$39,571	\$958,254	\$0	\$0	\$43,371	\$43,371	\$0	\$0	\$0	\$0	\$1,171,949	\$38,421	\$43,371	\$1,253,741
9.	Bedford	\$898,177	\$0	\$898,177	\$871,857	\$0	,	\$0		\$15,212	\$15,212	\$0	\$0	\$5,978	\$5,978	\$1,770,034	\$0	\$21,190	\$1,791,224
10.	•	\$158,743	\$0	\$158,743	\$80,141	\$0	,	\$0		\$452	\$452	\$0	\$0	\$0	\$0	\$238,884	\$0	\$452	\$239,336
11.		\$8,485,901	\$192,375	\$8,678,276	\$2,471,455	\$440,954		\$0		\$157,314	\$157,314	\$338,042	\$0	\$489,759	\$827,801	\$11,295,398	\$633,329	\$647,073	\$12,575,800
	Bronx	\$1,064,338	\$0	\$1,064,338	\$560,349	\$0	* /	\$0	• •	\$3,884	\$3,884	-\$150	\$0	\$0	-\$150	\$1,624,537	\$0	\$3,884	\$1,628,421
	Brooklyn	\$399,109	\$0	\$399,109	\$736,627	\$0		\$0		\$5,407	\$5,407	\$10,300	\$0	\$0	\$10,300	\$1,146,036	\$0	\$5,407	\$1,151,443
	Buffalo	\$0	\$0	\$0	\$303,901	\$0		\$0		\$6,579	\$6,579	\$18,863	\$0		\$18,863	\$322,764	\$0	\$6,579	\$329,343
15.		\$516,904	\$0	\$516,904	\$478,738	\$0		\$0		\$13,816	\$13,816	\$0	\$0	\$3,975	\$3,975	\$995,642	\$0	\$17,791	\$1,013,433
	Chicago	\$309,971	\$0 \$0	\$309,971	\$54,776	\$0 \$0		\$0		\$11,651	\$11,651	\$0	\$0 \$0	\$47,582	\$47,582		\$0 \$0	\$59,233	\$423,980
17. 18.		\$156,484 \$0	\$0 \$0	\$156,484 \$0	\$1,011,234 \$102,432	\$0 \$0	* /- / -	\$0 \$0		\$6,875 \$196	\$6,875 \$196	\$0 \$0	\$0 \$49	\$0 \$0	\$0 \$49	\$1,167,718 \$102,432	\$0 \$49	\$6,875 \$196	\$1,174,593 \$102,677
	Cleveland	\$32,503	\$0 \$0	\$32,503	\$611,076	φυ \$87,879		\$0 \$0		\$22,079	\$22,079	\$0 \$0	\$49 \$0	\$0 \$0	\$0	\$643,579	\$87,879	\$22,079	\$753,537
20.		\$32,503 \$0	\$0 \$0	\$32,503 \$0	\$470,311	\$07,079		\$0 \$0		\$16,742	\$16,742	\$0	\$0 \$0	\$0 \$0	\$0	\$470,311	\$07,879	\$16,742	\$487,053
	Columbia, NC	\$0 \$0	\$0 \$0	\$0 \$0	\$321,217	\$0 \$0		\$0 \$0		\$6,588	\$6,588	\$1,133	\$0 \$0	\$0	\$1,133		\$0	\$6,588	\$328,938
	Dallas	\$0 \$0	\$0 \$0	\$0 \$0	\$2,156,483	\$56,560		\$0		\$128,801	\$128,801	\$0	\$0 \$0	\$0 \$0	\$0	\$2,156,483	\$56,560	\$128,801	\$2,341,844
23.		\$0	\$0	\$0	\$27,129	\$0		\$0		\$272	\$272	\$0	\$0	\$0	\$0	\$27,129	\$0	\$272	\$27,401
	Denver	\$1.056.092	\$0	\$1,056,092	\$709.704	\$2,460		\$0		\$13,125	\$13.125	\$0	\$0	\$0	\$0	\$1,765,796	\$2,460	\$13,125	\$1,781,381
25.	Detroit	\$184,507	\$0	\$184,507	\$159,976	\$5,061	\$165,037	\$0	\$0	\$1,821	\$1,821	\$173	\$0	\$0	\$173		\$5,061	\$1,821	\$351,538
26.	Durham	\$200,082	\$0	\$200,082	\$1,678,233	\$0		\$0	\$0	\$41,882	\$41,882	\$0	\$0	\$0	\$0		\$0	\$41,882	\$1,920,197
27.	East Orange	\$1,798,786	\$0	\$1,798,786	\$295,701	\$0	\$295,701	\$0	\$0	\$35,389	\$35,389	\$0	\$0	\$0	\$0	\$2,094,487	\$0	\$35,389	\$2,129,876
28.	Fort Meade	\$0	\$27,665	\$27,665	\$40,448	\$0	\$40,448	\$0	\$0	\$206	\$206	\$0	\$0	\$0	\$0	\$40,448	\$27,665	\$206	\$68,319
29.	Gainesville	\$0	\$0	\$0	\$667,998	\$2,764	\$670,762	\$0	\$0	\$1,084	\$1,084	\$0	\$0	\$0	\$0	\$667,998	\$2,764	\$1,084	\$671,846
30.	Hines	\$3,378,722	\$0	\$3,378,722	\$2,206,468	\$18,840	\$2,225,308	\$0		\$100,410	\$100,410	\$0	\$0	\$0	\$0		\$18,840	\$100,410	\$5,704,440
31.	Honolulu	\$2,178,225	\$0	\$2,178,225	\$5,614	\$0		\$0		\$1,425	\$1,425	\$20,338	\$0	\$653,257	\$673,595		\$0	\$654,682	\$2,858,859
32.		\$0	\$0	\$0	\$189,245	\$0		\$0	• •	\$0	\$0	\$0	\$0	\$0	\$0	\$189,245	\$0	\$0	\$189,245
	Huntington	\$0	\$0	\$0	\$6,588	\$0		\$0		\$45	\$45	\$0	\$0	\$0	\$0	\$6,588	\$0	\$45	\$6,633
34.		\$0	\$0	\$0	\$421,218	\$0		\$0		\$94,294	\$94,294	\$0	\$0	\$0	\$0	\$421,218	\$0	\$94,294	\$515,512
35.	•	\$261,483	\$0	\$261,483	\$378,140	\$0	+	\$0		\$39,572	\$39,572	\$0	\$0	\$0	\$0	\$639,623	\$0	\$39,572	\$679,195
36.		\$0	\$0 \$0	\$0	\$296,174	\$103,530		\$0 \$0		\$69,287	\$69,287	\$32,577	\$0 \$0	\$0 \$0	\$32,577		\$103,530	\$69,287	\$501,568
	Kansas City	\$788,208	·	\$788,208 \$0	\$1,599,171	\$8,950				\$39,499	\$39,499 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$2,387,379	\$8,950	\$39,499	\$2,435,828
38. 30	Lexington (Inactive) Little Rock	\$0 \$369,688	\$0 \$0	\$0 \$369,688	\$0 \$358,162	\$0 \$0		\$0 \$0		\$0 \$4,314	\$0 \$4,314	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$727,850	\$0 \$0	\$0 \$4,314	\$0 \$732,164
	Little Rock Loma Linda	\$2,554,648	\$0 \$0	\$2,554,648	\$1,268,597	\$0 \$0		\$0 \$0		\$73,691	\$73,691	\$0 \$0	\$0 \$0	\$7,552	\$7,552		\$0 \$0	\$81,243	\$3,904,488
	Long Beach	\$2,310,898	\$0 \$0		\$1,678,219	\$69,325	T .,	\$0 \$0		\$129,266	\$129,266	\$0 \$0	\$0 \$0		\$7,552 \$5,016	\$3,989,117	\$69,325	\$134,282	\$4,192,724
	Los Angeles	\$9,712,988	\$0 \$0	\$9,712,988	\$2,213,198	\$114,716		\$0 \$0		\$84,346	\$84,346	\$0	\$0 \$0	\$5,010	\$5,010	\$11,926,186	\$114,716	\$84,346	\$12,125,248
	Louisville	\$9,712,900	\$0 \$0	\$9,712,988	\$331,808	\$114,710		\$0 \$0	• •	\$1,299	\$1,299	\$0 \$0	\$0 \$0	\$15	\$15	\$331,808	\$0	\$1,314	\$333,122
	Martinez/Sacramento	\$1,192,565	\$0 \$0	\$1,192,565	\$280,441	\$19,244		\$0 \$0		\$3,203	\$3,203	\$0 \$0	\$0 \$0	\$0	\$0		\$19,244	\$3,203	\$1,495,453
	Memphis	\$1,204,939	\$0	\$1,204,939	\$213,070	\$164	\$213,234	\$0		\$45,775	\$45,775	\$0	\$0	-\$469	-\$469		\$164	\$45,306	\$1,463,479
	Miami	\$719,474	\$0		\$1,055,696	\$220,000		\$0	\$0	\$105,065	\$105,065	\$0	\$0	\$0			\$220,000	\$105,065	\$2,100,235

### 2010 NPC Annual Report to Congress Exhibit 2.3 - Revenues Detail by Affiliated VAMC and by Category

									2010	)									
		Government	Government	Total Government Funding Rec'd	Non-Gov.	Non-Gov. Funding	Total Non-Gov. Funding Rec'd	Interest	Inerest	Interest		Other Misc. Revenue	Other Misc. Revenue	Revenue	Total Other		Total	Total	
		Funding Rec'd	_	Research &	Funding Rec'd	Rec'd	Research &	Income	Income	Income	Total Interest	Rec'd	Rec'd	Rec'd	Revenue	Total Revenue	Revenue	Revenue	
	VAMC Affiliate	Research	Education	Education	Research	Education	Education	Research	Education	General	Income Rec'd	Research	Education	General	Rec'd	Research	Education		Total Revenues
47.	Milwaukee Minneapolis	\$0 \$1,290,360	* -	\$1,290,360	\$774,374 \$2,100,964	\$40,972 \$0	\$815,346 \$2,100,964	\$0 \$0	* -	\$9,216 \$275,637	\$9,216 \$275,637	\$0 \$0	\$0 \$0	-\$2,007 \$0	-\$2,007	\$774,374	\$40,972 \$0	\$7,209 \$275,637	\$822,555 \$3,666,961
48. 49.	Montrose	\$1,290,360		\$1,290,360	\$2,100,964	\$0 \$0	\$2,100,964	\$0 \$0		\$275,637	\$275,637 \$120	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$3,391,324 \$0	\$0	\$120	\$3,666,961
49. 50	Mountain Home	\$0 \$0		\$0	\$249,887	\$0 \$0	\$249,887	\$0 \$0		\$120	\$120	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$249,887	\$0 \$0	\$0	\$249,887
50. 51	Nashville	\$218,651	\$0 \$0	\$218,651	\$0	\$0 \$0	\$0	\$0 \$0		\$93	\$93	\$281	\$0 \$0	\$0	\$281	\$218,932	\$0	\$93	\$219,025
52.	New Orleans	\$0	**	\$0	\$0	\$0	\$0	\$0		\$44	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$44	\$44
53.	Northport	\$143,823		\$143,823	\$311,991	\$0	\$311,991	\$0		\$20,949	\$20,949	* * *	\$0	\$0	\$30,000	\$485,814	\$0	\$20,949	\$506,763
54.	Oklahoma City	\$0		\$0	\$588,995	\$0	\$588,995	\$0		\$22,718	\$22,718	\$192	\$0	\$0	\$192	\$589,187	\$0	\$22,718	\$611,905
55.	Omaha	\$99,684	\$0	\$99,684	\$465,895	\$0	\$465,895	\$0	\$0	\$36,663	\$36,663	\$0	\$0	\$0	\$0	\$565,579	\$0	\$36,663	\$602,242
56.	Orlando	\$0	\$0	\$0	\$131,012	\$0	\$131,012	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$131,012	\$0	\$0	\$131,012
57.	Palo Alto	\$19,174,173	\$0	\$19,174,173	\$3,189,535	\$41,873	\$3,231,408	\$0	\$0	\$46,662	\$46,662	\$0	\$0	-\$11,471	-\$11,471	\$22,363,708	\$41,873	\$35,191	\$22,440,772
58.	Philadelphia	\$300,985		\$300,985	\$499,825	\$56,736	\$556,561	\$0		\$2,156	\$2,156	\$0	\$0	\$0	\$0	\$800,810	\$56,736	\$2,156	\$859,702
59.		\$654,306		\$654,306	\$1,046,610	\$0	\$1,046,610	\$0		\$89,721	\$89,721	\$35,077	\$0	\$0	\$35,077	\$1,735,993	\$0	\$89,721	\$1,825,714
60.	Pittsburgh	\$1,813,654	\$0	\$1,813,654	\$1,001,354	\$0	\$1,001,354	\$0		\$104,969	\$104,969	\$29,598	\$0	\$538	\$30,136	\$2,844,606	\$0	\$105,507	\$2,950,113
61.	Portland	\$1,664,899		\$1,664,899	\$1,731,658	\$128,676	\$1,860,334	\$0		\$295,145	\$295,145	\$0	\$0	\$12,897	\$12,897	\$3,396,557	\$128,676	\$308,042	\$3,833,275
62.	Providence	\$537,733		\$537,733	\$96,043	\$0	\$96,043	\$0		\$468	\$468	\$0	\$0	\$0	\$0	\$633,776	\$0	\$468	\$634,244
63.		\$0	* *	\$0	\$408,879	\$36,233	\$445,112	\$0		\$2,690	\$2,690	\$0	\$529	\$0	\$529	\$408,879	\$36,762	\$2,690	\$448,331
64.	Richmond	\$937,736		\$937,736		\$36,415	\$2,059,910	\$0		\$5,271	\$5,271	\$79,207	\$0	\$0	\$79,207	\$3,040,438	\$36,415	\$5,271	\$3,082,124
65.		\$3,559		\$3,559	\$392,659	\$7,903 \$0	\$400,562	\$0 \$0		\$58,576	\$58,576	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$396,218	\$7,903	\$58,576	\$462,697
66.	Salisbury Salt Lake City	\$0 \$1,776,309		\$U \$4.776.300	\$3,630 \$622,747	* -	\$3,630 \$644,387	\$0 \$0		\$0 \$80,146	\$0 \$80,146	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$3,630	\$0	\$0 \$80,146	\$3,630 \$2,500,842
67. 68.	San Antonio	\$1,776,309	* -	\$1,776,309	\$384,164	\$21,640 \$0	\$384,164	\$0 \$0		\$98,022	\$98,022	\$0 \$0	\$0 \$0	ەە 17,240-	-\$17,240	\$2,399,056 \$384,164	\$21,640	\$80,782	\$464,946
69.	San Diego	\$19,296,588	* -	\$19,394,600	\$8,342,060	\$16,011	\$8,358,071	\$0 \$0		\$5,728	\$5,728	\$0 \$0	\$0 \$0	-\$340	-\$340	\$27,638,648	\$114,023	\$5,388	\$27,758,059
70.	· ·	\$46,871,248		\$46,871,248	\$2,700,291	\$0	\$2,700,291	\$0	* -	\$26,703	\$26,703	\$0	\$0	\$0	\$0	\$49,571,539	\$0	\$26,703	\$49,598,242
71.		\$458,683		\$458,683	\$723,338	\$70,524	\$793,862	\$0 \$0		\$4,525	\$4,525	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$1,182,021	\$70,524	\$4,525	\$1,257,070
72.		\$12,010,973		\$12,010,973	\$1,609,960	\$48,170	\$1,658,130	\$0		\$252,521	\$252,521	\$0	\$0	\$7,186	\$7,186	\$13,620,933	\$48,170	\$259,707	\$13,928,810
73.		\$4,241,524		\$4,241,524	\$1,300,287	\$37,634	\$1,337,921	\$0		\$47,584	\$47,584	\$0	\$0	\$0	\$0	\$5,541,811	\$37,634	\$47,584	\$5,627,029
74.	Shreveport	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$88	\$0	\$0	\$30	\$30	\$0	\$0	\$118	\$118
75.	Sioux Falls	\$0	\$0	\$0	\$0	\$79,572	\$79,572	\$0	\$0	\$1,378	\$1,378	\$0	\$0	\$0	\$0	\$0	\$79,572	\$1,378	\$80,950
76.	St Louis	\$95,580	\$0	\$95,580	\$22,125	\$0	\$22,125	\$0	\$0	\$2,899	\$2,899	\$0	\$0	\$0	\$0	\$117,705	\$0	\$2,899	\$120,604
77.	Syracuse	\$928,292		\$928,292	\$379,664	\$0	\$379,664	\$0		\$1,608	\$1,608	\$0	\$0	\$85,000	\$85,000	\$1,307,956	\$0	\$86,608	\$1,394,564
78.	Tampa	\$616,570		\$616,570	\$756,546	\$0	\$756,546	\$0		\$5,363	\$5,363	\$0	\$0	\$22,656	\$22,656	\$1,373,116	\$0	\$28,019	\$1,401,135
79.		\$562,430		\$562,430	\$35,739	\$2,875	\$38,614	\$0	* *	\$837	\$837	\$0	\$0	\$0	\$0	\$598,169	\$2,875	\$837	\$601,881
80.	Tucson	\$12,530			\$1,574,542	\$25,289	\$1,599,831	\$0		\$103,047	\$103,047	\$0	\$0	\$8,431	\$8,431	\$1,587,072	\$25,289	\$111,478	\$1,723,839
81.	Tuscaloosa	\$1,446,065		\$1,446,065	\$0	\$0	\$0	\$0		\$28,428	\$28,428	\$0	\$0	\$0	\$0	\$1,446,065	\$0	\$28,428	\$1,474,493
82.	3	\$3,741,839		\$3,741,839	\$174,078	\$9,526	\$183,604	\$0		\$35,048	\$35,048	\$0	\$0	\$0	\$0	\$3,915,917	\$9,526	\$35,048	\$3,960,491
83.	West Haven	\$2,500		\$2,500	\$3,226,578	\$0	\$3,226,578	\$0		\$1,082	\$1,082	\$0	\$0 \$0	\$0 \$5,704	\$0	\$3,229,078	\$0	\$1,082	\$3,230,160
ŏ4.	White River Junction	\$0 T	\$1,048	\$1,048	\$154,582	\$147,002	\$301,584	\$0	\$0	\$47,768	\$47,768	\$0	\$0	\$5,781	\$5,781	\$154,582	\$148,050	\$53,549	\$356,181
		\$175,794,679	\$317,950	\$176,112,629	\$73,932,144	\$2,029,910	\$75,962,054	\$0	\$0	\$3,412,092	\$3,412,092	\$595,756	\$578	\$1,325,914	\$1,922,248	\$250,322,579	\$2,348,438	\$4,738,006	\$257,409,023

 68.42%
 29.51%
 1.33%
 0.75%
 100.00%

# 2010 NPC Annual Report to Congress Exhibit 2.4 - Revenues Summary by Affiliated VAMC and by Source

2010											
		Total									
		Government	Total Non-Gov.	Total Interest	Other/Misc.						
	VAMC Affiliate	Funding Rec'd	Funding Rec'd	Income Rec'd	Revenue Recd.	<b>Total Revenues</b>					
1.	Albany	\$83,352	\$612,067	\$9,208	\$0	\$704,627					
2	Albuquerque	\$4,437,351	\$4,446,139	\$196,927	\$0	\$9,080,417					
3	Ann Arbor	\$122,355	\$227,475	\$75,563	\$100	\$425,493					
4.	Asheville	\$0	\$66,037	\$7,030	\$0	\$73,067					
5.	Atlanta	\$10,246,732	\$2,434,602	\$40,097	\$1,688	\$12,723,119					
6.	Augusta	\$20,978	\$56,347	\$18,996	\$0	\$96,321					
7.	Baltimore	\$1,796,516	\$1,868,533	\$26,161	\$125	\$3,691,335					
8.	Bay Pines	\$252,116	\$958,254	\$43,371	\$0	\$1,253,741					
9.	Bedford	\$898,177	\$871,857	\$15,212	\$5,978	\$1,791,224					
10.	Birmingham	\$158,743	\$80,141	\$452	\$0	\$239,336					
11.	Boston	\$8,678,276	\$2,912,409	\$157,314	\$827,801	\$12,575,800					
12.	Bronx	\$1,064,338	\$560,349	\$3,884	(\$150)	\$1,628,421					
13.	Brooklyn	\$399,109	\$736,627	\$5,407	\$10,300	\$1,151,443					
14.	Buffalo	\$0	\$303,901	\$6,579	\$18,863	\$329,343					
15.	Charleston, SC	\$516,904	\$478,738	\$13,816	\$3,975	\$1,013,433					
16.	Chicago	\$309,971	\$54,776	\$11,651	\$47,582	\$423,980					
17.	Cincinnati	\$156,484	\$1,011,234	\$6,875	\$0	\$1,174,593					
18.	Clarksburg	\$0	\$102,432	\$196	\$49	\$102,677					
19.	Cleveland	\$32,503	\$698,955	\$22,079	\$0	\$753,537					
20.	Columbia, MO	\$0	\$470,311	\$16,742	\$0	\$487,053					
21.	Columbia, SC	\$0	\$321,217	\$6,588	\$1,133	\$328,938					
22.	Dallas	\$0	\$2,213,043	\$128,801	\$0	\$2,341,844					
23.	Dayton	\$0	\$27,129	\$272	\$0	\$27,401					
24.	Denver	\$1,056,092	\$712,164	\$13,125	\$0	\$1,781,381					
25.	Detroit	\$184,507	\$165,037	\$1,821	\$173	\$351,538					
26.	Durham	\$200,082	\$1,678,233	\$41,882	\$0	\$1,920,197					
27.	East Orange	\$1,798,786	\$295,701	\$35,389	\$0	\$2,129,876					
28.	Fort Meade	\$40,448	\$27,665	\$206	\$0	\$68,319					
29.	Gainesville	\$0	\$670,762	\$1,084	\$0	\$671,846					
30.	Hines	\$3,378,722	\$2,225,308	\$100,410	\$0	\$5,704,440					
31.	Honolulu	\$2,178,225	\$5,614	\$1,425	\$673,595	\$2,858,859					

# 2010 NPC Annual Report to Congress Exhibit 2.4 - Revenues Summary by Affiliated VAMC and by Source

				2010		
		Total				
		Government	Total Non-Gov.	Total Interest	Other/Misc.	
	VAMC Affiliate	Funding Rec'd	Funding Rec'd	Income Rec'd	Revenue Recd.	Total Revenues
32.	Houston	\$0	\$189,245	\$0	\$0	\$189,245
33.	Huntington	\$0	\$6,588	\$45	\$0	\$6,633
34.	Indianapolis	\$0	\$421,218	\$94,294	\$0	\$515,512
35.	Iowa City	\$261,483	\$378,140	\$39,572	\$0	\$679,195
36.	Jackson	\$0	\$399,704	\$69,287	\$32,577	\$501,568
37.	Kansas City	\$788,208	\$1,608,121	\$39,499	\$0	\$2,435,828
38.	Lexington (Inactive)	\$0	\$0	\$0	\$0	\$0
39.	Little Rock	\$369,688	\$358,162	\$4,314	\$0	\$732,164
40.	Loma Linda	\$2,554,648	\$1,268,597	\$73,691	\$7,552	\$3,904,488
41.	Long Beach	\$2,310,898	\$1,747,544	\$129,266	\$5,016	\$4,192,724
42.	Los Angeles	\$9,712,988	\$2,327,914	\$84,346	\$0	\$12,125,248
43.	Louisville	\$0	\$331,808	\$1,299	\$15	\$333,122
44.	Martinez/Sacramento	\$1,192,565	\$299,685	\$3,203	\$0	\$1,495,453
45.	Memphis	\$1,204,939	\$213,234	\$45,775	(\$469)	\$1,463,479
46.	Miami	\$719,474	\$1,275,696	\$105,065	\$0	\$2,100,235
47.	Milwaukee	\$0	\$815,346	\$9,216	(\$2,007)	\$822,555
48.	Minneapolis	\$1,290,360	\$2,100,964	\$275,637	\$0	\$3,666,961
49.	Montrose	\$0	\$0	\$120	\$0	\$120
50.	Mountain Home	\$0	\$249,887	\$0	\$0	\$249,887
51.	Nashville	\$218,651	\$0	\$93	\$281	\$219,025
52.	New Orleans	\$0	\$0	\$44	\$0	\$44
53.	Northport	\$143,823	\$311,991	\$20,949	\$30,000	\$506,763
54.	Oklahoma	\$0	\$588,995	\$22,718	\$192	\$611,905
55.	Omaha	\$99,684	\$465,895	\$36,663	\$0	\$602,242
56.	Orlando	\$0	\$131,012	\$0	\$0	\$131,012
57.	Palo Alto	\$19,174,173	\$3,231,408	\$46,662	(\$11,471)	\$22,440,772
58.	Philadelphia	\$300,985	\$556,561	\$2,156	\$0	\$859,702
59.	Phoenix	\$654,306	\$1,046,610	\$89,721	\$35,077	\$1,825,714
60.	Pittsburgh	\$1,813,654	\$1,001,354	\$104,969	\$30,136	\$2,950,113
61.	Portland	\$1,664,899	\$1,860,334	\$295,145	\$12,897	\$3,833,275
62.	Providence	\$537,733	\$96,043	\$468	\$0	\$634,244

# 2010 NPC Annual Report to Congress Exhibit 2.4 - Revenues Summary by Affiliated VAMC and by Source

				2010		
		Total				
		Government	Total Non-Gov.	Total Interest	Other/Misc.	
	VAMC Affiliate	Funding Rec'd	Funding Rec'd	Income Rec'd	Revenue Recd.	Total Revenues
63.	Reno	\$0	\$445,112	\$2,690	\$529	\$448,331
64.	Richmond	\$937,736	\$2,059,910	\$5,271	\$79,207	\$3,082,124
65.	Salem	\$3,559	\$400,562	\$58,576	\$0	\$462,697
66.	Salisbury	\$0	\$3,630	\$0	\$0	\$3,630
67.	Salt Lake City	\$1,776,309	\$644,387	\$80,146	\$0	\$2,500,842
68.	San Antonio	\$0	\$384,164	\$98,022	(\$17,240)	\$464,946
69.	San Diego	\$19,394,600	\$8,358,071	\$5,728	(\$340)	\$27,758,059
70.	San Francisco	\$46,871,248	\$2,700,291	\$26,703	\$0	\$49,598,242
71.	San Juan	\$458,683	\$793,862	\$4,525	\$0	\$1,257,070
72.	Seattle	\$12,010,973	\$1,658,130	\$252,521	\$7,186	\$13,928,810
73.	Sepulveda	\$4,241,524	\$1,337,921	\$47,584	\$0	\$5,627,029
74.	Shreveport	\$0	\$0	\$88	\$30	\$118
75.	Sioux Falls	\$0	\$79,572	\$1,378	\$0	\$80,950
76.	St Louis	\$95,580	\$22,125	\$2,899	\$0	\$120,604
77.	Syracuse	\$928,292	\$379,664	\$1,608	\$85,000	\$1,394,564
78.	Tampa	\$616,570	\$756,546	\$5,363	\$22,656	\$1,401,135
79.	Temple	\$562,430	\$38,614	\$837	\$0	\$601,881
80.	Tucson	\$12,530	\$1,599,831	\$103,047	\$8,431	\$1,723,839
81.	Tuscaloosa	\$1,446,065	\$0	\$28,428	\$0	\$1,474,493
82.	Washington	\$3,741,839	\$183,604	\$35,048	\$0	\$3,960,491
83.	West Haven	\$2,500	\$3,226,578	\$1,082	\$0	\$3,230,160
84.	White River Junction	\$1,048	\$301,584	\$47,768	\$5,781	\$356,181
		\$176,125,412	\$75,949,271	\$3,412,092	\$1,922,248	\$257,409,023

# 2010 NPC Annual Report to Congress Exhibit 2.5 - NPCs by Revenues Classes and in Total - Historical Table and Bar Chart

Revenues Range	# of NPCs (2010)		# of NPCs (2009)	# of NPCs (2008)	# of NPCs (2007)	# of NPCs (2006)	# of NPCs (2005)
Below \$500K	29	35%	29 (35%)	25 (31%)	29 (35%)	27 (33%)	33 (39%)
\$500K- \$1M	14	17%	13 (16%)	16 (20%)	13 (16%)	16 (19%)	14 (16%)
\$1M- \$ 10M	34	40%	32 (39%)	34 (42%)	34 (42%)	36 (44%)	34 (40%)
\$10M & Above	7	8%	8 (10%)	6 (7%)	6 (7%)	3 (4%)	4 (5%)
Total NPCs		84	82	81	82	82	85

Note: The Lexington NPC was inactive and did not report revenues in 2010.

Median Revenue	\$859,702
Mean Revenue	\$3,064,393
Top 3 revenue NPC	39%

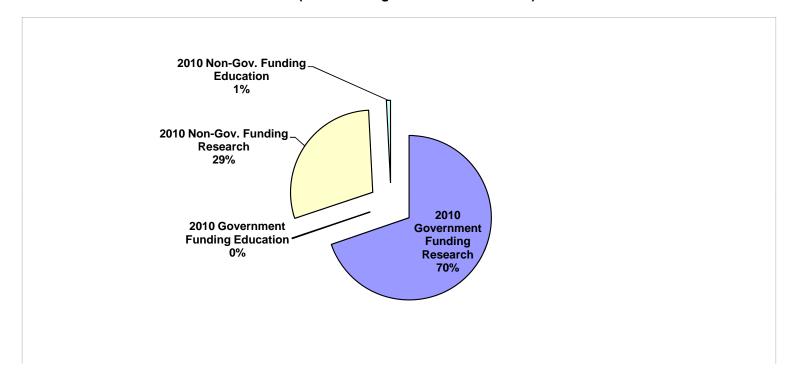
Median 2009		Median 2010	% change	
\$	929,703	\$859,702	-8%	

NPC with Rev between 10K - 300k
12

## 2010 NPC Annual Report to Congress Exhibit 2.5a - Revenues by Government and Non-Government Sources Table and Pie Chart

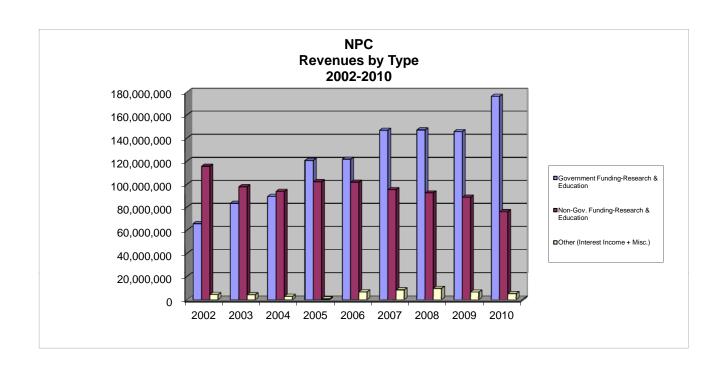
			2010			
Government Funding Rec'd Research	Government Funding Rec'd Education	Non-Gov. Funding Rec'd Research	Non-Gov. Funding Rec'd Education	Sub-Total	Other Misc. Revenues	Total Revenues - All Sources
\$175,794,679	\$317,950	\$73,932,144	\$2,029,910	\$252,074,683	\$5,334,340	\$257,409,023
<u>69.74%</u>	0.13%	29.33%	<u>0.81%</u>	<u>100.00%</u>		

## Pie Chart of Government vs. Non-government Funding Sources (not including other misc. revenues)



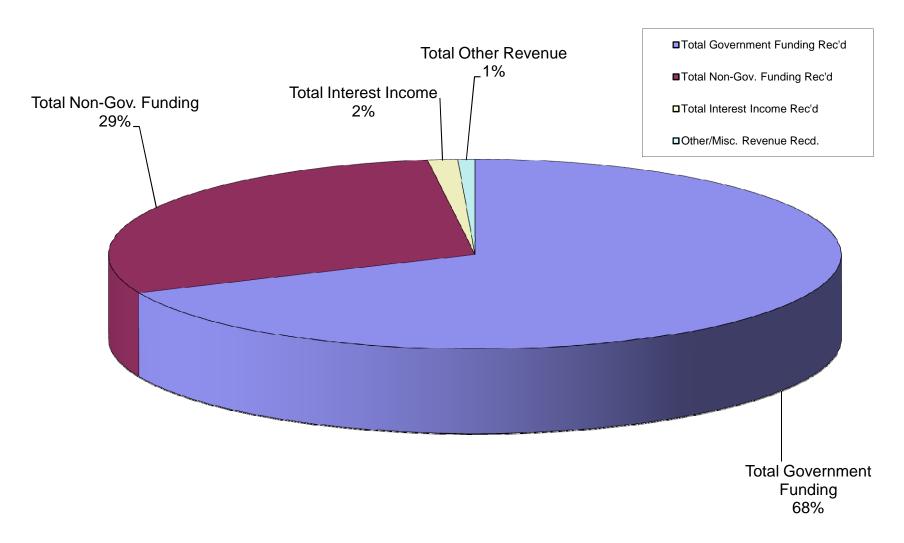
### 2010 NPC Annual Report to Congress Exhibit 2.5b - Total Revenues by Funding Source Historical Table and Bar Chart

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Government Funding-Research & Education	65,716,586	83,220,692	89,204,902	120,596,382	121,634,811	146,703,688	147,007,995	145,540,148	176,125,412
Non-Gov. Funding-Research & Education	115,455,096	97,723,742	93,644,015	102,188,172	101,772,305	95,214,347	92,387,989	88,574,469	75,949,271
Other (Interest Income + Misc.)	4,391,062	4,286,506	2,780,705	726,664	6,699,575	8,535,948	9,824,748	6,631,115	5,334,340
Total revenues	185,562,744	185,230,940	185,629,622	223,511,218	230,106,691	250,453,983	249,220,732	240,745,732	257,409,023



## 2010 NPC Annual Report to Congress Exhibit 2.6 - Total Revenues by Source Pie Chart

#### **2010 NPC Total Revenues Pie Chart**



#### 2010 NPC Annual Report to Congress Exhibit 3.1 - Total Expenses by Affiliated VAMC in Alphabetical Order

		2010 Total
	VAMC Affiliates	Expenses
1.	Albany	\$ 412,138
2.	Albuquerque	9,328,351
3.	Ann Arbor	634,808
4.	Asheville	69,137
5.	Atlanta	14,785,900
6.	Augusta	222,948
7.	Baltimore	3,893,154
8.	Bay Pines	1,320,197
9.	Bedford	1,845,696
10.	Birmingham	238,798
11.	Boston	13,750,247
12.	Bronx	1,680,711
13	Brooklyn	1,153,507
14.	Buffalo	397,743
15.	Charleston, SC	788,284
16.	Chicago	481,533
17.	Cincinnati	629,720
18.	Clarksburg	23,431
19.	Cleveland	798,605
20.	Columbia, MO	355,382
21.	Columbia, SC	477,710
22.	Dallas	2,272,924
23.	Dayton	1,928
24.	Denver	1,605,698
25.	Detroit	307,511
26.	Durham	2,150,548
27.	East Orange	2,084,411
28.	Fort Meade	36,872
29.	Gainesville	908,816
30.	Hines	5,617,871
31.	Honolulu	2,232,025
32.	Houston	103,523
33.	Huntington	2,285

#### 2010 NPC Annual Report to Congress Exhibit 3.1 - Total Expenses by Affiliated VAMC in Alphabetical Order

		2010 Total
	VAMC Affiliates	Expenses
34.	Indianapolis	437,969
35.	Iowa City	670,589
36.	Jackson	469,171
37.	Kansas City	1,986,712
38.	Lexington (Inactive)	
39.	Little Rock	659,794
40.	Loma Linda	3,739,220
41.	Long Beach	4,067,295
42.	Los Angeles	12,232,451
43.	Louisville	343,088
44.	Martinez/Sacramento	1,679,012
45.	Memphis	1,266,075
46.	Miami	2,311,794
47.	Milwaukee	865,284
48.	Minneapolis	4,045,267
49.	Montrose	1,050
50.	Mountain Home	42,927
51.	Nashville	120,359
52.	New Orleans	400
53.	Northport	411,911
54.	Oklahoma City	615,002
55.	Omaha	716,616
56.	Orlando	113,001
57.	Palo Alto	21,826,849
58.	Philadelphia	932,762
59.	Phoenix	1,998,950
60.	Pittsburgh	3,247,255
61.	Portland	4,074,686
62.	Providence	730,874
63.	Reno	608,202
64.	Richmond	4,017,256
65.	Salem	848,392
66.	Salisbury	21,621
67.	Salt Lake City	2,121,752

#### 2010 NPC Annual Report to Congress Exhibit 3.1 - Total Expenses by Affiliated VAMC in Alphabetical Order

		2010 Total
	VAMC Affiliates	Expenses
68.	San Antonio	1,143,707
69.	San Diego	27,210,037
70.	San Francisco	51,122,192
71.	San Juan	1,288,694
72.	Seattle	13,889,777
73.	Sepulveda	5,491,682
74.	Shreveport	8,932
75.	Sioux Falls	74,449
76.	St Louis	128,130
77.	Syracuse	1,302,393
78.	Tampa	925,191
79.	Temple	425,765
80.	Tucson	2,044,289
81.	Tuscaloosa	1,460,410
82.	Washington	3,751,490
83.	West Haven	3,428,503
84.	White River Junction	312,942
		\$ 261,844,581

# 2010 NPC Annual Report to Congress Exhibit 3.2 - Total Expenses by Affiliated VAMC in Descending Order

	2010 Total
VAMC Affiliates	Expenses
San Francisco	\$ 51,122,192
2. San Diego	27,210,037
<ol><li>Palo Alto</li></ol>	21,826,849
4. Atlanta	14,785,900
5. Seattle	13,889,777
6. Boston	13,750,247
7. Los Angeles	12,232,451
8. Albuquerque	9,328,351
9. Hines	5,617,871
10. Sepulveda	5,491,682
11. Portland	4,074,686
12. Long Beach	4,067,295
<ol><li>13. Minneapolis</li></ol>	4,045,267
14. Richmond	4,017,256
<ol><li>15. Baltimore</li></ol>	3,893,154
16. Washington	3,751,490
17. Loma Linda	3,739,220
<ol><li>18. West Haven</li></ol>	3,428,503
<ol><li>19. Pittsburgh</li></ol>	3,247,255
20. Miami	2,311,794
21. Dallas	2,272,924
22. Honolulu	2,232,025
23. Durham	2,150,548
24. Salt Lake City	2,121,752
25. East Orange	2,084,411
26. Tucson	2,044,289
27. Phoenix	1,998,950
28. Kansas City	1,986,712
29. Bedford	1,845,696
30. Bronx	1,680,711
<ol><li>Martinez/Sacramento</li></ol>	1,679,012
32. Denver	1,605,698
33. Tuscaloosa	1,460,410
34. Bay Pines	1,320,197

#### 2010 NPC Annual Report to Congress Exhibit 3.2 - Total Expenses by Affiliated VAMC in Descending Order

	2010 Total
VAMC Affiliates	Expenses
35. Syracuse	1,302,393
36. San Juan	1,288,694
37. Memphis	1,266,075
38. Brooklyn	1,153,507
39. San Antonio	1,143,707
40. Philadelphia	932,762
41. Tampa	925,191
42. Gainesville	908,816
43. Milwaukee	865,284
44. Salem	848,392
45. Cleveland	798,605
46. Charleston, SC	788,284
47. Providence	730,874
48. Omaha	716,616
49. Iowa City	670,589
50. Little Rock	659,794
51. Ann Arbor	634,808
52. Cincinnati	629,720
<ol><li>53. Oklahoma City</li></ol>	615,002
54. Reno	608,202
55. Chicago	481,533
56. Columbia, SC	477,710
57. Jackson	469,171
58. Indianapolis	437,969
59. Temple	425,765
60. Albany	412,138
61. Northport	411,911
62. Buffalo	397,743
63. Columbia, MO	355,382
64. Louisville	343,088
65. White River Junction	312,942
66. Detroit	307,511
67. Birmingham	238,798
68. Augusta	222,948

# 2010 NPC Annual Report to Congress Exhibit 3.2 - Total Expenses by Affiliated VAMC in Descending Order

	2010 Total
VAMC Affiliates	Expenses
69. St Louis	128,130
70. Nashville	120,359
71. Orlando	113,001
72. Houston	103,523
73. Sioux Falls	74,449
74. Asheville	69,137
75. Mountain Home	42,927
76. Fort Meade	36,872
77. Clarksburg	23,431
78. Salisbury	21,621
79. Shreveport	8,932
80. Huntington	2,285
81. Dayton	1,928
82. Montrose	1,050
83. New Orleans	400
84. Lexington (Inactive)	0
	Total \$ 261,844,581

