Montana Employment and Labor Force Projections



Job Growth from 2020 to 2030



Montana Employment Projections:

Job Growth from 2020 to 2030

State of Montana

Greg Gianforte, Governor

Montana Department of Labor & Industry

Laurie Esau, Commissioner

Created by:

Research & Analysis Bureau Nick Holom, Economist Rob Marvin, Graphic Designer

For more information contact:

Research & Analysis Bureau P.O. Box 1728 Helena, MT 59624-1728 (406)444-4100 Imi.mt.gov



Montana Employment Projections 2020-2030

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Executive Summary

Montana Department of Labor and Industry (MTDLI) works to develop and maintain a highly skilled workforce. Employment and labor force projections help achieve this goal by providing insight into the occupational and skill needs of the future workforce. Employers, educational institutions, and workforce organizations use projections to anticipate training needs, allowing them to plan and reduce work stoppages due to insufficient labor supply. These projections are also used by students and job seekers to investigate rewarding career paths. The 2020-2030 employment projections include the following highlights:

- Through 2030, Montana is expected to add 5,753 jobs annually. Over the next two years, growth is expected to be higher than normal due to recovery of employment losses in the base year of 2020 and stimulus spending from the American Recovery Act.
- Employment growth slows after 2022 due to a constrained worker supply.
- All of the regions in Montana are expected to have growth over the next 10 years, with the Southwest and Northwest regions growing faster than the rest of the state. Figure 1 shows a summary of statewide and regional employment growth.

Figure 1: Statewide and Regional Projections Summary, 2020-2030									
Region	Annual Change	Annual Growth Rate							
Northwest	1,772	1.1%							
Southwest	2,006	1.2%							
North Central	656	1.0%							
South Central	1,114	1.0%							
Eastern	205	0.6%							
Montana	5,753	1.1%							
Source: Montana Department of La 2020-2030	bor and Industry Emp	loyment Projections							

- Total job openings are projected to be just over 61,200 openings each year, closely matching previous 2018-2028 projections of 61,400 openings annually.
- The industries expected to have the most growth in employment over the next ten years include health care and social assistance (15,200 new jobs), accommodation and food services (13,300 new jobs), and construction (5,600 new jobs).

About Employment Projections

Every year, the Montana Department of Labor and Industry (MTDLI) produces employment projections in conjunction with the U.S. Department of Labor. Employment projections are produced over a two-year and ten-year time frame, by industry and occupation, and for the state and five sub-state regions. The MTDLI also produces labor force projections, but only for the state (not for regions). The labor force projections are estimated by age and gender to help provide insight into Montana's changing workforce demographics. Together, the employment and labor force projections are used by a variety of groups and individuals to help plan workforce development.

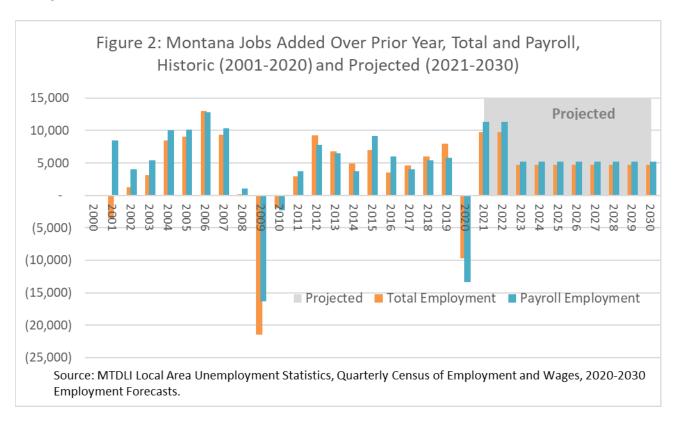
Employment forecasts are an estimate of the future demand for workers based on historical employment data and the knowledge that is available at the time of the forecast. Because the economy is constantly changing, the forecasts are not going to be exactly right. Instead, projections should be viewed as the most likely employment growth outcome given the current knowledge and information about the economy. Additionally, projections focus on long-term employment growth and labor force trends, rather than short-term and temporary fluctuations in the business cycle. Therefore, employment forecasts are published as a linear average over the two-year and ten-year period, even though the underlying forecast may include variations from that trend.

This report provides a broad overview of this year's statewide and regional projections along with commonly requested tables of high-demand jobs by specific categories (such as jobs requiring a bachelor's degree, jobs that pay higher than \$65,000, and apprenticeable jobs). For detailed information on methodology, see Appendix A. For information of past forecast accuracy, see Appendix B. For a comparison of job postings data to job projections, see Appendix C.

