## Reconciliation of Non-GAAP Financial Measures To Corresponding GAAP Financial Measures December 29, 2012

Free cash flow, net borrowings, aggregate segment operating income, and earnings per share excluding certain items are not measures of performance defined by, or calculated in accordance with, generally accepted accounting principles (GAAP). These measures should not be considered in isolation, or as a substitute for the corresponding GAAP financial measure. These measures, as calculated by the Company, may not be comparable to similarly titled measures employed by other companies.

### Free cash flow

The following table presents a reconciliation of the Company's consolidated cash provided by operations to free cash flow (unaudited, in millions):

|  | Quarter ended |       |            |       |        |       |
|--|---------------|-------|------------|-------|--------|-------|
|  | 12/29/2012    |       | 12/31/2011 |       | Change |       |
| Cash provided by operations                            | \$            | 1,144 | \$         | 1,734 | \$     | (590) |
| Less: Investments in parks, resorts and other property |               | (545) |            | (634) |        | 89    |
| Free cash flow   | \$            | 599   | \$         | 1,100 | \$     | (501) |
|  |               |       |            |       |        | (46)% |

The following table presents a summary of the Company's consolidated cash flows (unaudited, in millions):

|   | Quarter ended |         |    |         |
|---|---------------|---------|----|---------|
|   | 12/29/2012    |         |    | 31/2011 |
| Cash provided by operations                           | \$            | 1,144   | \$ | 1,734   |
| Cash used in investing activities                     |               | (2,465) |    | (978)   |
| Cash provided by/(used in) financing activities       |               | 1,136   |    | (130)   |
| Impact of exchange rates on cash and cash equivalents |               | 5       |    | (45)    |
| Increase / (decrease) in cash and cash equivalents    |               | (180)   |    | 581     |
| Cash and cash equivalents, beginning of period        |               | 3,387   |    | 3,185   |
| Cash and cash equivalents, end of period              | \$            | 3,207   | \$ | 3,766   |

### Net borrowings

The following table presents the calculation of total borrowings and net borrowings (unaudited, in millions):

|   | 12/29/2012 |                   | 9/29/2012 |                   | Change |                |
|---|------------|-------------------|-----------|-------------------|--------|----------------|
| Current portion of borrowings<br>Long-term borrowings | \$         | 4,815<br>12,633   | \$        | 3,614<br>10,697   | \$     | 1,201<br>1,936 |
| Total borrowings<br>Less: cash and cash equivalents   |            | 17,448<br>(3,207) |           | 14,311<br>(3,387) |        | 3,137<br>180   |
| Net borrowings  | \$         | 14,241            | \$        | 10,924            | \$     | 3,317          |

#### Aggregate segment operating income

The following table presents a reconciliation of segment operating income to net income (unaudited, in millions):

|   | 12/2 | r ended<br>12/31/2011 |    |                |
|---|------|-----------------------|----|----------------|
| Segment operating income  | \$   | 2,380                 | \$ | 2,444          |
| Corporate and unallocated shared expenses<br>Restructuring and impairment charges |      | (123)                 |    | (107)<br>(6)   |
| Other income / (expense), net<br>Net interest expense                             |      | (102)<br>(72)         |    | -<br>(90)      |
| Hulu Equity Redemption charge   |      | (55)                  |    | -              |
| Income before income taxes<br>Income taxes  |      | 2,028<br>(590)        |    | 2,241<br>(720) |
| Net income  | \$   | (390)<br>1,438        | \$ | 1,521          |

# Earnings per share excluding certain items

The following table reconciles reported earnings per share to earnings per share excluding certain items (unaudited):

|   | 12/20      | Quarter<br>9/2012 <sup>(1)</sup> | r ended<br>12/31/2011 |      |  |
|---|------------|----------------------------------|-----------------------|------|--|
|   | 12/2//2012 |                                  | 12/01/2011            |      |  |
| Diluted EPS as reported                                   | \$         | 0.77                             | \$                    | 0.80 |  |
| Exclude:  |            |                                  |                       |      |  |
| Other income/(expense), net <sup>(2)</sup>                |            | 0.04                             |                       | -    |  |
| Hulu Equity Redemption charge                             |            | 0.02                             |                       | -    |  |
| Tax benefit from prior-year foreign earnings indefinitely |            |                                  |                       |      |  |
| reinvested outside the United States                      |            | (0.04)                           |                       | -    |  |
| Diluted EPS excluding certain items                       | \$         | 0.79                             | \$                    | 0.80 |  |

<sup>(1)</sup> The following table reconciles the effective tax rate in EPS as reported to the effective tax rate in EPS excluding certain items (dollars in millions).

|   | <br>re-Tax<br>ne/(Loss) | Tax Benefit/<br>(Expense) | After-Tax<br>Income/(Loss) | Effective Tax<br>Rate |  |
|---|-------------------------|---------------------------|----------------------------|-----------------------|--|
| As reported   | \$<br>2,028             | \$ (590)                  | \$ 1,438                   | 29.1%                 |  |
| Exclude:  |                         |                           |                            |                       |  |
| Other income/(expense), net                               | (102)                   | 55                        | (47)                       |                       |  |
| Hulu Equity Redemption charge                             | (55)                    | 20                        | (35)                       |                       |  |
| Tax benefit from prior-year foreign earnings indefinitely |                         |                           |                            |                       |  |
| reinvested outside the United States                      | -                       | 64                        | 64                         |                       |  |
| Excluding items affecting comparability                   | <br>2,185               | (729)                     | 1,456                      | 33.4%                 |  |

<sup>(2)</sup> Other income/(expense), net for the current year includes the Celador litigation charge (\$321 million) partially offset by the gain on the sale of our interest in ESPN STAR Sports (\$219 million).