#### 2010 NPC Annual Report to Congress Exhibit 3.3 - Expenses Detail by Affiliated VAMC

	2010														
				Not Salary and				Not Salary				Not Salary and			
		Salary	Travel	Travel		Salary	Travel	and Travel		Salary	Travel	Travel	Total	Total	
		Research	Research	Research	Total Research	Education	Education	Education	Total Edu	•	Management	•	Management	Fundraising	
	VAMC Affiliate	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Total Expense
	Albany	\$246,597	\$5,774	\$159,767	\$412,138	\$0	\$0	\$0	\$0	\$0			\$0	\$0	\$412,138
	Albuquerque	\$4,679,441	\$98,476	\$3,906,946	\$8,684,863	\$0	\$11,569	\$2,966	\$14,535	\$367,922	\$12,575		\$628,953	\$0	\$9,328,351
	Ann Arbor	\$546	\$34,637	\$532,194	\$567,377	\$0	\$0	\$825	\$825	\$28,051	\$2,218		\$66,606	\$0	\$634,808
	Asheville	\$27,926	\$0	\$675	\$28,601	\$0	\$0	\$0	\$0	\$16,189	\$1,366		\$40,536	\$0	\$69,137
	Atlanta	\$7,989,457	\$232,952 \$3,344	\$4,773,543 \$78,138	\$12,995,952 \$108,216	\$0 \$0	\$15,153 \$0	\$4,396 \$8,357	\$19,549	\$1,095,135 \$73,663	\$11,440 \$1,584		\$1,770,399 \$106,375	\$0 \$0	\$14,785,900 \$222,948
	Augusta Baltimore	\$26,734 \$2,272,879	\$50.134	\$1,324,461	\$3.647.474	\$0 \$0	\$0 \$0	\$6,357 \$0	\$8,357 \$0	\$158,268	\$6,961	\$31,128 \$80,451	\$245,680	\$0 \$0	\$3,893,154
	Bay Pines	\$696,987	\$13,112	\$311,655	\$1,021,754	\$0 \$0	\$9,630	\$17,731	\$27,361	\$195,548	\$367	\$74,634	\$270,549	\$533	\$1,320,197
	Bedford	\$540,704	\$7,270	\$1,002,247	\$1,550,221	\$0 \$0	\$0,030 \$0	\$0	\$0	\$177,321	\$5,061	\$113,093	\$295,475	\$0 \$0	\$1,845,696
	Birmingham	\$138,271	\$4,034	\$50,085	\$192,390	\$0	\$0	\$0	\$0	\$25,060	\$0		\$46,408	\$0	\$238,798
	Boston	\$5,303,107	\$148,953	\$5,288,369	\$10,740,429	\$123,258	\$3,835	\$317,536	\$444,629	\$1,101,331	\$45,980		\$2,540,677	\$24,512	\$13,750,247
12.	Bronx	\$600,123	\$41,342	\$754,646	\$1,396,111	\$0	\$0	\$0	\$0	\$151,546	\$202		\$284,600	\$0	\$1,680,711
13.	Brooklyn	\$607,915	\$9,323	\$337,535	\$954,773	\$0	\$0	\$0	\$0	\$93,384	\$0		\$198,734	\$0	\$1,153,507
14.	Buffalo	\$179,931	\$12,088	\$109,777	\$301,796	\$0	\$0	\$0	\$0	\$29,165	\$5,113	\$61,669	\$95,947	\$0	\$397,743
15.	Charleston, SC	\$342,142	\$17,136	\$266,373	\$625,651	\$0	\$0	\$0	\$0	\$78,057	\$11,823		\$162,633	\$0	\$788,284
	Chicago	\$246,426	\$25,412	\$55,978	\$327,816	\$0	\$0	\$5,481	\$5,481	\$114,197	\$2,060		\$148,236	\$0	\$481,533
	Cincinnati	\$373,150	\$18,869	\$142,740	\$534,759	\$0	\$0	\$0	\$0	\$63,578	\$3,455		\$94,961	\$0	\$629,720
	Clarksburg	\$0	\$0	\$20,750	\$20,750	\$0	\$0	\$437	\$437	\$0	\$0		\$2,244	\$0	\$23,431
	Cleveland	\$187,516	\$8,723	\$382,639	\$578,878	\$21,909	\$12,134	\$65,916	\$99,959	\$76,525	\$2,344	,	\$119,768	\$0	\$798,605
	Columbia, MO	\$84,024	\$13,537	\$203,203	\$300,764	\$0	\$0	\$0	\$0	\$35,458	\$1,651	\$17,509	\$54,618	\$0	\$355,382
	Columbia, SC	\$237,484	\$6,010	\$78,416 \$727,250	\$321,910	\$0 \$0	\$0 \$0	\$0 \$41,470	\$0	\$70,650 \$241,502	\$2,465		\$155,800	\$0 \$0	\$477,710
	Dallas Dayton	\$951,133 \$547	\$64,048 \$0	\$727,250 \$195	\$1,742,431 \$742	\$0 \$0	\$0 \$0	\$41,470 \$0	\$41,470 \$0	\$241,502 \$0	\$11,331 \$0	\$236,190	\$489,023 \$1,186	\$0 \$0	\$2,272,924 \$1,928
	Dayton Denver	\$436,198	\$35,873	\$195 \$907,878	\$1,379,949	\$0 \$0	\$2,734	\$8,997	φυ \$11,731	\$123,132	\$573		\$214,018	\$0 \$0	\$1,605,698
	Detroit	\$56,387	\$19,636	\$181,349	\$257.372	\$0 \$0	\$2,734	\$10,916	\$10,916	\$18,679	\$6,682		\$39,223	\$0 \$0	\$307,511
	Durham	\$704,570	\$186,057	\$871,435	\$1,762,062	\$0	\$0	\$0	\$0	\$228,363	\$4,181	\$155,942	\$388,486	\$0	\$2,150,548
	East Orange	\$446,441	\$62,421	\$1,185,409		\$0	\$1,580	\$1,813	\$3,393	\$260,851	\$4,094	\$121,802	\$386,747	\$0	\$2,084,411
	Fort Meade	\$0	\$1,205	\$1,722	\$2,927	\$0	\$0	\$1,364	\$1,364	\$12,500	\$0		\$32,581	\$0	\$36,872
29.	Gainesville	\$296,906	\$10,376	\$388,480	\$695,762	\$0	\$0	\$2,137	\$2,137	\$169,942	\$1,381	\$39,594	\$210,917	\$0	\$908,816
30.	Hines	\$2,706,534	\$86,730	\$2,095,344	\$4,888,608	\$829	\$7,772	\$7,630	\$16,231	\$487,956	\$18,435	\$206,641	\$713,032	\$0	\$5,617,871
31.	Honolulu	\$974,350	\$80,316	\$577,737	\$1,632,403	\$0	\$0	\$0	\$0	\$262,749	\$10,642	\$326,231	\$599,622	\$0	\$2,232,025
	Houston	\$0	\$0	\$47,324	\$47,324	\$0	\$0	\$1,096	\$1,096	\$40,032	\$308		\$55,103	\$0	\$103,523
	Huntington	_	\$0	\$2,285	\$2,285	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$2,285
	Indianapolis	\$84,626	\$28,072	\$196,979	\$309,677	\$0	\$0	\$54,790	\$54,790	\$42,822	\$0		\$73,502	\$0	\$437,969
	Iowa City	\$102,319	\$25,072	\$490,032	\$617,423	\$0	\$0	\$0	\$0	\$31,274	\$0	* /	\$53,166	\$0	\$670,589
	Jackson Kanaga City	\$208,187	\$5,682	\$168,844	\$382,713	\$0 \$10,882	\$0 \$5,249	\$59,339 \$20,852	\$59,339	\$12,000	\$0 \$1,720		\$27,119	\$0 \$11,462	\$469,171
	Kansas City Lexington (Inactive)	\$1,089,409 \$0	\$37,568 \$0	\$411,234 \$0	\$1,538,211 \$0	\$10,882	\$5,249 \$0	\$20,852 \$0	\$36,983 \$0	\$303,887 \$0	\$1,720		\$400,056 \$0	\$11,462 \$0	\$1,986,712 \$0
	Little Rock	\$210,694	\$24,761	\$222,740		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$123,367	\$7,078		\$201,599	\$0 \$0	\$659,794
	Loma Linda	\$2,474,572	\$75,519	\$359,382	\$2,909,473	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$514,801	\$4,832		\$829,747	\$0 \$0	\$3,739,220
	Long Beach	\$1,708,142	\$19,691	\$1,546,449	\$3,274,282	\$7,405	\$15,042	\$37,400	\$59,847	\$420,903	\$10,017	\$302,246	\$733,166	\$0 \$0	\$4,067,295
	Los Angeles	\$4,735,532	\$149,733	\$5,867,509	\$10,752,774	\$0	\$23,811	\$76,610	\$100,421	\$869,247	\$5,406		\$1,379,256	\$0	\$12,232,451
	Louisville	\$152,260	\$0	\$129,151	\$281,411	\$0	\$0	\$0	\$0	\$45,482	\$900		\$61,677	\$0	\$343,088
	Martinez/Sacramento	\$957,854	\$34,209	\$414,049	\$1,406,112	\$0	\$0	\$4,100	\$4,100	\$186,529	\$0		\$268,800	\$0	\$1,679,012
	Memphis	\$436,601	\$47,413	\$528,403	\$1,012,417	\$0	\$250	\$17,457	\$17,707	\$167,470	\$4,249		\$235,951	\$0	\$1,266,075
	Miami	\$909,277	\$92,366	\$796,649	\$1,798,292	\$19,555	\$831	\$32,937	\$53,323	\$275,655	\$3,320	, .	\$460,179	\$0	\$2,311,794
	Milwaukee	\$13,477	\$2,390	\$651,929	\$667,796	\$0	\$13,582	\$6,074	\$19,656	\$43,607	\$24,771	\$109,454	\$177,832	\$0	\$865,284
48.	Minneapolis	\$2,118,808	\$0	\$1,302,607	\$3,421,415	\$0	\$0	\$8,054	\$8,054	\$384,856	\$0		\$543,623	\$72,175	\$4,045,267
49.	Montrose	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,050	\$1,050	\$0	\$1,050

#### 2010 NPC Annual Report to Congress Exhibit 3.3 - Expenses Detail by Affiliated VAMC

		2010													
				Not Salary and				Not Salary				Not Salary and			
		Salary	Travel	Travel		Salary	Travel	and Travel		Salary	Travel	Travel	Total	Total	
		Research	Research	Research	Total Research	Education	Education	Education	Total Edu	Management	Management	Management	Management	Fundraising	
	AMC Affiliate	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Total Expense
	ountain Home	\$0	\$5,694	\$1,491	\$7,185	\$0	\$0	\$0	\$0			\$11,202	\$35,742	\$0	\$42,927
51. Na		\$0	\$24,175	\$6,129	\$30,304	\$0	\$0	\$0	\$0	\$73,565		\$12,714	\$90,055	\$0	\$120,359
	ew Orleans	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$400	\$400	\$0	\$400
53. No		\$163,537	\$4,807	\$133,338	\$301,682	\$0	\$0	\$467	\$467	\$79,867	\$2,821	\$27,074	\$109,762	\$0	\$411,911
	klahoma City	\$321,582	\$3,233	\$243,701	\$568,516	\$0	\$0	\$0	\$0	\$33,817	\$409	\$12,260	\$46,486	\$0	\$615,002
55. On		\$0	\$16,233	\$608,803	\$625,036	\$0	\$0	\$587	\$587	\$70,215		\$20,778	\$90,993	\$0	\$716,616
	rlando	\$0	\$0	\$110,458	\$110,458	\$0	\$0	\$0	\$0		*	\$1,544	\$2,543	\$0	
57. Pa		\$7,609,449	\$240,191	\$10,527,958	\$18,377,598	\$0	\$1,231	\$4,498	\$5,729	\$1,763,938	\$13,147	\$1,666,437	\$3,443,522	\$0	\$21,826,849
	niladelphia	\$159,053	\$18,618	\$553,759	\$731,430	\$8,905	\$5,242	\$13,529	\$27,676			\$61,460	\$173,656	\$0	\$932,762
	noenix	\$906,105	\$51,003	\$675,866	\$1,632,974	\$0	\$0	\$0	\$0	\$164,596	. ,	\$185,065	\$365,976	\$0	\$1,998,950
	ttsburgh	\$2,334,850	\$19,710	\$732,311	\$3,086,871	\$0	\$16,739	\$40,033	\$56,772	\$17,624	\$2,803	\$83,185	\$103,612	\$0	
	ortland	\$1,930,804	\$69,780	\$1,495,289	\$3,495,873	\$0	\$45,637	\$164,538	\$210,175	\$221,492		\$128,260	\$368,638	\$0	\$4,074,686
62. Pro	ovidence	\$196,918	\$41,168	\$302,247 \$206,928	\$540,333	\$0	\$0 \$2,523	\$0 \$7,864	\$0 \$35,756	\$126,566		\$59,401	\$190,541	\$0	\$730,874
		\$213,306	\$10,408		\$430,642	\$25,369	\$2,523	. ,		. ,	\$2,391 \$4.693	\$36,838	\$141,804 \$814.872	\$0 \$0	
	chmond alem	\$1,220,610 \$341,895	\$165,759 \$34,969	\$1,737,851 \$293,507	\$3,124,220 \$670,371	\$6,090 \$0	\$28,573	\$43,501 \$10,994	\$78,164 \$19,372	\$530,351 \$109,201	\$4,693 \$7,111	\$279,828 \$42,337	\$814,872 \$158,649	\$0 \$0	\$4,017,256 \$848,392
66. Sa		\$341,695 \$0	\$34,969 \$0	\$293,507 \$1,020		\$0 \$0	ъо,376 \$0	\$8,543		\$109,201	\$7,111	\$42,337 \$7,133		\$0 \$0	\$21,621
	alt Lake City	\$1,228,779	\$79,191	\$473,928	\$1,781,898	\$0 \$0	\$10,321	\$6,348	\$8,543 \$16,669	\$4,925 \$217,064	\$2,243	\$7,133 \$99,498	\$12,058 \$318,805	\$4,380	\$2,121,752
	an Antonio	\$470,852	\$36,159	\$447,946	\$954.957	\$0 \$0	\$4,406	\$0,348 \$0	\$4,406			\$62,214	\$184,344	\$4,380 \$0	\$1,143,707
	an Diego	\$11,378,500	\$160.726	\$9,138,562	\$20.677.788	\$82,368	\$0	\$18,871	\$101,239	\$2,905,720	\$40.088	\$3,455,985	\$6.401.793	\$29,217	\$27,210,037
	an Francisco	\$12,234,038	\$454,435	\$33,783,522	\$46,471,995	\$02,300	\$0	\$10,071	\$0	\$2,815,187	\$13,235	\$1,727,120	\$4,555,542	\$94,655	\$51,122,192
70. Sa		\$646,519	\$47,188	\$321,935	\$1,015,642	\$31,530	\$1,030	\$68,165	\$100,725	\$99,627	\$7,215	\$65,485	\$172,327	\$0 \$0	\$1,288,694
	eattle	\$5,199,605	\$178,320	\$7,098,565	\$12.476.490	\$0	\$14	\$28,180	\$28,194	\$772,807	\$10.909	\$601,377	\$1,385,093	\$0 \$0	\$13,889,777
	epulveda	\$1,910,818	\$66,944	\$2,557,589	\$4,535,351	\$3,090	\$1,060	\$27,804	\$31,954	\$687,401	\$11,096	\$225,880	\$924,377	\$0 \$0	\$5,491,682
	nreveport	\$1,910,010	\$1,889	\$5,189	\$7,093	\$0	\$0	\$0	\$0	\$661	\$11,090	\$1,178	\$1,839	\$0 \$0	\$8,932
	oux Falls	\$0	\$0	\$8.478	\$8.478	\$0	\$0	\$62,258	\$62,258	\$0		\$3,713	\$3,713	\$0 \$0	
76. St		\$72,335	\$4,092	\$21,556	\$97,983	\$0 \$0	\$0 \$0	\$02,230 \$0	\$0	\$20,800		\$9,347	\$30,147	\$0 \$0	\$128,130
77. Sy		\$560,360	\$22,958	\$355,723	\$939,041	\$0	\$0	\$0	\$0	\$260,339		\$101,527	\$363,352	\$0	\$1,302,393
78. Ta		\$250,200	\$49,272	\$369,113	\$668,585	\$0	\$0	\$0	\$0	\$176,261	\$5,505	\$74,840	\$256,606	\$0	\$925,191
79. Te	•	\$226,990	\$2,741	\$101,883	\$331,614	\$0	\$0	\$3,109	\$3,109		\$5,584	\$40,731	\$91,042	\$0	\$425,765
80. Tu		\$575.920	\$53.621	\$1,187,312	\$1.816.853	\$0	\$1.260	\$35,735	\$36,995		. ,	\$53.080	\$190.441	\$0	\$2.044.289
	ıscaloosa	\$202,295	\$18,208	\$972,407	\$1,192,910	\$0	\$0	\$0	\$0	\$167,148		\$85,453	\$267,500	\$0	\$1,460,410
	ashington	\$867,693	\$121,640	\$2,154,426	\$3,143,759	\$0	\$8,384	\$3,854	\$12,238	\$442,956	\$5,648	\$146,889	\$595,493	\$0	\$3,751,490
	est Haven	\$83,884	\$36,820	\$3,173,000	\$3,293,704	\$0	\$0	\$0	\$0	. ,		\$40,496	\$134,799	\$0	\$3,428,503
	hite River Junction	\$72,606	\$17,494	\$133,997	\$224,097	\$12,879	\$14,792	\$2,471	\$30,142	\$27,158		\$27,700	\$58,703	\$0	\$312,942
		\$97,935,702	\$3,897,710	\$119,788,289	\$221,621,701	\$354,069	\$272,762	\$1,368,030	\$1,994,861	\$21,629,717	\$452,318	\$15,909,050	\$37,991,085	\$236,934	\$261,844,581

### 2010 NPC Annual Report to Congress Exhibit 3.4 - Compensation Expense Including Benefits Detail by Affiliated VAMC

											2010											
													Mgmt and									
											Total	Mgmt and	General	Mgmt and	Mgmt and	Total Mgmt					Total	Total
		Research	Research	Research		Total Research		Education	Education	Education	Education	General	Pension	General	General	and General				Fundraising	Fundraising	Compensation
		Salaries &	Pension	Employee	Payroll	Compensation		Pension	Employee	Payroll	Compensation	Salaries &	Plan	Employee	Payroll	Compensation			Employee	Payroll	Salary	Expense
_	VAMC Affiliate	Wages	Plan	Benefits	Taxes	Expense	Wages	Plan	Benefits	Taxes	Expense	Wages	Contribution	Benefits	Taxes	Expense	Wages	Plan	Benefits	Taxes	Expense	
1.	Albany	\$246,597	\$0	\$0	\$20,145	\$266,742	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0			\$0	\$266,742
2.	Albuquerque	\$4,679,441 \$546	\$140,518 \$0	\$624,973 \$0	\$362,411	\$5,807,343	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$367,922	\$15,355 \$0	\$46,163 \$0	\$27,874	\$457,314	\$0	\$0			* *	\$6,264,657
3. 4	Ann Arbor Asheville	\$27,926	\$0 \$0	\$0 \$0	\$42 \$0		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$28,051 \$16,189	\$0 \$0	\$0 \$0	\$2,146 \$3,323	\$30,197	\$0 \$0	\$0 \$0		* -	* *	+,
4. 5	Atlanta	\$7.989.457	\$143,959	\$596,224	\$588,528	* /	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$1,095,135		\$76,299	\$79,894	\$19,512 \$1,270,136	\$0 \$0	\$0			\$0 \$0	\$10,588,304
5. 6.	Augusta	\$26,734	\$143,939	\$090,224	\$2,363		\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$73,663		\$70,299	\$5,716	\$80,879	\$0 \$0	\$0			\$0 \$0	
7.	Baltimore	\$2,272,879	\$110,407	\$133,408	\$173,300		\$0	\$0	\$0	\$0	\$0	\$158,268		\$9,290	\$12,067	\$187,313	\$0	\$0			\$0	
8.	Bay Pines	\$696,987	\$0	\$31,621	\$59,329		\$0	\$0	\$0	\$0	\$0	\$195,548	\$0	\$12,068	\$16,481	\$224,097	\$462	\$0		\$43	\$506	
9.	Bedford	\$540,704	\$0	\$0	\$43,823		\$0	\$0	\$0	\$0	\$0	\$177,321	\$0	\$0	\$21,491	\$198,812	\$0	\$0			\$0	\$783,339
10.	Birmingham	\$138,271	\$0	\$1,900	\$10,977	\$151,148	\$0	\$0	\$0	\$0	\$0	\$25,060	\$0	\$0	\$1,535	\$26,595	\$0	\$0	\$0	\$0	\$0	\$177,743
11.	Boston	\$5,303,107	\$148,108	\$2,062,275	\$405,102	\$7,918,592	\$123,258	\$0		\$0	\$169,891	\$1,101,331	\$120,624	\$599,693	\$82,219	\$1,903,867	\$0	\$0	\$0			
12.	Bronx	\$600,123	\$0	\$42,017	\$62,164	\$704,304	\$0	\$0		\$0	\$0	\$151,546	\$0	\$14,064	\$15,439	\$181,049	\$0	\$0		* -	\$0	* /
13.	Brooklyn	\$607,915	\$17,296	\$64,964	\$46,088	\$736,263	\$0	\$0	\$0	\$0	\$0	\$93,384	\$9,338	\$27,330	\$8,930	\$138,982	\$0	\$0	\$0	\$0	\$0	+
14.	Buffalo	\$179,931	\$0	\$978	\$11,679		\$0	\$0	\$0	\$0	\$0	\$29,165		\$362	\$4,317	\$33,844	\$0	\$0			\$0	
15.	Charleston, SC	\$342,142	\$3,310	\$0	\$25,802		\$0	\$0	\$0	\$0	\$0	\$78,057	\$1,383	\$0	\$8,370	\$87,810	\$0	\$0			\$0	
16.	Chicago	\$246,426	\$772	\$0	\$20,331	\$267,529	\$0	\$0	\$0	\$0	\$0	\$114,197	\$2,760	\$0	\$8,944	\$125,901	\$0	\$0			\$0	
17.	Cincinnati	\$373,150	\$0	\$0	\$2,044	\$375,194	\$0	\$0	\$0	\$0	\$0	\$63,578		\$0	\$1,254	\$64,832	\$0	\$0			\$0	
18.	Clarksburg	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$2,440	\$0	\$0		\$0	\$0	\$U 07.447	\$0	\$0			\$0 \$0	**
19.	Cleveland	\$187,516	\$0 \$0	\$5,612	\$15,692		\$21,909 \$0	\$0 \$0	\$0 \$0	\$2,448 \$0		\$76,525		\$4,988 \$0	\$5,904	\$87,417	\$0	\$0			\$0 \$0	*
20. 21.	Columbia, MO Columbia, SC	\$84,024 \$237,484	\$0 \$0	\$0 \$0	\$6,428 \$19,122		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$35,458 \$70,650	\$0 \$0	\$27,368	\$1,885 \$5,753	\$37,343	\$0 \$0	\$0 \$0		* -	\$0 \$0	
22.	Dallas	\$951,133	\$0 \$0	\$41,352	\$70,680		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$241,502		\$8,241	\$17,994	\$103,771 \$267,737	\$0 \$0	\$0			\$0 \$0	* / -
23.	Dayton	\$547	\$0 \$0	\$41,352	\$195		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$241,502	* -	\$0,241	\$17,994	φ201,131 ¢n	\$0 \$0	\$0			\$0 \$0	4.,000,000
24.	Denver	\$436,198	\$0	\$0	\$44,170		\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$123,132		\$0	\$26,493	\$149,625	\$0 \$0	\$0			\$0 \$0	
25.	Detroit	\$56,387	\$0	\$0	\$4,332		\$0	\$0 \$0	\$0	\$0	\$0	\$18,679	\$0	\$0	\$2,378	\$21,057	\$0 \$0	\$0		* -	\$0 \$0	
26.	Durham	\$704,570	\$3,500	\$27,893	\$53,026		\$0	\$0	\$0	\$0	\$0	\$228,363	* -	\$10,537	\$22,016	\$267,245	\$0	\$0			\$0	
27.	East Orange	\$446,441	\$8,282	\$23,242	\$45,443		\$0	\$0	\$0	\$0	\$0	\$260,851	\$6,013	\$2,443	\$21,682	\$290,989	\$0	\$0			\$0	T.,
28.	Fort Meade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500		\$0	\$4,112	\$16,612	\$0	\$0			\$0	<b>+</b>
29.	Gainesville	\$296,906	\$0	\$16,151	\$27,568	\$340,625	\$0	\$0	\$0	\$0	\$0	\$169,942	\$0	\$8,508	\$15,802	\$194,252	\$0	\$0			\$0	
30.	Hines	\$2,706,534	\$52,642	\$127,079	\$219,774	\$3,106,029	\$829	\$0	\$0	\$0	\$829	\$487,956	\$0	\$6,607	\$39,399	\$533,962	\$0	\$0	\$0	\$0	\$0	\$3,640,820
31.	Honolulu	\$974,350	\$16,357	\$42,820	\$232,709	\$1,266,236	\$0	\$0	\$0	\$0	\$0	\$262,749	\$7,483	\$49,176	\$64,810	\$384,218	\$0	\$0	\$0	\$0	\$0	\$1,650,454
32.	Houston	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,032	\$0	\$650	\$3,482	\$44,164	\$0	\$0	\$0	\$0	\$0	\$44,164
33.	Huntington	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	T-1
34.	Indianapolis	\$84,626	\$0	\$0	\$6,420		\$0	\$0	\$0	\$0	\$0	\$42,822		\$0	\$3,350	\$46,172	\$0	\$0	\$0	\$0	\$0	
35.	Iowa City	\$102,319	\$0	\$0	\$7,424		\$0	\$0	\$0	\$0	\$0	\$31,274		\$0		\$33,776	\$0	\$0			\$0	4
36.	Jackson	\$208,187	\$0	\$0	\$15,441		\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$2,700	\$14,700	\$0	\$0			\$0	+===,===
37.	Kansas City	\$1,089,409	\$19,380	\$29,900	\$75,845	\$1,214,534	\$10,882	\$0	\$0	\$634	\$11,516	\$303,887	\$3,223	\$7,400	\$22,863	\$337,373	\$6,744	\$0			\$7,162	\$1,570,585
38.	Lexington (Inactive)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
39.	Little Rock	\$210,694	\$6,979	\$0 \$0	\$9,611	\$227,284	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$123,367	\$0 \$0	\$0 ©0	\$6,106	\$129,473	\$0	\$0			\$0 \$0	4000,.0.
40.	Loma Linda	\$2,474,572	\$0	\$0	\$0	* / /-	\$0 \$7.405	\$0 \$0	\$0	\$0	\$0 \$0.547	\$514,801	\$0 \$0	\$0 \$0.270	\$0	\$514,801	\$0	\$0			\$0 \$0	* *
41.	Long Beach	\$1,708,142 \$4,735,532	\$0 \$0	\$42,162 \$778,408	\$177,466 \$438,505		\$7,405 \$0	\$0 \$0	\$0 \$0	\$1,142 \$0	\$8,547 \$0	\$420,903 \$869,247	\$0 \$85,992	\$9,279 \$76,952	\$44,724 \$76,621	\$474,906 \$1,108,812	\$0 \$0	\$0 \$0			\$0 \$0	
42. 43.	Los Angeles Louisville	\$4,735,532 \$152,260	\$0 \$0	\$778,408	\$438,505 \$14,817	\$5,952,445 \$167,077	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$869,247 \$45,482		\$76,952	\$76,621	\$1,108,812	\$0 \$0	\$0 \$0			\$0 \$0	* / /
43. 44.	Martinez/Sacramento	\$957,854	\$0 \$0	\$0 \$0	\$14,817 \$76,518		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$45,482 \$186,529	\$0 \$0	\$0 \$0	\$3,609 \$15,672	\$202,201	\$0 \$0	\$0 \$0			\$0	\$1,236,573
44. 45.	Memphis	\$436,601	\$4,774		\$36,300	\$521,233	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$167,470	* -	\$9,674	\$12,182	\$202,201 \$196,784	\$0 \$0	\$0			\$0 \$0	
46.	Miami	\$909,277	\$14,186	\$43,690	\$77,366		\$19,555	\$0	\$0	\$0	\$19,555	\$275,655	\$4,210	\$12,966	\$22,960	\$315,791	\$0 \$0	\$0		* -	7.7	4
47.	Milwaukee	\$13,477	\$14,180	\$0	\$835		\$19,555	\$0	\$0	\$0 \$0	\$19,555	\$43,607	\$0	\$12,900	\$3,144	\$46,751	\$0 \$0	\$0		* -	\$0 \$0	\$61,063
48.	Minneapolis	\$2,118,808	\$26,166	\$91,614	\$133,400		\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$384,856	\$6,854	\$26,684	\$31,998	\$450,392	\$30,184	\$0			ΨΟ	\$2,853,206
49.	Montrose	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0		* -	\$0	\$0
50.	Mountain Home	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,932		\$0	\$0	\$20,932	\$0	\$0			\$0	\$20,932
51.	Nashville	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$73,565		\$0	\$0	\$73,565	\$0	\$0			\$0	
52.	New Orleans	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0
53.	Northport	\$163,537	\$0	\$3,633	\$14,546	\$181,716	\$0	\$0	\$0	\$0	\$0	\$79,867	\$0	\$0	\$7,399	\$87,266	\$0	\$0	\$0	\$0	\$0	\$268,982

### 2010 NPC Annual Report to Congress Exhibit 3.4 - Compensation Expense Including Benefits Detail by Affiliated VAMC

	2010																					
													Mgmt and									
											Total	Mgmt and	General	Mgmt and	Mgmt and	Total Mgmt					Total	Total
		Research	Research	Research	Research	Total Research	Education	Education	Education	Education	Education	General	Pension	General	General	and General			Fundraising	Fundraising	Fundraising	Compensation
		Salaries &	Pension	Employee	Payroll	Compensation	Salaries and	Pension	Employee	Payroll	Compensation	Salaries &	Plan	Employee	Payroll	Compensation		Pension	Employee	Payroll	Salary	Expense
	VAMC Affiliate	Wages	Plan	Benefits	Taxes	Expense	Wages	Plan	Benefits	Taxes	Expense		Contribution	Benefits	Taxes	Expense	Wages	Plan	Benefits	Taxes	Expense	
54.	Oklahoma City	\$321,582	\$0	\$0	\$25,470	\$347,052	\$0	\$0	\$0	\$0	\$0	\$33,817	\$0	**	\$928		\$0		\$0	\$0	\$0	\$381,797
55.	Omaha	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,215	\$0		\$5,371	\$75,586	\$0	\$0	\$0	\$0	\$0	\$75,586
56.	Orlando	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
57.	Palo Alto	\$7,609,449	\$428,697	\$690,523	\$616,113	\$9,344,782	\$0	\$0	\$0	\$0	\$0	\$1,763,938	\$89,614		\$137,718		\$0	\$0	\$0	\$0	\$0	\$11,412,899
58.	Philadelphia	\$159,053	\$0	\$0	\$9,347	\$168,400	\$8,905	\$0	\$0	\$46	\$8,951	\$112,196	\$0		\$8,941	\$121,137	\$0	\$0	\$0	\$0	\$0	\$298,488
59.	Phoenix	\$906,105	\$0	\$62,297	\$66,027	\$1,034,429	\$0	\$0	\$0	\$0	\$0	\$164,596	\$12,863		\$11,994		\$0	\$0	\$0	\$0	\$0	\$1,234,486
60.	Pittsburgh	\$2,334,850	\$34,515	\$157,819	\$209,975	\$2,737,159	\$0	\$0	\$0	\$0	\$0	\$17,624	\$0		\$6,971	\$32,003	\$0	\$0	\$0	\$0	\$0	\$2,769,162
61.	Portland	\$1,930,804	\$61,038	\$186,589	\$178,164	\$2,356,595	\$0	\$0	\$0	\$0	\$0	\$221,492	\$4,111	\$23,832	\$6,557	\$255,992	\$0	\$0	\$0	\$0	\$0	\$2,612,587
62.	Providence	\$196,918	\$0	\$29,659	\$16,355	\$242,932	\$0	\$0	\$0	\$0	\$0	\$126,566	\$2,599	\$26,084	\$10,512		\$0	\$0	\$0	\$0	\$0	\$408,693
63.	Reno	\$213,306	\$0	\$0	\$16,608	\$229,914	\$25,369	\$0	\$0		\$27,386	\$102,575	\$0	\$1,260	\$6,767		\$0	\$0	\$0	\$0	\$0	\$367,902
64.	Richmond	\$1,220,610	\$0	\$0	\$0	\$1,220,610	\$6,090	\$0	\$0	\$0	\$6,090	\$530,351	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$1,757,051
65.	Salem	\$341,895	\$0	\$0	\$26,541	\$368,436	\$0	\$0	\$0	\$0	\$0	\$109,201	\$0	\$0	\$8,477		\$0	\$0	\$0	\$0	\$0	\$486,114
66.	Salisbury	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,925	\$0	\$0	\$376		\$0	\$0	\$0	\$0	\$0	\$5,301
67.	Salt Lake City	\$1,228,779	\$0	\$0	\$0	\$1,228,779	\$0	\$0	\$0	\$0	\$0	\$217,064	\$0	\$0	\$0	\$217,064	\$3,700	\$0	\$0	\$0	\$3,700	\$1,449,543
68.	San Antonio	\$470,852	\$0	\$37,300	\$37,893	\$546,045	\$0	\$0	\$0	\$0	\$0	\$118,518	\$0	\$5,862	\$9,225		\$0	\$0	\$0	\$0	\$0	\$679,650
69.	San Diego	\$11,378,500	\$428,751	\$653,457	\$483,708	\$12,944,416	\$82,368		\$7,288	\$6,510	\$98,536	\$2,905,720	\$160,690	\$337,768	\$176,196		\$0	\$0	\$0	\$0	\$0	\$16,623,326
70.	San Francisco	\$12,234,038	\$632,657	\$1,606,758	\$1,115,308	\$15,588,761	\$0	\$0	\$0	\$0	\$0	\$2,815,187	\$266,313		\$204,144		\$50,775	\$0	\$5,615	\$3,821	\$60,211	\$19,290,649
71.	San Juan	\$646,519	\$0	\$0	\$59,846	\$706,365	\$31,530	\$0	\$0	\$6,089	\$37,619	\$99,627	\$0		\$1,040		\$0	\$0	\$0	\$0	\$0	\$844,651
72.	Seattle	\$5,199,605	\$316,170	\$790,716	\$461,517	\$6,768,008	\$0	\$0	\$0	\$0	\$0	\$772,807	\$25,527	\$94,970	\$64,767		\$0	\$0	\$0	\$0		\$7,726,079
73.	Sepulveda	\$1,910,818	\$0	\$157,118	\$160,538	\$2,228,474	\$3,090	\$0	\$0	\$0	\$3,090	\$687,401	\$0		\$53,169		\$0	\$0	\$0	\$0	\$0	\$3,020,002
74.	Shreveport	\$15	\$0	\$0	\$0	\$15	\$0	\$0	\$0	\$0	\$0	\$661	\$0	\$0	\$238	\$899	\$0	\$0	\$0	\$0	\$0	\$914
75.	Sioux Falls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
76.	St Louis	\$72,335	\$0	\$0	\$5,969	\$78,304	\$0	\$0	\$0	\$0	\$0	\$20,800	\$0		\$1,779		\$0	\$0	\$0	\$0	\$0	\$100,883
77.	Syracuse	\$560,360	\$11,119	\$67,657	\$44,899	\$684,035	\$0	\$0	\$0	\$0	\$0	\$260,339	\$4,718	\$10,988	\$22,129		\$0	\$0	\$0	\$0	\$0 \$0	\$982,209
78.	Tampa	\$250,200	\$0	\$0	\$0	\$250,200	\$0	\$0	\$0	\$0	\$0	\$176,261	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$426,461
79.	Temple	\$226,990	\$0	\$25,456	\$17,842	\$270,288	\$0	\$0	\$0	\$0	\$0	\$44,727	\$0		\$3,551	\$53,102	\$0	\$0	\$0	\$0	\$0	\$323,390
80.	Tucson	\$575,920	\$0	\$0	\$45,602	\$621,522	\$0	\$0	\$0	\$0	\$0	\$131,659	\$0	\$0	\$10,425	\$142,084	\$0	\$0	\$0	\$0	\$0	\$763,606
81.	Tuscaloosa	\$202,295	\$0	\$5,273	\$16,157	\$223,725	\$0	\$0	\$0	\$0	\$0	\$167,148	\$2,512		\$13,421	\$202,768	\$0	\$0	\$0	\$0	\$0	\$426,493
82.	Washington	\$867,693	\$0	\$42,632	\$67,500	\$977,825	\$0	\$0	\$0	\$0	\$0	\$442,956	\$0		\$35,506		\$0	\$0	\$0	\$0	\$0	\$1,493,386
83.	West Haven	\$83,884	\$0	\$0	\$7,308	\$91,192	\$0	\$0	\$0	\$0	\$0	\$91,170	\$0		\$7,535		\$0	\$0	\$0	\$0	\$0	\$190,516
84.	White River Junction	\$72,606	\$0	\$0	\$5,699	\$78,305	\$12,879	\$0	\$0	\$1,131	\$14,010	\$27,158	\$0	\$0	\$2,227	\$29,385	\$0	\$0	\$0	\$0	\$0	\$121,700
		\$97,935,702	\$2,629,583	\$9,388,728	\$7,352,147	\$117,306,160	\$354,069	\$2,370	\$53,921	\$20,017	\$430,377	\$21,629,717	\$873,965	\$2,108,495	\$1,597,504	\$26,209,681	\$91,865	\$0	\$8,258	\$4,282	\$104,405	\$144,050,623

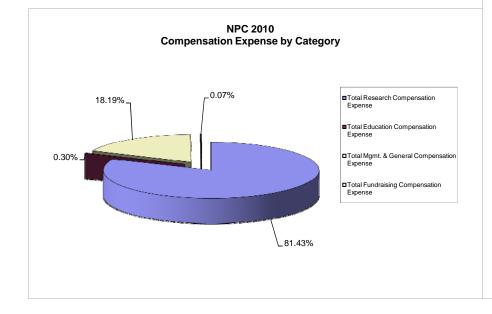
2010 NPC Annual Report to Congress

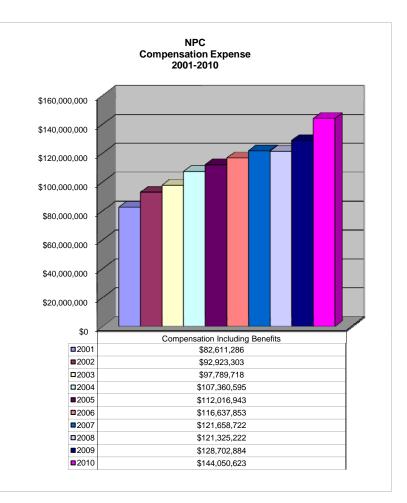
#### Exhibit 3.4a - Compensation Expense Including Benefits Historical Tables and Charts

2010 Compensation Including Benefits						
Total Research Compensation Expense	Total Education Compensation Expense	Total Mgmt. & General Compensation Expense		Total Compensation Expense		

\$117,306,160	\$430,377	\$26,209,681	\$104,405	\$144,050,623
	Compensation II	ncluding Benefits		
2001	\$82,611,286			
2002	\$92,923,303			
2003	\$97,789,718			
2004	\$107,360,595			
2005	\$112,016,943			
2006	\$116,637,853			
2007	\$121,658,722			
2008	\$121,325,222			
2009	\$128,702,884			

2010 \$144,050,623





### 2010 NPC Annual Report to Congress Exhibit 3.5 - Travel Expenses by Affiliated VAMC and by Category

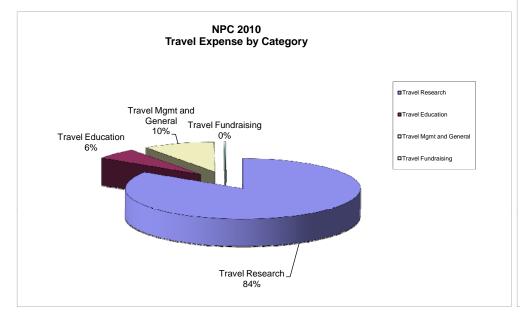
							2010				
	VAMC Affiliate		Travel Research		Travel Education		Travel Mgmt		Travel Fundraising		Total Travel Expenses
_	Albany	\$	5.774	Φ.		\$		\$		\$	•
1. 2.	Albuquerque	Ф	- /	Ф	11,569	ф		Ф	0	Ф	5,774
2. 3.	Ann Arbor		98,476 34,637		0		12,575 2,218		0		122,620 36,855
3. 4.	Asheville		04,037		0		1,366		0		1,366
5.	Atlanta		232,952		15,153		11,440		0		259,545
6.	Augusta		3,344		0		1,584		0		4,928
7.	Baltimore		50,134		0		6,961		0		57,095
8.	Bay Pines		13,112		9,630		367		0		23,109
9.	Bedford		7,270		0,000		5,061		0		12,331
	Birmingham		4,034		0		0,001		0		4,034
	Boston		148,953		3,835		45,980		7,738		206,506
	Bronx		41,342		0,000		202		0		41,544
	Brooklyn		9,323		0		0		0		9,323
	Buffalo		12,088		0		5,113		0		17,201
	Charleston, SC		17,136		0		11,823		0		28,959
	Chicago		25,412		0		2,060		0		27,472
	Cincinnati		18,869		0		3,455		0		22,324
18.	Clarksburg		0		0		0		0		0
	Cleveland		8,723		12,134		2,344		0		23,201
	Columbia, MO		13,537		, 0		1,651		0		15,188
21.	Columbia, SC		6,010		0		2,465		0		8,475
22.	Dallas		64,048		0		11,331		0		75,379
23.	Dayton		0		0		0		0		0
24.	Denver		35,873		2,734		573		0		39,180
25.	Detroit		19,636		0		6,682		0		26,318
26.	Durham		186,057		0		4,181		0		190,238
27.	East Orange		62,421		1,580		4,094		0		68,095
28.	Fort Meade		1,205		0		0		0		1,205
29.	Gainesville		10,376		0		1,381		0		11,757
30.	Hines		86,730		7,772		18,435		0		112,937
31.	Honolulu		80,316		0		10,642		0		90,958
32.	Houston		0		0		308		0		308
	Huntington		0		0		0		0		0
	Indianapolis		28,072		0		0		0		28,072
	Iowa City		25,072		0		0		0		25,072
	Jackson		5,682		0		0		0		5,682
	Kansas City		37,568		5,249		1,720		0		44,537
	Lexington (Inactive)										0
	Little Rock		24,761		0		7,078		0		31,839
	Loma Linda		75,519		0		4,832		0		80,351
	Long Beach		19,691		15,042		10,017		0		44,750
	Los Angeles		149,733		23,811		5,406		0		178,950
	Louisville		0		0		900		0		900
	Martinez/Sacramento		34,209		0		0		0		34,209
45.	Memphis		47,413		250		4,249		0		51,912