Overview of Montana's 2020-2030 Projections

Over the next two years, total employment in Montana is expected to grow by 9,720 jobs annually. Figure 2 shows actual and projected employment growth from 2001 to 2030. Higher growth over the next two years is expected due to the recovery of jobs temporarily lost due to the pandemic recession and due to stimulus spending increasing consumer demand. After Montana's employment recovers to it's pre-recession peak in 2021, total employment is expected to grow more slowly. The long-term estimated growth is slower due to a constrained labor force, with labor force participation continuing to decrease as more of Montana's population moves into retirement. Compared to the eight years (2011-2019) prior to the pandemic, which had total employment growth of 5,900 jobs per year on average, the eight years following the pandemic recovery (2022-2030) are expected to grow by an average of 4,700 jobs per year.

Tight labor markets are the main factor constraining future employment growth. As more workers retire with fewer workers available to fill the jobs they leave behind, businesses will have difficulty finding workers.



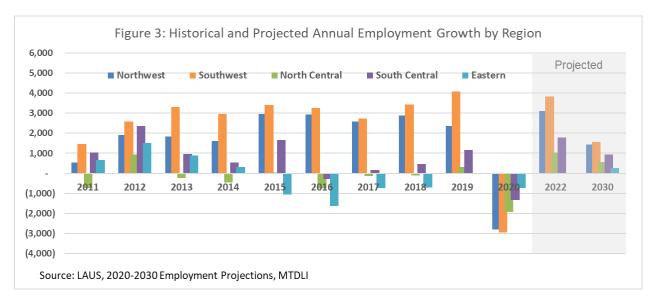
All regions of Montana are expected to have employment growth over the next 10 years. Figure 3 shows that the Southwest region (including Bozeman, Helena, and Butte) is expected at an average annual rate of 1.2%, or about 2,006 jobs per year. Although this region is the fastest growing in the state, the projected growth is slightly lower than its average annual growth from 2011 to 2019. The Northwest region (including Missoula and Kalispell) is expected to grow second fastest at an average annual rate of 1.1% (approximately 1,772 jobs per year). Both regions had strong economic growth and

consistent job gains over the last several years. Job growth in the Southwest grew at an average annual rate of 2.3% (3,026 jobs) from 2011 to 2019. Over that time, the Northwest grew at an average annual rate of 1.7%, or 2,178 jobs per year. From 2011 to 2019, both regions had strong growth in construction, retail trade, accommodation and food service, professional services, and healthcare.

Jobs in the South-Central region (which includes Billings) are projected to grow at an annual average rate of 1% over the next ten years (1,114 jobs per year). Slightly slower growth in this region is expected due to changes in the mining and utilities industry. Colstrip units 1&2 retired in January 2020 and lower wage earnings from this industry will reduce demand for local consumer-driven businesses. However, even with these impacts, the region is expected to grow with gains in the health care and social assistance, education, construction, and accommodation and food service industries.

The North-Central region is also expected to have similar growth to the South-Central region with 1% growth over the next ten years. The region had slower growth over the previous 10 years with a net loss in employment from 2011 to 2019 of roughly 127 jobs per year. The increased ability to work from home and continued in-migration is expected to benefit the area as both current and future residents seek out cheaper housing markets. The area is also expected to grow due to the recovery from the pandemic trough. Average growth over the next ten years is expected to be roughly 660 jobs per year, with growth in construction, health and education, and leisure activities industries.

The Eastern region has also experienced slower growth than the rest of the state with an average decline in jobs of roughly 86 jobs per year from 2011 to 2019. Economic losses in the agricultural industry from 2016 to 2020 and continued decline in energy production due to low oil prices have contributed to lower spending and generally lower economic activity than in the past. Over the next ten years, moderate growth of 200 jobs per year is expected as the economy regains balance, and the agriculture industry posts stronger earnings.



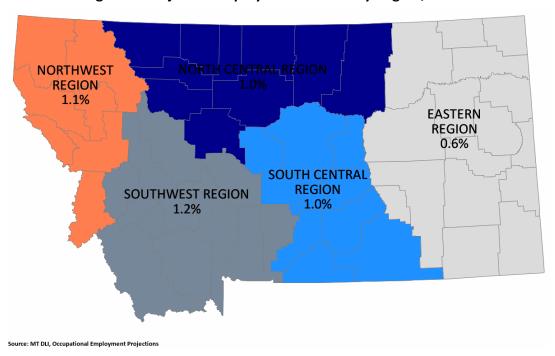


Figure 4: Projected Employment Growth by Region, 2020-

Industry Growth

Figure 5 shows Montana's long-term and projected employment growth rates by industry. Montana's largest industry, health care and social assistance, is also expected to add the most jobs in the future with roughly 2,260 jobs per year through 2022 and 1,330 jobs per year from 2022 to 2030. The expected pace is slightly faster than the average annual job growth from 2010 to 2019 of roughly 1,200 jobs per year due to increased population. The pandemic-related losses in the healthcare industry of 830 jobs in 2020 are expected to be recovered by the end of 2021. The Northwest and Southwest regions are expected to have the most growth in the healthcare industry, with more moderate in the South Central region.

