Reconciliation of Non-GAAP Financial Measures To Corresponding GAAP Financial Measures Quarter Ended April 3, 2010

Q2 10 and Q2 09

Parks and Resorts margins excluding Euro Disney and Hong Kong Disneyland and excluding royalties and management fees, Parks and Resorts margins excluding Euro Disney and Hong Kong Disneyland and including royalties and management fees, and Parks and Resorts margins including Euro Disney and Hong Kong Disneyland under the equity method of accounting are not measures of performance defined by, or calculated in accordance with generally accepted accounting principles (GAAP). These measures are based on revenue and operating income excluding Euro Disney and Hong Kong Disneyland's revenues and operating income and either including or excluding the impact of royalties and management fees, and including Euro Disney and Hong Kong Disneyland under the equity method of accounting, which are also non-GAAP financial measures, and should not be considered in isolation, or as a substitute for the corresponding GAAP financial measures. These measures, as calculated by the Company, may not be comparable to similarly titled measures employed by other companies.

The following table presents reconciliations of Parks and Resorts revenue, operating income and margins as described above (unaudited, in millions except margin percentages):

	Q2 10		(Q2 09		/ (W)	
Parks and Resorts Revenue as reported	\$	2,449	\$	2,407	\$	42	2%
Less: Euro Disney and Hong Kong Disneyland Revenue		(407)		(387)		(20)	
Parks and Resorts Revenue excluding Euro Disney and Hong Kong Disneyland Revenue and royalties and management fees		2,042		2,020		22	1%
Add: Royalties and management fees		7				7	
Parks and Resorts Revenue excluding Euro Disney and Hong Kong Disneyland Revenue and including royalties and management fees	\$	2,049	\$	2,020	\$	29	
Parks and Resorts Operating Income as reported	\$	150	\$	171	\$	(21)	(12%)
Less: Euro Disney and Hong Kong Disneyland Operating Income / (Loss)		(83)		(81)		(2)	
Parks and Resorts Operating Income excluding Euro Disney and Hong Kong Disneyland Operating Income and excluding royalties and management fees		233		252		(19)	(8%)
Add: Royalties and management fees		7				7	
Parks and Resorts Operating Income excluding Euro Disney and Hong Kong Disneyland Operating Income / (Loss) and including royalties and management fees		240		252		(12)	
Add: Equity in the Income (Loss) of Euro Disney and Hong Kong Disneyland		(62)		(57)		(5)	
Parks and Resorts Operating Income including Euro Disney and Hong Kong Disneyland under the equity method of accounting	\$	178	\$	195	\$	(17)	
Margins including Euro Disney and Hong Kong Disneyland as reported		6.1%		7.1%		(1.0%)	
Margins excluding Euro Disney and Hong Kong Disneyland and excluding royalties and management fees		11.4%		12.5%		(1.1%)	
Margins excluding Euro Disney and Hong Kong Disneyland and including royalties and management fees		11.7%		12.5%		(0.8%)	
Margins including Euro Disney and Hong Kong Disneyland under the equity method of accounting		8.7%		9.7%		(1.0%)	

Reconciliation of Non-GAAP Financial Measures To Corresponding GAAP Financial Measures April 3, 2010

Free cash flow, net borrowings, aggregate segment operating income and earnings per share excluding certain items are not measures of performance defined by, or calculated in accordance with, generally accepted accounting principles (GAAP). These measures should not be considered in isolation, or as a substitute for the corresponding GAAP financial measure. These measures, as calculated by the Company, may not be comparable to similarly titled measures employed by other companies.

Free cash flow

The following table presents a reconciliation of the Company's consolidated cash provided by operations to free cash flow (unaudited, in millions):

	4/3/2010			28/2009	Change					
Cash provided by operations	\$	5 1,574		1,574	1,574	1,574	\$	1,805	\$	(231)
Less: Investments in parks, resorts and other property		(500)		(458)		(42)				
Free cash flow	\$	\$ 1,074		\$ 1,347		(273)				
						(20%)				
		Six Months ended								
	4/	4/3/2010			Change					
Cash provided by operations	\$	2,489	\$	2,067	\$	422				
Less: Investments in parks, resorts and other property		(807)		(749)		(58)				
Free cash flow	\$	1,682	\$	1,318	\$	364				
						28%				

The following table presents a summary of the Company's consolidated cash flows (unaudited, in millions):

	Quarter ended				Six Months ended				
Cash provided by operations Cash used in investing activities Cash (used in) provided by financing activities	4/3/2010		3/	3/28/2009		4/3/2010		28/2009	
	\$	1,574 (438) (1,265)	\$	1,805 (465) (1,766)	\$	2,489 (2,978) 147	\$	2,067 (713) (986)	
(Decrease) / increase in cash and cash equivalents Cash and cash equivalents, beginning of period		(129) 3,204		(426) 3,795		(342) 3,417		368 3,001	
Cash and cash equivalents, end of period	\$	3,075	\$	3,369	\$	3,075	\$	3,369	

Net borrowings

The following table presents the calculation of total borrowing and net borrowings (unaudited, in millions):

	4/3/2010			/3/2009	Change	
Current portion of borrowings Long-term borrowings	\$	2,241 11,000	\$	1,206 11,495	\$	1,035 (495)
Total borrowings Less: cash and cash equivalents		13,241 (3,075)		12,701 (3,417)		540 342
Net borrowings	\$	10,166	\$	9,284	\$	882

Aggregate segment operating income

The following table presents a reconciliation of segment operating income to net income (unaudited, in millions):

	Quarter ended					Six Months ended				
	4/3/2010		3/28/2009		4/3/2010		3/2	8/2009		
Segment operating income	\$	1,757	\$	1,526	\$	3,332	\$	2,970		
Corporate and unallocated shared expenses		(91)		(92)		(163)		(172)		
Restructuring and impairment charges		(71)		(305)		(176)		(305)		
Other income		70		-		97		114		
Net interest expense		(130)		(128)		(233)		(267)		
Income before income taxes		1,535		1,001		2,857		2,340		
Income taxes		(537)		(348)		(1,015)		(836)		
Net income	\$	998	\$	653	\$	1,842	\$	1,504		

Earnings per share excluding certain items

The following table reconciles reported earnings per share to earnings per share excluding certain items (unaudited):

	Quarter ended				Six Months ended				
	4/3/2010		3/28/2009		4/3/2010		3/28/2009		
Diluted EPS as reported ⁽¹⁾ Exclude:	\$	0.48	\$	0.33	\$	0.93	\$	0.78	
Restructuring and impairment charges		0.02		0.11		0.06		0.11	
Other income (2)		(0.02)		-		(0.03)		(0.04)	
Diluted EPS excluding certain items ⁽³⁾	\$	0.48	\$	0.43	\$	0.95	\$	0.85	

⁽¹⁾ Reflects amounts attributable to shareholders of The Walt Disney Company, i.e. after deduction of noncontrolling (minority) interest.

⁽²⁾ Other income for the current six months consists of gains on the sales of our investments in television services in Europe in the first quarter and Central Europe in the second quarter, and an accounting gain related to the acquisition of the Disney Stores in Japan in the second quarter. Other income for the prior-year six months consists of a gain on the sale of an investment in two pay television services in Latin America.

⁽³⁾ Diluted EPS excluding certain items may not equal the sum of the column due to rounding.