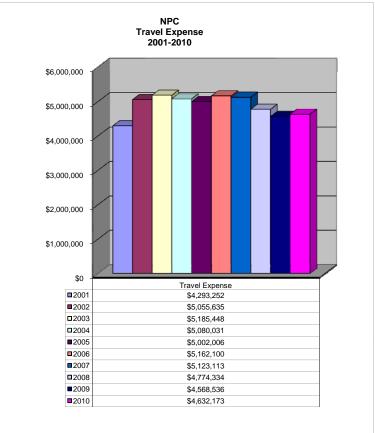
### 2010 NPC Annual Report to Congress Exhibit 3.5 - Travel Expenses by Affiliated VAMC and by Category

				2010		
	VAMC Affiliate	Travel Research	Travel Education	Travel Mgmt and General	Travel Fundraising	Total Travel Expenses
46	Miami	92,366	831	3.320	0	96,517
	Milwaukee	2,390	13,582	24,771	0	40,743
	Minneapolis	0	0	0	0	0
	Montrose	0	0	0	0	0
	Mountain Home	5.694	0	3.608	0	9,302
51.	Nashville	24,175	0	3,776	0	27,951
	New Orleans	0	0	0	0	0
53.	Northport	4,807	0	2,821	0	7,628
	Oklahoma City	3,233	0	409	0	3,642
	Omaha	16.233	0	0	0	16,233
56.	Orlando	0	0	999	0	999
57.	Palo Alto	240,191	1,231	13,147	0	254,569
58.	Philadelphia	18,618	5,242	0	0	23,860
	Phoenix	51,003	0	16,315	0	67,318
60.	Pittsburgh	19,710	16,739	2,803	0	39,252
61.	Portland	69,780	45,637	18,886	0	134,303
62.	Providence	41,168	0	4,574	0	45,742
63.	Reno	10,408	2,523	2,391	0	15,322
64.	Richmond	165,759	28,573	4,693	0	199,025
65.	Salem	34,969	8,378	7,111	0	50,458
66.	Salisbury	0	0	0	0	0
67.	Salt Lake City	79,191	10,321	2,243	0	91,755
68.	San Antonio	36,159	4,406	3,612	0	44,177
69.	San Diego	160,726	0	40,088	26	200,840
70.	San Francisco	454,435	0	13,235	1,619	469,289
71.	San Juan	47,188	1,030	7,215	0	55,433
72.	Seattle	178,320	14	10,909	0	189,243
73.	Sepulveda	66,944	1,060	11,096	0	79,100
74.	Shreveport	1,889	0	0	0	1,889
75.	Sioux Falls	0	0	0	0	0
76.	St Louis	4,092	0	0	0	4,092
77.	Syracuse	22,958	0	1,486	0	24,444
78.	Tampa	49,272	0	5,505	0	54,777
79.	Temple	2,741	0	5,584	0	8,325
80.	Tucson	53,621	1,260	5,702	0	60,583
	Tuscaloosa	18,208	0	14,899	0	33,107
82.	Washington	121,640	8,384	5,648	0	135,672
83.	West Haven	36,820	0	3,133	0	39,953
84.	White River Junction	17,494	14,792	3,845	0	36,131
		\$ 3,897,710 \$	272,762 \$	452,318	9,383	\$ 4,632,173

#### 2010 NPC Annual Report to Congress Exhibit 3.5a - Travel Expenses Tables and Category Charts

				2010		
7	ravel Expense	Travel Research	Travel Education	Travel Mgmt and General	Travel Fundraising	Total Travel
2001	\$4,293,252	\$3,897,710	\$272,762	\$452,318	\$9,383	\$4,632,173
2002	\$5,055,635	84%	6%	10%	0%	100%
2003	\$5,185,448					
2004	\$5,080,031					
2005	\$5,002,006					
2006	\$5,162,100					
2007	\$5,123,113					
2008	\$4,774,334					
2009	\$4,568,536					
2010	\$4,632,173					





## 2010 NPC Annual Report to Congress Total Expenses Exhibit 3.6 - Summary by Affiliated VAMC and by Category

Name		2010								
2. Albuquerque 8.684.863 14,535 628,953 0 9,328,351 6.74 3. Ann Arbor 567,377 825 66,606 0 634,808 10.49 4. Asheville 28,601 0 40,536 0 69,137 58,63 5. Atlanta 12,995,952 19,549 1,770,399 0 14,785,900 11.97 7. Baltimore 3,647,474 0 245,680 0 3,893,154 63,11 8. Bay Pines 1,021,754 27,361 270,549 533 1,320,197 9. Bedford 1,550,221 0 295,475 0 18,45,666 16,01 8. Birmingham 192,390 0 46,408 0 238,798 19,43 11. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,48 12. Bronx 1,396,111 0 284,600 0 1,680,711 19,33 13. Brooklyn 954,773 0 198,734 0 1,153,507 17,23 14. Buffalo 301,796 0 95,947 0 397,743 24,12 15. Charleston, SC 625,651 0 162,633 0 788,284 16. Chicago 327,816 5,481 148,236 0 481,533 30,784 17. Cincinnati 534,759 0 94,981 0 629,720 15,081 18. Clarksburg 20,750 437 2,244 0 23,431 38,88 19. Cleveland 578,878 99,959 119,768 0 798,605 15,007 18. Clarksburg 20,750 437 2,244 0 23,431 38,88 19. Cleveland 578,878 99,959 119,768 0 798,605 15,007 19. Columbia, SC 321,910 0 165,800 0 477,710 32,615 20. Dollans 1,742,431 41,470 489,023 0 2,272,924 21,522 21. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,522 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,522 23. Dayton 742 0 1,186 0 1,288 (15,57) 24. Denver 1,379,949 11,731 214,018 0 1,605,698 13,337 25. Detroit 257,372 10,916 39,223 0 30,7511 22,75 26. Durham 1,762,062 0 388,486 0 2,150,548 10,067 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,55 28. Gainesville 695,762 2,137 210,916 39,223 0 30,7511 12,75 29. Little Rock 458,195 0 50,005 39. Little Rock 458,195 0 201,599 0 659,794 3,739,200 2,174,200 20,005 30. Little Rock 458,195 0 201,599 0 659,794 3,055 31,000 4,067,295 18,005		VAMC Affiliate			Management	Fundraising	Total Expense	Percent Management to Total Expense		
3. Ann Arbor	1.	Albany	412,138	0	0	0	412,138	0.00%		
4. Asheville 28,601 0 40,536 0 69,137 58,835 5. Atlanta 12,995,952 19,549 1,770,399 0 14,785,900 11,975 6. Augusta 108,216 8,357 106,375 0 222,948 47,715 7. Baltimore 3,647,474 0 245,680 0 3,893,154 6,311 7. Baltimore 1,550,221 0 295,475 0 1,845,686 16,011 8. Bay Pines 1,021,754 27,361 270,549 533 1,320,197 20,499 9. Bedford 1,550,221 0 295,475 0 1,845,686 16,011 8. Birmingham 192,390 0 46,408 0 238,798 19,433 11. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,885 12. Bronx 1,396,111 0 284,600 0 1,680,711 19,931 13. Brooklyn 954,773 0 198,734 0 1,153,507 17,233 14. Buffalo 301,796 0 95,947 0 337,743 24,125 15. Charleston, SC 625,651 0 162,633 0 788,284 20,633 17. Cincinnati 534,759 0 94,961 0 629,720 15,085 18. Clarksburg 20,750 437 2,244 0 23,431 19,585 19. Cleveland 578,878 99,959 119,768 0 788,605 15,007 20. Columbia, MO 300,764 0 54,618 0 355,382 15,373 21. Columbia, SC 321,910 0 155,800 0 477,710 32,615 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,522 23. Dayton 742 0 1,186 0 1,928 61,517 24. Denver 1,379,949 11,731 214,018 0 1,695,688 13,33 25. Detroit 257,372 10,916 39,223 0 307,511 12,753 27. Columbia (1,542,431 41,470 489,023 0 2,272,924 21,522 24. Denver 1,379,949 11,731 214,018 0 1,695,688 13,33 25. Detroit 257,372 10,916 39,223 0 307,511 12,753 26. Durham 1,762,062 0 388,486 0 2,150,548 13,365 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 10,988,166 23,114 29. Denver 1,379,949 11,731 214,018 0 1,695,688 13,33 31,104,014 1,692,403 0 599,622 0 2,232,025 26,866 32. Houston 47,324 1,096 55,103 0 103,523 53,231 33. Hunolulu 1,632,403 0 599,622 0 2,232,025 26,866 34. Indianapolis 309,677 54,790 73,502 0 437,999 16,783 35. Jowa City 617,423 0 53,947 0 437,969 16,783 36. Jakskon 392,713 59,339 27,7119 0 469,171 5,783 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20,147 39. Little Rock 488,195 0 201,599 0 669,794 30,554 40. Loma Linda 2,999,473 0 829,747 0 3,739,20 22,196	2.	Albuquerque	8,684,863	14,535	628,953	0	9,328,351	6.74%		
5. Atlanta         12,995,952         19,549         1,770,399         0         14,785,900         11,97           6. Augusta         108,216         8,357         106,375         0         222,948         47,715           8. Balmore         3,647,474         0         245,880         0         3,893,154         6,311           8. Bay Pines         1,021,754         27,361         270,549         533         1,320,197         20,499           9. Bedford         1,550,221         0         295,475         0         1,845,696         16,011           10. Birmingham         192,390         0         46,408         0         238,798         19,433           11. Boston         10,740,429         444,629         2,540,677         24,512         13,750,247         18,485           12. Bronx         1,396,111         40         284,600         0         1,680,711         16,93           13. Brooklyn         954,773         0         198,734         0         1,153,507         17,23           14. Buffalo         301,796         0         95,947         0         39,784         20,63           15. Charleston, SC         625,5651         0         162,633         0	3.	Ann Arbor	567,377	825	66,606	0	634,808	10.49%		
6. Augusta 108,216 8,357 106,375 0 222,948 477.15 7. Baltimore 3,647,474 0 245,680 0 3,893,154 6.315 8. Bay Pines 1,021,754 27,361 270,549 533 1,320,197 20,499 9. Bedford 1,550,221 0 295,475 0 1,845,696 16,015 10. Birmingham 192,390 0 46,408 0 238,798 19,433 11. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,485 12. Bronx 1,396,111 0 284,600 0 1,680,711 16,931 13. Brooklyn 954,773 0 198,734 0 1,153,507 17,23 14. Buffalo 301,796 0 95,947 0 397,743 24,122 15. Charleston, SC 625,661 0 162,633 0 788,284 20,633 16. Chicago 327,816 5,481 148,236 0 481,533 30,785 17. Cincinnati 534,759 0 94,961 0 629,720 15,087 19. Cleveland 578,878 99,959 119,768 0 798,605 15,007 20. Columbia, MO 300,764 0 54,618 0 355,382 15,373 21. Columbia, SC 321,910 0 155,800 0 477,710 32,615 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,283 0 30,751 12,755 24. Denver 1,379,949 11,731 214,018 0 1,505,698 13,333 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 18,065 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,557 28. Fort Meade 2,927 1,364 32,581 0 36,677 0 2,084,411 18,557 29. Gainesville 985,762 2,137 210,917 0 908,816 23,215 30. Hines 4,888,608 16,231 713,032 0 5,17,871 12,695 31. Honolulu 1,632,403 0 599,622 0 2,232,025 26,865 32. Houston 47,324 1,096 55,103 0 103,523 53,233 34. Huntington 2,285 0 0 0 437,969 16,787 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20,145 30. Jackson 332,713 59,339 27,119 0 469,171 5.787 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20,144 30. Loma Linda 2,909,473 0 829,747 0 37,33,220 22,194 41. Long Beach 3,274,282 59,847 733,166 0 40,67,295 18,035	4.	Asheville	28,601	0	40,536	0	69,137	58.63%		
7. Baltimore 3,647,474 0 245,680 0 3,893,154 6.315 8. Bay Pines 1,021,754 27,361 270,549 533 1,320,197 20,495 1.9 Bedford 1,550,221 0 295,475 0 1,845,696 16,015 1.9 Bedford 1,550,221 0 295,475 0 1,845,696 16,015 1.9 Birmingham 192,390 0 46,408 0 238,798 119,435 1.9 Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,485 1.9 Bronx 1,396,111 0 284,600 0 1,680,711 16,935 1.9 Brooklyn 954,773 0 198,734 0 1,153,507 17,235 1.9 Brooklyn 954,773 0 198,734 0 1,153,507 17,235 1.9 Brooklyn 954,773 0 198,734 0 1,153,507 17,235 1.9 Brooklyn 954,773 0 162,633 0 788,284 20,635 1.9 Chicago 327,816 5,481 148,236 0 481,533 30,785 1.9 Chicago 327,816 5,481 148,236 0 481,533 30,785 1.9 Chicago 327,816 5,481 148,236 0 481,533 30,785 1.9 Chicago 327,816 5,481 148,236 0 789,605 15,005 1.9 Chicago 327,816 5,481 148,236 0 789,605 15,005 1.9 Chicago 30,764 0 54,618 0 355,382 15,375 1.9 Chicago 32,1910 0 155,800 0 477,710 32,615 1.9 Chicago 32,1910 0 155,800 0 477,710 32,615 1.9 Chicago 32,1910 0 1,186 0 1,928 16,151 2.2 Dallas 1,742,431 41,470 489,023 0 2,272,924 21,522 2.3 Dayton 742 0 1,186 0 1,928 16,151 2.5 Denver 1,379,949 11,731 214,018 0 1,605,698 13,335 13,55 2.5 Detroit 257,372 10,916 39,223 0 307,511 12,755 2.5 Durham 1,762,062 0 388,486 0 2,150,548 18,065 15,005 1.9 Short 2,273,949 11,731 214,018 0 36,872 83,365 1.3 Short 1,604,2471 3,393 386,747 0 2,084,411 18,555 1.9 Short 1,604,2471 3,393 3,306,77 1,305 2 0 5,617,871 1,206 1.9 Short 1,604,247 1 0 5,085 1.9 Short	5.	Atlanta	12,995,952	19,549	1,770,399	0	14,785,900	11.97%		
8. Bay Pines 1,021,754 27,361 270,549 533 1,320,197 20,499   9. Bedford 1,550,221 0 295,475 0 1,845,696 150,015   1.815,696 1,500,221 0 295,475 0 1,845,696 150,015   1.815,696 1,500,221 0 295,475 0 1,845,696 150,015   1.815,696 1,500,221 0 284,600 0 1,845,696 1,500,247 1 18. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,848 1 12. Bronx 1,396,111 0 284,600 0 1,680,711 16,93   13. Brooklyn 954,773 0 198,734 0 1,153,507 17,23   14. Buffalo 301,796 0 95,947 0 397,743 24,12   15. Charleston, SC 625,651 0 162,633 0 788,284 20,63   16. Chicago 327,816 5,481 148,236 0 481,533 30,78   17. Cincinnati 534,759 0 94,961 0 629,720 15,088   18. Clarksburg 20,750 437 2,244 0 23,431 95,88   19. Cleveland 578,878 99,959 119,768 0 798,605 15,000   20. Columbia, MO 300,764 0 54,618 0 355,382 15,37   21. Columbia, SC 321,910 0 155,800 0 477,710 32,616   22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,522   23. Dayton 742 0 1,186 0 1,928 15,33   25. Detroit 257,372 10,916 39,223 0 307,511 12,755   26. Durham 1,762,062 0 388,486 0 1,605,698 13,33   25. Detroit 257,372 10,916 39,223 0 307,511 12,755   26. Durham 1,762,062 0 388,486 0 2,150,548 18,066   27. East Orange 1,694,271 3,393 366,747 0 2,084,411 18,555   28. Fort Meade 2,297 1,364 32,581 0 36,872 88,365   29. Gainesville 695,762 2,137 210,917 0 908,816 23,215   30. Hines 4,888,608 16,231 713,032 0 5,617,871 12,695   31. Honolulu 1,632,403 0 599,622 0 2,232,025 88,365   32. Houston 47,324 1,096 55,103 0 13,523 53,23   33. Huntington 2,285 0 0 0 0 2,285 0,000   34. Indianapolis 309,677 54,790 73,502 0 437,969 7,873   35. Lowa City 617,423 0 53,166 0 670,589 7,93   36. Jackson 382,713 59,339 27,119 0 469,171 5.78   37. Kansas City 1,538,211 36,983 400,056 11,462 1,966,712 0,000   39. Little Rock 458,195 0 201,599 0 659,794 30,555 1 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22,195 1 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18,005 1	6.	Augusta	108,216	8,357	106,375	0	222,948	47.71%		
9. Bedford 1,550,221 0 295,475 0 1,845,696 16,015 10. Birmingham 192,390 0 46,408 0 238,798 194,35 11. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,485 12. Bronx 1,396,111 0 284,600 0 1,680,711 16,935 13. Brooklyn 954,773 0 198,734 0 1,153,507 17,235 14. Buffalo 301,796 0 95,947 0 397,743 24,125 15. Charleston, SC 625,651 0 162,633 0 788,284 26,635 17. Cincinnati 534,759 0 94,961 0 629,720 15,085 17. Cincinnati 534,759 0 94,961 0 629,720 15,085 18. Clarksburg 20,750 437 2,244 0 23,431 9,585 18. Clarksburg 20,750 437 2,244 0 73,431 9,585 19. Cleveland 578,878 99,959 119,768 0 798,605 15,005 20. Columbia, MO 300,764 0 54,618 0 355,382 15,375 12. Columbia, SC 321,910 0 155,800 0 477,710 32,615 22. Daltas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,928 61,515 22. Daltas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,928 61,515 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 13,033 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 28. Fort Meade 2,927 1,364 32,581 0 36,872 83,365 22. Gainesville 695,762 2,137 210,917 0 908,816 32,311 10,916 32,285 0 0 0 2,284,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 83,365 23,333 34. Huntington 4,888,608 16,231 713,032 0 5,617,871 12,695 31. Hines 4,888,608 16,231 713,032 0 5,617,871 12,695 31. Hines 4,888,608 16,231 713,032 0 5,617,871 12,695 31. Huntington 2,285 0 0 0 0 2,285 0,000 34,79,990 16,784 31. Huntington 3,2825 0 0 0 0 2,285 0,000 34. Indianapolis 309,677 54,790 73,502 0 437,999 16,785 10,000 10,00	7.	Baltimore	3,647,474	0	245,680	0	3,893,154	6.31%		
10. Birmingham         192,390         0         46,408         0         238,798         19,43           11. Boston         10,740,429         444,629         2,540,677         24,512         13,750,247         18,48           12. Bronx         1,396,111         0         224,600         0         1,680,711         16,93           13. Brooklyn         954,773         0         198,734         0         1,153,507         17,23           14. Buffalo         301,796         0         95,947         0         397,743         24,122           15. Charleston, SC         625,651         0         162,633         0         788,284         20,633           16. Chicago         327,816         5,481         148,236         0         481,533         30,78           17. Cincinnati         534,759         0         94,961         0         629,720         15,08           18. Clarksburg         20,750         437         2,244         0         23,431         9,58           19. Cleveland         578,878         99,959         119,768         0         798,605         15,00           20. Columbia, MO         300,764         0         54,618         0         355,382	8.	Bay Pines	1,021,754	27,361	270,549	533	1,320,197	20.49%		
11. Boston 10,740,429 444,629 2,540,677 24,512 13,750,247 18,485 12. Bronx 1,396,111 0 284,600 0 1,680,711 16,935 13. Brooklyn 954,773 0 198,734 0 1,153,507 17,235 14. Buffalo 301,796 0 95,947 0 397,743 24,125 15. Charleston, SC 625,651 0 162,633 0 788,284 20,635 16. Chicago 327,816 5,481 148,236 0 481,533 30,785 17. Cincinnati 534,759 0 94,961 0 629,720 15,085 18. Clarksburg 20,750 437 2,244 0 23,431 9,586 19. Cleveland 578,878 99,959 119,788 0 798,605 15,005 20. Columbia, MO 300,764 0 54,618 0 355,382 15,375 21. Columbia, SC 321,910 0 155,800 0 477,710 32,615 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,928 61,515 24. Denver 1,379,949 11,731 214,018 0 1,605,698 13,335 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 18,065 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 88,366 29. Gainesville 695,762 2,137 210,917 0 908,816 23,215 30. Honolulu 1,632,403 0 599,622 0 2,232,025 26,866 31. Honolulu 1,632,403 0 599,622 0 2,232,025 26,866 32. Houston 47,324 1,096 55,103 0 103,523 33. Huntington 2,285 0 0 0 2,285 0,000 39. Little Rock 458,195 0 201,599 0 659,794 30,573 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.03	9.	Bedford	1,550,221	0	295,475	0	1,845,696	16.01%		
12. Bronx       1,396,111       0       284,600       0       1,680,711       16,93         13. Brooklyn       954,773       0       198,734       0       1,153,507       17.23         14. Buffalo       301,796       0       95,947       0       397,743       24,122         15. Charleston, SC       625,651       0       162,633       0       788,284       20,633         16. Chicago       327,816       5,481       148,236       0       481,533       30,781         17. Cincinati       534,759       0       94,961       0       629,720       15,088         18. Clarksburg       20,750       437       2,244       0       23,431       9,583         19. Cleveland       578,878       99,559       119,768       0       798,605       15,000         20. Columbia, MO       300,764       0       54,618       0       355,382       15,377         21. Columbia, SC       321,910       0       155,800       0       477,710       32,611         22. Dallas       1,742,431       41,470       489,023       0       2,272,924       21,525         23. Dayton       742       0       1,186       0	10.	Birmingham	192,390	0	46,408	0	238,798	19.43%		
13. Brooklyn       954,773       0       198,734       0       1,153,507       17.23*         14. Buffalo       301,796       0       95,947       0       397,743       24,12*         15. Charleston, SC       625,651       0       162,633       0       788,284       20,63*         16. Chicago       327,816       5,481       148,236       0       481,533       30,78*         17. Cincinnati       534,759       0       94,961       0       629,720       15,08*         18. Clarksburg       20,750       437       2,244       0       23,431       9,58*         19. Cleveland       578,878       99,959       119,768       0       798,605       15,00*         20. Columbia, MO       300,764       0       54,618       0       355,382       15,37*         21. Columbia, SC       321,910       0       155,800       0       477,710       32,611*         22. Dallas       1,742,431       41,470       489,023       0       2,272,924       21,52*         23. Dayton       742       0       1,186       0       1,928       61,51*         24. Derver       1,379,949       11,731       214,018       0	11.	Boston	10,740,429	444,629	2,540,677	24,512	13,750,247	18.48%		
14. Buffalo       301,796       0       95,947       0       397,743       24,125         15. Charleston, SC       625,651       0       162,633       0       788,284       20,633         16. Chicago       327,816       5,481       148,236       0       481,533       30,785         17. Cincinnati       534,759       0       94,961       0       629,720       15,081         18. Clarksburg       20,750       437       2,244       0       23,431       9,581         19. Cleveland       578,878       99,959       119,768       0       798,605       15,007         20. Columbia, MO       300,764       0       54,618       0       355,382       15,372         21. Columbia, SC       321,910       0       155,800       0       477,710       32,615         22. Dallas       1,742,431       41,470       489,023       0       2,272,924       21,525         23. Dayton       742       0       1,186       0       1,605,698       13,333         25. Detroit       257,372       10,916       39,223       0       307,511       12,755         26. Durham       1,762,062       0       38,486       0	12.	Bronx	1,396,111	0	284,600	0	1,680,711	16.93%		
15. Charleston, SC 625,651 0 162,633 0 788,284 20,633 16. Chicago 327,816 5,481 148,236 0 481,533 30,788 17. Cincinnati 534,759 0 94,961 0 629,720 15,088 18. Clarksburg 20,750 437 2,244 0 23,431 9,586 19. Cleveland 578,878 99,959 119,768 0 798,605 15,000 20. Columbia, MO 300,764 0 54,618 0 355,382 15,376 21. Columbia, SC 321,910 0 155,800 0 477,710 32,619 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,529 23. Dayton 742 0 1,186 0 1,928 61,519 24. Denver 1,379,949 11,731 214,018 0 1,605,698 13,333 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 18,066 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 88,365 29. Gainesville 695,762 2,137 210,917 0 908,816 23,219 30. Hines 4,888,608 16,231 713,032 0 5617,871 12,699 31. Honolulu 1,632,403 0 599,622 0 2,232,025 26,866 32. Houston 47,324 1,096 55,103 0 103,523 53,233 33. Huntington 2,285 0 0 0 0 2,285 0,005 34. Indianapolis 309,677 54,790 73,502 0 437,969 16,788 35. lowa City 617,423 0 53,166 0 670,589 7,933 36. Jackson 382,713 59,339 27,119 0 499,171 5.768 35. lowa City 1,538,211 36,983 400,056 11,462 1,986,712 20,144 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18,033	13.	Brooklyn	954,773	0	198,734	0	1,153,507	17.23%		
16. Chicago 327,816 5,481 148,236 0 481,533 30,765 17. Cincinnati 534,759 0 94,961 0 629,720 15,085 18. Clarksburg 20,750 437 2,244 0 23,431 9,585 19. Cleveland 578,878 99,959 119,768 0 788,605 15,000 20. Columbia, MO 300,764 0 54,618 0 355,382 15,375 21. Columbia, SC 321,910 0 155,800 0 477,710 32,615 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,928 61,515 24. Denver 1,379,949 11,731 214,018 0 1,605,698 13,335 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 18,066 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 88,366 29. Gainesville 695,762 2,137 210,917 0 908,816 23,215 30. Hines 4,888,608 16,231 713,032 0 5,617,871 12,693 31. Honolulu 1,632,403 0 599,622 0 2,232,025 26,866 32. Houston 47,324 1,096 55,103 0 103,523 53,235 33. Huntington 2,285 0 0 0 0 2,285 0,000 34. Indianapolis 309,677 54,790 73,502 0 437,969 16,785 35. Iowa City 617,423 0 53,166 0 670,589 7,93 36. Jackson 382,713 59,339 27,119 0 469,171 5,785 37. Kansas City 1,538,211 36,983 400,056 11,462 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22,194 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18,035	14.	Buffalo	301,796	0	95,947	0	397,743	24.12%		
17. Cincinnati         534,759         0         94,961         0         629,720         15.089           18. Clarksburg         20,750         437         2,244         0         23,431         9,588           19. Cleveland         578,878         99,959         119,768         0         798,605         15.009           20. Columbia, MO         300,764         0         54,618         0         355,382         15.378           21. Columbia, SC         321,910         0         155,800         0         477,710         32.619           22. Dallas         1,742,431         41,470         489,023         0         2,272,924         21.529           23. Dayton         742         0         1,186         0         1,928         61.519           24. Denver         1,379,949         11,731         214,018         0         1,605,698         13.33           25. Detroit         257,372         10,916         39,223         0         307,511         12.759           26. Durham         1,762,062         0         388,486         0         2,150,548         18.069           27. East Orange         1,694,271         3,393         386,747         0         2,084,411	15.	Charleston, SC	625,651	0	162,633	0	788,284	20.63%		
18. Clarksburg         20,750         437         2,244         0         23,431         9.58°           19. Cleveland         578,878         99,959         119,768         0         798,605         15,00°           20. Columbia, MO         300,764         0         54,618         0         355,382         15,37°           21. Columbia, SC         321,910         0         155,800         0         477,710         32,61°           22. Dallas         1,742,431         41,470         489,023         0         2,272,924         21,52°           23. Dayton         742         0         1,186         0         1,928         61,51°           24. Denver         1,379,949         11,731         214,018         0         1,605,698         13,33°           25. Detroit         257,372         10,916         39,223         0         307,511         12,75°           26. Durham         1,762,062         0         388,486         0         2,150,548         18,06°           27. East Orange         1,694,271         3,393         386,747         0         2,084,411         18,55°           28. Fort Meade         2,927         1,364         32,581         0         36,872 <td>16.</td> <td>Chicago</td> <td>327,816</td> <td>5,481</td> <td>148,236</td> <td>0</td> <td>481,533</td> <td>30.78%</td>	16.	Chicago	327,816	5,481	148,236	0	481,533	30.78%		
19. Cleveland 578,878 99,959 119,768 0 798,605 15.000 20. Columbia, MO 300,764 0 54,618 0 355,382 15.370 21. Columbia, SC 321,910 0 155,800 0 477,710 32,616 22. Dallas 1,742,431 41,470 489,023 0 2,272,924 21,525 23. Dayton 742 0 1,186 0 1,928 61,516 24. Denver 1,379,949 11,731 214,018 0 1,605,698 13.330 25. Detroit 257,372 10,916 39,223 0 307,511 12,755 26. Durham 1,762,062 0 388,486 0 2,150,548 18.060 27. East Orange 1,694,271 3,393 386,747 0 2,084,411 18,555 28. Fort Meade 2,927 1,364 32,581 0 36,872 88.360 29. Gainesville 695,762 2,137 210,917 0 908,816 23,211 30. Hines 4,888,608 16,231 713,032 0 5,617,871 12,695 31. Honolulu 1,632,403 0 599,622 0 2,232,025 26,866 32. Houston 47,324 1,096 55,103 0 103,523 53,233 33. Huntington 2,285 0 0 0 0 2,285 0,000 34. Indianapolis 309,677 54,790 73,502 0 437,969 16,786 35. lowa City 617,423 0 53,166 0 670,589 7,935 36. Jackson 382,713 59,339 27,119 0 469,171 5,785 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20,147 38. Lexington (Inactive) 0 0 0 0 22,987 39. Little Rock 458,195 0 201,599 0 659,794 30,555 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22,194 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.035	17.	Cincinnati	534,759	0	94,961	0	629,720	15.08%		
20.         Columbia, MO         300,764         0         54,618         0         355,382         15.375           21.         Columbia, SC         321,910         0         155,800         0         477,710         32.615           22.         Dallas         1,742,431         41,470         489,023         0         2,272,924         21.526           23.         Dayton         742         0         1,186         0         1,928         61.515           24.         Denver         1,379,949         11,731         214,018         0         1,605,698         13.33           25.         Detroit         257,372         10,916         39,223         0         307,511         12.756           26.         Durham         1,762,062         0         388,486         0         2,150,548         18.066           27.         East Orange         1,694,271         3,393         386,747         0         2,084,411         18.556           28.         Fort Meade         2,927         1,364         32,581         0         36,872         88.366           29.         Gainesville         695,762         2,137         210,917         0         908,816         2	18.	Clarksburg	20,750	437	2,244	0	23,431	9.58%		
21. Columbia, SC       321,910       0       155,800       0       477,710       32.619         22. Dallas       1,742,431       41,470       489,023       0       2,272,924       21,529         23. Dayton       742       0       1,186       0       1,928       61,516         24. Denver       1,379,949       11,731       214,018       0       1,605,698       13,333         25. Detroit       257,372       10,916       39,223       0       307,511       12,756         26. Durham       1,762,062       0       388,486       0       2,150,548       18,069         27. East Orange       1,694,271       3,393       386,747       0       2,084,411       18,559         28. Fort Meade       2,927       1,364       32,581       0       36,872       88,369         29. Gainesville       695,762       2,137       210,917       0       908,816       23,211         30. Hines       4,888,608       16,231       713,032       0       5,617,871       12,699         31. Honolulu       1,632,403       0       599,622       0       2,232,025       26,869         32. Houston       47,324       1,096       55,103 <td>19.</td> <td>Cleveland</td> <td>578,878</td> <td>99,959</td> <td>119,768</td> <td>0</td> <td>798,605</td> <td>15.00%</td>	19.	Cleveland	578,878	99,959	119,768	0	798,605	15.00%		
22. Dallas       1,742,431       41,470       489,023       0       2,272,924       21.525         23. Dayton       742       0       1,186       0       1,928       61.515         24. Denver       1,379,949       11,731       214,018       0       1,605,698       13.33         25. Detroit       257,372       10,916       39,223       0       307,511       12.755         26. Durham       1,762,062       0       388,486       0       2,150,548       18.065         27. East Orange       1,694,271       3,393       386,747       0       2,084,411       18.555         28. Fort Meade       2,927       1,364       32,581       0       36,872       88.365         29. Gainesville       695,762       2,137       210,917       0       908,816       23,215         30. Hines       4,888,608       16,231       713,032       0       5,617,871       12,699         31. Honolulu       1,632,403       0       599,622       0       2,232,025       26.865         32. Houston       47,324       1,096       55,103       0       103,523       53,235         33. Huntington       2,285       0       0 <td< td=""><td>20.</td><td>Columbia, MO</td><td>300,764</td><td>0</td><td>54,618</td><td>0</td><td>355,382</td><td>15.37%</td></td<>	20.	Columbia, MO	300,764	0	54,618	0	355,382	15.37%		
23.         Dayton         742         0         1,186         0         1,928         61.519           24.         Denver         1,379,949         11,731         214,018         0         1,605,698         13.339           25.         Detroit         257,372         10,916         39,223         0         307,511         12.756           26.         Durham         1,762,062         0         388,486         0         2,150,548         18.066           27.         East Orange         1,694,271         3,393         386,747         0         2,084,411         18.556           28.         Fort Meade         2,927         1,364         32,581         0         36,872         88.366           29.         Gainesville         695,762         2,137         210,917         0         908,816         23.215           30.         Hines         4,888,608         16,231         713,032         0         5,617,871         12,699           31.         Honolulu         1,632,403         0         599,622         0         2,232,025         26.866           32.         Houston         47,324         1,096         55,103         0         103,523         53.	21.	Columbia, SC	321,910	0	155,800	0	477,710	32.61%		
24. Denver         1,379,949         11,731         214,018         0         1,605,698         13.333           25. Detroit         257,372         10,916         39,223         0         307,511         12.755           26. Durham         1,762,062         0         388,486         0         2,150,548         18.066           27. East Orange         1,694,271         3,393         386,747         0         2,084,411         18.555           28. Fort Meade         2,927         1,364         32,581         0         36,872         88.366           29. Gainesville         695,762         2,137         210,917         0         908,816         23,214           30. Hines         4,888,608         16,231         713,032         0         5,617,871         12,699           31. Honolulu         1,632,403         0         599,622         0         2,232,025         26,866           32. Houston         47,324         1,096         55,103         0         103,523         53,233           34. Indianapolis         309,677         54,790         73,502         0         437,969         16,786           35. Iowa City         617,423         0         53,166         0	22.	Dallas	1,742,431	41,470	489,023	0	2,272,924	21.52%		
25. Detroit         257,372         10,916         39,223         0         307,511         12,756           26. Durham         1,762,062         0         388,486         0         2,150,548         18,066           27. East Orange         1,694,271         3,393         386,747         0         2,084,411         18,556           28. Fort Meade         2,927         1,364         32,581         0         36,872         88,368           29. Gainesville         695,762         2,137         210,917         0         908,816         23,211           30. Hines         4,888,608         16,231         713,032         0         5,617,871         12,699           31. Honolulu         1,632,403         0         599,622         0         2,232,025         26,869           32. Houston         47,324         1,096         55,103         0         103,523         53,23           33. Huntington         2,285         0         0         0         2,285         0,00           34. Indianapolis         309,677         54,790         73,502         0         437,969         16,785           35. Iowa City         617,423         0         53,166         0         670,589	23.	Dayton	742	0	1,186	0	1,928	61.51%		
25.         Detroit         257,372         10,916         39,223         0         307,511         12.752           26.         Durham         1,762,062         0         388,486         0         2,150,548         18.062           27.         East Orange         1,694,271         3,393         386,747         0         2,084,411         18.552           28.         Fort Meade         2,927         1,364         32,581         0         36,872         88.365           29.         Gainesville         695,762         2,137         210,917         0         908,816         23.215           30.         Hines         4,888,608         16,231         713,032         0         5,617,871         12.693           31.         Honolulu         1,632,403         0         599,622         0         2,232,025         26.863           32.         Houston         47,324         1,096         55,103         0         103,523         53.233           33.         Huntington         2,285         0         0         0         2,285         0.00           34.         Indianapolis         309,677         54,790         73,502         0         437,969         16	24.	•	1.379.949	11.731		0		13.33%		
26. Durham         1,762,062         0         388,486         0         2,150,548         18.065           27. East Orange         1,694,271         3,393         386,747         0         2,084,411         18.555           28. Fort Meade         2,927         1,364         32,581         0         36,872         88.366           29. Gainesville         695,762         2,137         210,917         0         908,816         23.216           30. Hines         4,888,608         16,231         713,032         0         5,617,871         12.699           31. Honolulu         1,632,403         0         599,622         0         2,232,025         26.866           32. Houston         47,324         1,096         55,103         0         103,523         53.23           33. Huntington         2,285         0         0         0         2,285         0.00           34. Indianapolis         309,677         54,790         73,502         0         437,969         16,789           35. Iowa City         617,423         0         53,166         0         670,589         7,939           36. Jackson         382,713         59,339         27,119         0         469,171	25.	Detroit	, ,		,	0		12.75%		
27. East Orange         1,694,271         3,393         386,747         0         2,084,411         18.556           28. Fort Meade         2,927         1,364         32,581         0         36,872         88.365           29. Gainesville         695,762         2,137         210,917         0         908,816         23,215           30. Hines         4,888,608         16,231         713,032         0         5,617,871         12,699           31. Honolulu         1,632,403         0         599,622         0         2,232,025         26,869           32. Houston         47,324         1,096         55,103         0         103,523         53,235           33. Huntington         2,285         0         0         0         2,285         0.00           34. Indianapolis         309,677         54,790         73,502         0         437,969         16,789           35. Iowa City         617,423         0         53,166         0         670,589         7,939           36. Jackson         382,713         59,339         27,119         0         469,171         5,786           37. Kansas City         1,538,211         36,983         400,056         11,462	26.	Durham		0		0	,	18.06%		
28. Fort Meade         2,927         1,364         32,581         0         36,872         88.369           29. Gainesville         695,762         2,137         210,917         0         908,816         23,219           30. Hines         4,888,608         16,231         713,032         0         5,617,871         12,699           31. Honolulu         1,632,403         0         599,622         0         2,232,025         26.869           32. Houston         47,324         1,096         55,103         0         103,523         53,239           33. Huntington         2,285         0         0         0         2,285         0,000           34. Indianapolis         309,677         54,790         73,502         0         437,969         16,789           35. Iowa City         617,423         0         53,166         0         670,589         7,939           36. Jackson         382,713         59,339         27,119         0         469,171         5,789           37. Kansas City         1,538,211         36,983         400,056         11,462         1,986,712         20,149           38. Lexington (Inactive)         39. Little Rock         458,195         0         201,599	27.	East Orange	, ,	3.393	,	0		18.55%		
29. Gainesville       695,762       2,137       210,917       0       908,816       23.215         30. Hines       4,888,608       16,231       713,032       0       5,617,871       12,699         31. Honolulu       1,632,403       0       599,622       0       2,232,025       26,866         32. Houston       47,324       1,096       55,103       0       103,523       53,23         33. Huntington       2,285       0       0       0       2,285       0,009         34. Indianapolis       309,677       54,790       73,502       0       437,969       16,78         35. Iowa City       617,423       0       53,166       0       670,589       7.93         36. Jackson       382,713       59,339       27,119       0       469,171       5.78         37. Kansas City       1,538,211       36,983       400,056       11,462       1,986,712       20,144         38. Lexington (Inactive)       3       Little Rock       458,195       0       201,599       0       659,794       30.55         40. Loma Linda       2,909,473       0       829,747       0       3,739,220       22.19         41. Long Beach       3,	28.	•	, ,		,			88.36%		
30. Hines     4,888,608     16,231     713,032     0     5,617,871     12,693       31. Honolulu     1,632,403     0     599,622     0     2,232,025     26,869       32. Houston     47,324     1,096     55,103     0     103,523     53,236       33. Huntington     2,285     0     0     0     2,285     0,009       34. Indianapolis     309,677     54,790     73,502     0     437,969     16,789       35. Iowa City     617,423     0     53,166     0     670,589     7.933       36. Jackson     382,713     59,339     27,119     0     469,171     5.789       37. Kansas City     1,538,211     36,983     400,056     11,462     1,986,712     20,149       38. Lexington (Inactive)       39. Little Rock     458,195     0     201,599     0     659,794     30,559       40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22,199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18,039	29.	Gainesville		,	,	0		23.21%		
31. Honolulu       1,632,403       0       599,622       0       2,232,025       26.865         32. Houston       47,324       1,096       55,103       0       103,523       53.235         33. Huntington       2,285       0       0       0       2,285       0.005         34. Indianapolis       309,677       54,790       73,502       0       437,969       16,785         35. Iowa City       617,423       0       53,166       0       670,589       7.935         36. Jackson       382,713       59,339       27,119       0       469,171       5.785         37. Kansas City       1,538,211       36,983       400,056       11,462       1,986,712       20.145         38. Lexington (Inactive)       0       0       0       659,794       30.556         40. Loma Linda       2,909,473       0       829,747       0       3,739,220       22.196         41. Long Beach       3,274,282       59,847       733,166       0       4,067,295       18.035	30.	Hines		,	,		,	12.69%		
32. Houston     47,324     1,096     55,103     0     103,523     53,236       33. Huntington     2,285     0     0     0     2,285     0.009       34. Indianapolis     309,677     54,790     73,502     0     437,969     16,789       35. Iowa City     617,423     0     53,166     0     670,589     7,936       36. Jackson     382,713     59,339     27,119     0     469,171     5,784       37. Kansas City     1,538,211     36,983     400,056     11,462     1,986,712     20,149       38. Lexington (Inactive)     0     0     0     659,794     30,556       40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22,199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18,039	31.	Honolulu	,,	-, -	- ,	0		26.86%		
33. Huntington 2,285 0 0 0 0 0 2,285 0.005 34. Indianapolis 309,677 54,790 73,502 0 437,969 16.785 35. Iowa City 617,423 0 53,166 0 670,589 7.935 36. Jackson 382,713 59,339 27,119 0 469,171 5.785 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20.145 38. Lexington (Inactive) 0 0 0.005 39. Little Rock 458,195 0 201,599 0 659,794 30.555 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22.195 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.035								53.23%		
34. Indianapolis         309,677         54,790         73,502         0         437,969         16.789           35. Iowa City         617,423         0         53,166         0         670,589         7.939           36. Jackson         382,713         59,339         27,119         0         469,171         5.78           37. Kansas City         1,538,211         36,983         400,056         11,462         1,986,712         20.149           38. Lexington (Inactive)         0         0         201,599         0         659,794         30.559           40. Loma Linda         2,909,473         0         829,747         0         3,739,220         22.199           41. Long Beach         3,274,282         59,847         733,166         0         4,067,295         18.039	33.	Huntington		,	,		,	0.00%		
35. lowa City 617,423 0 53,166 0 670,589 7.936 36. Jackson 382,713 59,339 27,119 0 469,171 5.786 37. Kansas City 1,538,211 36,983 400,056 11,462 1,986,712 20.145 38. Lexington (Inactive) 0 0.006 39. Little Rock 458,195 0 201,599 0 659,794 30.556 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22,196 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.036		•	,					16.78%		
36. Jackson     382,713     59,339     27,119     0     469,171     5.785       37. Kansas City     1,538,211     36,983     400,056     11,462     1,986,712     20.145       38. Lexington (Inactive)     0     0.009       39. Little Rock     458,195     0     201,599     0     659,794     30.559       40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22.199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18.039				- ,	,		,	7.93%		
37. Kansas City     1,538,211     36,983     400,056     11,462     1,986,712     20.145       38. Lexington (Inactive)     0     0.009       39. Little Rock     458,195     0     201,599     0     659,794     30.559       40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22.199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18.039		•	,	-	,		,	5.78%		
38. Lexington (Inactive)     0     0.009       39. Little Rock     458,195     0     201,599     0     659,794     30.559       40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22.199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18.039			,		,			20.14%		
39. Little Rock 458,195 0 201,599 0 659,794 30.556 40. Loma Linda 2,909,473 0 829,747 0 3,739,220 22.196 41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.036		,	.,000,2	00,000	.00,000	,.02		0.00%		
40. Loma Linda     2,909,473     0     829,747     0     3,739,220     22.199       41. Long Beach     3,274,282     59,847     733,166     0     4,067,295     18.039		0 (	458 195	0	201 599	0	-	30.55%		
41. Long Beach 3,274,282 59,847 733,166 0 4,067,295 18.039			,		,		,	22.19%		
			, ,	-	,			18.03%		
	42.	Los Angeles	10,752,774	100.421	1,379,256	0	12,232,451	11.28%		
		•	, ,	,	, ,			17.98%		
								16.01%		
, , , , , , , , , , , , , , , , , , , ,								18.64%		
1,012,111								19.91%		
					,			20.55%		

## 2010 NPC Annual Report to Congress Total Expenses Exhibit 3.6 - Summary by Affiliated VAMC and by Category

				20	10		
	VAMC Affiliate	Total Research Expense	Total Education Expense	Total Management Expense	Total Fundraising Expense	Total Expense	Percent Management to Total Expense
48.	Minneapolis	3.421.415	8.054	543.623	72,175	4.045.267	13.44%
49.	Montrose	0,421,410	0,004	1.050	72,179	1.050	100.00%
50.	Mountain Home	7.185	0	35.742	0	42.927	83.26%
51.	Nashville	30.304	0	90.055	0	120.359	74.82%
52.	New Orleans	0,304	0	400	0	400	100.00%
53.	Northport	301.682	467	109.762	0	411.911	26.65%
53. 54.	•	568,516	0	46,486	0	615,002	7.56%
55.	Omaha	625,036	587	90,993	0	716,616	12.70%
55. 56.		110,458	0	2,543	0	113,001	0.00%
56. 57.			5,729		0	,	15.78%
	Philadelphia	18,377,598	,	3,443,522	-	21,826,849	
58.	•	731,430	27,676 0	173,656	0	932,762	18.62%
59.	Phoenix	1,632,974	-	365,976	0	1,998,950	18.31%
60.	Pittsburgh	3,086,871	56,772	103,612	0	3,247,255	3.19%
61.		3,495,873	210,175	368,638	0	4,074,686	9.05%
62.		540,333	0	190,541	0	730,874	26.07%
63.	Reno	430,642	35,756	141,804	0	608,202	23.32%
64.	Richmond	3,124,220	78,164	814,872	0	4,017,256	20.28%
65.	Salem	670,371	19,372	158,649	0	848,392	18.70%
66.		1,020	8,543	12,058	0	21,621	55.77%
67.	Salt Lake City	1,781,898	16,669	318,805	4,380	2,121,752	15.03%
68.	San Antonio	954,957	4,406	184,344	0	1,143,707	16.12%
69.	San Diego	20,677,788	101,239	6,401,793	29,217	27,210,037	23.53%
70.	San Francisco	46,471,995	0	4,555,542	94,655	51,122,192	8.91%
71.	San Juan	1,015,642	100,725	172,327	0	1,288,694	13.37%
72.	Seattle	12,476,490	28,194	1,385,093	0	13,889,777	9.97%
73.	Sepulveda	4,535,351	31,954	924,377	0	5,491,682	16.83%
74.	Shreveport	7,093	0	1,839	0	8,932	20.59%
75.	Sioux Falls	8,478	62,258	3,713	0	74,449	4.99%
76.	St Louis	97,983	0	30,147	0	128,130	23.53%
77.	Syracuse	939,041	0	363,352	0	1,302,393	27.90%
78.	Tampa	668,585	0	256,606	-	925,191	27.74%
79.	Temple	331.614	3.109	91.042	0	425.765	21.38%
80.	Tucson	1,816,853	36,995	190,441	0	2,044,289	9.32%
81.	Tuscaloosa	1.192.910	0	267.500	0	1,460,410	18.32%
82.	Washington	3,143,759	12.238	595,493	0	3,751,490	15.87%
83.	West Haven	3,293,704	12,230	134,799	O	3,428,503	3.93%
	White River Junction	224.097	30.142	58.703	0	312.942	18.76%
		\$221,621,701	\$1.994.861	\$37.991.085	\$236.934	\$261.844.581	14.51%

# 2010 NPC Annual Report to Congress Exhibit 3.7 - Expenses Tables and Analyses

Total NPC Expenses	2009	2010		Decrease %
	\$ 241,852,017	\$	261,844,581	7.64%

2010 Expenses Type	Research	Education	Management and General	Fundraising	Total
Compensation Including Benefits	\$117,306,160	\$430,377	\$26,209,681	\$104,405	\$144,050,623
Travel	\$3,897,710	\$272,762	\$452,318	\$9,383	\$4,632,173
Other Support	\$100,417,831	\$1,291,722	\$11,329,086	\$123,146	\$113,161,785
Total Expenses	\$221,621,701	\$1,994,861	\$37,991,085	\$236,934	\$261,844,581
% of Totals	<u>84.64%</u>	<u>0.76%</u>	<u>14.51%</u>	<u>0.09%</u>	100.00%

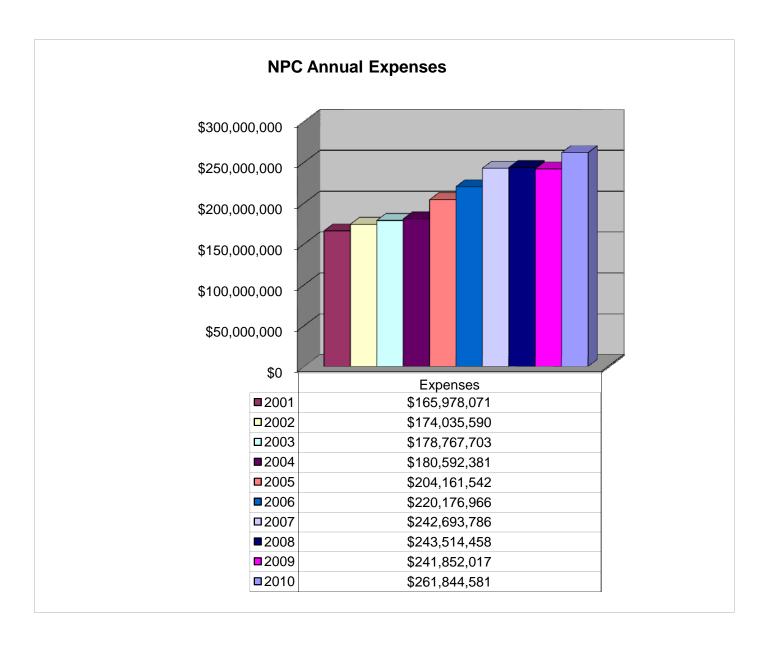
2010 Expenses Type	Research	Education	Management and General	Fundraising	Totals
Compensation Including Benefits %	81.43%	0.30%	18.19%	0.07%	100.00%
Travel %	84.14%	5.89%	9.76%	0.20%	100.00%
Other support %	88.74%	1.14%	10.01%	0.11%	100.00%

Total Type 2010		
Salaries	\$144,050,623	55.01%
Travel	\$4,632,173	1.77%
Other Support	\$113,161,785	43.22%
Total	\$ 261,844,581	100.00%

Admin. Expenses vs. Revenues	
Total Administrative/Mgmt. Expenses	\$ 37,991,085
Revenues	\$ 257,409,023
% of Revenues	15%

#### 2010 NPC Annual Report to Congress Exhibit 3.7a - Total Expenses Historical Table and Bar Chart

_	Expenses
2001	\$165,978,071
2002	\$174,035,590
2003	\$178,767,703
2004	\$180,592,381
2005	\$204,161,542
2006	\$220,176,966
2007	\$242,693,786
2008	\$243,514,458
2009	\$241,852,017
2010	\$261,844,581



#### **2010 NPC Annual Report to Congress** Exhibit 3.7b - Administrative Management Expenses vs. Program Expenses

	<u>2001</u>	2002	2003	<u>2004</u>	2005	<u> 2006</u>	<u>2007</u>	2008	2009	<u>2010</u>
Program Expenses	86%	87%	85%	84%	86%	87%	87%	85%	85%	85%
Admin. Management Exp.	14%	13%	15%	16%	14%	13%	13%	15%	15%	15%

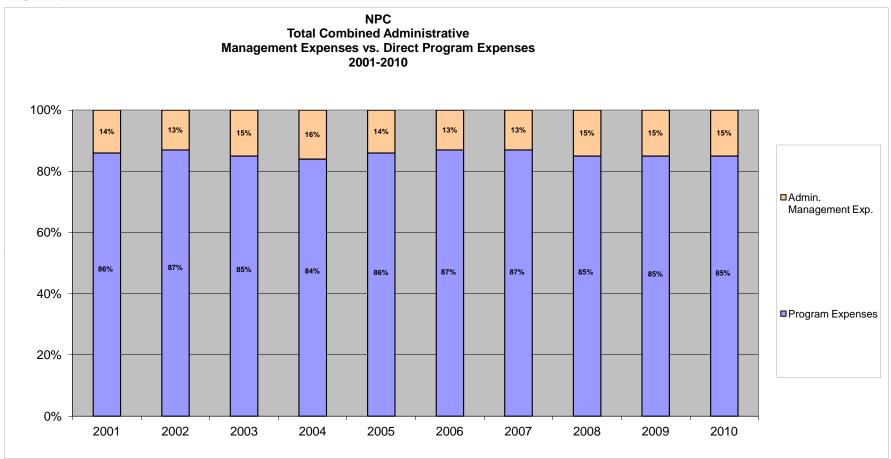
2010 Total Expenses Admin. Management Exp. Program Expenses

261,844,581

37,991,085

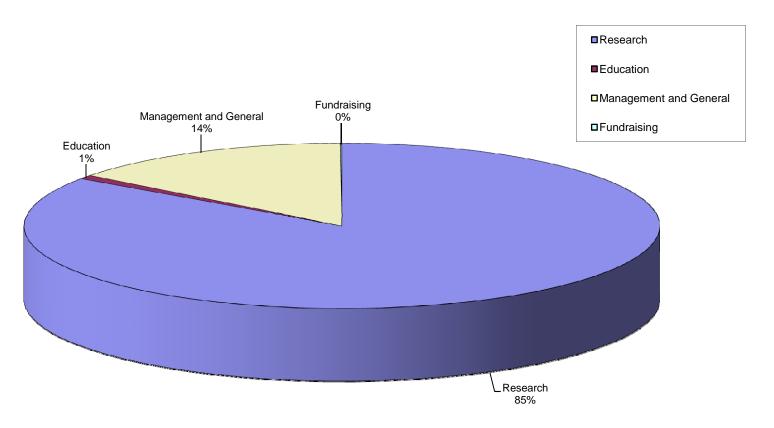
15%

223,853,496 85%



## 2010 NPC Annual Report to Congress Exhibit 3.8 - Total Expenses Pie Chart

### **2010 NPC Total Expenses Pie Chart**



#### 2010 NPC Annual Report to Congress Exhibit 4.1 - Total Combined Financial Position with History

	2010	2009	Decrease	% Decr.	2008	2007	2006	2005
<u>Assets</u>	\$275,659,463	\$271,632,116	\$4,027,347	1.48%	\$275,684,586	\$284,161,903	\$265,770,130	\$243,323,600
<u>Liabilities</u>	\$76,766,898	\$66,750,328	\$10,016,570	15.01%	\$69,199,169	\$75,748,337	\$71,627,018	\$59,618,431
<u>Net Worth</u>	\$198,892,565	\$204,881,788	-\$5,989,223	-2.92%	\$206,485,417	\$208,498,403	\$194,143,112	\$183,705,169

# 2010 NPC Annual Report to Congress Exhibit 4.2 - Financial Position Detail by Affiliated VAMC

		_		2010		
		-	Total	Total	Net	
	VAMC Affiliates		Assets	Liabilities	Worth	
1.	Albany	\$	743,106	\$ 8,768	\$ 734,3	338
2.	Albuquerque		14,224,328	2,193,192	12,031,	136
3.	Ann Arbor		3,835,312	0	3,835,3	312
4.	Asheville		411,030	2,465	408,	565
5.	Atlanta		13,636,437	8,576,294	5,060,	143
6.	Augusta		879,676	4,701	874,9	975
7.	Baltimore		6,153,840	1,203,236	4,950,6	
8.	Bay Pines		2,438,615	172,737	2,265,8	378
9.	Bedford		1,430,897	1,381,274	49,6	523
10.	Birmingham		356,668	5,049	351,6	619
11.	Boston		7,172,884	2,315,773	4,857,	111
12.	Bronx		1,741,783	44,113	1,697,6	370
13.	Brooklyn		1,353,541	1,038,686	314,8	355
14.	Buffalo		989,041	849,480	139,5	561
15.	Charleston, SC		1,389,501	87,122	1,302,3	379
16.	Chicago		961,805	714,428	247,3	377
17.	Cincinnati		1,350,109	0	1,350,1	109
18.	Clarksburg		125,448	0	125,4	448
19.	Cleveland		1,537,572	17,035	1,520,5	537
20.	Columbia, MO		1,593,874	62,295	1,531,	
21.	Columbia, SC		803,300	4,853	798,4	447
22.	Dallas		4,819,875	126,066	4,693,8	309
23.	Dayton		83,852	0	83,8	352
24.	Denver		2,356,084	1,218,833	1,137,2	251
25.	Detroit		574,325	15,618	558,7	707
26.	Durham		3,950,877	347,068	3,603,8	309
27.	East Orange		3,050,634	688,058	2,362,	576
28.	Fort Meade		210,554	665	209,8	389
29.	Gainesville		5,697,503	4,774,611	922,8	
30.	Hines		9,813,735	7,698,796	2,114,9	939
31.	Honolulu		3,225,982	2,641,118	584,8	
32.	Houston		156,781	1,150	155,6	331
33.	Huntington		36,243	0	36,2	243

# 2010 NPC Annual Report to Congress Exhibit 4.2 - Financial Position Detail by Affiliated VAMC

			2010	
		Total	Total	Net
	VAMC Affiliates	Assets	Liabilities	Worth
34.	Indianapolis	2,774,085	16,331	2,757,754
35.	Iowa City	1,952,755	5,760	1,946,995
36.	Jackson	2,233,321	32,979	2,200,342
37.	Kansas City	3,876,263	136,017	3,740,246
38.	Lexington (Inactive)	0	0	0
39.	Little Rock	1,461,654	464,170	997,484
40.	Loma Linda	8,585,165	1,060,594	7,524,571
41.	Long Beach	5,873,375	344,533	5,528,842
42.	Los Angeles	7,340,807	2,051,732	5,289,075
43.	Louisville	381,617	0	381,617
44.	Martinez/Sacramento	690,272	278,166	412,106
45.	Memphis	2,872,650	523,093	2,349,557
46.	Miami	3,370,461	222,202	3,148,259
47.	Milwaukee	2,911,801	130,693	2,781,108
48.	Minneapolis	7,877,808	341,365	7,536,443
49.	Montrose	60,465	893	59,572
50.	Mountain Home	381,318	0	381,318
51.	Nashville	564,284	260	564,024
52.	New Orleans	100,839	14,095	86,744
53.	Northport	844,634	46,189	798,445
54.	Oklahoma City	762,736	312,821	449,915
55.	Omaha	1,258,079	679	1,257,400
56.	Orlando	23,011	5,000	18,011
57.	Palo Alto	7,639,401	2,600,923	5,038,478
58.	Philadelphia	1,257,773	0	1,257,773
59.	Phoenix	3,411,582	81,580	3,330,002
60.	Pittsburgh	3,616,636	150,578	3,466,058
61.	Portland	10,407,095	425,577	9,981,518
62.	Providence	492,298	548,997	(56,699)
63.	Reno	656,533	30,768	625,765
64.	Richmond	10,627,830	5,626	10,622,204
65.	Salem	2,213,228	2,783	2,210,445
66.	Salisbury	57,460	400	57,060

### 2010 NPC Annual Report to Congress Exhibit 4.2 - Financial Position Detail by Affiliated VAMC

		_			2010	
		_	Total		Total	Net
	VAMC Affiliates		Assets	L	iabilities	Worth
67.	Salt Lake City		3,722,096		225,300	3,496,796
68.	San Antonio		5,928,233		0	5,928,233
69.	San Diego		11,095,732		4,845,155	6,250,577
70.	San Francisco		18,364,690	1	4,929,523	3,435,167
71.	San Juan		780,142		130,953	649,189
72.	Seattle		14,480,610		4,214,132	10,266,478
73.	Sepulveda		3,045,655		795,079	2,250,576
74.	Shreveport		11,106		0	11,106
75.	Sioux Falls		573,519		12,685	560,834
76.	St Louis		409,176		16,312	392,864
77.	Syracuse		810,601		632,563	178,038
78.	Tampa		2,537,285		63,231	2,474,054
79.	Temple		526,765		1,280	525,485
80.	Tucson		2,898,260		259,265	2,638,995
81.	Tuscaloosa		1,712,113		286,774	1,425,339
82.	Washington		3,188,222		0	3,188,222
83.	West Haven		10,269,795		4,215,020	6,054,775
84.	White River Junction		1,623,015		111,338	1,511,677
		\$_	275,659,463	\$ 7	6,766,898	\$ 198,892,565

# 2010 NPC Annual Report to Congress Exhibit 4.3 - Financial Position Detail by Affiliated VAMC in Descending Order

			2010	
		Total	Total	Net
	VAMC Affiliates	Assets	Liabilities	Worth
1.	Albuquerque	14,224,328	2,193,192	12,031,136
2.	Richmond	10,627,830	5,626	10,622,204
3.	Seattle	14,480,610	4,214,132	10,266,478
4.	Portland	10,407,095	425,577	9,981,518
5.	Minneapolis	7,877,808	341,365	7,536,443
6.	Loma Linda	8,585,165	1,060,594	7,524,571
7.	San Diego	11,095,732	4,845,155	6,250,577
8.	West Haven	10,269,795	4,215,020	6,054,775
9.	San Antonio	5,928,233	0	5,928,233
10.	Long Beach	5,873,375	344,533	5,528,842
11.	Los Angeles	7,340,807	2,051,732	5,289,075
12.	Atlanta	13,636,437	8,576,294	5,060,143
13.	Palo Alto	7,639,401	2,600,923	5,038,478
14.	Baltimore	6,153,840	1,203,236	4,950,604
15.	Boston	7,172,884	2,315,773	4,857,111
16.	Dallas	4,819,875	126,066	4,693,809
17.	Ann Arbor	3,835,312	0	3,835,312
18.	Kansas City	3,876,263	136,017	3,740,246
19.	Durham	3,950,877	347,068	3,603,809
20.	Salt Lake City	3,722,096	225,300	3,496,796
21.	Pittsburgh	3,616,636	150,578	3,466,058
22.	San Francisco	18,364,690	14,929,523	3,435,167
23.	Phoenix	3,411,582	81,580	3,330,002
24.	Washington	3,188,222	0	3,188,222
25.	Miami	3,370,461	222,202	3,148,259
26.	Milwaukee	2,911,801	130,693	2,781,108
27.	Indianapolis	2,774,085	16,331	2,757,754
28.	Tucson	2,898,260	259,265	2,638,995
29.	Tampa	2,537,285	63,231	2,474,054
30.	East Orange	3,050,634	688,058	2,362,576
31.	Memphis	2,872,650	523,093	2,349,557
32.	Bay Pines	2,438,615	172,737	2,265,878
33.	Sepulveda	3,045,655	795,079	2,250,576

# 2010 NPC Annual Report to Congress Exhibit 4.3 - Financial Position Detail by Affiliated VAMC in Descending Order

			2010	
		Total	Total	Net
	VAMC Affiliates	Assets	Liabilities	Worth
34.	Salem	2,213,228	2,783	2,210,445
35.	Jackson	2,233,321	32,979	2,200,342
36.	Hines	9,813,735	7,698,796	2,114,939
37.	Iowa City	1,952,755	5,760	1,946,995
38.	Bronx	1,741,783	44,113	1,697,670
39.	Columbia, MO	1,593,874	62,295	1,531,579
40.	Cleveland	1,537,572	17,035	1,520,537
41.	White River Junction	1,623,015	111,338	1,511,677
42.	Tuscaloosa	1,712,113	286,774	1,425,339
43.	Cincinnati	1,350,109	0	1,350,109
44.	Charleston, SC	1,389,501	87,122	1,302,379
45.	Philadelphia	1,257,773	0	1,257,773
46.	Omaha	1,258,079	679	1,257,400
47.	Denver	2,356,084	1,218,833	1,137,251
48.	Little Rock	1,461,654	464,170	997,484
49.	Gainesville	5,697,503	4,774,611	922,892
50.	Augusta	879,676	4,701	874,975
51.	Columbia, SC	803,300	4,853	798,447
52.	Northport	844,634	46,189	798,445
53.	Albany	743,106	8,768	734,338
54.	San Juan	780,142	130,953	649,189
55.	Reno	656,533	30,768	625,765
56.	Honolulu	3,225,982	2,641,118	584,864
57.	Nashville	564,284	260	564,024
58.	Sioux Falls	573,519	12,685	560,834
59.	Detroit	574,325	15,618	558,707
60.	Temple	526,765	1,280	525,485
61.	Oklahoma City	762,736	312,821	449,915
62.	Martinez/Sacramento	690,272	278,166	412,106
63.	Asheville	411,030	2,465	408,565
64.	St Louis	409,176	16,312	392,864
65.	Louisville	381,617	0	381,617
66.	Mountain Home	381,318	0	381,318

# 2010 NPC Annual Report to Congress Exhibit 4.3 - Financial Position Detail by Affiliated VAMC in Descending Order

				2010		
		-	Total	Total		Net
	VAMC Affiliates		Assets	Liabilities		Worth
67.	Birmingham		356,668	5,04	9	351,619
68.	Brooklyn		1,353,541	1,038,68	6	314,855
69.	Chicago		961,805	714,42	8	247,377
70.	Fort Meade		210,554	66	5	209,889
71.	Syracuse		810,601	632,56	3	178,038
72.	Houston		156,781	1,15	0	155,631
73.	Buffalo		989,041	849,48	0	139,561
74.	Clarksburg		125,448		0	125,448
75.	New Orleans		100,839	14,09	5	86,744
76.	Dayton		83,852		0	83,852
77.	Montrose		60,465	89	3	59,572
78.	Salisbury		57,460	40	0	57,060
79.	Bedford		1,430,897	1,381,27	4	49,623
80.	Huntington		36,243		0	36,243
81.	Orlando		23,011	5,00	0	18,011
82.	Shreveport		11,106		0	11,106
83.	Lexington (Inactive)		0		0	0
84.	Providence		492,298	548,99	7	(56,699)
		\$	275,659,463	\$ 76,766,89	8	198,892,565

#### 2010 NPC Annual Report to Congress Exhibit 4.4 - Number of NPCs Financial Position by Net Worth Classes Historical Table

<b>Financial Position</b>				Nι	umber of NP	Cs		
Net Worth Range	2010	2009	2008	2007	2006	2005	2004	2003
Below \$500K	24	27	23	21	17	26	31	35
\$500K - \$1M	13	12	10	11	15	15	15	17
\$1M - \$5M	34	33	36	34	33	32	34	32
\$5M & Above	13	14	15	16	17	12	9	8
Total NPCs	84	86	84	82	82	85	89	92

# 2010 NPC Annual Report to Congress Exhibit 5.1 - Gov. Funding Greater than \$25K Summary by Affiliated VAMC

	VAMC Affiliates		2010 Government Funding Amounts
1.	Albany	\$	83,552
2.	Albuquerque	•	4,581,096
3.	Ann Arbor		122,355
4.	Asheville		0
5.	Atlanta		3,986,521
6.	Augusta		0
7.	Baltimore		1,796,516
8.	Bay Pines		253,266
9.	Bedford		895,067
10.	Birmingham		158,743
11.	Boston		5,930,656
12.	Bronx		1,286,327
13.	Brooklyn		375,049
14.	Buffalo		0
15.	Charleston, SC		463,839
16.	Chicago		185,913
17.	Cincinnati		190,478
18.	Clarksburg		0
19.	Cleveland		32,503
20.	Columbia, MO		0
21.	Columbia, SC		0
22.	Dallas		0
23. 24.	Dayton Denver		1,075,722
2 <del>4</del> . 25.	Detroit		140,600
26.	Durham		361,462
27.	East Orange		1,772,867
28.	Fort Meade		25,440
29.	Gainesville		20,440
30.			3,033,716
31.	Honolulu		2,178,225
32.	Houston		0

# 2010 NPC Annual Report to Congress Exhibit 5.1 - Gov. Funding Greater than \$25K Summary by Affiliated VAMC

	VAMC Affiliates	2010 Government Funding Amounts
33.	Huntington	0
34.	Indianapolis	0
35.	Iowa City	514,689
36.	Jackson	0
37.	Kansas City	835,855
38.	Lexington (Inactive)	0
39.	Little Rock	440,382
40.	Loma Linda	892,112
41.	Long Beach	2,310,898
42.	Los Angeles	7,406,518
43.	Louisville	0
44.		1,192,565
45.	Memphis	1,204,939
46.	Miami	869,474
47.	Milwaukee	0
48.	Minneapolis	1,512,989
49.	Montrose	0
50.	Mountain Home	0
51.	Nashville	71,800
52.	New Orleans	0
53.	Northport	102,341
54.	Oklahoma City	0
55.	Omaha	99,684
56.	Orlando	0
57.	Palo Alto	19,157,673
58.	Philadelphia	267,721
59.	Phoenix	654,501
60.	Pittsburgh	2,069,677
61.	Portland	2,200,457
62.	Providence	633,466
63.		0
64.	Richmond	937,736

#### 2010 NPC Annual Report to Congress Exhibit 5.1 - Gov. Funding Greater than \$25K Summary by Affiliated VAMC

		2010
		Government
		Funding
	VAMC Affiliates	Amounts
65.	Salem	
•••		0
66.	Salisbury	0
67.	Salt Lake City	2,001,588
68.	San Antonio	0
69.	San Diego	19,394,600
70.	San Francisco	46,751,987
71.	San Juan	458,682
72.	Seattle	12,010,973
73.	Sepulveda	4,025,691
74.	Shreveport	0
75.	Sioux Falls	0
76.	St Louis	95,580
77.	Syracuse	896,383
78.	Tampa	601,045
79.		552,864
80.	•	. 0
81.		1,440,856
82.		3,706,829
83.	<del>.</del>	0,700,020
84.		0
04.	VVIIILE IXIVEI JUIICIIOII	\$ 164,242,468
		¥ 107,242,400

# 2010 NPC Annual Report to Congress Exhibit 5.2 - Gov. Funding Greater than \$25K Detail by Affiliated VAMC

2010						
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре		Amounts	by NPC	
Albany	NIH	NIH	\$	83,552	83,552	
Albuquerque	NIH	NIH		379,674		
Albuquerque	DoD	DoD		606,105		
Albuquerque	VA	VA		3,595,317	4,581,096	
Ann Arbor	University Hospitals Health Systems/Cleveland, OH	University		74,737		
Ann Arbor	University of Alabama - Birmingham	University		47,618	122,355	
Asheville	None	N/A		0	0	
Atlanta	Centers for Disease Control	CDC		992,183		
Atlanta	Department of Defense	DoD		321,550		
Atlanta	Department of Veterans Affairs	VA		693,852		
Atlanta	Georgia Department of Revenue	University		1,903,206		
Atlanta	Yale University (NIH)	NIH		75,730	3,986,521	
Augusta	None	N/A		0	0	
Baltimore	NIH	NIH		1,237,398		
Baltimore	VA	VA		517,149		
Baltimore	University System of Maryland (State of Maryland)	University		41,969	1,796,516	
Bay Pines	VA	VA		72,224		
Bay Pines	NIH	NIH		33,621		
Bay Pines	State of Florida Department of Health	State		147,421	253,266	
Bedford	NIH	NIH		534,007		
Bedford	DoD	DoD		361,060	895,067	
Birmingham	DoD	DoD		158,743	158,743	
Boston	NIH	NIH		549,289		
Boston	DoD	DoD		2,497,142		
Boston	CDC	CDC		561,690		
Boston	VA	VA		2,322,535	5,930,656	
Bronx	DoD	DoD		981,921		
Bronx	Yale University	University		155,499		
Bronx	DoD Subcontract	DoD		148,907	1,286,327	
Brooklyn	NIH	NIH		375,049	375,049	
Buffalo	None	N/A		0	0	
Charleston	Medical University of South Carolina	University		50,060		
Charleston	DoD - Acierno	DoD		246,065		
Charleston	DoD - Hamner	DoD		90,704		
Charleston	DoD - John	DoD		38,556		

# 2010 NPC Annual Report to Congress Exhibit 5.2 - Gov. Funding Greater than \$25K Detail by Affiliated VAMC

	2010			
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Charleston	University of Central Florida	University	38,454	463,83
Chicago	University of Illinois at Chicago	University	150,276	
Chicago	Department of Veterans Affairs	VA	35,637	185,91
Cincinnati	Department of Veterans Affairs	VA	190,478	190,47
Clarksburg	None	N/A	0	
Cleveland	DoD	DoD	32,503	32,50
Columbia, MO	None	N/A	0	
Columbia, SC	None	N/A	0	
Dallas	None	N/A	0	
Dayton	None	N/A	0	
Denver	DoD	DoD	709,769	
Denver	State of Colorado	State	176,439	
Denver	NIH	NIH	126,439	
Denver	University of Colorado	University	63,075	1,075,72
Detroit	DoD	DoD	140,600	140,60
Durham	Department of Veterans Affairs	VA	167,426	•
Durham	DoD	DoD	150,479	
Durham	NIH	NIH	43,557	361,46
East Orange	New Jersey Commission on Brain Injury Research	State	26,726	
East Orange	New Jersey Commission on Cancer Research	State	29,724	
East Orange	DHHS - Ryan White Authorization Act	DHHS	94,179	
East Orange	DoD	DoD	147,014	
East Orange	NIH	NIH	1,475,224	1,772,86
Fort Meade	University of South Dakota	University	25,440	25,44
Gainesville	None	N/A	0	
Hines	DoD	DoD	168,188	
Hines	NIH	NIH	1,487,917	
Hines	VA	VA	1,377,611	3,033,71
Honolulu	NIH	NIH	1,059,403	, ,
Honolulu	DoD	DoD	1,118,822	2,178,22
Houston	None	N/A	0	, -,
Huntington	None	N/A	0	
ndianapolis	None	N/A	0	
owa City	U.S. Army Medical Research	DoD	261,483	
lowa City	University of Iowa	University	253,206	514,68

	2010			
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Jackson	None	N/A	0	0
Kansas City	NIH	NIH	143,331	
Kansas City	Kansas City VA Medical Center	VA	520,182	
Kansas City	KU Medical Center Research Institute	University	131,268	
Kansas City	Leavenworth VA Medical Center	VA	41,074	835,855
Little Rock	Department of Defense	DoD	440,382	440,382
Loma Linda	NIH	NIH	816,212	
Loma Linda	DoD	DoD	75,900	892,112
Long Beach	DoD	DoD	96,844	
Long Beach	NIH	NIH	1,618,672	
Long Beach	VA	VA	595,382	2,310,898
Los Angeles	NIH - Sensor Technology for Rapid Microbial Identif.	NIH	745,681	
Los Angeles	NIH - Social Cognition and Functioning in Bipolar	NIH	596,893	
Los Angeles	NIH - Neurobehavioral Deficits in HIV/HCV Infection	NIH	527,422	
Los Angeles	NIH - Duodenal Muscosal Defense Mechanisms	NIH	347,115	
Los Angeles	NIH - The Gastric Biology of Helicobacter Pylori	NIH	302,595	
Los Angeles	NIH - Use of CCI-779 in Multiple Myeloma	NIH	289,453	
Los Angeles	NIH - Antibody Cytokine Fusion Proteins	NIH	283,483	
Los Angeles	NIH - MRI Resting State Networks in Chronic Pain	NIH	282,677	
Los Angeles	NIH - Cholecystokinin is a Physiological Regulator	NIH	273,881	
Los Angeles	NIH - Outer Membrane Proteins of Pathogenic	NIH	253,886	
Los Angeles	NIH - Trojan Horse Gene Therapy of Inclusion Body	NIH	243,765	
Los Angeles	NIH - Nicotine Receptor Density & Dopamine System	NIH	233,787	
Los Angeles	NIH - Antidote for Botulism	NIH	231,653	
Los Angeles	NIH - Discovering More Juvenile Myoclonic Epilepsy	NIH	198,291	
Los Angeles	NIH - Role ofBeta Isoforms in Pump Sorting	NIH	193,674	
Los Angeles	NIH - Spinal Glia Activation in Chronic Stress-Induced	NIH	177,034	
Los Angeles	NIH - 3/4 Collaboration to Advance Negative Sympton	NIH	152,989	
Los Angeles	NIH - Sensitivity Multiple Myeloma Cells toInhibitors	NIH	151,049	
Los Angeles	NIH - Regulation of C-Myc Translation	NIH	135,573	
Los Angeles	NIH - Alcohol Impairs Recovery from Acute	NIH	101,250	
Los Angeles	NIH - Cardiovascular Disease Mechanisms in HIV	NIH	92,180	
Los Angeles	NIH - Effects of mTor Inhibitors in Multiple Myeloma	NIH	88,983	
Los Angeles	NIH - Human Brain and Spinal Fluid Resource Center	NIH	84,060	
Los Angeles	NIH - Role ofBeta Isoforms in Pump Sorting	NIH	80,999	

2010				
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Los Angeles	NIH - New Approaches for Isolating	NIH	72,472	-
Los Angeles	NIH - The Gastric Biology of Helicobacter Pylori	NIH	67,722	
Los Angeles	NIH - Epileptogenesis after Ferbile Status Epliepticus	NIH	63,422	
Los Angeles	NIH - Effects of mTor Inhibitors in Multiple Myeloma	NIH	52,898	
Los Angeles	NIH - An In Vitro System for the Study of Epithelial	NIH	37,140	
Los Angeles	NIH - NADPH Oxidase and Pancreatic Cancer Cell	NIH	26,425	
Los Angeles	NIH - Alcohol Associated Outcomes Among HIV	NIH	117,268	
Los Angeles	NIH - RFMH (Antipsycohotic Discontinuation in)	NIH	109,801	
Los Angeles	NIH - Implementing Computerized Clinical Assess	NIH	104,338	
Los Angeles	NIH - Longitudinal Studies of HIV Associated Lung	NIH	67,368	
Los Angeles	NIH - Modulation fo Colonic Response to Stress	NIH	58,315	
Los Angeles	NIH - Phase I and II Clinical Trials of Chemoprevention	NIH	51,432	
Los Angeles	NIH - New Directions Evacuation	NIH	50,915	
Los Angeles	NIH - Patients with HIV Infection and CD4>300	NIH	46,720	
Los Angeles	DoD - U.S. Army Medical Research\	DoD	273,017	
Los Angeles	DoD - U.S. Army Medical Research\	DoD	78,892	
Los Angeles	University of Southern California	University	60,000	7,406,518
Louisville	None	N/A	0	0
Martinez	VANCHCS - IPA's	VA	685,569	
Martinez	National Psoraisis Foundation	NIH	20,833	
Martinez	National Institutes for Health	NIH	148,097	
Martinez	Northwestern University	University	158,836	
Martinez	Department of Defense	DoD	179,230	1,192,565
Memphis	NIH	NIH	222,164	
Memphis	University of Tennessee	University	134,520	
Memphis	VA	VA	65,407	
Memphis	DoD	DoD	747,553	
Memphis	University of Virginia	University	6,000	
Memphis	Georgia Southwestern State University	University	16,045	
Memphis	Kentucky Planning & Development Agency	State	13,250	1,204,939
Miami	Department of Defense	DoD	301,449	
Miami	Miami VA Health Care System	VA	321,476	
Miami	The Henry M. Jackson Foundation	University	96,549	
Miami	The Florida Dept. of Children & Families	State	150,000	869,474
Milwaukee	None	N/A	0	0

2010				
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Minneapolis	DoD	DoD	859,028	
Minneapolis	DHHS	DHHS	188,312	
Minneapolis	NIH	NIH	465,649	1,512,989
Montrose	None	N/A	0	0
Mountain Home	None	N/A	0	0
Nashville	University of Tennessee - Pharmacy	University	71,800	71,800
New Orleans	None	N/A	0	0
Northport	Agency for Healthcare Research and Quality	AHRQ	40,000	
Northport	DoD	DoD	62,341	102,341
Oklahoma City	None	N/A	0	0
Omaha	NIH via University of North Carolina	NIH	42,854	
Omaha	NIH via Joslin Diabetes Center	NIH	56,830	99,684
Orlando	None	N/A	0	0
Palo Alto	National Institutes of Health	NIH	14,635,459	
Palo Alto	Department of Defense	DoD	1,964,891	
Palo Alto	Department of Veterans Affairs	VA	2,029,412	
Palo Alto	University of California	University	527,911	19,157,673
Philadelphia	U.S. Army Medical Research & Material Command	DoD	195,966	
Philadelphia	University of Pennsylvania	University	27,180	
Philadelphia	University of North Carolina	University	44,575	267,721
Phoenix	NIH Federal Grants	NIH	581,166	
Phoenix	Arizona State University	University	47,445	
Phoenix	NYU School of Medicine	University	25,890	654,501
Pittsburgh	VA	VA	1,846,593	
Pittsburgh	University of Pittsburgh	University	223,084	2,069,677
Portland	NIH	NIH	759,464	
Portland	Agency for Healthcare Research and Quality	AHRQ	299,915	
Portland	VA	VA	586,377	
Portland	Oregon Health & Science University	University	554,701	2,200,457
Providence	Department of Veterans Affairs	VA	101,037	
Providence	National Bureau of Economic Research	NBER	69,407	
Providence	University of Rhode Island	University	39,777	
Providence	Brown University (NIH, DoD)	DoD	70,753	
Providence	Butler Hospital	NIH	49,598	
Providence	Rhode Isand Hospital (NIH)	NIH	302,894	633,466

	2010			
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Reno	None	N/A	0	0
Richmond	DoD	DoD	595,879	
Richmond	NIH	NIH	341,857	937,736
Salem	None	N/A	0	0
Salisbury	None	N/A	0	0
Salt Lake City	DoD	DoD	435,834	
Salt Lake City	NIH	NIH	399,463	
Salt Lake City	National Institute for Drug Abuse	NIDA	853,616	
Salt Lake City	University of Utah Department of Orthopedics	University	231,156	
Salt Lake City	Agency for Healthcare Research and Quality	AHRQ	81,519	2,001,588
San Antonio	None	N/A	0	0
San Diego	NIH	NIH	17,029,634	
San Diego	DOD	DoD	1,665,304	
San Diego	NSF	NSF	243,884	
San Diego	Agency for Healthcare Research and Quality	AHRQ	455,778	19,394,600
San Francisco	U.S. Army Medical Research & Material Command	DoD	4,963,958	
San Francisco	National Aeronautics and Space Administration	NASA	575,424	
San Francisco	NIH - Oral Diseases and Disorders Research	NIH	176,069	
San Francisco	NIH - Mental Health Research Grants	NIH	3,203,712	
San Francisco	NIH - Alcohol Research Programs	NIH	477,961	
San Francisco	NIH - Drug Abuse and Addiction Research Programs	NIH	206,616	
San Francisco	NIH - Discovery and Applied Research for Tech	NIH	281,126	
San Francisco	NIH - National Center for Research Resources	NIH	1,318,960	
San Francisco	NIH - Cancer Cause and Prevention Research	NIH	788,481	
San Francisco	NIH - Cancer Detection and Diagnosis Research	NIH	543,659	
San Francisco	NIH - Cancer Biology Research	NIH	365,543	
San Francisco	NIH - Trans-NIH Recovery Act Research Support	NIH	7,368,147	
San Francisco	NIH - Cardiovascular Diseases Research	NIH	2,809,036	
San Francisco	NIH - Lung Diseases Research	NIH	305,251	
San Francisco	NIH - Arthritis, Musculosketetal, and Skin Diseases	NIH	2,796,754	
San Francisco	NIH - Diabetes, Digestive, and Kidney Diseases	NIH	2,191,348	
San Francisco	NIH - Extramural Research Programs in the	NIH	881,652	
San Francisco	NIH - Allergy, Immunology, and Transplantation	NIH	1,718,727	
San Francisco	NIH - Microbiology and Infectious Diseases Research	NIH	449,136	
San Francisco	NIH - Biomedical Research and Research Training	NIH	431,267	

2010				
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
San Francisco	NIH - Child Health and Human Development Extramura	l NIH	1,421,927	
San Francisco	NIH - Aging Research	NIH	10,069,265	
San Francisco	NIH - Pass Through Columbia University	NIH	303,868	
San Francisco	NIH - Pass Through Children's Hospital	NIH	49,573	
San Francisco	NIH - Pass Through Duke University	NIH	269,587	
San Francisco	NIH - Pass Through Duke University	NIH	163,409	
San Francisco	NIH - Pass Through Stanford University	NIH	45,445	
San Francisco	NIH - Pass Through Stanford University	NIH	293,929	
San Francisco	NIH - Pass Through Cal. Pacific Medical Research	NIH	41,773	
San Francisco	NIH - Pass Through Cal. Pacific Medical Research	NIH	332,940	
San Francisco	NIH - Pass Through Palo Alto Institute for R. & E.	NIH	40,882	
San Francisco	NIH - Pass Through University of California - S.F.	NIH	88,348	
San Francisco	NIH - Pass Through Seattle Institute for Biomedical	NIH	46,444	
San Francisco	NIH - Pass Through University of Southern California	NIH	85,893	
San Francisco	NIH - Pass Through University of Southern California	NIH	512,918	
San Francisco	NIH - Pass Through Jewish Home of San Francisco	NIH	112,814	
San Francisco	NIH - Pass Through NASA	NIH	51,460	
San Francisco	NIH - Pass Through New York University	NIH	503,390	
San Francisco	NIH - Pass Through New York University	NIH	51,161	
San Francisco	NIH - Pass Through University of California - Irvine	NIH	255,228	
San Francisco	NIH - Pass Through University of North Carolina	NIH	34,226	
San Francisco	NIH - Yale University	NIH	124,680	46,751,987
San Juan	Municipality of San Juan	City	458,682	458,682
Seattle	NIH	NIH	9,918,353	
Seattle	VA	VA	1,340,930	
Seattle	CDC	CDC	28,863	
Seattle	DoD	DoD	676,996	
Seattle	University of Washington	State	45,831	12,010,973
Sepulveda	National Heart, Lung, and Blood Institute	NIH	1,887,046	
Sepulveda	National Cancer Institute	NIH	349,369	
Sepulveda	National Institute of Neurological Disorders and Stroke	NIH	781,543	
Sepulveda	National Institute of Mental Health	NIH	277,227	
Sepulveda	National Institute on Aging	NIH	90,522	
Sepulveda	Centers for Disease Control & Prevention	CDC	288,374	
Sepulveda	National Science Foundation	NSF	204,134	

	2010			
VAMC Affiliates	Governmental Funding Sources >\$25K	Туре	Amounts	by NPC
Sepulveda	Other NIH	NIH	147,476	4,025,691
Shreveport	None	N/A	0	0
Sioux Falls	None	N/A	0	0
St. Louis	NIH (pass through funds)	NIH	95,580	95,580
Syracuse	US Dept of Health and Human Services	NIH	443,723	
Syracuse	NY Chiropractic College	University	191,883	
Syracuse	Apolmmune, Inc.	NIH	112,378	
Syracuse	L2 Diagnostics	NIH	90,886	
Syracuse	Albany Medical College	University	29,675	
Syracuse	Henry M. Jackson Foundation	NIH	27,838	896,383
Tampa	DoD	DoD	551,945	
Tampa	NIH	NIH	49,100	601,045
Temple	U.S. Army Medical Research & Material Command	DoD	397,676	·
Temple	Texas A&M Research Foundation (sub-award of Dol	) VA	155,188	552,864
Tucson	None	N/A	0	0
Tuscaloosa	DoD	DoD	1,440,856	1,440,856
Washington	Boston VA Research Institute, Inc.	NIH	110,140	
Washington	Department of Veterans Affairs	VA	532,015	
Washington	Family Health International	NIH	57,455	
Washington	MiriMedical, LLC	NIH	49,843	
Washington	Research, Inc.	NIH	111,556	
Washington	The George Washington University	NIH	756,670	
Washington	University of Minnesota	NIH	1,760,895	
Washington	University of Rochester	NIH	62,830	
Washington	USA Medical Research	DoD	75,000	
Washington	Yale University	NIH	190,425	3,706,829
West Haven	None	N/A	0	0
White River Junc.	None	N/A	0	0
	To	otal	\$ 164,242,468 \$	164,242,468

	201	0		
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source
AHRQ	Agency for Healthcare Research and Quality	Northport \$	40,000 \$	
AHRQ	Agency for Healthcare Research and Quality	Portland	299,915	
AHRQ	Agency for Healthcare Research and Quality	Salt Lake City	81,519	
AHRQ	Agency for Healthcare Research and Quality	San Diego	455,778	877,212
CDC	Centers for Disease Control	Atlanta	992,183	
CDC	CDC	Boston	561,690	
CDC	CDC	Seattle	28,863	
CDC	Centers for Disease Control & Prevention	Sepulveda	288,374	1,871,110
City	Municipality of San Juan	San Juan	458,682	458,682
DHHS	DHHS - Ryan White Authorization Act	East Orange	94,179	
DHHS	DHHS	Minneapolis	188,312	282,491
DoD	DoD	Albuquerque	606,105	
DoD	Department of Defense	Atlanta	321,550	
DoD	DoD	Bedford	361,060	
DoD	DoD	Birmingham	158,743	
DoD	DoD	Boston	2,497,142	
DoD	DoD	Bronx	981,921	
DoD	DoD Subcontract	Bronx	148,907	
DoD	DoD - Acierno	Charleston	246,065	
DoD	DoD - Hamner	Charleston	90,704	
DoD	DoD - John	Charleston	38,556	
DoD	DoD	Cleveland	32,503	
DoD	DoD	Denver	709,769	
DoD	DoD	Detroit	140,600	
DoD	DoD	Durham	150,479	
DoD	DoD	East Orange	147,014	
DoD	DoD	Hines	168,188	
DoD	DoD	Honolulu	1,118,822	
DoD	U.S. Army Medical Research	Iowa City	261,483	
DoD	Department of Defense	Little Rock	440,382	
DoD	DoD	Loma Linda	75,900	
DoD	DoD	Long Beach	96,844	
DoD	DoD - U.S. Army Medical Research\	Los Angeles	273,017	
DoD	DoD - U.S. Army Medical Research\	Los Angeles	78,892	

	2010				
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source	
DoD	Department of Defense	Martinez	179,230		
DoD	DoD	Memphis	747,553		
DoD	Department of Defense	Miami	301,449		
DoD	DoD	Minneapolis	859,028		
DoD	DoD	Northport	62,341		
DoD	Department of Defense	Palo Alto	1,964,891		
DoD	U.S. Army Medical Research & Material Command	Philadelphia	195,966		
DoD	Brown University (NIH, DoD)	Providence	70,753		
DoD	DoD	Richmond	595,879		
DoD	DoD	Salt Lake City	435,834		
DoD	DOD	San Diego	1,665,304		
DoD	U.S. Army Medical Research & Material Command	San Francisco	4,963,958		
DoD	DoD	Seattle	676,996		
DoD	DoD	Tampa	551,945		
DoD	U.S. Army Medical Research & Material Command	Temple	397,676		
DoD	DoD	Tuscaloosa	1,440,856		
DoD	USA Medical Research	Washington	75,000	24,329,305	
NASA	National Aeronautics and Space Administration	San Francisco	575,424	575,424	
NBER	National Bureau of Economic Research	Providence	69,407	69,407	
NIDA	National Institute for Drug Abuse	Salt Lake City	853,616	853,616	
NIH	NIH	Albany	83,552		
NIH	NIH	Albuquerque	379,674		
NIH	Yale University (NIH)	Atlanta	75,730		
NIH	NIH	Baltimore	1,237,398		
NIH	NIH	Bay Pines	33,621		
NIH	NIH	Bedford	534,007		
NIH	NIH	Boston	549,289		
NIH	NIH	Brooklyn	375,049		
NIH	NIH	Denver	126,439		
NIH	NIH	Durham	43,557		
NIH	NIH	East Orange	1,475,224		
NIH	NIH	Hines	1,487,917		
NIH	NIH	Honolulu	1,059,403		
NIH	NIH	Kansas City	143,331		

2010				
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source
NIH	NIH	Loma Linda	816,212	
NIH	NIH	Long Beach	1,618,672	
NIH	NIH - Sensor Technology for Rapid Microbial Identif.	Los Angeles	745,681	
NIH	NIH - Social Cognition and Functioning in Bipolar	Los Angeles	596,893	
NIH	NIH - Neurobehavioral Deficits in HIV/HCV Infection	Los Angeles	527,422	
NIH	NIH - Duodenal Muscosal Defense Mechanisms	Los Angeles	347,115	
NIH	NIH - The Gastric Biology of Helicobacter Pylori	Los Angeles	302,595	
NIH	NIH - Use of CCI-779 in Multiple Myeloma	Los Angeles	289,453	
NIH	NIH - Antibody Cytokine Fusion Proteins	Los Angeles	283,483	
NIH	NIH - MRI Resting State Networks in Chronic Pain	Los Angeles	282,677	
NIH	NIH - Cholecystokinin is a Physiological Regulator	Los Angeles	273,881	
NIH	NIH - Outer Membrane Proteins of Pathogenic	Los Angeles	253,886	
NIH	NIH - Trojan Horse Gene Therapy of Inclusion Body	Los Angeles	243,765	
NIH	NIH - Nicotine Receptor Density & Dopamine System	Los Angeles	233,787	
NIH	NIH - Antidote for Botulism	Los Angeles	231,653	
NIH	NIH - Discovering More Juvenile Myoclonic Epilepsy	Los Angeles	198,291	
NIH	NIH - Role ofBeta Isoforms in Pump Sorting	Los Angeles	193,674	
NIH	NIH - Spinal Glia Activation in Chronic Stress-Induced	Los Angeles	177,034	
NIH	NIH - 3/4 Collaboration to Advance Negative Sympton	Los Angeles	152,989	
NIH	NIH - Sensitivity Multiple Myeloma Cells toInhibitors	Los Angeles	151,049	
NIH	NIH - Regulation of C-Myc Translation	Los Angeles	135,573	
NIH	NIH - Alcohol Impairs Recovery from Acute	Los Angeles	101,250	
NIH	NIH - Cardiovascular Disease Mechanisms in HIV	Los Angeles	92,180	
NIH	NIH - Effects of mTor Inhibitors in Multiple Myeloma	Los Angeles	88,983	
NIH	NIH - Human Brain and Spinal Fluid Resource Center	Los Angeles	84,060	
NIH	NIH - Role ofBeta Isoforms in Pump Sorting	Los Angeles	80,999	
NΗ	NIH - New Approaches for Isolating	Los Angeles	72,472	
NΗ	NIH - The Gastric Biology of Helicobacter Pylori	Los Angeles	67,722	
NIH	NIH - Epileptogenesis after Ferbile Status Epliepticus	Los Angeles	63,422	
NIH	NIH - Effects of mTor Inhibitors in Multiple Myeloma	Los Angeles	52,898	
NIH	NIH - An In Vitro System for the Study of Epithelial	Los Angeles	37,140	
NIH	NIH - NADPH Oxidase and Pancreatic Cancer Cell	Los Angeles	26,425	
NIH	NIH - Alcohol Associated Outcomes Among HIV	Los Angeles	117,268	
NIH	NIH - RFMH (Antipsycohotic Discontinuation in)	Los Angeles	109,801	

2010				
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source
NIH	NIH - Implementing Computerized Clinical Assess	Los Angeles	104,338	-
NIH	NIH - Longitudinal Studies of HIV Associated Lung	Los Angeles	67,368	
NIH	NIH - Modulation fo Colonic Response to Stress	Los Angeles	58,315	
NIH	NIH - Phase I and II Clinical Trials of Chemoprevention	Los Angeles	51,432	
NIH	NIH - New Directions Evacuation	Los Angeles	50,915	
NIH	NIH - Patients with HIV Infection and CD4>300	Los Angeles	46,720	
NIH	National Psoraisis Foundation	Martinez	20,833	
NIH	National Institutes for Health	Martinez	148,097	
NIH	NIH	Memphis	222,164	
NIH	NIH	Minneapolis	465,649	
NIH	NIH via University of North Carolina	Omaha	42,854	
NIH	NIH via Joslin Diabetes Center	Omaha	56,830	
NIH	National Institutes of Health	Palo Alto	14,635,459	
NIH	NIH Federal Grants	Phoenix	581,166	
NIH	NIH	Portland	759,464	
NIH	Butler Hospital	Providence	49,598	
NIH	Rhode Isand Hospital (NIH)	Providence	302,894	
NIH	NIH	Richmond	341,857	
NIH	NIH	Salt Lake City	399,463	
NIH	NIH	San Diego	17,029,634	
NIH	NIH - Oral Diseases and Disorders Research	San Francisco	176,069	
NIH	NIH - Mental Health Research Grants	San Francisco	3,203,712	
NIH	NIH - Alcohol Research Programs	San Francisco	477,961	
NIH	NIH - Drug Abuse and Addiction Research Programs	San Francisco	206,616	
NIH	NIH - Discovery and Applied Research for Tech	San Francisco	281,126	
NIH	NIH - National Center for Research Resources	San Francisco	1,318,960	
NIH	NIH - Cancer Cause and Prevention Research	San Francisco	788,481	
NIH	NIH - Cancer Detection and Diagnosis Research	San Francisco	543,659	
NIH	NIH - Cancer Biology Research	San Francisco	365,543	
NIH	NIH - Trans-NIH Recovery Act Research Support	San Francisco	7,368,147	
NIH	NIH - Cardiovascular Diseases Research	San Francisco	2,809,036	
NIH	NIH - Lung Diseases Research	San Francisco	305,251	
NIH	NIH - Arthritis, Musculosketetal, and Skin Diseases	San Francisco	2,796,754	
NIH	NIH - Diabetes, Digestive, and Kidney Diseases	San Francisco	2,191,348	

	2010					
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source		
NIH	NIH - Extramural Research Programs in the	San Francisco	881,652			
NIH	NIH - Allergy, Immunology, and Transplantation	San Francisco	1,718,727			
NIH	NIH - Microbiology and Infectious Diseases Research	San Francisco	449,136			
NIH	NIH - Biomedical Research and Research Training	San Francisco	431,267			
NIH	NIH - Child Health and Human Development Extramural	San Francisco	1,421,927			
NIH	NIH - Aging Research	San Francisco	10,069,265			
NIH	NIH - Pass Through Columbia University	San Francisco	303,868			
NIH	NIH - Pass Through Children's Hospital	San Francisco	49,573			
NIH	NIH - Pass Through Duke University	San Francisco	269,587			
NIH	NIH - Pass Through Duke University	San Francisco	163,409			
NIH	NIH - Pass Through Stanford University	San Francisco	45,445			
NIH	NIH - Pass Through Stanford University	San Francisco	293,929			
NIH	NIH - Pass Through Cal. Pacific Medical Research	San Francisco	41,773			
NIH	NIH - Pass Through Cal. Pacific Medical Research	San Francisco	332,940			
NIH	NIH - Pass Through Palo Alto Institute for R. & E.	San Francisco	40,882			
NIH	NIH - Pass Through University of California - S.F.	San Francisco	88,348			
NIH	NIH - Pass Through Seattle Institute for Biomedical	San Francisco	46,444			
NIH	NIH - Pass Through University of Southern California	San Francisco	85,893			
NIH	NIH - Pass Through University of Southern California	San Francisco	512,918			
NIH	NIH - Pass Through Jewish Home of San Francisco	San Francisco	112,814			
NIH	NIH - Pass Through NASA	San Francisco	51,460			
NIH	NIH - Pass Through New York University	San Francisco	503,390			
NIH	NIH - Pass Through New York University	San Francisco	51,161			
NIH	NIH - Pass Through University of California - Irvine	San Francisco	255,228			
NIH	NIH - Pass Through University of North Carolina	San Francisco	34,226			
NIH	NIH - Yale University	San Francisco	124,680			
NIH	NIH	Seattle	9,918,353			
NIH	National Heart, Lung, and Blood Institute	Sepulveda	1,887,046			
NIH	National Cancer Institute	Sepulveda	349,369			
NIH	National Institute of Neurological Disorders and Stroke	Sepulveda	781,543			
NIH	National Institute of Mental Health	Sepulveda	277,227			
NIH	National Institute on Aging	Sepulveda	90,522			
NIH	Other NIH	Sepulveda	147,476			
NIH	NIH (pass through funds)	St. Louis	95,580			

	2010				
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source	
NIH	US Dept of Health and Human Services	Syracuse	443,723		
NIH	Apolmmune, Inc.	Syracuse	112,378		
NIH	L2 Diagnostics	Syracuse	90,886		
NIH	Henry M. Jackson Foundation	Syracuse	27,838		
NIH	NIH	Tampa	49,100		
NIH	Boston VA Research Institute, Inc.	Washington	110,140		
NIH	Family Health International	Washington	57,455		
NIH	MiriMedical, LLC	Washington	49,843		
NIH	Research, Inc.	Washington	111,556		
NIH	The George Washington University	Washington	756,670		
NIH	University of Minnesota	Washington	1,760,895		
NIH	University of Rochester	Washington	62,830		
NIH	Yale University	Washington	190,425	110,673,106	
NSF	NSF	San Diego	243,884		
NSF	National Science Foundation	Sepulveda	204,134	448,018	
State	State of Florida Department of Health	Bay Pines	147,421		
State	State of Colorado	Denver	176,439		
State	New Jersey Commission on Brain Injury Research	East Orange	26,726		
State	New Jersey Commission on Cancer Research	East Orange	29,724		
State	Kentucky Planning & Development Agency	Memphis	13,250		
State	The Florida Dept. of Children & Families	Miami	150,000		
State	University of Washington	Seattle	45,831	589,391	
University	University Hospitals Health Systems/Cleveland, OH	Ann Arbor	74,737		
University	University of Alabama - Birmingham	Ann Arbor	47,618		
University	Georgia Department of Revenue	Atlanta	1,903,206		
University	University System of Maryland (State of Maryland)	Baltimore	41,969		
University	Yale University	Bronx	155,499		
University	Medical University of South Carolina	Charleston	50,060		
University	University of Central Florida	Charleston	38,454		
University	University of Illinois at Chicago	Chicago	150,276		
University	University of Colorado	Denver	63,075		
University	University of South Dakota	Fort Meade	25,440		
University	University of Iowa	Iowa City	253,206		
University	KU Medical Center Research Institute	Kansas City	131,268		

	2010							
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source				
University	University of Southern California	Los Angeles	60,000					
University	Northwestern University	Martinez	158,836					
University	University of Tennessee	Memphis	134,520					
University	University of Virginia	Memphis	6,000					
University	Georgia Southwestern State University	Memphis	16,045					
University	The Henry M. Jackson Foundation	Miami	96,549					
University	University of Tennessee - Pharmacy	Nashville	71,800					
University	University of California	Palo Alto	527,911					
University	University of Pennsylvania	Philadelphia	27,180					
University	University of North Carolina	Philadelphia	44,575					
University	Arizona State University	Phoenix	47,445					
University	NYU School of Medicine	Phoenix	25,890					
University	University of Pittsburgh	Pittsburgh	223,084					
University	Oregon Health & Science University	Portland	554,701					
University	University of Rhode Island	Providence	39,777					
University	University of Utah Department of Orthopedics	Salt Lake City	231,156					
University	NY Chiropractic College	Syracuse	191,883					
University	Albany Medical College	Syracuse	29,675	5,421,835				
VA	VA	Albuquerque	3,595,317					
VA	Department of Veterans Affairs	Atlanta	693,852					
VA	VA	Baltimore	517,149					
VA	VA	Bay Pines	72,224					
VA	VA	Boston	2,322,535					
VA	Department of Veterans Affairs	Chicago	35,637					
VA	Department of Veterans Affairs	Cincinnati	190,478					
VA	Department of Veterans Affairs	Durham	167,426					
VA	VA	Hines	1,377,611					
VA	Kansas City VA Medical Center	Kansas City	520,182					
VA	Leavenworth VA Medical Center	Kansas City	41,074					
VA	VA	Long Beach	595,382					
VA	VANCHCS - IPA's	Martinez	685,569					
VA	VA	Memphis	65,407					
VA	Miami VA Health Care System	Miami	321,476					
VA	Department of Veterans Affairs	Palo Alto	2,029,412					

	2010								
Туре	Governmental Funding Sources >\$25K	VAMC Affiliates	Amounts	by Source					
VA	VA	Pittsburgh	1,846,593						
VA	VA	Portland	586,377						
VA	Department of Veterans Affairs	Providence	101,037						
VA	VA	Seattle	1,340,930						
VA	Texas A&M Research Foundation (sub-award of DoD	Temple	155,188						
VA	Department of Veterans Affairs	Washington	532,015	17,792,871					
			164,242,468	164,242,468					

			% Increase
Recap by source compared to prior year:	2010	2009	(Decrease)
National Institutes of Health	110,673,106	85,667,060	29.19%
Department of Defense	24,329,305	20,310,964	19.78%
Department of Veterans Affairs	17,792,871	18,307,778	-2.81%
Universities	5,421,835	8,530,121	-36.44%
Centers for Disease Control	1,871,110	5,905,224	-68.31%
Agency for Healthcare Research and Quality	877,212	928,469	-5.52%
National Institute for Drug Abuse	853,616	0	0.00%
States	589,391	2,557,075	-76.95%
National Aeronautics and Space Administration	575,424	690,395	-16.65%
Municipality of San Juan	458,682	577,032	-20.51%
National Science Foundation	448,018	188,392	137.81%
Department of Health and Human Services	282,491	72,402	290.17%
National Bureau of Economic Research	69,407	0	0.00%
Environmental Protection Agency	0	32,160	-100.00%
	164,242,468	143,767,072	14.24%

	VAMC Affiliates		2010 Non-Gov. Funding Amounts
		Φ.	
1.	Albany	\$	497,377
2. 3.	Albuquerque Ann Arbor		3,976,000
3. 4.	Asheville		183,341 44,743
4. 5.	Atlanta		44,743 1,547,926
5. 6.	Augusta		1,547,926
7.	Baltimore		1,826,791
8.	Bay Pines		842,798
9.	Bedford		367,204
10.	Birmingham		25,000
11.	Boston		1,901,092
12.	Bronx		334,543
13.	Brooklyn		554,517
14.	Buffalo		67,748
15.	Charleston, SC		393,990
16.	Chicago		0
17.	Cincinnati		862,030
18.	Clarksburg		90,288
19.	Cleveland		210,262
20.	Columbia, MO		446,726
21.	Columbia, SC		65,795
22.	Dallas		834,417
23.	Dayton		0
24.	Denver		549,089
25.	Detroit		137,437
26.	Durham		1,460,272
27.	East Orange		253,041
28.	Fort Meade		0
29.	Gainesville		417,697
30.	Hines		1,661,069
31.	Honolulu		601,886

	VAMC Affiliates	2010 Non-Gov. Funding
32.	Houston	<b>Amounts</b> 74,254
33.	Huntington	74,254
34.	Indianapolis	152,673
35.	Iowa City	51,703
36.	Jackson	214,840
37.	Kansas City	1,124,817
38.	Lexington (Inactive)	1,124,017
39.	Little Rock	133,629
40.	Loma Linda	1,183,625
41.	Long Beach	2,144,366
42.	Los Angeles	2,557,852
43.	•	250,753
44.	Martinez/Sacramento	140,140
45.	Memphis	192,087
46.	Miami	656,956
47.	Milwaukee	668,114
48.	Minneapolis	1,287,181
49.	Montrose	0
50.	Mountain Home	204,612
51.	Nashville	0
52.	New Orleans	0
53.	Northport	250,420
54.	Oklahoma City	237,200
55.	Omaha	403,311
56.	Orlando	110,458
57.	Palo Alto	2,975,697
58.	Philadelphia	342,075
59.		708,309
60.	Pittsburgh	472,534
61.		1,254,872
62.	Providence	96,043
63.	Reno	372,736

	VAMC Affiliates	2010 Non-Gov. Funding Amounts
64.	Richmond	1,793,125
65.	Salem	205,731
66.	Salisbury	0
67.	Salt Lake City	303,930
68.	San Antonio	225,676
69.	San Diego	6,974,474
70.	San Francisco	2,348,857
71.	San Juan	441,668
72.	Seattle	1,462,657
73.	Sepulveda	1,110,076
74.	Shreveport	0
75.	Sioux Falls	79,572
76.	St Louis	0
77.	Syracuse	225,511
78.	Tampa	541,559
79.	Temple	0
80.	Tucson	1,328,730
81.	Tuscaloosa	0
82.	Washington	53,930
83.	West Haven	3,043,507
84.	White River Junction	269,145
		\$ 58,822,484

		2010					
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	b	y NPC	Туре	Private	University
Albany	Astellas Pharma, US, Inc.	\$ 99,200 \$			Private	\$ 99,200 \$	
Albany	Friedreich's Ataxia Research Alliance	63,700			Private	63,700	
Albany	National Ataxia Foundation	30,000			Private	30,000	
Albany	Collaborative Medical Research Corp.	304,477		497,377	Private	304,477	
Albuquerque	Medical University of South Carolina	534,161			University		534,161
Albuquerque	Southwest Oncology Group	297,524			Private	297,524	
Albuquerque	University of North Carolina at Chapel Hill	28,030			University		28,030
Albuquerque	University of British Columbia	300,002			University		300,002
Albuquerque	University of Michigan	211,495			University		211,495
Albuquerque	University of New Mexico	243,454			University		243,454
Albuquerque	University of Texas, Health Science Center	200,003			University		200,003
Albuquerque	Axio Research	93,065			Private	93,065	
Albuquerque	Boston Scientific	1,026,036			Private	1,026,036	
Albuquerque	Cystic Fibrosis Foundation	72,900			Private	72,900	
Albuquerque	Eli Lilly & Co.	167,978			Private	167,978	
Albuquerque	Journal of International Neuropsychology	39,117			Private	39,117	
Albuquerque	Maas BioLab, LLC	27,411			Private	27,411	
Albuquerque	MD Anderson Cancer Center	34,150			Private	34,150	
Albuquerque	Roche Diagnostics	450,000			Private	450,000	
Albuquerque	The Emmes Group	107,674			Private	107,674	
Albuquerque	Tori Thomas Donation	143,000	3.	,976,000	Private	143,000	
Ann Arbor	The University of Michigan	71,090	•	•	Private	71,090	
Ann Arbor	VA Connecticut Res. and Ed. Foundation	112,251		183,341	Private	112,251	
Asheville	Merck & Co., Inc.	44,743		44,743	Private	44,743	
Atlanta	Abbott Labs	133,650			Private	133,650	
Atlanta	Amylin Pharmaceuticals, Inc.	28,204			Private	28,204	
Atlanta	Biomet Trauma Biomet Spine	48,308			Private	48,308	
Atlanta	Bristol-Myers Squibb	37,500			Private	37,500	
Atlanta	Emory University	290,194			University	•	290,194
Atlanta	Hamilton Health Sciences	133,750			Private	133,750	
Atlanta	Johnson & Johnson	29,875			Private	29,875	
Atlanta	Merck-MSP Distribution Service	98,460			Private	98,460	
Atlanta	Novartis	175,171			Private	175,171	

	2010							
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University		
Atlanta	Novo Nordisk	239,990	-	Private	239,990	_		
Atlanta	Research Inc.	182,597		Private	182,597			
Atlanta	University of Miami	79,120		University		79,120		
Atlanta	University of Connecticut	71,107	1,547,926	University		71,107		
Augusta	None	0	0	Private	0			
Baltimore	Merck	164,117		Private	164,117			
Baltimore	Amgen	225,319		Private	225,319			
Baltimore	Lifecell Corporation	51,333		Private	51,333			
Baltimore	Gates Foundation	671,322		Private	671,322			
Baltimore	Trillium Therapeutics	76,571		Private	76,571			
Baltimore	Philips Medical Systems	90,000		Private	90,000			
Baltimore	GE Healthcare	125,084		Private	125,084			
Baltimore	Prometic Life Sciences	423,045	1,826,791	Private	423,045			
Bay Pines	Stemnion, Inc.	201,660		Private	201,660			
Bay Pines	GlaxoSmithKline Pharmaceuticals	138,485		Private	138,485			
Bay Pines	Boehringer Ingelheim Pharmaceuticals, Inc.	98,464		Private	98,464			
Bay Pines	Aesculap	68,303		Private	68,303			
Bay Pines	CATO Research Ltd.	57,930		Private	57,930			
Bay Pines	Alzheimer's DiseaseAssoc., Inc.	50,000		Private	50,000			
Bay Pines	Advanced Biohealing, Inc.	46,238		Private	46,238			
Bay Pines	Tissue Repair Company	43,333		Private	43,333			
Bay Pines	3M Company	41,589		Private	41,589			
Bay Pines	BioMarck Pharmaceuticals, inc.	41,168		Private	41,168			
Bay Pines	Market Strategies	30,000		Private	30,000			
Bay Pines	Bristol-Myers Squibb Company	25,628	842,798	Private	25,628			
Bedford	Boehringer-Ingelheim	87,075		Private	87,075			
Bedford	Duke University	30,000		University	·	30,000		
Bedford	Eli Lilly	115,498		Private	115,498	•		
Bedford	Repligen	67,751		Private	67,751			
Bedford	Santofi-Adventis	66,880	367,204	Private	66,880			
Birmingham	Savient Pharmaceuticals, Inc.	25,000	25,000	Private	25,000			
Boston	Partners	245,750	-	Private	245,750			
Boston	Wounded Warrior Project	233,302		Private	233,302			

		2010				
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University
Boston	Geistlich	219,925	-	Private	219,925	
Boston	Terumo	214,441		Private	214,441	
Boston	Nuon	122,900		Private	122,900	
Boston	Novartis	107,433		Private	107,433	
Boston	Oxford	86,548		Private	86,548	
Boston	Glaxo Smith Kline	75,085		Private	75,085	
Boston	Electro Medical Systems	70,000		Private	70,000	
Boston	Merck	66,575		Private	66,575	
Boston	Harvard University	65,333		University		65,333
Boston	Millenium	62,325		Private	62,325	
Boston	Robert Wood Johnson Foundation	54,316		Private	54,316	
Boston	Lifecell Corporation	52,653		Private	52,653	
Boston	AUA Foundation 2010 Award	52,000		Private	52,000	
Boston	Mass College of PharmacySciences	51,000		University		51,000
Boston	American Heart Association	33,000		Private	33,000	
Boston	Boston University	31,957		University		31,957
Boston	United Biosource	30,000		Private	30,000	
Boston	New England Research Institute	26,549	1,901,092	Private	26,549	
Bronx	Market Strategies	30,000		Private	30,000	
Bronx	Glaxo Smith Kline	45,219		Private	45,219	
Bronx	Hope for Depression Foundation	55,000		Private	55,000	
Bronx	Bristol-Myers Squibb	104,394		Private	104,394	
Bronx	Hoffmann-LaRoche Inc.	39,930		Private	39,930	
Bronx	Ridgefield Foundation	60,000	334,543	Private	60,000	
Brooklyn	Novartis	75,667		Private	75,667	
Brooklyn	Research Inc.	140,846		Private	140,846	
Brooklyn	Axio Research Corporation	34,405		Private	34,405	
Brooklyn	American Heart	77,000		Private	77,000	
Brooklyn	American Diabetes	167,962		Private	167,962	
Brooklyn	Chelsea Therapeutics	58,637	554,517	Private	58,637	
Buffalo	University of Chicago	32,288		Private		32,288
Buffalo	MPEX Pharm, Inc	35,460	67,748	Private	35,460	
Charleston	Glaxo Smith Kline	40,837		Private	40,837	

	2010						
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University	
Charleston	FAMRI	298,375	•	Private	298,375	-	
Charleston	Research Inc.	54,778	393,990	Private	54,778		
Chicago	None	0	0	N/A	0		
Cincinnati	University of Cincinnati	225,608		University		225,608	
Cincinnati	Novartis	25,000		Private	25,000		
Cincinnati	Proctor & Gamble	131,889		Private	131,889		
Cincinnati	Ethicon Endo-Surgery	232,500		Private	232,500		
Cincinnati	Criterium, Inc.	40,517		Private	40,517		
Cincinnati	Cincinnati Children's Hospital	107,118		Private	107,118		
Cincinnati	Quintiles, Inc.	41,648		Private	41,648		
Cincinnati	American Heart Association	57,750	862,030	Private	57,750		
Clarksburg	Quintiles	90,288	90,288	Private	90,288		
Cleveland	Pfizer	100,000		Private	100,000		
Cleveland	Takeda Pharmaceuticals	73,219		Private	73,219		
Cleveland	Allergan	37,043	210,262	Private	37,043		
Columbia, MO	Fred Hutchinson Cancer Research Center	33,306		Private	33,306		
Columbia, MO	Harvard Medical School	233,870		University		233,870	
Columbia, MO	University of North Carolina at Chapel Hill	83,380		University		83,380	
Columbia, MO	University of Missouri	21,420		University		21,420	
Columbia, MO	Forest Research Institute	74,750	446,726	Private	74,750		
Columbia, SC	Amgen Pharmaceuticals	35,345		Private	35,345		
Columbia, SC	Novartis	30,450	65,795	Private	30,450		
Dallas	InfraReDx, Inc.	112,160		Private	112,160		
Dallas	Bayer Corp.	108,892		Private	108,892		
Dallas	Duke Corp.	77,950		Private	77,950		
Dallas	Boston Scientific	75,750		Private	75,750		
Dallas	PLx	72,798		Private	72,798		
Dallas	ABIOMED	61,310		Private	61,310		
Dallas	Medtronic Vascular	60,430		Private	60,430		
Dallas	Merck	54,846		Private	54,846		
Dallas	Glaxo Smith Kline	54,281		Private	54,281		
Dallas	Harris Methodist Foundation	53,000		Private	53,000		
Dallas	American Psychiatric Association	51,500		Private	51,500		

2010							
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University	
Dallas	Tibotec Therapeutics Clinical Affairs	51,500	834,417	Private	51,500	-	
Dayton	None	0	0	N/A	0		
Denver	Quintiles Inc.	258,336		Private	258,336		
Denver	Glaxo Smith Kline	96,306		Private	96,306		
Denver	Bristol Myers Squibb	67,346		Private	67,346		
Denver	Duke University	59,000		University		59,000	
Denver	Alina Health Care	34,797		Private	34,797		
Denver	Henry Jackson Foundation	33,304	549,089	Private	33,304		
Detroit	Blue Cross Blue Shield Foundation	55,760		Private	55,760		
Detroit	Inspire Medical Systems	32,100		Private	32,100		
Detroit	Pfizer	49,577	137,437	Private	49,577		
Durham	PAIRE	48,809		Private	48,809		
Durham	Duke University	424,557		University		424,557	
Durham	Parexel International LLC	43,275		Private	43,275		
Durham	Robert Atkins Foundation	41,250		Private	41,250		
Durham	Veridex	47,677		Private	47,677		
Durham	Source MDx	32,780		Private	32,780		
Durham	Astrogenetix, Inc.	419,396		Private	419,396		
Durham	Oncomethylome	29,521		Private	29,521		
Durham	Somanetics	43,080		Private	43,080		
Durham	Colorado Prevention Center	60,828		Private	60,828		
Durham	Synteract	63,065		Private	63,065		
Durham	VA Connecticut Res. & Ed. Foundation	206,034	1,460,272	Private	206,034		
East Orange	Daiichi Sankyo	253,041	253,041	Private	253,041		
Fort Meade	None	0	0	N/A	0		
Gainesville	University of Florida	81,479		University		81,479	
Gainesville	University of Pennsylvania	56,314		University		56,314	
Gainesville	Glaxo Smith Kline	148,861		Private	148,861		
Gainesville	Astra Zeneca	30,366		Private	30,366		
Gainesville	Schering	32,300		Private	32,300		
Gainesville	Roche	33,377		Private	33,377		
Gainesville	Respironics, Inc.	35,000	417,697	Private	35,000		
Hines	Affymax	55,569		Private	55,569		

2010						
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University
Hines	American Heat Association	27,838		Private	27,838	
Hines	Astra Zeneca	29,799		Private	29,799	
Hines	Bristol Meyers Squibb	26,259		Private	26,259	
Hines	Cephied	116,920		Private	116,920	
Hines	Flexuspine	48,816		Private	48,816	
Hines	Foundation for NIH	99,150		Private	99,150	
Hines	Glaxo Smith Kline	318,497		Private	318,497	
Hines	Gojo Industries	48,745		Private	48,745	
Hines	Johnson & Johnson	135,528		Private	135,528	
Hines	Merck	103,933		Private	103,933	
Hines	Novartis	91,322		Private	91,322	
Hines	Paralyzed Veterans of America	86,648		Private	86,648	
Hines	Spinal Kinetics	78,106		Private	78,106	
Hines	Spine Wave	129,354		Private	129,354	
Hines	Synthes Spine	167,523		Private	167,523	
Hines	VA Connecticut Res. & Ed. Foundation	97,062	1,661,069	Private	97,062	
Honolulu	Pacific Health Research Institute	601,886	601,886	Private	601,886	
Houston	Pfizer, Inc.	30,176		Private	30,176	
Houston	ZymoGenetics	44,078	74,254	Private	44,078	
Huntington	None	0	0	N/A	0	
Indianapolis	Thrasos, Inc.	34,900		Private	34,900	
Indianapolis	Quark Pharmaceuticals	50,000		Private	50,000	
Indianapolis	Merck & Co.	31,526		Private	31,526	
Indianapolis	Akina, Inc.	36,247	152,673	Private	36,247	
Iowa City	Schering Plough	51,703	51,703	N/A	51,703	
Jackson	Axio Resesarch	61,880		Private	61,880	
Jackson	Research Incorporated	152,960	214,840	Private	152,960	
Kansas City	American College of Gastroenterology	75,000		Private	75,000	
Kansas City	Amer. Society for GI Endoscopy	150,000		Private	150,000	
Kansas City	Bayer Healthcare	48,265		Private	48,265	
Kansas City	Boehringer Ingelheim Pharmaceuticals, Inc.	40,625		Private	40,625	
Kansas City	Bristol Myers Squibb	115,258		Private	115,258	
Kansas City	Glaucoma Foundation	30,000		Private	30,000	

	2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University				
Kansas City	Glaxo Smith Kline	58,039	-	Private	58,039					
Kansas City	Icon Clinical Research, Inc.	91,892		Private	91,892					
Kansas City	Novartis	78,321		Private	78,321					
Kansas City	Parexel	56,480		Private	56,480					
Kansas City	Pharmanet	78,420		Private	78,420					
Kansas City	PPD Development	79,506		Private	79,506					
Kansas City	Quintiles	119,618		Private	119,618					
Kansas City	Schering Plough	59,731		Private	59,731					
Kansas City	BVARI	43,662	1,124,817	Private	43,662					
Little Rock	Partners	31,115		Private	31,115					
Little Rock	Research, Inc.	64,698		Private	64,698					
Little Rock	Colorado Prevention Center	37,816	133,629	Private	37,816					
Loma Linda	Alere San Diego (Biosite)	147,307		Private	147,307					
Loma Linda	Bristol-Myers Squibb Company	106,986		Private	106,986					
Loma Linda	Disabled American VeteransTrust	25,000		Private	25,000					
Loma Linda	Duke Medical Center	43,100		Private	43,100					
Loma Linda	Loma Linda University Medical Center	399,260		Private	399,260					
Loma Linda	MDA Muscular Dystrophy Association	65,089		Private	65,089					
Loma Linda	Parexel	113,969		Private	113,969					
Loma Linda	PPD Development	33,808		Private	33,808					
Loma Linda	Quintiles/Innovex	31,516		Private	31,516					
Loma Linda	Sanofi-Adventis U.S., Inc.	169,590		Private	169,590					
Loma Linda	W.L. Gore & Associates Co.	48,000	1,183,625	Private	48,000					
Long Beach	Sanuwave	25,021		Private	25,021					
Long Beach	Sanofi-Adventis U.S., Inc.	25,490		Private	25,490					
Long Beach	Partners for BWH	25,500		Private	25,500					
Long Beach	MPEX Pharm, Inc	33,391		Private	33,391					
Long Beach	Terumo Cardiovascular Systems	36,250		Private	36,250					
Long Beach	Quintiles	37,514		Private	37,514					
Long Beach	Icon Clinical Research, Inc.	44,399		Private	44,399					
Long Beach	American Heart Association	52,500		Private	52,500					
Long Beach	Novo Nordisk	60,991		Private	60,991					
Long Beach	Hamilton Health Services	63,530		Private	63,530					

	2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University				
Long Beach	American College of Radiology	63,938	-	Private	63,938					
Long Beach	Hoffman- La Roche	68,085		Private	68,085					
Long Beach	Novartis	75,047		Private	75,047					
Long Beach	Glaxo Smith Kline	75,503		Private	75,503					
Long Beach	Parexel	85,370		Private	85,370					
Long Beach	Schering-Plough	1,007,001		Private	1,007,001					
Long Beach	Bristol-Myers Squibb	109,932		Private	109,932					
Long Beach	Portland VA Research Foundation	125,000		Private	125,000					
Long Beach	Regenesis Biomedical Inc.	129,904	2,144,366	Private	129,904					
Los Angeles	American Cancer Society	67,728		Private	67,728					
Los Angeles	American Parkinson Foundation	25,000		Private	25,000					
Los Angeles	Archstone Foundation	90,000		Private	90,000					
Los Angeles	Ascend	110,000		Private	110,000					
Los Angeles	Boehringer Ingelheim Pharmaceuticals, Inc.	43,760		Private	43,760					
Los Angeles	Bristol Myers Squibb	35,460		Private	35,460					
Los Angeles	Cotherix	94,830		Private	94,830					
Los Angeles	Duke University	63,400		University		63,400				
Los Angeles	Forest Laboratories, Inc.	28,737		Private	28,737					
Los Angeles	Flight Attendant Medical Research Inst.	108,500		Private	108,500					
Los Angeles	Glaxo Smith Kline	102,211		Private	102,211					
Los Angeles	Gilead Sciences, Inc.	245,769		Private	245,769					
Los Angeles	International Essential Tremor Foundation	25,000		Private	25,000					
Los Angeles	Kendle	31,351		Private	31,351					
Los Angeles	Kirin	53,028		Private	53,028					
Los Angeles	Medtronics	311,138		Private	311,138					
Los Angeles	NARSAD	29,658		Private	29,658					
Los Angeles	National Hospital	30,000		Private	30,000					
Los Angeles	National Multiple Sclerosis Society	175,680		Private	175,680					
Los Angeles	Olive View	69,099		Private	69,099					
Los Angeles	Parexel	137,405		Private	137,405					
Los Angeles	Partners	42,655		Private	42,655					
Los Angeles	Pfizer	86,001		Private	86,001					
Los Angeles	P2D	25,951		Private	25,951					

	2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University				
Los Angeles	Quintiles	168,170		Private	168,170					
Los Angeles	Robert Wood Johnson Foundation	60,131		Private	60,131					
Los Angeles	Sierra Nevada Corp.	48,678		Private	48,678					
Los Angeles	Takeda Pharmaceuticals	100,000		Private	100,000					
Los Angeles	United Therapeutics	148,512	2,557,852	Private	148,512					
Louisville	Bristol-Meyers Squibb	29,854		Private	29,854					
Louisville	Covance	123,987		Private	123,987					
Louisville	Cubist	28,812		Private	28,812					
Louisville	Duke University	34,100		University		34,100				
Louisville	Pfizer	34,000	250,753	Private	34,000					
Martinez	Jon Green	56,000		Private	56,000					
Martinez	Quintiles	50,698		Private	50,698					
Martinez	Intercytex	33,442	140,140	Private	33,442					
Memphis	MD Biosciences, Inc.	115,100		Private	115,100					
Memphis	Axio Research Company, LLC	48,425		Private	48,425					
Memphis	Novartis	28,562	192,087	Private	28,562					
Miami	Indian Trail Charitable Foundation	109,250		Private	109,250					
Miami	American Eldercare, Inc.	91,425		Private	91,425					
Miami	Zentaris	110,000		Private	110,000					
Miami	Pfizer, Inc.	81,000		Private	81,000					
Miami	American Heart Association	80,000		Private	80,000					
Miami	Ossur	69,000		Private	69,000					
Miami	Zymogenentics	57,790		Private	57,790					
Miami	Health Foundation of South Florida	30,000		Private	30,000					
Miami	Novartis	28,491	656,956	Private	28,491					
Milwaukee	American Ass'n of Critical Care Nurses	49,296		Private	49,296					
Milwaukee	Abbott Laboratories	120,471		Private	120,471					
Milwaukee	Bristol-Myers Squibb	237,376		Private	237,376					
Milwaukee	Depuy Spine, Inc.	68,700		Private	68,700					
Milwaukee	Merck	29,309		Private	29,309					
Milwaukee	Novartis	28,014		Private	28,014					
Milwaukee	Orsense Ltd.	30,431		Private	30,431					
Milwaukee	Schering-Plough	104,517	668,114	Private	104,517					

2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University			
Minneapolis	University of Minnesota	123,466	-	University		123,466			
Minneapolis	University of Chicago	56,136		University		56,136			
Minneapolis	Mayo Foundation	27,204		Private	27,204				
Minneapolis	Scios, Inc.	71,500		Private	71,500				
Minneapolis	Bayer	32,755		Private	32,755				
Minneapolis	Duke Clinical Research Institute	92,518		Private	92,518				
Minneapolis	Evert Foundation	25,000		Private	25,000				
Minneapolis	Hennepin Faculty Associates	29,605		Private	29,605				
Minneapolis	Market Strategies	25,000		Private	25,000				
Minneapolis	Merck	33,998		Private	33,998				
Minneapolis	New England Research Institute	73,900		Private	73,900				
Minneapolis	Orasi Medical	45,208		Private	45,208				
Minneapolis	Paracor Medical, Inc.	30,049		Private	30,049				
Minneapolis	Partners Healthcare System	97,560		Private	97,560				
Minneapolis	PPD Development	27,389		Private	27,389				
Minneapolis	Quintiles	110,210		Private	110,210				
Minneapolis	St. Jude Medical	108,880		Private	108,880				
Minneapolis	VA Connecticut ResearchFoundation	276,803	1,287,181	Private	276,803				
Montrose	None	0	0	N/A	0				
Mountain Home	Cubist Pharmaceuticals, Inc.	204,612	204,612	Private	204,612				
Nashville	None	0	. 0	N/A	0				
New Orleans	None	0	0	N/A	0				
Northport	Celegene Corp.	32,667		Private	32,667				
Northport	Novartis	155,412		Private	155,412				
Northport	Novo Nordisk	62,341	250,420	Private	62,341				
Oklahoma City	Ohio State University	29,700	·	University	,	29,700			
Oklahoma City	Transtimulation Research Inc.	100,000		Private	100,000	•			
Oklahoma City	Oklahoma Center for the Advancement	45,000		Private	45,000				
Oklahoma City	American College of Rheumatology	62,500	237,200	Private	62,500				
Omaha	University of Nebraska Medical Center	201,373	,	University	,	201,373			
Omaha	Pamlab LLC	31,031		Private	31,031	,			
Omaha	Bristol-Myers Squibb	86,776		Private	86,776				
Omaha	Forest Research Institute	39,141		Private	39,141				

2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Type	Private	University			
Omaha	Novartis	44,990	403,311	Private	44,990				
Orlando	Donation of equipment	110,458	110,458	Private	110,458				
Palo Alto	Alzheimer's Association	41,547		Private	41,547				
Palo Alto	American Federation for Aging Research	99,250		Private	99,250				
Palo Alto	American Heart Association	85,250		Private	85,250				
Palo Alto	ARCA Biopharma, Inc.	310,000		Private	310,000				
Palo Alto	Artery Therapeutics, Inc.	157,774		Private	157,774				
Palo Alto	Arthritis Foundation, Inc.	147,542		Private	147,542				
Palo Alto	Colorado Prevention Center	35,737		Private	35,737				
Palo Alto	Consortium for Frontotemporal Dementia	98,723		Private	98,723				
Palo Alto	Duchenne Parent Project	150,536		Private	150,536				
Palo Alto	Fidelity Foundation	158,830		Private	158,830				
Palo Alto	Forest Laboratries, Inc.	37,383		Private	37,383				
Palo Alto	Gates Foundation	100,000		Private	100,000				
Palo Alto	Glaxo Smith Kline	51,452		Private	51,452				
Palo Alto	Jain Foundation, Inc.	117,823		Private	117,823				
Palo Alto	Larry L. Hillblom Foundation	60,000		Private	60,000				
Palo Alto	March of Dimes	125,969		Private	125,969				
Palo Alto	Muscular Dystrophy Association	118,750		Private	118,750				
Palo Alto	Pfizer	247,534		Private	247,534				
Palo Alto	Resverlogix Corp.	159,234		Private	159,234				
Palo Alto	Robert Wood Johnson Foundation	320,975		Private	320,975				
Palo Alto	Stanford University	317,326		University		317,326			
Palo Alto	Takeda Pharmaceuticals	34,062	2,975,697	Private	34,062				
Philadelphia	Axio Research Co.	115,125		Private	115,125				
Philadelphia	Celgene Corporation	28,000		Private	28,000				
Philadelphia	Flight Attendant Medical Research Inst.	108,500		Private	108,500				
Philadelphia	NARSAD	30,069		Private	30,069				
Philadelphia	Samueli Institute	35,381		Private	35,381				
Philadelphia	Sinucare	25,000	342,075	Private	25,000				
Phoenix	Midwestern University	41,100		University		41,100			
Phoenix	American Diabetes Association	219,790		Private	219,790				
Phoenix	Research Inc.	152,207		Private	152,207				

	2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University				
Phoenix	Biomedical Research Institute	84,943	-	Private	84,943	•				
Phoenix	Glaxo Smith Kline	42,592		Private	42,592					
Phoenix	Amylin Pharmaceuticals, Inc.	49,371		Private	49,371					
Phoenix	Sanofi Aventis	75,828		Private	75,828					
Phoenix	Advanced Biohealing, Inc.	42,478	708,309	Private	42,478					
Pittsburgh	Bristol-Myers Squibb	103,200		Private	103,200					
Pittsburgh	Ingenix	87,000		Private	87,000					
Pittsburgh	Boston Scientific	86,725		Private	86,725					
Pittsburgh	Primary Care Health Services Inc.	54,828		Private	54,828					
Pittsburgh	Quintiles	49,209		Private	49,209					
Pittsburgh	Pittsburgh Aids Task Force	37,019		Private	37,019					
Pittsburgh	Abbott Laboratories	27,498		Private	27,498					
Pittsburgh	AstraZeneca	27,055	472,534	Private	27,055					
Portland	American Diabetes Association	310,365		Private	310,365					
Portland	Medicine for Malaria Venture	299,297		Private	299,297					
Portland	Life Raft Group	200,000		Private	200,000					
Portland	ViroPharma Incorporated	64,358		Private	64,358					
Portland	Takeda Pharmaceuticals	61,538		Private	61,538					
Portland	TEVA Neuroscience	49,105		Private	49,105					
Portland	Fanconi Anemia	49,000		Private	49,000					
Portland	Biogen	48,000		Private	48,000					
Portland	Partners Healthcare	45,030		Private	45,030					
Portland	Axio Research	44,465		Private	44,465					
Portland	Aeras Global	43,714		Private	43,714					
Portland	American Lung Association	40,000	1,254,872	Private	40,000					
Providence	Actelion	25,000		Private	25,000					
Providence	Pfizer	71,043	96,043	Private	71,043					
Reno	Abbott Laboratories	40,601		Private	40,601					
Reno	American Parkinsons Disease Ass'n.	42,029		Private	42,029					
Reno	Boehringer Ingelheim Pharmaceuticals	54,317		Private	54,317					
Reno	CATO Research Ltd.	80,260		Private	80,260					
Reno	Eli Lilly & Co.	29,880		Private	29,880					
Reno	Novartis	125,649	372,736	Private	125,649					

	2010								
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University			
Richmond	Salix	216,778	•	Private	216,778				
Richmond	SC Liver Research Consortium	44,406		Private	44,406				
Richmond	Merck Sharp & Dohme Corporation	31,197		Private	31,197				
Richmond	Novartis	89,588		Private	89,588				
Richmond	Glaxo Smith Kline	102,748		Private	102,748				
Richmond	Bayer Healthcare	75,336		Private	75,336				
Richmond	Covance Incorporated	47,933		Private	47,933				
Richmond	Bristol-Myers Squibb	106,453		Private	106,453				
Richmond	Medtronic Inc.	39,800		Private	39,800				
Richmond	Quintiles	152,575		Private	152,575				
Richmond	Intercept Pharma	33,907		Private	33,907				
Richmond	Schlering Sales Corporation	253,582		Private	253,582				
Richmond	Partners Healthcare System	39,875		Private	39,875				
Richmond	Virginia Commonwealth University	71,670		University		71,670			
Richmond	Celgene Corporation	127,656		Private	127,656				
Richmond	Merck & Company Research Labs	46,102		Private	46,102				
Richmond	Schwarz Biosciences Inc.	85,014		Private	85,014				
Richmond	Hoffman- La Roche	169,979		Private	169,979				
Richmond	Duke Corporate	26,600		Private	26,600				
Richmond	Gilead Sciences, Inc.	31,926	1,793,125	Private	31,926				
Salem	Amgen, Inc.	35,170		Private	35,170				
Salem	Medpace	26,361		Private	26,361				
Salem	Sanofi Aventis	43,458		Private	43,458				
Salem	Abbott Labs	74,879		Private	74,879				
Salem	Reata Pharmaceuticals	25,863	205,731	Private	25,863				
Salisbury	None	0	0	N/A	0				
Salt Lake City	TEVA Neuroscience	52,148		Private	52,148				
Salt Lake City	George & Lisa Etheridge	50,000		Private	50,000				
Salt Lake City	National Multiple Sclerosis Society	126,782		Private	126,782				
Salt Lake City	CARES	75,000	303,930	Private	75,000				
San Antonio	Edwards Lifesciences	28,106		Private	28,106				
San Antonio	Pfizer	33,528		Private	33,528				
San Antonio	Pneuma Pharmaceuticals	49,167		Private	49,167				

		2010				
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University
San Antonio	Covance	52,440		Private	52,440	-
San Antonio	Disabled American VeteransTrust	35,000		Private	35,000	
San Antonio	Goodman, Inc.	27,435	225,676	Private	27,435	
San Diego	Novartis	2,486,948		Private	2,486,948	
San Diego	Bristol-Myers Squibb	1,487,093		Private	1,487,093	
San Diego	IAVI	600,181		Private	600,181	
San Diego	TRDRP	456,335		Private	456,335	
San Diego	Actelion Clinical Research	157,400		Private	157,400	
San Diego	Brahms	156,500		Private	156,500	
San Diego	American Heart Association	146,511		Private	146,511	
San Diego	Friends Research Institute	139,300		Private	139,300	
San Diego	Intercept Pharma	107,920		Private	107,920	
San Diego	VACREF	107,107		Private	107,107	
San Diego	Nanosphere	104,240		Private	104,240	
San Diego	Takeda Pharmaceuticals	90,968		Private	90,968	
San Diego	GSK	85,685		Private	85,685	
San Diego	CHRP	84,208		Private	84,208	
San Diego	ISOA	80,228		Private	80,228	
San Diego	CSU Bakersfield	77,365		Private	77,365	
San Diego	Schering Co.	73,350		Private	73,350	
San Diego	Biosite	62,292		Private	62,292	
San Diego	James & Jesse Scott Fund	60,439		Private	60,439	
San Diego	Joan's Legacy	49,306		Private	49,306	
San Diego	Alphatec Spine, Inc.	47,597		Private	47,597	
San Diego	Amgen	45,208		Private	45,208	
San Diego	Pamlab LLC	39,560		Private	39,560	
San Diego	Psoriasis Foundation	38,277		Private	38,277	
San Diego	Forest Research Institute	37,439		Private	37,439	
San Diego	Alzheimers Association	33,556		Private	33,556	
San Diego	Amfar	33,095		Private	33,095	
San Diego	American Diabetes Association	31,049		Private	31,049	
San Diego	Cephalon, Inc.	30,158		Private	30,158	
San Diego	Daiichi Sankyo Pharma	25,159	6,974,474	Private	25,159	

	2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University				
San Francisco	American Heart Association	509,011	-	Private	509,011					
San Francisco	University of California - San Diego	300,128		University		300,128				
San Francisco	Blue Shield of California	175,000		Private	175,000					
San Francisco	Michael J. Fox Foundation	132,288		Private	132,288					
San Francisco	University of California - San Diego	114,115		University		114,115				
San Francisco	Junvenile Diabetes Research Foundation	110,285		Private	110,285					
San Francisco	SC Liver Research Consortium	87,500		Private	87,500					
San Francisco	NPS Pharmaceuticals, Inc.	82,195		Private	82,195					
San Francisco	Covance, Inc.	72,100		Private	72,100					
San Francisco	AstraZeneca	72,000		Private	72,000					
San Francisco	The General Hospital Corp.	70,680		Private	70,680					
San Francisco	SomaLogic	60,000		Private	60,000					
San Francisco	University of California - San Francisco	55,758		University		55,758				
San Francisco	Abbott Labs	54,611		Private	54,611					
San Francisco	Melanoma Treatment Alliance	50,000		Private	50,000					
San Francisco	Merck & Co. Inc.	49,190		Private	49,190					
San Francisco	Neurosurgery Research & Education	40,000		Private	40,000					
San Francisco	James K. Brown	40,000		Private	40,000					
San Francisco	American Society for Gastro-Intestinal	37,500		Private	37,500					
San Francisco	University of North Carolina	34,226		University		34,226				
San Francisco	Tickets for Charity, LLC	33,433		Private	33,433					
San Francisco	Genetian AS	30,100		Private	30,100					
San Francisco	Kinetics Foundation	29,937		Private	29,937					
San Francisco	Gilead Sciences, Inc.	29,231		Private	29,231					
San Francisco	Amgen, Inc.	29,030		Private	29,030					
San Francisco	Vertex Pharmaceutical Inc.	25,539		Private	25,539					
San Francisco	CHUBB Federal Insurance Company	25,000	2,348,857	Private	25,000					
San Juan	Partners	31,220		Private	31,220					
San Juan	NSABP	279,190		Private	279,190					
San Juan	University of California	67,601		University	•	67,601				
San Juan	PPD Development	25,103		Private	25,103	•				
San Juan	Gilead Sciences, Inc.	38,554	441,668	Private	38,554					
Seattle	Certus International	25,872		Private	25,872					

2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University			
Seattle	American Parkinson Disease Association	27,396	-	Private	27,396	_			
Seattle	Biogen Idec	27,500		Private	27,500				
Seattle	Pfizer	28,392		Private	28,392				
Seattle	Northwest Collaborative Care	42,996		Private	42,996				
Seattle	Vandeventer Place Research Foundation	61,743		Private	61,743				
Seattle	Glaxo Smith Kline	72,653		Private	72,653				
Seattle	Medivation	72,928		Private	72,928				
Seattle	AstraZeneca	76,173		Private	76,173				
Seattle	Alzheimer's Association	81,640		Private	81,640				
Seattle	Elan Pharmaceuticals	87,008		Private	87,008				
Seattle	VA Connecticut ResearchFoundation	93,616		Private	93,616				
Seattle	Junvenile Diabetes Research Foundation	96,607		Private	96,607				
Seattle	Eli Lilly & Co.	103,785		Private	103,785				
Seattle	Merck & Co.	113,473		Private	113,473				
Seattle	Widgeon Point Charitable Foundation	135,000		Private	135,000				
Seattle	Takeda Pharmaceuticals	142,116		Private	142,116				
Seattle	Daiichi	173,759	1,462,657	Private	173,759				
Sepulveda	Ajinomoto Co. Inc.	50,000		Private	50,000				
Sepulveda	American Heart Association	70,000		Private	70,000				
Sepulveda	American Society of Hematology	37,500		Private	37,500				
Sepulveda	American College of Gastroenterology	35,000		Private	35,000				
Sepulveda	BioMarck Pharmaceuticals, inc.	46,075		Private	46,075				
Sepulveda	Chiltern International Inc.	30,203		Private	30,203				
Sepulveda	Chun Hong-Chen	100,000		Private	100,000				
Sepulveda	Glaxo Smith Kline	107,084		Private	107,084				
Sepulveda	Kou-Chang Chen	100,000		Private	100,000				
Sepulveda	Lanx, LLC	54,434		Private	54,434				
Sepulveda	Robert Wood Johnson Foundation	102,108		Private	102,108				
Sepulveda	The Scan Foundation	306,199		Private	306,199				
Sepulveda	Sepracor Inc.	71,473	1,110,076	Private	71,473				
Shreveport	None	, 0	0	N/A	0				
Sioux Falls	University of South Dakota School of Med.	79,572	79,572	University	79,572				
St. Louis	None	0	0	N/A	0				

2010									
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Туре	Private	University			
Syracuse	Vertex Pharmaceutical Inc.	183,275	•	Private	183,275	-			
Syracuse	Cempra Pharmaceuticals	42,236	225,511	Private	42,236				
Tampa	VACREF	126,963		Private	126,963				
Tampa	Novartis	50,000		Private	50,000				
Tampa	Draper	25,000		Private	25,000				
Tampa	USF Conferences	339,596	541,559	University		339,596			
Temple	None	0	0	N/A	0				
Tucson	Novartis	227,060		Private	227,060				
Tucson	Johrei Institute	184,800		Private	184,800				
Tucson	Biomedical Research Institute	155,166		Private	155,166				
Tucson	On-X Life Technologies, Inc.	120,454		Private	120,454				
Tucson	Wyeth Laboratories	91,840		Private	91,840				
Tucson	Glaxo Smith Kline	58,993		Private	58,993				
Tucson	Parexel International LLC	50,503		Private	50,503				
Tucson	AstraZeneca	46,983		Private	46,983				
Tucson	Hoffman- La Roche	46,238		Private	46,238				
Tucson	Sanuwave Services LLC	46,014		Private	46,014				
Tucson	Ascend Cleveland Clinic	40,910		Private	40,910				
Tucson	Sanofi Aventis	40,205		Private	40,205				
Tucson	Roche Diagnostics	39,453		Private	39,453				
Tucson	Ingenix	38,520		Private	38,520				
Tucson	St. Jude Medical	34,980		Private	34,980				
Tucson	Covance	27,737		Private	27,737				
Tucson	Bristol-Myers Squibb	27,418		Private	27,418				
Tucson	U.S. Biotest, Inc.	26,368		Private	26,368				
Tucson	Tactile Systems	25,088	1,328,730	Private	25,088				
Tuscaloosa	None	0	0	N/A	0				
Washington	Abbott Labs	25,750		Private	25,750				
Washington	Bristol-Myers Squibb	28,180	53,930	Private	28,180				
West Haven	Merck & Co. Inc.	2,925,938	-	Private	2,925,938				
West Haven	University of North Carolina	78,137		Private	78,137				
West Haven	Pfizer	39,432	3,043,507	Private	39,432				
White River Junction	Dartmouth College	126,945		University		126,945			

		2010				
VAMC Affiliates	Non-Gov. Funding Sources >\$25K	Amounts	by NPC	Type	Private	University
White River Junction	National Fallen Firefighters Foundation	62,000		Private	62,000	
White River Junction	ICF Consulting Holdings, Inc.	45,600		Private	45,600	
White River Junction	American College of Gastroenterology	34,600	269,145	Private	34,600	
	Totals \$	58,822,484 \$	58,822,484		\$ 53,492,072 \$	5,330,412

	2010		
Non-Gov. Funding Sources >\$25K	Type	VAMC Affiliate	Amounts
3M Company	Private	Bay Pines	\$ 41,589
Abbott Laboratories	Private	Milwaukee	120,471
Abbott Laboratories	Private	Pittsburgh	27,498
Abbott Laboratories	Private	Reno	40,601
Abbott Labs	Private	Atlanta	133,650
Abbott Labs	Private	Salem	74,879
Abbott Labs	Private	San Francisco	54,611
Abbott Labs	Private	Washington	25,750
ABIOMED	Private	Dallas	61,310
Actelion	Private	Providence	25,000
Actelion Clinical Research	Private	San Diego	157,400
Advanced Biohealing, Inc.	Private	Bay Pines	46,238
Advanced Biohealing, Inc.	Private	Phoenix	42,478
Aeras Global	Private	Portland	43,714
Aesculap	Private	Bay Pines	68,303
Affymax	Private	Hines	55,569
Ajinomoto Co. Inc.	Private	Sepulveda	50,000
Akina, Inc.	Private	Indianapolis	36,247
Alere San Diego (Biosite)	Private	Loma Linda	147,307
Alina Health Care	Private	Denver	34,797
Allergan	Private	Cleveland	37,043
Alphatec Spine, Inc.	Private	San Diego	47,597
Alzheimers Association	Private	San Diego	33,556
Alzheimer's Association	Private	Palo Alto	41,547
Alzheimer's Association	Private	Seattle	81,640
Alzheimer's DiseaseAssoc., Inc.	Private	Bay Pines	50,000
Amer. Society for GI Endoscopy	Private	Kansas City	150,000
American Ass'n of Critical Care Nurses	Private	Milwaukee	49,296
American Cancer Society	Private	Los Angeles	67,728
American College of Gastroenterology	Private	Kansas City	75,000
American College of Gastroenterology	Private	Sepulveda	35,000
American College of Gastroenterology	Private	White River Junction	34,600
American College of Radiology	Private	Long Beach	63,938

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
American College of Rheumatology	Private	Oklahoma City	62,500
American Diabetes	Private	Brooklyn	167,962
American Diabetes Association	Private	Phoenix	219,790
American Diabetes Association	Private	Portland	310,365
American Diabetes Association	Private	San Diego	31,049
American Eldercare, Inc.	Private	Miami	91,425
American Federation for Aging Research	Private	Palo Alto	99,250
American Heart	Private	Brooklyn	77,000
American Heart Association	Private	Boston	33,000
American Heart Association	Private	Cincinnati	57,750
American Heart Association	Private	Long Beach	52,500
American Heart Association	Private	Miami	80,000
American Heart Association	Private	Palo Alto	85,250
American Heart Association	Private	San Diego	146,511
American Heart Association	Private	San Francisco	509,011
American Heart Association	Private	Sepulveda	70,000
American Heat Association	Private	Hines	27,838
American Lung Association	Private	Portland	40,000
American Parkinson Disease Association	Private	Seattle	27,396
American Parkinson Foundation	Private	Los Angeles	25,000
American Parkinsons Disease Ass'n.	Private	Reno	42,029
American Psychiatric Association	Private	Dallas	51,500
American Society for Gastro-Intestinal	Private	San Francisco	37,500
American Society of Hematology	Private	Sepulveda	37,500
Amfar	Private	San Diego	33,095
Amgen	Private	Baltimore	225,319
Amgen	Private	San Diego	45,208
Amgen Pharmaceuticals	Private	Columbia, SC	35,345
Amgen, Inc.	Private	Salem	35,170
Amgen Inc.	Private	San Francisco	29,030
Amylin Pharmaceuticals, Inc.	Private	Atlanta	28,204
Amylin Pharmaceuticals, Inc.	Private	Phoenix	49,371
ARCA Biopharma, Inc.	Private	Palo Alto	310,000

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
Archstone Foundation	Private	Los Angeles	90,000
Artery Therapeutics, Inc.	Private	Palo Alto	157,774
Arthritis Foundation, Inc.	Private	Palo Alto	147,542
Ascend	Private	Los Angeles	110,000
Ascend Cleveland Clinic	Private	Tucson	40,910
Astellas Pharma, US, Inc.	Private	Albany	99,200
Astra Zeneca	Private	Gainesville	30,366
Astra Zeneca	Private	Hines	29,799
AstraZeneca	Private	Pittsburgh	27,055
AstraZeneca	Private	San Francisco	72,000
AstraZeneca	Private	Seattle	76,173
AstraZeneca	Private	Tucson	46,983
Astrogenetix, Inc.	Private	Durham	419,396
AUA Foundation 2010 Award	Private	Boston	52,000
Axio Research	Private	Albuquerque	93,065
Axio Research	Private	Portland	44,465
Axio Research Co.	Private	Philadelphia	115,125
Axio Research Company, LLC	Private	Memphis	48,425
Axio Research Corporation	Private	Brooklyn	34,405
Axio Resesarch	Private	Jackson	61,880
Bayer	Private	Minneapolis	32,755
Bayer Corp.	Private	Dallas	108,892
Bayer Healthcare	Private	Kansas City	48,265
Bayer Healthcare	Private	Richmond	75,336
Biogen	Private	Portland	48,000
Biogen Idec	Private	Seattle	27,500
BioMarck Pharmaceuticals, inc.	Private	Bay Pines	41,168
BioMarck Pharmaceuticals, inc.	Private	Sepulveda	46,075
Biomedical Research Institute	Private	Phoenix	84,943
Biomedical Research Institute	Private	Tucson	155,166
Biomet Trauma Biomet Spine	Private	Atlanta	48,308
Biosite	Private	San Diego	62,292
Blue Cross Blue Shield Foundation	Private	Detroit	55,760

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
Blue Shield of California	Private	San Francisco	175,000
Boehringer Ingelheim Pharmaceuticals	Private	Reno	54,317
Boehringer Ingelheim Pharmaceuticals, Inc.	Private	Bay Pines	98,464
Boehringer Ingelheim Pharmaceuticals, Inc.	Private	Kansas City	40,625
Boehringer Ingelheim Pharmaceuticals, Inc.	Private	Los Angeles	43,760
Boehringer-Ingelheim	Private	Bedford	87,075
Boston Scientific	Private	Albuquerque	1,026,036
Boston Scientific	Private	Dallas	75,750
Boston Scientific	Private	Pittsburgh	86,725
Boston University	University	Boston	31,957
Brahms	Private	San Diego	156,500
Bristol Meyers Squibb	Private	Hines	26,259
Bristol Myers Squibb	Private	Denver	67,346
Bristol Myers Squibb	Private	Kansas City	115,258
Bristol Myers Squibb	Private	Los Angeles	35,460
Bristol-Meyers Squibb	Private	Louisville	29,854
Bristol-Myers Squibb	Private	Atlanta	37,500
Bristol-Myers Squibb	Private	Bronx	104,394
Bristol-Myers Squibb	Private	Long Beach	109,932
Bristol-Myers Squibb	Private	Milwaukee	237,376
Bristol-Myers Squibb	Private	Omaha	86,776
Bristol-Myers Squibb	Private	Pittsburgh	103,200
Bristol-Myers Squibb	Private	Richmond	106,453
Bristol-Myers Squibb	Private	San Diego	1,487,093
Bristol-Myers Squibb	Private	Tucson	27,418
Bristol-Myers Squibb	Private	Washington	28,180
Bristol-Myers Squibb Company	Private	Bay Pines	25,628
Bristol-Myers Squibb Company	Private	Loma Linda	106,986
BVARI	Private	Kansas City	43,662
CARES	Private	Salt Lake City	75,000
CATO Research Ltd.	Private	Bay Pines	57,930
CATO Research Ltd.	Private	Reno	80,260
Celegene Corp.	Private	Northport	32,667

	2010		
Non-Gov. Funding Sources >\$25K	Type	VAMC Affiliate	Amounts
Celgene Corporation	Private	Philadelphia	28,000
Celgene Corporation	Private	Richmond	127,656
Cempra Pharmaceuticals	Private	Syracuse	42,236
Cephalon, Inc.	Private	San Diego	30,158
Cephied	Private	Hines	116,920
Certus International	Private	Seattle	25,872
Chelsea Therapeutics	Private	Brooklyn	58,637
Chiltern International Inc.	Private	Sepulveda	30,203
CHRP	Private	San Diego	84,208
CHUBB Federal Insurance Company	Private	San Francisco	25,000
Chun Hong-Chen	Private	Sepulveda	100,000
Cincinnati Children's Hospital	Private	Cincinnati	107,118
Collaborative Medical Research Corp.	Private	Albany	304,477
Colorado Prevention Center	Private	Durham	60,828
Colorado Prevention Center	Private	Little Rock	37,816
Colorado Prevention Center	Private	Palo Alto	35,737
Consortium for Frontotemporal Dementia	Private	Palo Alto	98,723
Cotherix	Private	Los Angeles	94,830
Covance	Private	Louisville	123,987
Covance	Private	San Antonio	52,440
Covance	Private	Tucson	27,737
Covance Incorporated	Private	Richmond	47,933
Covance, Inc.	Private	San Francisco	72,100
Criterium, Inc.	Private	Cincinnati	40,517
CSU Bakersfield	Private	San Diego	77,365
Cubist	Private	Louisville	28,812
Cubist Pharmaceuticals, Inc.	Private	Mountain Home	204,612
Cystic Fibrosis Foundation	Private	Albuquerque	72,900
Daiichi	Private	Seattle	173,759
Daiichi Sankyo	Private	East Orange	253,041
Daiichi Sankyo Pharma	Private	San Diego	25,159
Dartmouth College	University	White River Junction	126,945
Depuy Spine, Inc.	Private	Milwaukee	68,700

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
Disabled American VeteransTrust	Private	Loma Linda	25,000
Disabled American VeteransTrust	Private	San Antonio	35,000
Donation of equipment	Private	Orlando	110,458
Draper	Private	Tampa	25,000
Duchenne Parent Project	Private	Palo Alto	150,536
Duke Clinical Research Institute	Private	Minneapolis	92,518
Duke Corp.	Private	Dallas	77,950
Duke Corporate	Private	Richmond	26,600
Duke Medical Center	Private	Loma Linda	43,100
Duke University	University	Bedford	30,000
Duke University	University	Denver	59,000
Duke University	University	Durham	424,557
Duke University	University	Los Angeles	63,400
Duke University	University	Louisville	34,100
Edwards Lifesciences	Private	San Antonio	28,106
Elan Pharmaceuticals	Private	Seattle	87,008
Electro Medical Systems	Private	Boston	70,000
Eli Lilly	Private	Bedford	115,498
Eli Lilly & Co.	Private	Albuquerque	167,978
Eli Lilly & Co.	Private	Reno	29,880
Eli Lilly & Co.	Private	Seattle	103,785
Emory University	University	Atlanta	290,194
Ethicon Endo-Surgery	Private	Cincinnati	232,500
Evert Foundation	Private	Minneapolis	25,000
FAMRI	Private	Charleston	298,375
Fanconi Anemia	Private	Portland	49,000
Fidelity Foundation	Private	Palo Alto	158,830
Flexuspine	Private	Hines	48,816
Flight Attendant Medical Research Inst.	Private	Los Angeles	108,500
Flight Attendant Medical Research Inst.	Private	Philadelphia	108,500
Forest Laboratories, Inc.	Private	Los Angeles	28,737
Forest Laboratries, Inc.	Private	Palo Alto	37,383
Forest Research Institute	Private	Columbia, MO	74,750

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
Forest Research Institute	Private	Omaha	39,141
Forest Research Institute	Private	San Diego	37,439
Foundation for NIH	Private	Hines	99,150
Fred Hutchinson Cancer Research Center	Private	Columbia, MO	33,306
Friedreich's Ataxia Research Alliance	Private	Albany	63,700
Friends Research Institute	Private	San Diego	139,300
Gates Foundation	Private	Baltimore	671,322
Gates Foundation	Private	Palo Alto	100,000
GE Healthcare	Private	Baltimore	125,084
Geistlich	Private	Boston	219,925
Genetian AS	Private	San Francisco	30,100
George & Lisa Etheridge	Private	Salt Lake City	50,000
Gilead Sciences, Inc.	Private	Los Angeles	245,769
Gilead Sciences, Inc.	Private	Richmond	31,926
Gilead Sciences, Inc.	Private	San Francisco	29,231
Gilead Sciences, Inc.	Private	San Juan	38,554
Glaucoma Foundation	Private	Kansas City	30,000
Glaxo Smith Kline	Private	Boston	75,085
Glaxo Smith Kline	Private	Bronx	45,219
Glaxo Smith Kline	Private	Charleston	40,837
Glaxo Smith Kline	Private	Dallas	54,281
Glaxo Smith Kline	Private	Denver	96,306
Glaxo Smith Kline	Private	Gainesville	148,861
Glaxo Smith Kline	Private	Hines	318,497
Glaxo Smith Kline	Private	Kansas City	58,039
Glaxo Smith Kline	Private	Long Beach	75,503
Glaxo Smith Kline	Private	Los Angeles	102,211
Glaxo Smith Kline	Private	Palo Alto	51,452
Glaxo Smith Kline	Private	Phoenix	42,592
Glaxo Smith Kline	Private	Richmond	102,748
Glaxo Smith Kline	Private	Seattle	72,653
Glaxo Smith Kline	Private	Sepulveda	107,084
Glaxo Smith Kline	Private	Tucson	58,993

	2040		
	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
GlaxoSmithKline Pharmaceuticals	Private	Bay Pines	138,485
Gojo Industries	Private	Hines	48,745
Goodman, Inc.	Private	San Antonio	27,435
GSK	Private	San Diego	85,685
Hamilton Health Sciences	Private	Atlanta	133,750
Hamilton Health Services	Private	Long Beach	63,530
Harris Methodist Foundation	Private	Dallas	53,000
Harvard Medical School	University	Columbia, MO	233,870
Harvard University	University	Boston	65,333
Health Foundation of South Florida	Private	Miami	30,000
Hennepin Faculty Associates	Private	Minneapolis	29,605
Henry Jackson Foundation	Private	Denver	33,304
Hoffman- La Roche	Private	Long Beach	68,085
Hoffman- La Roche	Private	Richmond	169,979
Hoffman- La Roche	Private	Tucson	46,238
Hoffmann-LaRoche Inc.	Private	Bronx	39,930
Hope for Depression Foundation	Private	Bronx	55,000
IAVI	Private	San Diego	600,181
ICF Consulting Holdings, Inc.	Private	White River Junction	45,600
Icon Clinical Research, Inc.	Private	Kansas City	91,892
Icon Clinical Research, Inc.	Private	Long Beach	44,399
Indian Trail Charitable Foundation	Private	Miami	109,250
InfraReDx, Inc.	Private	Dallas	112,160
Ingenix	Private	Pittsburgh	87,000
Ingenix	Private	Tucson	38,520
Inspire Medical Systems	Private	Detroit	32,100
Intercept Pharma	Private	Richmond	33,907
Intercept Pharma	Private	San Diego	107,920
Intercytex	Private	Martinez	33,442
International Essential Tremor Foundation	Private	Los Angeles	25,000
ISOA	Private	San Diego	80,228
Jain Foundation, Inc.	Private	Palo Alto	117,823
James & Jesse Scott Fund	Private	San Diego	60,439

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
James K. Brown	Private	San Francisco	40,000
Joan's Legacy	Private	San Diego	49,306
Johnson & Johnson	Private	Atlanta	29,875
Johnson & Johnson	Private	Hines	135,528
Johrei Institute	Private	Tucson	184,800
Jon Green	Private	Martinez	56,000
Journal of International Neuropsychology	Private	Albuquerque	39,117
Junvenile Diabetes Research Foundation	Private	San Francisco	110,285
Junvenile Diabetes Research Foundation	Private	Seattle	96,607
Kendle	Private	Los Angeles	31,351
Kinetics Foundation	Private	San Francisco	29,937
Kirin	Private	Los Angeles	53,028
Kou-Chang Chen	Private	Sepulveda	100,000
Lanx, LLC	Private	Sepulveda	54,434
Larry L. Hillblom Foundation	Private	Palo Alto	60,000
Life Raft Group	Private	Portland	200,000
Lifecell Corporation	Private	Baltimore	51,333
Lifecell Corporation	Private	Boston	52,653
Loma Linda University Medical Center	Private	Loma Linda	399,260
Maas BioLab, LLC	Private	Albuquerque	27,411
March of Dimes	Private	Palo Alto	125,969
Market Strategies	Private	Bay Pines	30,000
Market Strategies	Private	Bronx	30,000
Market Strategies	Private	Minneapolis	25,000
Mass College of PharmacySciences	University	Boston	51,000
Mayo Foundation	Private	Minneapolis	27,204
MD Anderson Cancer Center	Private	Albuquerque	34,150
MD Biosciences, Inc.	Private	Memphis	115,100
MDA Muscular Dystrophy Association	Private	Loma Linda	65,089
Medical University of South Carolina	University	Albuquerque	534,161
Medicine for Malaria Venture	Private	Portland	299,297
Medivation	Private	Seattle	72,928
Medpace	Private	Salem	26,361

	2010		
Non-Oos-Franking Courses - 4051/		VARIO ASSILI-4	A
Non-Gov. Funding Sources >\$25K	Type	VAMC Affiliate	Amounts
Medtronic Inc.	Private	Richmond	39,800
Medtronic Vascular	Private	Dallas	60,430
Medtronics	Private	Los Angeles	311,138
Melanoma Treatment Alliance	Private	San Francisco	50,000
Merck	Private	Baltimore	164,117
Merck	Private	Boston	66,575
Merck	Private	Dallas	54,846
Merck	Private	Hines	103,933
Merck	Private	Milwaukee	29,309
Merck	Private	Minneapolis	33,998
Merck & Co.	Private	Indianapolis	31,526
Merck & Co.	Private	Seattle	113,473
Merck & Co. Inc.	Private	San Francisco	49,190
Merck & Co. Inc.	Private	West Haven	2,925,938
Merck & Co., Inc.	Private	Asheville	44,743
Merck & Company Research Labs	Private	Richmond	46,102
Merck Sharp & Dohme Corporation	Private	Richmond	31,197
Merck-MSP Distribution Service	Private	Atlanta	98,460
Michael J. Fox Foundation	Private	San Francisco	132,288
Midwestern University	University	Phoenix	41,100
Millenium	Private	Boston	62,325
MPEX Pharm, Inc	Private	Buffalo	35,460
MPEX Pharm, Inc	Private	Long Beach	33,391
Muscular Dystrophy Association	Private	Palo Alto	118,750
Nanosphere	Private	San Diego	104,240
NARSAD	Private	Los Angeles	29,658
NARSAD	Private	Philadelphia	30,069
National Ataxia Foundation	Private	Albany	30,000
National Fallen Firefighters Foundation	Private	White River Junction	62,000
National Hospital	Private	Los Angeles	30,000
National Multiple Sclerosis Society	Private	Los Angeles	175,680
National Multiple Sclerosis Society	Private	Salt Lake City	126,782
Neurosurgery Research & Education	Private	San Francisco	40,000

	2010		
Non-Gov. Funding Sources >\$25K	Type	VAMC Affiliate	Amounts
New England Research Institute	Private	Boston	26,549
New England Research Institute	Private	Minneapolis	73,900
Northwest Collaborative Care	Private	Seattle	42,996
Novartis	Private	Atlanta	175,171
Novartis	Private	Boston	107,433
Novartis	Private	Brooklyn	75,667
Novartis	Private	Cincinnati	25,000
Novartis	Private	Columbia, SC	30,450
Novartis	Private	Hines	91,322
Novartis	Private	Kansas City	78,321
Novartis	Private	Long Beach	75,047
Novartis	Private	Memphis	28,562
Novartis	Private	Miami	28,491
Novartis	Private	Milwaukee	28,014
Novartis	Private	Omaha	44,990
Novartis	Private	Reno	125,649
Novartis	Private	Richmond	89,588
Novartis	Private	San Diego	2,486,948
Novartis	Private	Tampa	50,000
Novartis	Private	Tucson	227,060
Novartis	Private	Northport	155,412
Novo Nordisk	Private	Atlanta	239,990
Novo Nordisk	Private	Long Beach	60,991
Novo Nordisk	Private	Northport	62,341
NPS Pharmaceuticals, Inc.	Private	San Francisco	82,195
NSABP	Private	San Juan	279,190
Nuon	Private	Boston	122,900
Ohio State University	University	Oklahoma City	29,700
Oklahoma Center for the Advancement	Private	Oklahoma City	45,000
Olive View	Private	Los Angeles	69,099
Oncomethylome	Private	Durham	29,521
On-X Life Technologies, Inc.	Private	Tucson	120,454
Orasi Medical	Private	Minneapolis	45,208

	2010		
Non-Gov. Funding Sources >\$25K	Type	VAMC Affiliate	Amounts
Orsense Ltd.	Private	Milwaukee	30,431
Ossur	Private	Miami	69,000
Oxford	Private	Boston	86,548
P2D	Private	Los Angeles	25,951
Pacific Health Research Institute	Private	Honolulu	601,886
PAIRE	Private	Durham	48,809
Pamlab LLC	Private	Omaha	31,031
Pamlab LLC	Private	San Diego	39,560
Paracor Medical, Inc.	Private	Minneapolis	30,049
Paralyzed Veterans of America	Private	Hines	86,648
Parexel	Private	Kansas City	56,480
Parexel	Private	Loma Linda	113,969
Parexel	Private	Long Beach	85,370
Parexel	Private	Los Angeles	137,405
Parexel International LLC	Private	Durham	43,275
Parexel International LLC	Private	Tucson	50,503
Partners	Private	Boston	245,750
Partners	Private	Little Rock	31,115
Partners	Private	Los Angeles	42,655
Partners	Private	San Juan	31,220
Partners for BWH	Private	Long Beach	25,500
Partners Healthcare	Private	Portland	45,030
Partners Healthcare System	Private	Minneapolis	97,560
Partners Healthcare System	Private	Richmond	39,875
Pfizer	Private	Cleveland	100,000
Pfizer	Private	Detroit	49,577
Pfizer	Private	Los Angeles	86,001
Pfizer	Private	Louisville	34,000
Pfizer	Private	Palo Alto	247,534
Pfizer	Private	Providence	71,043
Pfizer	Private	San Antonio	33,528
Pfizer	Private	Seattle	28,392
Pfizer	Private	West Haven	39,432

	2010		
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts
Pfizer, Inc.	Private	Houston	30,176
Pfizer, Inc.	Private	Miami	81,000
Pharmanet	Private	Kansas City	78,420
Philips Medical Systems	Private	Baltimore	90,000
Pittsburgh Aids Task Force	Private	Pittsburgh	37,019
PLx	Private	Dallas	72,798
Pneuma Pharmaceuticals	Private	San Antonio	49,167
Portland VA Research Foundation	Private	Long Beach	125,000
PPD Development	Private	Kansas City	79,506
PPD Development	Private	Loma Linda	33,808
PPD Development	Private	Minneapolis	27,389
PPD Development	Private	San Juan	25,103
Primary Care Health Services Inc.	Private	Pittsburgh	54,828
Proctor & Gamble	Private	Cincinnati	131,889
Prometic Life Sciences	Private	Baltimore	423,045
Psoriasis Foundation	Private	San Diego	38,277
Quark Pharmaceuticals	Private	Indianapolis	50,000
Quintiles	Private	Clarksburg	90,288
Quintiles	Private	Kansas City	119,618
Quintiles	Private	Long Beach	37,514
Quintiles	Private	Los Angeles	168,170
Quintiles	Private	Martinez	50,698
Quintiles	Private	Minneapolis	110,210
Quintiles	Private	Pittsburgh	49,209
Quintiles	Private	Richmond	152,575
Quintiles Inc.	Private	Denver	258,336
Quintiles, Inc.	Private	Cincinnati	41,648
Quintiles/Innovex	Private	Loma Linda	31,516
Reata Pharmaceuticals	Private	Salem	25,863
Regenesis Biomedical Inc.	Private	Long Beach	129,904
Repligen	Private	Bedford	67,751
Research Inc.	Private	Atlanta	182,597
Research Inc.	Private	Brooklyn	140,846

2010						
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts			
Research Inc.	Private	Charleston	54,778			
Research Inc.	Private	Phoenix	152,207			
Research Incorporated	Private	Jackson	152,960			
Research, Inc.	Private	Little Rock	64,698			
Respironics, Inc.	Private	Gainesville	35,000			
Resverlogix Corp.	Private	Palo Alto	159,234			
Ridgefield Foundation	Private	Bronx	60,000			
Robert Atkins Foundation	Private	Durham	41,250			
Robert Wood Johnson Foundation	Private	Boston	54,316			
Robert Wood Johnson Foundation	Private	Los Angeles	60,131			
Robert Wood Johnson Foundation	Private	Palo Alto	320,975			
Robert Wood Johnson Foundation	Private	Sepulveda	102,108			
Roche	Private	Gainesville	33,377			
Roche Diagnostics	Private	Albuquerque	450,000			
Roche Diagnostics	Private	Tucson	39,453			
Salix	Private	Richmond	216,778			
Samueli Institute	Private	Philadelphia	35,381			
Sanofi Aventis	Private	Phoenix	75,828			
Sanofi Aventis	Private	Salem	43,458			
Sanofi Aventis	Private	Tucson	40,205			
Sanofi-Adventis U.S., Inc.	Private	Loma Linda	169,590			
Sanofi-Adventis U.S., Inc.	Private	Long Beach	25,490			
Santofi-Adventis	Private	Bedford	66,880			
Sanuwave	Private	Long Beach	25,021			
Sanuwave Services LLC	Private	Tucson	46,014			
Savient Pharmaceuticals, Inc.	Private	Birmingham	25,000			
SC Liver Research Consortium	Private	Richmond	44,406			
SC Liver Research Consortium	Private	San Francisco	87,500			
Schering	Private	Gainesville	32,300			
Schering Co.	Private	San Diego	73,350			
Schering Plough	Private	Iowa City	51,703			
Schering Plough	Private	Kansas City	59,731			
Schering-Plough	Private	Long Beach	1,007,001			

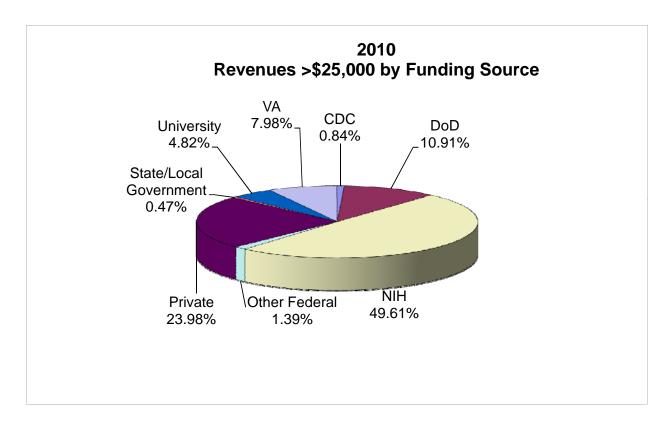
2010						
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts			
Schering-Plough	Private	Milwaukee	104,517			
Schlering Sales Corporation	Private	Richmond	253,582			
Schwarz Biosciences Inc.	Private	Richmond	85,014			
Scios, Inc.	Private	Minneapolis	71,500			
Sepracor Inc.	Private	Sepulveda	71,473			
Sierra Nevada Corp.	Private	Los Angeles	48,678			
Sinucare	Private	Philadelphia	25,000			
SomaLogic	Private	San Francisco	60,000			
Somanetics	Private	Durham	43,080			
Source MDx	Private	Durham	32,780			
Southwest Oncology Group	Private	Albuquerque	297,524			
Spinal Kinetics	Private	Hines	78,106			
Spine Wave	Private	Hines	129,354			
St. Jude Medical	Private	Minneapolis	108,880			
St. Jude Medical	Private	Tucson	34,980			
Stanford University	University	Palo Alto	317,326			
Stemnion, Inc.	Private	Bay Pines	201,660			
Synteract	Private	Durham	63,065			
Synthes Spine	Private	Hines	167,523			
Tactile Systems	Private	Tucson	25,088			
Takeda Pharmaceuticals	Private	Cleveland	73,219			
Takeda Pharmaceuticals	Private	Los Angeles	100,000			
Takeda Pharmaceuticals	Private	Palo Alto	34,062			
Takeda Pharmaceuticals	Private	Portland	61,538			
Takeda Pharmaceuticals	Private	San Diego	90,968			
Takeda Pharmaceuticals	Private	Seattle	142,116			
Terumo	Private	Boston	214,441			
Terumo Cardiovascular Systems	Private	Long Beach	36,250			
TEVA Neuroscience	Private	Portland	49,105			
TEVA Neuroscience	Private	Salt Lake City	52,148			
The Emmes Group	Private	Albuquerque	107,674			
The General Hospital Corp.	Private	San Francisco	70,680			
The Scan Foundation	Private	Sepulveda	306,199			

2010						
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affiliate	Amounts			
The University of Michigan	Private	Ann Arbor	71,090			
Thrasos, Inc.	Private	Indianapolis	34,900			
Tibotec Therapeutics Clinical Affairs	Private	Dallas	51,500			
Tickets for Charity, LLC	Private	San Francisco	33,433			
Tissue Repair Company	Private	Bay Pines	43,333			
Tori Thomas Donation	Private	Albuquerque	143,000			
Transtimulation Research Inc.	Private	Oklahoma City	100,000			
TRDRP	Private	San Diego	456,335			
Trillium Therapeutics	Private	Baltimore	76,571			
U.S. Biotest, Inc.	Private	Tucson	26,368			
United Biosource	Private	Boston	30,000			
United Therapeutics	Private	Los Angeles	148,512			
University of British Columbia	University	Albuquerque	300,002			
University of California	University	San Juan	67,601			
University of California - San Diego	University	San Francisco	300,128			
University of California - San Diego	University	San Francisco	114,115			
University of California - San Francisco	University	San Francisco	55,758			
University of Chicago	Private	Buffalo	32,288			
University of Chicago	University	Minneapolis	56,136			
University of Cincinnati	University	Cincinnati	225,608			
University of Connecticut	University	Atlanta	71,107			
University of Florida	University	Gainesville	81,479			
University of Miami	University	Atlanta	79,120			
University of Michigan	University	Albuquerque	211,495			
University of Minnesota	University	Minneapolis	123,466			
University of Missouri	University	Columbia, MO	21,420			
University of Nebraska Medical Center	University	Omaha	201,373			
University of New Mexico	University	Albuquerque	243,454			
University of North Carolina	Private	West Haven	78,137			
University of North Carolina	University	San Francisco	34,226			
University of North Carolina at Chapel Hill	University	Albuquerque	28,030			
University of North Carolina at Chapel Hill	University	Columbia, MO	83,380			
University of Pennsylvania	University	Gainesville	56,314			

	2010			
Non-Gov. Funding Sources >\$25K	Туре	VAMC Affili	ate	Amounts
University of South Dakota School of Med.	University	Sioux Falls		79,572
University of Texas, Health Science Center	University	Albuquerque		200,003
USF Conferences	University	Tampa		339,596
VA Connecticut Res. & Ed. Foundation	Private	Durham		206,034
VA Connecticut Res. & Ed. Foundation	Private	Hines		97,062
VA Connecticut Res. and Ed. Foundation	Private	Ann Arbor		112,251
VA Connecticut ResearchFoundation	Private	Minneapolis		276,803
VA Connecticut ResearchFoundation	Private	Seattle		93,616
VACREF	Private	San Diego		107,107
VACREF	Private	Tampa		126,963
Vandeventer Place Research Foundation	Private	Seattle		61,743
Veridex	Private	Durham		47,677
Vertex Pharmaceutical Inc.	Private	San Francisco		25,539
Vertex Pharmaceutical Inc.	Private	Syracuse		183,275
Virginia Commonwealth University	University	Richmond		71,670
ViroPharma Incorporated	Private	Portland		64,358
W.L. Gore & Associates Co.	Private	Loma Linda		48,000
Widgeon Point Charitable Foundation	Private	Seattle		135,000
Wounded Warrior Project	Private	Boston		233,302
Wyeth Laboratories	Private	Tucson		91,840
Zentaris	Private	Miami		110,000
Zymogenentics	Private	Miami		57,790
ZymoGenetics	Private	Houston		44,078
Current year 2010 total			Total \$	58,822,484
Prior year 2009 total			\$_	58,895,650
Percent decrease from prior year			Ī	-0.12%

2010 NPC Annual Report to Congress
Exhibit 6.4 - Revenues Greater than \$25K by Funding Source Table and Pie Chart

	2010	2009		%
	Revenues >	Revenues >	Increase	Increase
Туре	\$25,000	\$25,000	(Decrease)	(Decrease)
CDC	1,871,110	5,905,224	(4,034,114)	-68.31%
DoD	24,329,305	20,310,964	4,018,341	19.78%
NIH	110,673,106	85,667,060	25,006,046	29.19%
Other Federal	3,106,168	1,911,818	1,194,350	62.47%
Private	53,492,072	56,038,809	(2,546,737)	-4.54%
State/Local Government	1,048,073	3,134,107	(2,086,034)	-66.56%
University	10,752,247	11,386,962	(634,715)	-5.57%
VA	17,792,871	18,307,778	(514,907)	-2.81%
Total	\$223,064,952	\$202,662,722	\$20,402,230	10.07%



# 2010 NPC Annual Report to Congress Exhibit 7.1 - Payees Greater than \$50K Summary by Affiliated VAMC

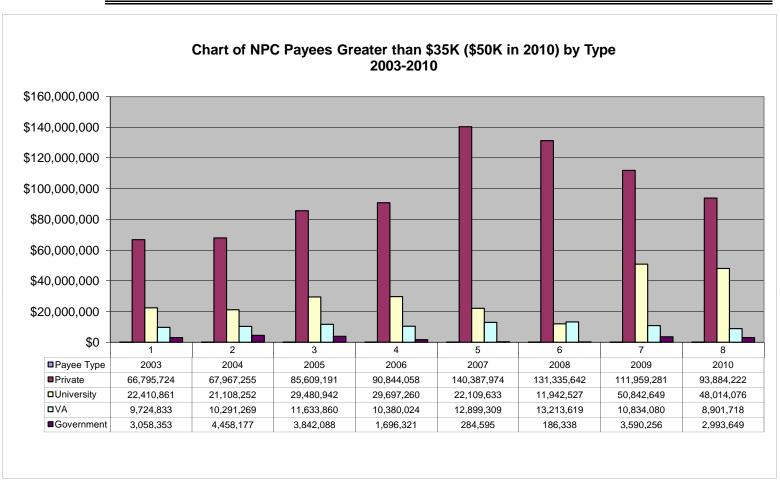
	VAMC Affiliates		2010 Payees > \$50,000
1.	Albany	\$	58,004
2.	Albuquerque	•	11,129,325
3.	Ann Arbor		494,288
4.	Asheville		0
5.	Atlanta		10,441,281
6.	Augusta		72,136
7.	Baltimore		5,810,419
8.	Bay Pines		532,584
9.	Bedford		565,563
10.	Birmingham		0
11.	Boston		3,465,250
12.	Bronx		187,773
13.	Brooklyn		399,900
14.	Buffalo		52,000
15.	Charleston, SC		426,348
16.	Chicago		324,781
17.	Cincinnati		249,375
18.	Clarksburg		0
19.	Cleveland		1,101,152
20.	Columbia, MO		340,659
21.	Columbia, SC		72,600
22. 23.	Dallas		555,044
23. 24.	Dayton Denver		0 932,903
24. 25.	Detroit		932,903
26.	Durham		868,667
27.	East Orange		1,311,398
28.	Fort Meade		0
29.	Gainesville		339,515
30.	Hines		3,034,954
31.	Honolulu		588,808
32.	Houston		78,634
33.	Huntington		0
34.	Indianapolis		59,250
35.	Iowa City		342,954
36.	Jackson		0
37.	Kansas City		672,878
38.	Lexington (Inactive)		0
39.	Little Rock		321,805
40.	Loma Linda		1,858,045
41.	Long Beach		2,497,796
42.	Los Angeles		6,709,802
43.	Louisville		0
44.	Martinez/Sacramento		427,083

# 2010 NPC Annual Report to Congress Exhibit 7.1 - Payees Greater than \$50K Summary by Affiliated VAMC

		2010
	VAMC Affiliates	Payees > \$50,000
45.	Memphis	1,983,788
46.	Miami	445,171
47.	Milwaukee	39,405
48.	Minneapolis	250,225
49.	Montrose	0
50.	Mountain Home	0
51.	Nashville	271,262
52.	New Orleans	0
53.	Northport	0
54.	Oklahoma City	54,735
55.	Omaha	52,279
56.	Orlando	0
57.	Palo Alto	9,014,059
58.	Philadelphia	443,248
59.	Phoenix	619,839
60.	Pittsburgh	809,720
61.	Portland	1,579,914
62.	Providence	0
63.	Reno	169,920
64.	Richmond	1,428,086
65.	Salem	330,659
66.	Salisbury	0
67.	Salt Lake City	995,600
68.	San Antonio	418,196
69.	San Diego	19,219,922
70.	San Francisco	40,006,537
71.	San Juan	63,822
72.	Seattle	9,024,528
73.	Sepulveda	1,928,723
74.	Shreveport	0
75.	Sioux Falls	0
76.	St Louis	61,743
77.	Syracuse	68,114
78.	Tampa	208,449
79.	Temple	124,202
80.	Tucson	1,238,795
81.	Tuscaloosa	1,418,886
82.	Washington	2,258,978
83.	West Haven	2,637,409
84.	White River Junction	304,477
		\$ 153,793,665

# 2010 NPC Annual Report to Congress Exhibit 7.3 - Payees Greater than \$35K (\$50K in 2010) by Type Historical Table and Bar Chart

Payee Type	<u>2003</u>	2004	<u>2005</u>	<u>2006</u>	<u>2007</u>	2008	2009	<u>2010</u>
Private	66,795,724	67,967,255	85,609,191	90,844,058	140,387,974	131,335,642	111,959,281	93,884,222
University	22,410,861	21,108,252	29,480,942	29,697,260	22,109,633	11,942,527	50,842,649	48,014,076
VA	9,724,833	10,291,269	11,633,860	10,380,024	12,899,309	13,213,619	10,834,080	8,901,718
Government	3,058,353	4,458,177	3,842,088	1,696,321	284,595	186,338	3,590,256	2,993,649
Totals	\$101,989,771	\$103,824,953	\$130,566,081	\$132,617,663	\$175,681,511	\$156,678,126	\$177,226,266	\$153,793,665



## VAMC / 2010 Major Accomplishments

#### Albany:

ARI Principal Investigator Arnulf Koeppen was awarded an NIH R01 grant. This is the first new NIH R01 grant awarded to an ARI investigator in over five years.

ARI continues to expand its participation in new clinical trials with multiple pharmaceutical companies. It has also established subcontracts with other institutions, such as Duke University, on NIH supported clinical trials.

ARI has increased the number of grant applications with other local research organizations including the Albany Medical College, University at Albany, Albany College of Pharmacy, Rensselaer Polytechnic Institute, and the Wadsworth Center of the NYS Department of Health.

### Albuquerque:

Recruitment grants for senior medical investigators.

Bridge funding for senior medical investigators.

Facilitated VA research education and training.

Provided statistical analysis for development of research studies.

Provided repair and maintenance for VA research equipment.

Provided administrative support for VA research program.

Support of preparation of regulatory documents required for biomedical research.

Provided financial support for computers, equipment, travel, and professional development for VA research.

#### Ann Arbor:

Provided bridge funding.

Provided equipment matching funds.

Provided partial salary support for IRB Coordinator.

Provided salary support for reseach office intermittent employee.

#### Asheville:

For the first industry sponsored study in which we participated in many years, we became the highest patient accrual site in North America. The board focused on providing training for the new Executive Director, taking advantage of all the NAVREF sponsored training activities, as well as, several local training courses for non-profit managers.

AMREC converted its accounting system from a costly system in which everything was done by an outside accounting firm to in-house use of the QuickBooks accounting system. This reduced administrative costs which assuring better internal control.

We hired our first full-time employee, a Study Coordinator.

#### Atlanta:

Provided support in the amount of \$300,000 to renovate and upgrade VA research infrastructure.

Provided staffing and training support to VA to help cover expenses associated with research and compliance regulatory issues.

### **VAMC / 2010 Major Accomplishments**

Provided seed money start-up grants to develop VA researchers.

Provided recruitment packages to talented scientists in an effort to enhance the research program at the VA medical center.

### Augusta:

ABRC provided salary support for the services of a director for the VA animal program.

We sponsored two posters to encourage participation in and support for the national VA Research Week.

ABRC was approved for participation as a charity in the 2010 Central Savannah River Area combined federal campaign.

We donated computer equipment fot eh VAMC for use by VA researchers.

#### **Baltimore:**

BREF provided equipment maintenance, salary supportfor animal care technicians, and testing for the animal facility.

BREF provided funding for supplies and equipment used in the VA medical media department. In addition, salaries for two full-time employees were supported to provide posters and other media that enhance investigator research presentations at national and international meetings.

BREF awarded four pilot grants to junior investigators. These one-year grants are to develop preliminary data to support a submission for VA or BREf administered funding.

BREF provided funding for one full-time VA Clinical Research Compliance Officer and one full-time VA Assistant Research Compliance Officer.

VA Maryland Health Care System was one of the sites chosen by Merck & Company to conduct several studies that let to the commercialization of Zostavax, a vaccine for shingles, the painful infection cause by the chickenpox virus. BREF managed those studies. The success in the shingles study in people 60 and older led to the currently on-going study involving those 50-59.

BREF administered funding for the VA Maryland Health Care System site for the Action to Control Cardiovascular Risk in Diabetes Trial. This important, large clinical trial, ongoing for nearly ten years, studied adults with type 2 diabetes who are at risk for cardiovascular disease.

BREF is administering funds for a multi-center international study, Etiology of Diarrheal Disease in Infants and Young Children in Developing Countries. Grant funding is provided by the Bill and Melinda Gates Foundation.

BREF is managing a project designed to idenfity and develop mechanisms for the removal of prions from the human blood supply and from products derived from human blood and/or animal proteins. Prions are infectious agents responsible for the transmissible spongiform encephalopathies in a variety of mammals (mad cow disease, chronic wasting disease in deer and elk, and Cruetzfeldt-Jakob disease in humans.)

BREF is also managing a large variety of clinical trials designed to improve the health of Veteran patients with a variety of illnesses, including AIDS, infections with antibiotic resistant bacteria, drug abuse, chronic back pain, hernias, hemodynamic instability, and kidney disease.

#### **Bay Pines:**

## VAMC / 2010 Major Accomplishments

Provided salary support for a part-time Pharmacy Technician in the Investigational Drug Pharmacy.

Provided the salary support for the Administrator for the Institutional Review Board.

Provided a part-time Animal Caretaker for weekend and holiday staffing at the VMU.

Provided an Administrative Assistant for support of all research and development committees.

Provided bridge funding for a VA investigator to retain his laboratory technician.

#### Bedford:

Provided NPC services to the Manchester VAMC to support its research program since it doesn't have its own NPC to interface with study sponsors.

Achieved a clean audit management letter from our independent auditors for the year.

Became a designated subcontractor on a SAMHSA award.

Increased our employment by 30%.

increased our total revenues for the year by 14% over the previous year.

### Birmingham:

VISTAR provided direct support for the Birmingham VAMC's Institutional Review Board.

#### **Boston:**

Supported BVARI's research mission by negotiating 15 CRADAs, submitting 61 federal grant applications, and 13 applications for foundation awards with a 40% overall success rate in extramural research.

Formulated a five-year Strategic Plan focusing on increasing efficiency in the following areas: financial reporting, increased knowledge, business support services, and data management with the ultimate goal of increasing our service to Veterans by advancing quality.

Donated 36% of total potential revenue to the VA by waiving or reducing our indirect costs on certain clinical trials, non-federal grants, educational projects, intergovernmental personnel agreements, and subject fee payments.

Mentored new and junior investigators in preparing and writing grants. As an example, BVARI supported 2010 pharmacy residents with their first ASHP Foundation submissions, none of which was awarded.

Supported VA research by providing financial support for the Institutional Review Board and salary support, facility renovations, and equipment maintenance for the Animal Research Facility.

Competitively recruited highly-skilled research personnel by expanding employee benefits, including a 403(b) plan with employer matching, immediate vesting upon enrollment, and independent financial advisor services. Also provided an employee assistance program, life insurance, short-term and long-term disability insurance, accidental death and dismemberment insurance, flexible health spending accounts, and other benefits.

Provided support to New England Adaptive Sports by hosting a fundraising golf tournament and soliciting Combined Federal Campaign funds on their behalf. These funds were used to purchase modified sports equipment for Veteran's physical and psychological rehabilitation and to provide travel arrangements for disabled Veterans to events.

### **VAMC / 2010 Major Accomplishments**

Created an innovation plan, submitted and was awarded a grant to support a process to realign the current business processes associated with current and future core research facilities. The aim of this plan is to develop an enterprise architecture consisting of administrative tools including a cost recovery system, standardized operating guidelines, and a marketing plan for research core facilities at VA Boston Healthcare System.

Created a task force to specifically identify and implement cost savings measures utilizing greater efficiency through the use of technology, streamlined processes and outsourcing.

BVARI has provided support and partnered with the VA Boston Healthcare System e-RD (electronic research and development) initiative to build an online intranet portal comprised of sites, document/form libraries, lists and workflows. It can best be described as an online office to entirely replace the typical paper workflow and drastically improve efficiency, wait-time, acessibility, and communication used in research administration. Examples of processes that our workflows revolve around are credentialing of research staff, research study management to include the committees' (IRB, Safety, IACUS, R&D) reviews and approvals processes. The ultimate aim is to replace all paper with dynamically rendered and digitally signed forms, and to replace all of manual VA's workflows with electronic ones.

#### Bronx:

Sponsored Annual Research Day which was a full day of presentations to the VAMC staff and the public about the current research efforts underway at the VAMC.

Sponsored a Parkinson's Day Awareness event for patients, caregivers, and staff to raise awareness ov the disease and other movement disorders.

Sponsored a series of geriatric conferences to help address the needs of the aging population.

# Brooklyn:

Supported and funded IRB functions.

Supported and funded Research Day at VAMC.

Funded Xerox copier for the VAMC Research Department.

Supported with time and effort any research related function that needed help.

### **Buffalo:**

Provided support for Administrative Officer to attend the Society of Research Administration Annual Meeting.

Provided support for service contracts on research equipment for the facility, as well as, shipping materials.

Assisted a new investigator by providing coordinator support for two new PI-initiated trials.

Updated and implemented new internal controls policies and procedures.

# **Charleston, SC:**

Total revenue for the fiscal year ended September 30, 2010 topped \$1 million for the first time since CRI was incorporated in 1997. Clinically trained and administrative personnel assist investigators with research studies by working directly with patients enrolled in studies

## VAMC / 2010 Major Accomplishments

or with the data collected from studies. CRI hires research staff directly or reimburses Medical University of South Carolina for an employee's time spent working on CRI administered studies. When CRI hires employees, it provides payroll services including direct deposit, state and federal tax filing, and leave tracking. When MUSC is reimbursed, CRI provides bookkeeping and other services. CRI has experienced rapid growth in human services (from five employees in 2007 to 19 in 2010). In addition to the Executive Director, CRI employed ten full-time and eight part-time employees that were hired to assist VA investigators with their research studies. CRI also reimbursed MUSC for salaries of seven employees who worked on CRI administered studies in 2010.

- In order to encourage students' participation in medical research involving Veterans, CRI sponsored awards, provided judging criteria, and participated as a table top exhibitor in the 2010 Medical University of South Carolina Student Research Day. Students submitted 210 poster and oral abstracts. Of these, 39 included a VAMC mentor and an affiliation with the Charleston VAMC making them eligible for Ralph H. Johnson VA Medical Center Student Research Awards. All eligible entrants participated on the day of the event. This was the fifth year CRI has supported this event. Four panels of three judges each from the VAMC selected the winning entries. Four winners (two for oral presentations and two for poster presentations) were announced at an awards ceremony. The winners received received their awards, plaques, and were recognized in the MUSC newsletter. The remaining eligible entrants received honorable mention certificates. All entrants and their mentors were recognized in the VAMC newsletter. A flyer with pictures of the participants was posted in the research building.
- To further research opportunities for investigators and their staffs, CRI reimburses them for registration fees, abstract submission fees, and travel expenses related to participation in scientific sessions and conferences. In 2010, CRI funded investigators who attended conferences for the American Diabetes Association, Biomedical Reserch on Alcoholism, American Academy of Addiction, American Association for Cancer Research, Research Society on Alcoholism, Diabetes Inititative of South Carolina, American College of Cardiology, American Association for Laboratory Animal Science, American Psychiatric Association and the Society of Internal General Medicine.
- CRI arranges for the purchase of equipment used by investigators for their studies taking place at the VAMC. Equipment purchased by CRI is donated to the VAMC. In 2010, CRI purchased one desktop and one laptop computer. It also purchased bookkeeping, word processing, publishing, and encryption software. Another piece of equipment furnished to the VAMC was freezer used to store samples for a cancer study.

# Chicago (Westside):

Participated as a charity in the annual CFC campaign.

Provided funding to support the annual VA Research Week activities at the VAMC.

Provided funding to support the VAMC's VMU facility.

#### Cincinnati:

Increased the utilization of the Clinical Research Unit and managed finances to achieve a breakeven financial status for the first time in four years.

Changed CFBRE's fiscal year to correspond to the federal fiscal year which resulted in a nine-month fiscal year for 2010. This change

## VAMC / 2010 Major Accomplishments

enables us to better comply with various accountability reports requested by grantors.

Our Executive Director's participation in Cincinnati Clinical Translational Science Award Community Engagement Core Committee has raised the profile of the VAMC and VA research.

For the first time, we have secured a health, life and dental benefits plan for our full-time employees. This will make us more competitive in personnel recruitment.

### Clarksburg:

Continued clinical trial with Boehringer-Ingelheim for atrial fibrillation.

Contnued clinical trial with Daiichi for patients with atrial fibrillation.

#### Cleveland:

Furnished in-kind and financial support for web-based protocol submission and review and monitoring process. This system will greatly benefit research personnel at VA and the academic affiliates.

Supported the AAHRPP accreditation and the human subjects research program.

Finalized our website, which will also host forms needed for R&D committee reviews and monitoring.

Awarded five small grants that provided seed funds to young investigators.

## Columbia, MO:

We developed and implemented a true accrual bookkeeping system which is now in-house and hired an accountant.

We contacted a state legislator who is an Iraq War Veteran about establishing a state trust fund for the three Missouri VA research and education corporations. A bill was introduced in the 2011 legislative session and is expected to pass in 2012.

We have issued a request for proposals for research pilot projects that could lead to larger outside funding. Up to three small seed money awards of \$13,500 may be made.

We have made available mini-grants for biostatistical support for young investigators who may be trying to submit VA grants and who may need additional statistical data support for their projects.

# Columbia, SC:

The Institute hired a new Executive Director.

We were notified of the award of a Department of Defense contract.

We negotiated an indirect cost overhead rate with the Department of Defense.

In collaboration with seven other facilities, we sponsored a seminar for the Institutional Review Board.

#### Dallas:

In 2010, the Dallas VA Research Corporation (DVARC) supported two conferences at its affiliated medical center. They were a Health Services Research Summit and the VISN 17 Frontiers in Cardiovascular Disease Research Symposium. The Health Services Summit

### **VAMC / 2010 Major Accomplishments**

provided an overview of health services research and the integration of it into hospital operations. The goal of the Frontiers in Cardiovascular Disease was to provide an outline of the current status, promise and limitations of the various treatments and diagnostic tests for cardiovascular disease.

DVARC also organized Research Week for 2010. The event emphasized the impact that research has on treating and preventing disease and disability for our nation's Veterans. Activities featured remarks on the future of research, presentations by local investigators on their advances in medical care, as well as, a poster contest for trainees. Also, we acknowledged the hard work and dedication provided to the program by the research team support members (nurses, coordinators, lab techs, administrators, etc.). We honored research investigators who have achieved remarkable successes in their fields and continued to provide support to the local research program for over 40 years. Lifetime achievement awards were made and a Researcher of the Year for 2010 was recognized.

The DVARC board of directors approved the requesting of proposals for DVARC development grants. We received applications from teams of researchers to develop research projects in under represented areas that are important to Veterans. Grant awards were made in early 2011 and will be renewed based on the availability of funding and merit.

DVARC provided funds for space renovation and to purchase new medical equipment in order to strengthen the local research infrastructure.

#### Dayton:

Hired the first employee, a Research Coordinator, in the history of the Foundation and paid for this from study funds.

Started a new study.

Created the position of a volunteer bookkeepter to assist our Treasurer.

#### Denver:

Provided nearly half of the salary support for the IT Specialist. This important position supports the investigators and research groups, VA VA research administration, and DRI's operations.

Provided funding for the VA core microscopy unit that is used by a number of VA researchers.

Provided funding toward the purchase of new core research equipment where matching local funds were required in order to receive funding from VA.

#### Detroit:

Awarded three travel grants to researchers presenting their VA research findings.

Provided support for the annual Research Day.

Paid for annual maintenance contract for computer equipment for the Research Service.

Paid for training for resarch administrative personnel.

#### Durham:

Provided funding to three new researchers for pilot studies.

Awarded a grant from NASA along with four other federal sub-awards.

## **VAMC / 2010 Major Accomplishments**

Expanded our administrative space and staff to include a Grants and Development Assistant.

### **East Orange:**

- In 2010, VBRI's bio-medical research program included research studies in the areas of obesity and diabetes, cholesterol and liver function, post-traumatic stress disorder, and traumatic brain injury and memory function. Studies were funded through four grants from the NIH, one grant from the DoD, and a grant from the State of New Jersey. We also had grants from private industry sponsors.
- VBRI's human studies research program included 80 research studies in the areas of oncology/hematology, infectious disease and antiinfectives, post-traumatic stress disorder, traumatic brain injury, diabetes, urology, vascular disease, vestibular function, nephrology and health outcomes.
- The output of VBRI's bio-medical research studies was 29 publications, abstracts, invited presentations and lectures. In addition, VBRI researchers were on NIH review panels and served as editors to research journals.
- The output of VBRI's human studies research was over 525 patients treated, as well as, 56 publications, abstracts, invited presentations and lectures.

#### Fort Meade:

The pharmacy program is currently starting a new residency program that may provide some revenue enhancement for the Foundation.

#### Gainesville:

- Established a new investigative site for pulmonary studies focused on chronic obstructive pulmonary disease. Leveraged the CRADA templates with two major pharmaceutical sponsors to quick contract for multiple studies.
- Contributed to the favorable outcome from the on-site review by AAHRP. Commended by the auditors for CRADAs and for clinical trials unit staffed by skilled study coordinators who serve multiple studies.

#### Hines:

- The Hines Cooperative Studies Program Coordinating Center (CSPCC) provides biostatistical, data project management and site management support for multi-center randomized clinical trials. It has been in operation since 1972 and has supported studies sponsored by VA, NIH and the private sector. The staff size is 35 and includes biostatisticians, computer programmers, data coordinators, project managers, forms designers, data entry staff and and administrative core group. CSPCC has broad collaborative experience working with investigators in a variety of medical specialties. CSPCC was the center for the Cochlear Implant Study, the Hearing Aid study, and the Hearing Aid follow-up study. The Center also supported the recently completed Electronic Digital Noise Reduction Hearing Aid Trial, the ongoing NIDCD-funded Sudden Sensorineural Hearing Loss Trial and the Long-Term Study of Deep Stimulation for Parkinson's Disease: A Longitudianl Follow-Up.
- The Musculoskeletal Biomechanics Laboratory established in 1980 is a nationally and internationally recognized facility for research and education in orthopaedic biomechanics. The Laboratory occupies more than 1,000 square feet of space in the Edward Hines, Jr. VA Hospital Rehabilitation Research and Development Center, with an additional 1,000 square feet of office space for use by investigators.

## VAMC / 2010 Major Accomplishments

The Laboratory is equipped with facilities for conducting biomechanical investigations on bone and soft tissues. The staff experience in electromechanical instrumentation, designing test fixtures and working with cadavers is valuble expertise in designing and executing research projects. Ove the last several years, research projects in the Biomechanics Laboratory have focused on biomechanical evaluations of implants and instrumentation for degenerative joint disease and fractures, nonoperative treatment of fractures and deformities of the spine, and have made significant contributions to the understanding of the biomechanical behavior of normal and injured joints.

Hypertension plays a major role in kidney disease and yet several fundamental issues of hypertensive renal damage remain unresolved. Using continuous blood pressure measurements by radiotelemetry and blood flow measurements in conscious animals, the proposed investigations in rat models will likely provide important new data and insights regarding the pathogenic importance of individual blood pressure parameters and the real time dynamics of the renal transmission of fluctuating blood pressure. Additionally, the studies will define the mechanisms that are responsible for the impairment of auto regulation that plays a central role in the increased susceptibility of chronic kidney disease patients to hypertensive renal damage. The results of these studies may also suggest novel and/or more optimal treatment strategies.

#### Honolulu:

In July 2010, PHREI assumed additional research contracts and grants and hired additional administrative personnel to assist researchers. The projects that were transferred to PHREI include two high profile cancer screening trials funded by the National Cancer Institute, two epidemiological studies of Parkinson's disease (one with specific attention to pesticides as a risk factor), and two clinical trials with the goal of preventing the progression of Parkinson's disease in individual with early to moderate Parkinson's disease. These research topics are of great importance to Veterans. Parkinson's disease has recently been made "service connected" for those who were exposed to Agent Orange in Viet Nam. Additionally, Veterans who were exposed to Agent Orange or radiation are at high risk for cancer. PHREI staff has assisted the VAPIHCS R&D service with obtaining WOC appointments and necessary credentials for the newly transferred employees and also with completing necessary training.

PHREI was awarded three new grants in 2010. One of the grants is for evaluating telemedicine for PTSD in female Veterans, the second is for evaluating cost-related non-compliance in patients with diabetes, and the third is for evaluating cell phone technology for smoking cessation in Veterans with PTSD.

We expanded our board of directors to include the Dean of the University of Hawaii School of Medicine, the Dean of the University of Hawaii School of Nursing, the CEO of Kamehameha Schools (mission is to educate native Hawaiian youth), a prominent past senior vice president of two banks, and a prominent principal investigator conducting research on PTSD.

The Institute changed its accounting basis from the cash to accrual basis to improve the accuracy and integrity of its financial reporting as required by U.S. generally accepted accounting principles.

#### Houston:

We executed CRADAs and increased our revenue from \$8,000 in 2009 to \$189,000 in 2010.

We set-up our accounting on the nonprofit version of QuickBooks to provide improved financial recording and reporting.

# VAMC / 2010 Major Accomplishments

### **Huntington:**

We successfully completed a multi-site randomized control trial.

### Indianapolis:

Made young investigator awards, two at \$15,000 each and two at \$22,500 each.

Added two new staff members in order to improve our service as a growing NPC.

Doubled revenue for the year and decreased expense by 10%.

### **Iowa City:**

Coordinated with medical media to create a cooperative and unified message regarding our mission to support VA research.

Organized twelve years of financial, administrative, and governance documents for secure storage and retention.

Transferred the payroll function to a low cost outside provider.

Secured source documents for all active accounts and developed a filing system to improve records.

### **Kansas City:**

Added three new clinical trials investigators.

Successfully negotiated nineteen new CRADA's.

Resolved a significant deficiency in our internal controls as reported in last year's independent audit.

#### Little Rock:

Initiated ten new CRADAs.

Started support for NIH grant submissions.

Decreased IRB and R&D Committee review times.

Hired a new Executive Director.

Did not lose money for the first time in seven years.

# Long Beach:

Provided administrative support to the R&D service, including the IRB.

Provided summer stipends to three high school students to introduce them to VA research and to encourage them to consider a career in medical research at a VA upon completion of their post-graduate educations.

Provided statistical assistance for scientific presentations, grants and data analysis.

Provided dry ice for experiments and shipment of specimens.

Provided funds for repair and maintenance contracts on common equipment.'

Paid for off-site secure NARA certified storage of closed clinical trial records.

## **VAMC / 2010 Major Accomplishments**

Provided website for R&D forms and links to resources.

Paid for scientific and editorial pre-review of VA merit award and HIH funded submissions.

Provided development grants for young, unfunded researchers to enable them to test their ideas and to develop pilot data for seeking larger awards form VA and from non-VA funding sources.

Provided development grant for an experienced researcher to enable him to test his novel approach for treating pulmonary diseases in in lieu of stents now being used.

## Los Angeles (Brentwood):

Paid salaries for four IRB regulatory personnel assigned to R&D.

Paid for the renovation of two research laboratories.

Paid for the purchase and installation of a new HVAC system in one research laboratory.

Paid for the entire cost of first year off-site storage for all VA research records and undertook this as an ongoing project for which BBRI will assume all future financial responsibility.

#### Louisville:

Julio Ramirez, M.D., with sponsorship from Pfizer and Covance, continues to be an international contributor in the mangement of ICU patients with HAP concentrating on performance improvement techniques to improve patient outcomes, control the development of resistant organisms, and decrease hospital costs for the treatment of HAP. He is developing a simple tool to evaluate the disease severity and to predict patient outcomes. This project is ongoing and now has about 500 patients in its database.

CRF also facilitates research at the VAMC by providing the Human Studies Sub-committee of the IRB with the resources and staff to accomplish their work. Specifically, CRF provides the community committee members with the information they need.

### Memphis:

Obtained a major DoD award.

Provided start-up funds for a new VA investigator.

Completed NPPO audit.

Travel policy was cited as a "best practice".

#### Miami:

We supported the IRB and the R&D service with three full-time employees which increased the productivity in our research operations.

Dr. Andrew Schally, winner of the 1977 Nobel Prize in Physiology or Medicine, is actively making advances in a wide range of medical research. Most recently, Dr. Schally and his team have demonstrated that GHRH-A can stimulate major recovery of hearts injured by by heart attacks.

Our Enhanced Fitness Program, along with the VA-MOVE program, continues to increase Veterans' awareness of the need to exercise which typically decreases depression and fatigue and provides many other health benefits.

## VAMC / 2010 Major Accomplishments

We have been awarded several NIH grants and sub-awards that will improve the research and education activities we are providing.

#### Milwaukee:

Provided replacement computer equipment to research administration.

Provided partial salary support for research administration personnel working in the research supply office.

Provided travel remimbursement, including registration fees, for Senior IRB Administrator, IRB Coordination and Research Compliance Officers to attent the PRIM&R conference in Nashville.

Provided travel reimbursement and registration fees for the Assitant RCO/Research to atten the HCCA conference in Dallas.

Provided two-thirds salary support for Senior IRB Administrator.

### Minneapolis:

Provided salary support for IRB staff.

Provided salary support for Safety Managers.

Funded internal research grants for investigators.

Financially supported Research Day.

Provided honoraria for IRB and AALAC community committee members.

Facilitated submission and administration of DoD grants.

Developed VA educational and research community forums for staff and the public.

#### **Mountain Home:**

We were successful in obtaining sponsorship from Cubist Pharmaceuticals for a PI-initiated study comparing the use of daptomycin versus vancomycin in patients previously colonized with MRSA who were undergoing elective kneww or hip replacement surgery. The study will enroll approximately 100 patients over a three year period and is being conducted as a multi-site project with the participation of East Tennessee State University, Johnson City Medical Center, and Appalachian Orthopedics.

In order to accomplish the foregoing study, we needed to hire a Clincal Research Coordinator. The up-front funding of half of the total amount allowed us to make this hire. We were extremely fortunate to hire a Coordinator who had been a supervisor CRO and who had several years of experience in regulatory documentation and site monitoring. She has prove to be a valuable asset to the organization. She brought with her many important contacts that have resulted in additional study opportunities for us.

#### Nashville:

Wrote our first policy manual.

Developed a website.

Tagged our assets and documented our assets.

### Northport:

### VAMC / 2010 Major Accomplishments

Reimbursed VA for pharmacy services performed in the course of various research projects.

Provided salary support for seven part-time employees working on various VA research projects.

Provided salary support for a Program Assistant working in the Clinical Research Unit.

Funded travel to professional meetings relevant to key research and training activities.

Provided telephone support and purchased various office supplies for the Clinical Research Unit.

### **Oklahoma City:**

Provided a \$25,000 grant to a VA investigator for an eyesight research project.

Administered multiple personnel agreements to aid research investigators in employing technical research personnel.

Provided partial salary support for the animal care and use program.

Recognized charitable contributions made to us by placing plaques on our "Wall of Honor" located in the VA medical center.

#### Orlando:

Organized a new nonprofit corporation, acquired and installed an accounting system, drafted and adopted financial policies and procedures, and acquired directors and officers insurance.

Obtained a grant of computer equipment used in a PTSD study and donated the equipment to the VA.

Obtained training for the Executive Director in nonprofit management.

Policies and procedures are pending board approval.

#### Omaha:

During 2010 we supported the research programs for 22 principal investigators.

We partnered with the VA Research Service to support travel to national research and compliance meetings for VA staff and committee members.

We were active in our support of Research Week activities at the VA medical center.

We supported a hospice education program with training DVD's for the staff and patients.

We supported and helped distribute 200 John Mayer concert tickets to Veterans and their families.

#### Palo Alto:

During 2010 we provided support to the medical center's Research Service. Included in our support were: research administration staff, investigator staff and software, common equipment, laboratory infrastructure, and seed funding for pilot studies. We also provided administrative help to the Research Service and did special projects for it when requested.

# Philadelphia:

Ongoing Axio Research Co. cardiovascular clinical trial comparing cardiovascular statin drug intervention in metabolic syndrome/HDL. Ongoing DoD funded research in post traumatic stress disorder and traumatic brain injury research.

### **VAMC / 2010 Major Accomplishments**

Ongoing research in Parkinson's disease with the Pacific Health Research Institute and other sponsors.

New research award from the DoD "Development and Translation of a Tissue-Engineered Disc in Preclinical Rodent Model".

#### Phoenix:

- Our Foundation has had a busy year in 2010. Our investigators in Phoenix have been very active in performing a variety of research studies with support from us. We had nine CRADA's that were active in 2010. Three of the studies were in gastroenterology. Two of these studies were with Forest Pharmaceuticals and one with Pozen.
- We had a CRADA with Glaxo Smith Kline for the study of pulmonary diseases. In podiatry, we had four CRADA's dealing with diabetic foot ulcers and their treatment. The companies sponsoring these studies are Advanced Biohealing, Silverleaf, Sanuwave, and Ogenix. Dr. Jean Attrep is performing a hypocalcaemia study in patients with Paget's disease under a CRADA with Novartis. Our investigators have received grants, sub-awards and cooperative studies.
- Our major study continues to be the RO1 grant from the National Heart, Lung and Blood Institute (NHLBI). This project includes 11 clinical sites, two reading centers, and a data coordinating center. The principal investigator for this grant is Dr. Peter Reaven. Dr. Reaven is also the investigator on two sub-awards from Arizona State University (ASU). These grants are for studies of diabetes.
- Our Dr. Dana Epstein has also been included on sub-awards from ASU for studies in insomnia. Dr. Paska Permana has two sub-awards from ASU for studies in diabetes and the effects of fats on insulin and glucose metabolism.
- The Foundation and the medical center are part of a VA cooperative group that is taking part in two studies supported by the NHLBI. The first study is ending but the research will be continued with a five-year follow-up study. The VA cooperative group is taking part in the systolic recruitment in 2011. Dr. Raymond Migrino, a cardiologist recruited form the Medical College of Wisconsin, brought with him a R21 study funded by the NHLBI.
- Our Dr. Frykberg, Chief of the Podiatry Service at the medical center, is part of a major study funded by the Agency for Healthcare Review and Quality (AHRQ). The study deals with the online evaluation of diabetic foot ulcers.
- The year also brought us a major new collaboration. The ASU College of Nursing and Health Innovation brings together hospitals and private practice specialties in the Phoenix area under an umbrella organization. We are participating in the collaboration and that we expect it will bring us new opportunities.

### Pittsburgh:

- An assessment of funds for our Human Research Protection Program (HRPP) is applied to all of our industry and privately sponsored studies. The funds obtained are used to support the training and continuing education of our IRB members and research staff. The use of funds for these purposes benefits VA by helping to ensure that HRPP staff are well trained and aware of the most recent directives for the protection of research subjects. VAPHS has achieved AAHRPP accrediation largely as the result of the HRPP support provided to it.
- A Clinical Trials Center (CTC) has been active since 2007. The CTC continues to operate with VRFP. The administration of these studies and coordination of CTC personnel are supported by us. The VA and Veteran patients benefit from the CTC by having new therapies made available to the patients.

### **VAMC / 2010 Major Accomplishments**

We also financially support the VA Research Service coordinator who is responsible for the Institutional Animal Care and Use Committee, the Institutional Biosafety Committee, and the Research Scientific Evaluation Committee.

#### Portland:

Funds were provided for supplies and technicians for scientists who suffered a lapse in funding from a VA peer-reviewed grant.

Over \$60,000 in seed money was awarded to young investigators to assist them in obtaining grants from peer-reviewed sources.

We administered more than \$4 million in direct research program costs. These research projects focus on the treatment of medical conditions prevalent in Veterans.

Funded a VA summer student fellowship program that allowed college and medical students to work in VA labs and under VA mentors.

Funds were provided to the medical center to partially offset the HRPP costs.

Supported VA scientists attendance at a national meeting to present an abstract and session lecture on VA research.

Provided funds supporting the recruitment of researchers by VA.

Sponsored training programs for VA research personnel in topics such as research compliance, good clinical practice, and animal care.

Sponsored visiting scientists who did seminars and meetings on medical research for the medical center.

### Providence:

Supported the dedication ceremony for the new rehabilitation research building at the Providence VAMC.

Helped to purchase a DNA sequencer for the genomics lab.

Helped to purchase a smoking machine for the pulmonary vascular lab.

#### Reno:

Supported travel for the ACOSR to serve as an at-large member of the NAVREF board of directors. This is expected to provide the Research Service with a means of positively affecting issues dealing with cooperative research and development agreements and other potential funding sources.

Our Executive Director assists the VA medical center in accounting for cooperative studies.

We supported the Research Service in its application for AAHRPP accreditation. We assisted in pulling together documentation, preparing CD-ROMs, and forwarding documentation to AAHRPP.

The ACOSR is serving as our part-time Executive Director and we are gradually increasing our income which decreasing our expenditures. We are providing the same high degree of service as we were in the past with a full-time Executive Director.

#### Richmond:

Our full AAHRPP accreditation awarded in 2009 for three years was extended to five years.

We maintained financial viability and stability during a prolonged economic slowdown and in times of very low interest rates and earnings.

We updated our policies and procedures and conducted our own internal audit for self-evaluation prior to a NPPO on-site review.

NPPO audit done in March 2011 resulted in no adverse findings and the report contained many positive comments about the Institute.

## VAMC / 2010 Major Accomplishments

The Institute continues to fund VA basic science program by providing funding for investigators, the animal research facility, and research equipment.

We also funded the medical center's Human Protection Research Program and held the annual Research Day luncheon to honor Veterans who participate in medical research studies.

The medical center has a highly productive research program with annual revenues of approximately \$6 million (\$3 million from VA and \$3 million through the McGuire Research Institute). Our research program is very clinically oriented with 80% of the funding from direct patient studies in Phases I through III. We have 60 investigators conducting more than 220 research studies. The ability of the Institute to administer both federally and privately funded studies allows the Richmond medical center to compete for the full spectrum of emerging therapies.

### Salem, VA:

Supported one-half of the salary for a Research Pharmacy Technician.

Paid for the annual renewal and maintenance for the ProIRB software.

Funded DSL lines for study sponsor monitors.

Supported a small library for the VA R&D Service, R&D Committee, and research staff.

Funded VA Research Week activities at the medical center.

Provided training on shipping infectious and diagnostic specimens.

# Salisbury, NC:

We increased the number of approved research projects.

We negotiated two new CRADA's.

We implemented QuickBooks for our accounting system and improved our reporting to our board of directors.

# Salt Lake City:

Awarded two peer-reviewed seed grants to VA research investigators.

Employed support staff for VA research projects.

Provided funds for support of VA administration and the IRB in support of compliance requirements.

#### San Antonio:

Our primary accomplishment for the year was our continued focus on our basic mission, that is, to facilitate collaborative efforts between VA staff conducting the research and education activities and the sponsoring organizations. In 2010, the Foundation established fourteen new agreements to administer research studies.

We also supported two part-time positions in the Research Service administrative office to help perform required human research credentialing activities and other clinical research related matters.

The Foundation obtained and paid for the degree verifications for personnel involved in research within the medical center as required by

# VAMC / 2010 Major Accomplishments

the Research Service.

We supported the cost of sending a VA representative IRB member to a PRIM&R sponsored in-depth human research protection training for IRB members.

The Foundation supported the cost of sending the Veterinary Medical Unit supervisor to laboratory animal welfare and veterinary medical unit supervisor training.

We assumed financial responsibility for the Research Phamacy, employing a pharmacist, purchasing supplies, and performing invoicing.

## San Diego:

The Foundation created a new position to coordinate WOC appointments for employees at the medical center. A Foundation WOC liaison person reviews all documents with each employee and completes a quality check before the documents are submitted to the VA Research Service. This has resulted in higher quality submissions and greater satisfaction by new Foundation employees who now have their WOC paperwork as part of their initial orientation session.

We created a new process to ensure that staff allocations on Foundation administered projects are in line with the approved research scope of practice. This new process provides administration with another point of contact to ensure that staff works only on protocols for which there is VA R&D approval.

The Foundation remodeled significant portions of the 4th floor of its building to provide additional research patient interviewing space. This is for VA and Foundation administered studies focusing on the testing of telehealth tools and the treatment of post traumatic stress disorder.

We sponsored a social event that raised a surplus for funding VA research. Specifically, we raised enough to fund a small summer internship for an early career investigator in the laboratory of an established researcher.

## San Francisco:

We hosted our third annual Brain at War conference, bringing together researchers, clinicians, Veterans, and others to discuss the latest research developments in the diagnosis and treatment of PTSD, TBI, and related neurological and psychological wounds of war.

In cooperation with the Department of Defense, we welcomed researchers and clinicians to the seventh Neuroscience Center of Excellence Investigators Day. Once again, this conference provided an opportunity for the presentation and discussion of research projects on neurological diseases.

Some of the important research projects and findings by our researchers during the year were:

Depression in Mid-Life Linked with Disability in Old Age

- Stress-Affected Brain Region is Smaller in Veterans with PTSD
- Killing in Iraq Combat Linked to PTSD, Alcohol Abuse, and Other Problems
- Breakthrough Method Predicts Risk of Invasive Breast Cancer
- Anxiety Linked to Increase Cardiac Risk in Heart Disease Patients
- Beta Blockers Reduce Risk of Death After Surgery

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# VAMC / 2010 Major Accomplishments

## San Juan:

We revised our policies and procedures, bylaws, and employee handbook and had them approved by our board of directors.

### Seattle:

Provided twelve staff members for support of the medical center's Research Service.

Provided funds for the repair and maintenance of research core equipment.

Provided funds for small equipment purchases and supplies for both research administration and the research laboratories.

Provided funds for supplies for the IRB.

Provided funds to assist the medical center in the recruitment of physician scientists.

Provided intramural grant awards to seven investigators in surgery, hematology, nephrology, orthopedics, gastroenterology and geriatric research.

# Sepulveda:

Provided salary support for three VA program support personnel.

Furnished eProtocol custom software for the Research Service.

Supported data and Internet service in the research building number seven.

Funded new research service copier lease.

Administered a six million dollar two year ARRA NIH grant.

## Sioux Falls:

Provided educational opportunities to numerous clinicians and other health care providers, such as, physician assistants, for continuing education including travel to specialty regional and national CME conferences.

Supported grand rounds for education of all health care providers.

Paid for travel for a basic scientist to attend the International Conference in MA to present an invited lecture on work we supported the previous year. This scientist's studies are now published and resulting in the discovery of an important new gene.

#### St. Louis:

Provided administrative support for several ongoing or completed peer-reviewed agency supported clinical trials.

Sponsored Research Day affording VA the opportunity to build collaborations with two affiliated universities.

Paid travel expenses and registration fees for VA investigators to attend scientific meetings and conferences.

# Syracuse:

We administered funds for fourteen federal grants, four clinical trials, and four scientific research collaborations.

Provided direct support to our veterinary medicine unit colleagues by subsidizing the salaries for two lab assistants and the veterinarian. Awarded six bridge and seed grants to new and existing principal investigators in an effort to provide funds needed to develop pilot data

# **VAMC / 2010 Major Accomplishments**

to be used for submissions for NIH and other grant funds.

We revised our bylaws during the year and reorganized our board in accord with the new bylaws.

We began revising our policies and procedures to ensure better internal accounting control.

We had a doubling of our unrestricted net assets over the course of the year.

# Tampa:

Our annual fund-raising golf tournament successfully raised enough money to fund four new research pilot studies.

We provided salary support for several research personnel.

Provided funds to FHPP.

# Temple, TX:

We initiated an newsletter.

We developed three new CRADA's with Merck, ACLAIMS, and Celgene.

#### Tucson:

We provided salary support for additional administrative staff for the Research Service.

We paid the full salary for an Investigational Pharmacist.

We administered joint funds with the university to recruit talented faculty.

## Tuscaloosa:

Received pharmaceutical contract for the "Multicenter, Randomized, Double-Blind, Parallel Group, Placebo-Controlled, Phase III, Efficacy and Safety Study of TC-5214 (S-mecamylamine) in Flexible Doses as an Adjunct to an Antidepressant in Patients with Major Depressive Disorder Who Exhibit and Inadequate Response to Antidepressant Therapy". The principal investigator for this study is Lori L. Davis, M.D.

Provided salary support for an IRB Clerical Assistant.

Supported travel of an IRB Clerical Assistant to attend the PRIM&R 2010 conference.

# Washington, DC:

Supported an initiative to encourage researchers to pursue their goals by making awards for projects that clearly can make a difference in the health care for Veterans. Supported projects are:

Blast Injury Outcomes and Neurobiology

Recognition and Memory for Facial Expressions in Combat PTSD

- Oral Pathology

Provided salary support for one full-time Research Program Assistant and one full-time IRB Assistant

Provided domestic and international facsimile service to all VA investigators.

# VAMC / 2010 Major Accomplishments

# West Haven, CT:

Supported VA cooperative studies program trial of long term persistence of a vaccine for varicella (zoster).

Supported VA cooperative studies program trial of clinical outcomes utilizing revascularization and aggressive drug therapy.

Supported a laboratory research project to examine the link between a newly discovered kidney hormone (renalase) and cardiovascular disease.

Supported minor construction and IT cabling projects to improve research facilities at the VA Connecticut Healthcare System.

Supported a clinical research project to analyse data previously obtained in the Alzheimers Disease trial in order to improve predictions of outcomes.

Provided financial support for the purchase of customized software to standardize data entry and expedite inquiries pertaining to human subject studies.

Provided financial support for the establishment of a business reply mail account enabling the receipt of completed questionnaires from Veterans enrolled in the Million Veteran Program.

Supported a laboratory research project studying antibiotic drugs for tuberculosis.

Supported a clinical research project for a trial of cancer chemotherapy.

## White River Junction, VT

Provided part-time IT staff to support non-VA computer hardware and software.

Awarded first pilot grant to White River Junction VA investigator.

Provided administrative support to White River Junction VAMC Research Service as needed.

Applied and received approval for inclusion in the Combined Federal Campaign.

Provided part-time support to White River Junction VAMC Veterinary Medical Unit for weekends and holidays.

Started scanning all invoices and billing information into QuickBooks in order to facilitate internal and external financial reporting.

Initiated monthly financial reconciliations by CMRC Treasurer in order to increase the segregation of duties and to improve internal controls.

Initiated a project to change our corporate name and to develop a new corporate loga and Web site.

Working in collaboration with the IT department, we established a computer hardware disposal procedure to ensure the destruction of potentially sensitive or confidential information upon the disposal of computer equipment.

## **VAMC / 2010 Educational Activities**

# Albuquerque:

VA research compliance training.

Grand rounds.

Reseach journal club.

VISN 18 research meeting held in Albuquerque.

## **Ann Arbor:**

Post anesthesia care unit nurses continuing education.

## Atlanta:

2010 Cultural Transformation Summit, The Heart of Veteran Centered Care

Georgia Society of Nuclear Medicine Technologist Conference

2010 Society of Nuclear Medicine Annual Meeting

Psych-Mental Health Nurse Audio/Video and Book Material

The Long-Term Care Restorative Nursing Desk Reference

2010 National Lipid Association Scientific Session and Masters Lipid Course

Society of Nuclear Medicine On-Line Education

American Society of Health System Pharmacists Midyear Clinical Meeting

Healthcare Reform: Dealing with Hurdles and Building Up Successes

Association of American Medical Colleges Annual Meeting

Annual Scientific Meeting of the Georgia Chapter of the American College of Cardiology

Three Books on Activities for Alzheimer's Patients

# Augusta:

Partnered in the OIF/OEF Combat Veteran and Spouse Marriage Enrichment Retreats program.

Purchased educational materials and textbooks for the VA research library.

## **Baltimore:**

Conducted the advance wound care in podiatry lecture series.

Provided funding for an investigator to attend the Second Annual Wound Liaison Retreat in Perry Point, Maryland, the Podiatry Residency Recruitment Seminar at Temple University, Philadelphia, and the Diabetic Limb Salvage Conference in Washington, DC.

Provided funding for supplies to support the podiatry residency program at Baltimore VAMC.

Administered funding for the Frank W. Uhlmann Lecture Series in support of individuals with multiple sclerosis in Washington, DC.

# **Bay Pines:**

Bay Pines Advanced Cardiac Life Support/Basic Life Support Training

## **VAMC / 2010 Educational Activities**

**Bay Pines Nursing Education** 

Bay Pines Pharmacy Residency and Pharmacy Education

Bay Pines Infectious Disease Education

Bay Pines Dietetic Internship Program

**VISN-8 Cancer Conference** 

VISN-8 Ambulatory Care Forum

Bay Pines HAZMAT Training

## **Boston:**

VA - Boston University Medical Center Faculty Development Session

Health Services Research & Development Annual Conference

National Center for Post Traumatic Stress Disorder - Training in PTSD

MAVERIC - CSP 584 Meeting

MAVERIC - Genetics of PTSD

MAVERIC - Polygenic Modeling

MAVERIC - CSP 578 Strategic Planning Meeting

Boston Consortium in Clinical Psychology

Psychology and Psychology Faculty Training Retreat

VISN 1 Nurse Managers Annual Conference

**VABHS** Research Week

Kenneth B. Schwartz Center Rounds at VA Brockton and West Roxbury campuses

Bauer - HMS South Shore Faculty

ORI - Quest for Excellence

Vasterling - Dean Antman lecture

CRADA training for PI's and RA's in conjunction with Mr. Jeff Moore from the VA Tech Transfer Office

Increased educational program revenues by partnering with the Department of Defense and the Wounded Warrior Project. These programs included development of web-based educational outreach efforts that enhance connectivity with OEF/OIF active duty military and Veterans. The project objectives are to support psychology-based Internet training programs that grant more immediate access to information and resources for this population.

#### Bronx:

Annual Research Day Lab Safety Training Geriatrics Conference (4 sessions) SCI Conference

## **VAMC / 2010 Educational Activities**

# Chicago (Westside):

Funded participation in educational activities, seminars and conferences.

Purchased educational materials for training.

Worked with VISN to initiate training for residents on the conduct of research at VA.

## Clarksburg:

Continued CME conferences
VA Research Week CME lecture

#### Cleveland:

2010 Clinical Nursing Conference

2010 Psychology Workshop: Recovery Innovations

2010 Nursing Research Conference

Combat Cholesterol: pharmacy-based patient education program

Supported continuing education for pharmacists and pharmacy residents

## Columbia, MO:

We sponsored the first annual VA Research Week poster contest with over 25 entries.

Posters were displayed with participants giving a discussion of their research projects. All staff and guests were invited to attend.

We awarded MOFMR accounts to the winners who spent their awards to further their VA research careers through educational travel opportunities or memberships in scientific organizations.

## Dallas:

DVARC provided funds to support the continuing education needs for its employees and research workers.

#### Denver:

Provided support by funding attendance at regional and national association meetings, such as, the American Society of Health System Pharmacists.

Provided financial support for the Interventional Cardiology & Vascular Fellowship Program.

Together with the VA Education Service, we sponsored the Oncology Society Chemotherapy Course for VA and other area health care providers.

Together with the VA Education Service, we sponsored the continuing education and recertification course in Basic Life Support & Advanced Cardiac Life Support.

#### Detroit:

Seminar given by VA and the affiliated university on Disclosing of Unanticipated Outcomes and Medical Errors

## **VAMC / 2010 Educational Activities**

Faculty Development Seminar
Two Day Sleep Symposium
Training on Basic Life Support and Advanced Cardiac Life Support
Seminar on Integrated Ethics
Seminar on Current Trends in Sleep Disorders

# **East Orange:**

VBRI funded education programs for medical and research staff members.

VBRI funded and expansion of the pulmonary section's reference library.

### Fort Meade:

The Foundation routinely supports travel and continuing education for VA researchers.

# Gainesville:

Facilitated a medical education program entitled "Chronic Pain Management and Evaluation" for VA physicians. Distributed 164 educational CD's entitled "Understand Dysphagia" to healthcare providers nationwide.

#### Hines:

Supported a reading and discussion program developed and funded by the National Endowment for the Humanities and the Illinois Humanities Council. A select group of individuals meets once a month to discuss assigned reading. The goal of the program is to increase empathy for patients, improve interpersonal and communications skills, increase job satisfaction, and promote cultural awareness.

Funding was provided for training and travel to annual pharmacy meeting by pharmacy residents.

# Indianapolis:

Supported training seminars and conferences for nurses, medical doctors, and residents. Sixty-six training sessions were completed

in 2010.

# Jackson, MS:

Conducted conferences and symposiums for VA employees, including a nurse practioner conference, a pain management symposium for physicians, and a leadership development program.

# **Kansas City:**

Sponsored eight life sciences research seminars

#### Loma Linda:

## **VAMC / 2010 Educational Activities**

Actively engaged in more than 90 clinical research projects.

Funded seven principal investigators memberships in research organizations.

Supported funding for eleven pieces of state-of-the-art medical research equipment.

Supported 17 researchers attendance at national medical conferences in support of their research.

Research we supported has resulted in the publication of seven articles in national and/or specialized publications.

Twenty-five of our researchers have presented their research at national medical conferences and participated in poster sessions displaying their work.

Supported the attendance of twelve researchers at conferences and seminars.

## Long Beach:

Provided administrative support to Minneapolis EES for VA VeHU conference.

Provided administrative and on-site support to Salt Lake City EES for VA Care Coordination and Telehealth Conference.

Provided funding for monthly research Distinguished Lecture Series.

Provided salary support for a prosthetist to get special training on fitting of DEKA arm for VA.

Paid for membership in the Society for Academic Continuing Medical Education for Director, Special Fellowships, Office of Academic Affiliations, and VA Central Office.

Provided administrative support to nine attendees to present their posters at the American Society of Health System Pharmacists meeting.

Purchased neurology textbooks for resident and fellow on-site library.

Paid abstract fees for Digestive Disease Week conference.

Provided travel funds for PI to lead panel discussion at sixth International Winter Conference on Alzheimer's Disease.

Paid for travel expenses for PI to give a lecture and workshop presentations at the ninth annual academic sessions of the Sri Lanka Heart Association meeting.

Obtained a grant to support the Opthamology department quartely educational conferences.

Provided travel funds for a Registered Nurse Practitioner to attend the American Academy of Nurse Practioners conference.

Provided support for the Nurse Competency Fair.

Provided travel funds for a PI to lead a panel discussion at the International College of Geriatric Pyschoneuroparmacology conference.

Provided support to Communities On-Line Learning about Guidelines in conjunction with Veterans Evidence-based Research Dissemination Implementation Center.

Provided support for students in Diagnostic Medical Imaging program to attend a clinical review.

Provided support for the Salt Lake City EES program on Telehealth 2010 and Beyond: Expanding Patient-Centric Care.

Provided registration for twelve pharmacists to attend Western States Conference.

Provided administrative and in-person support to the Salt Lake City EES Care Coordination and Telehealth Conference.

Provided travel expenses for pharmacoeconomist to attend the annual VISN 21 PBM Advisory Conference.

Provided travel expenses for a clinical pharmacist to attend CSHP to recruit pharmacy residents for VA.

Provided business cards for pharmacy residents who meet with patients.

Provided funds for Pharmacotherapy Prep Course for eight residents to obtain BCPS certification.

## **VAMC / 2010 Educational Activities**

Provided funds for certificate holders and minimal food for pharmacy resident's graduation ceremony.

Provided funds for DMM Healthcare Group annual review meeting.

Provided funds for CCRP dues for clinical coordinator.

Provided funds for attendee at Development in Fields fo Endocrinology meeting.

Provided funds for subscription to AAAS which includes SCIENCE journal.

Provided funds for membership in the American Society for Biochemistry and Molecular Biology.

Provided funds for membership in the Association of American Physicians.

Provided funds for subscription to Nature journal.

Provided funds for two attendees to present a poster at the 60th annual meeting of the American Association for the Study of Liver Diseases meeting.

# Los Angeles (Brentwood):

Infectious Disease

Social Work

**Nursing Education** 

**Fellows Education** 

Laparoscopic Surgical Techniques

**Pulmonary Care** 

**Cancer Education** 

Medical Education

Vascular Medicine

Psychiatric Grand Rounds

Forensic Fellow Program

**Cardiology Training** 

### Martinez / Sacramento:

Provided educational funding for VA CME course entitled "Endoscopic Retrograde Psycholangiopancreatography" conducted by Dr. Leung, a VA physician.

Supported ABC of ERCP series in gastroenterology.

# Memphis:

Assisted in the reinstitution of the Education Committee.

Provided support for Research Education Seminars.

Provided support for VA staff to attend national and international meetings and collaborative sessions.

Provided educational materials for patient education.

## **VAMC / 2010 Educational Activities**

## Miami:

Supported computer based clinical decision making enhanced by just-in-time training system for continuing professional development. Supported virtual coaching system for behavoral therapy of patients with over-active bladder disease.

## Milwaukee:

Provided travel support for a pharmacist to attend the American Society of Hospital Pharmacists mid-year conference and summer meeting and exhibition.

Provided travel support for six registered nurses to attend the National Database for Nursing Quality Indicators conference.

Provided travel support for the Pathology Manager to attend the American Association of Clinical Chemistry annual meeting.

# Minneapolis:

Provided support for an influenza educational conference.

Purchased reference manuals for use by researchers.

Provided miscellaneous support in the form of meetings and conferences attendance.

Developed VA educational and research community forums for the staff and the public.

## **Mountain Home:**

We administered one educational conference during the year. Audiology Service sponsors an annual conference at the VAMC known as the Appalachian Spring Conference. We collected contributions from sponsors, paid for the functions, and provided the speakers.

## Omaha:

Hospice education program, purchase and distributed training DVD.

Hospice education program, trained hospice staff.

## Palo Alto:

Provided funds for the Advanced Biohealing Education program.

Funded the education account for Patient Safety Center of Inquiry at the medical center.

Provided funds to support the Endoscopy Research and Education program.

Funded the Simulation in Cardiac Valve Surgery and Cardiac Surgery Crisis Management programs.

# Philadelphia:

Supported the 2010 Parkinson's Disease Outreach Conference.

# Pittsburgh:

Supported the Greater Pittsburgh 22nd Annual Nursing Research Conference.

Supported National Research Week at the VA Pittsburgh campus that is open to the general public in order to promote research for our

## **VAMC / 2010 Educational Activities**

Veteran patients.

## Portland:

Sponsored workshops addressing areas of concern by patients seen at the Portland VA Multiple Sclerosis Clinic. These areas of concern included clinical research, understanding MS, mobility issues, auditory issues, and getting help and support. Providers from the fields of neurology, audiology, and physical therapy presented and were available to answer questions.

Paid all expenses for those attending the American College of Healthcare Executives convention.

Sponsored the Oregon Health Forum. The Forum focuses on specific topics, such as, the mental health of returning Veterans, and frames discussions in a broader view.

Sponsored a Pain and Palliative Care Workshop for VA physicians and other health professionals.

Paid all expenses for eleven VA healthcare executives to attend the Institution for Health Professionals convention.

Provided funding for medical center divisional education retreats, including the Mental Health Division, the Nursing Service, Primary Care, Executive Division, and VISN 20 management.

Our medical education program provided education for health practitioners in Parkinson's disease, movement disorders, dementia, and Alzheimer's disease.

Sponsored a symposium on Parkinson's disease and neurology.

Sponsored journal club to study various medical and research topics.

Created and published four newsletters with distributions in exess of 1,000 on medical and research topics.

## Providence:

Supported pulmonary grand rounds for the Providence VAMC.

Provided funds for registration and travel of pharmacy students to professional conferences.

Supported primary care grand rounds for the Providence VAMC.

Supported Research Week activities at the Providence VAMC.

Supported Center for Restorative and Regenerative Medicine monthly seminars.

Provided funds for registration and travel of post-doctoral VA staff to professional conferences.

#### Reno:

Supported a training program for pharmacy residents.

Supported American Parkinson's Disease Association's information and referral center. This center supports Veterans, caregivers, the general public, physicians, and other health care providers.

# Salem, VA:

Purchased a patient care manikin for educational use.

Purchased books, atlases, subscriptions relevant to medical research for use by the research staff.

Purchased an internal medicine education training CD for use by residents.

## **VAMC / 2010 Educational Activities**

# Salisbury, NC:

Funded training for professional staff through the Area Health and Education Council.

Conducted staff awareness week for the research and education departments by supporting speakers and poster presentations.

# Salt Lake City:

Peripherally Introduced Central Catheter Line Insertion
Advances in Psychopharmacology
Geriatric Research and Education
Clinical Education
General Surgery Education
Pharmacy Resident Education
Nursing Graduate Education Program
ASHA Conference
Basic Life Saving Course

## San Antonio:

We supported attendance at meetings offering geriatric and palliative medicine training.

# San Diego:

Participated in BVARI Adaptive Disclosure Training Program for Marines.

Participated in SCIRE American Society for Gastrointestinal Endoscopy evaluation of gastroenterology fellows.

#### San Juan:

VA Palliative Care "Building on the Foundation Training" at Arlington, VA

Critical Role in End of Life Conference at Boston, MA

Development to Care Continuum: Innovative Models to Meet the Unique Needs fo Patients/Families Conference at Boston, MA

Magnet Journey - How it can help support Baldridge at the Tampa VA.

ANNC Nurse Planner Summary Evaluation Conference

## Seattle:

Hepatitis C Support Group
MS Center for Excellence education program
Social work education conference

# Sepulveda:

## **VAMC / 2010 Educational Activities**

2010 18th Annual Hospice and Palliative Care Conference

## Sioux Falls:

Although we do not directly engage in sponsoring educational activities, we do reimburse qualified researchers for their continuing education costs incurred.

# Syracuse:

During 2010, we provided funding for several opportunities that supported both current and future research at Syracuse. Our investigators strive to further advance therapeutic innovation and health care for our Veterans. Several investigators attended scientific meetings to present the results of their research and to promote collaboration among their peers. They share the common objective of improving and enhancing the quality of life for our Veterans.

# Temple, TX:

We provided continuing nursing education designed for advanced practice nurses with current, evidence-based information with respect to clinical manifestations, management, and pharmacological interventions for cardiovascular, pulmonary, and renal conditions.

We also supported nursing research day training.

We hosted a hospice educational program.

#### Tucson:

Four visiting professors received travel support and honoraria for presenting at a scientific meeting in Tucson.

Pharmacy residents and staff attended the ASHP mid-year meeting of the western states conference and the AZPA annual meeting. We supported attendance at the Digestive Disease Week 2010 meeting where two of our research projects were featured.

## Tuscaloosa:

Supported collaborative in-service meetings for recruitment and education in a variety of areas.

Provided funding for meeting to review and acknowledge research goals and to discuss the coming year.

Supported and endowed lectureship by providing registration funding for our nursing staff to attend a presentation.

# Washington, DC:

We provided publication expenses, books and journal publications, supplies, training, travel and meetings expenses, and support for the medical center's Nurse Week activities.

# White River Junction, VT

We supported attendance by the Chaplain's staff for training in couples counseling for Veterans and their spouses and their attendance to further develop the hospice chorus for terminally ill Veterans.

We supported attendance by disabled Veterans at therapeutic recreation clinics, including adaptive skiing, boating, and sled hockey.

# VAMC / 2010 Educational Activities

We supported Healthy Living workshops.

We supported professional education for VA physicians and nurses in primary care and surgery.

We supported professional education for VA pharmacists.