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¹ The healthcare and social assistance industry and the educational services industry include both private and public employment. All other public employment is included in federal, state, or local government.

Figure 5: Montana Compounding Annual Employment Growth, Historic and Projected

Industry	Long- term Annual Growth Rate 1990- 2020	2015- 2020 Annual Growth Rate	2020-2022 Annual Growth Rate	2022- 2030 Annual Growth Rate	2020- 2022 Average Job Gain Per Year	2022- 2030 Average Job Gain Per Year
Healthcare	2.14%	1.21%	3.08%	1.63%	2,260	1,330
Accommodation and Food	0.73%	-1.23%	7.45%	1.26%	3,720	730
Construction	2.13%	3.12%	3.85%	1.16%	1,210	400
Professional Services	2.58%	2.48%	2.44%	1.66%	580	430
Education	0.50%	-0.51%	0.91%	1.05%	350	430
Retail Trade	0.38%	-0.49%	1.44%	0.42%	830	250
Arts and Entertainment	1.72%	-1.18%	2.57%	2.58%	280	320
Other Services	0.78%	0.07%	3.33%	1.18%	590	230
Admin and Support Services	0.93%	0.67%	2.05%	0.96%	370	190
Manufacturing	-0.41%	1.34%	0.99%	0.93%	200	200
Local Government	1.68%	0.35%	1.33%	0.79%	280	170
Transportation and Warehousing	0.86%	0.42%	1.22%	0.72%	200	120
Wholesale Trade	0.41%	-0.76%	0.75%	0.67%	130	120
State Government	0.68%	-0.44%	1.45%	0.56%	180	70
Real Estate	0.87%	1.51%	2.15%	1.14%	130	70
Agriculture	1.78%	2.74%	1.70%	0.98%	110	70
Finance and Insurance	0.90%	1.21%	0.16%	0.15%	30	20
Mining	1.44%	-3.82%	-0.45%	0.32%	-30	20
Management	2.47%	-0.21%	1.64%	0.00%	30	0
Federal Government	-0.06%	1.11%	-1.08%	0.27%	-110	30
Information	-1.53%	-1.82%	-0.12%	0.00%	-10	0
Postal Service	-1.53%	0.11%	-0.24%	-0.29%	-5	-6
Utilities	-0.78%	-1.95%	-0.78%	-0.85%	-20	-20
Total Payroll	0.94%	0.33%	2.43%	1.03%	11,340	5,170
Total Jobs	0.64%	0.49%	1.90%	0.88%	9,720	4,760

Source: MTDLI Industry Projections 2020-2030

Note: The healthcare and education industries include both private and public employment. All other public employment is included in government. Long-term growth for state government and management is from 2000 to 2020.

The accommodation and food services industry is projected to have the most growth in the near term as the industry recovers from the COVID-19 recession. Employment is expected to grow by approximately 3,700 jobs per year in 2021 and 2022, with growth tapering into the future to an average of 730 jobs per year through 2030. Growth in this industry is primarily induced by population growth and increased income levels increasing the demand for restaurants and hotels. However, this industry also has

struggled to replace the workers lost during the pandemic recession, and therefore is likely to adopt labor-saving automation and productivity enhancements in the next ten years.

Construction is expected to have the third highest job growth, adding approximately 1,200 jobs per year over the next two years. From 2010 to 2019, the construction industry grew by an average of 800 new jobs per year. Montana is experiencing currently high demand for housing, especially in the Northwest and Southwest regions of the state. Further, government spending on infrastructure is expected to increase in the next several years as the state allocates federal stimulus dollars to improving broadband, energy, and other projects. These influences are expected to speed construction employment growth in the next several years then slowing over the long-term as the stimulus dollars are exhausted.

The professional, scientific, and technical services industry is expected to be one of the fastest growing industries over the next ten years. Workers in this industry primarily provide accounting, legal, consulting, research, and other professional services, and generally require higher levels of education and training. This industry continues to grow rapidly in the Northwest, Southwest, and South-Central regions of Montana where large educational institutions help drive research efforts and provide trained workers.

Occupational Demand

Montana is expected to have 5,800 new jobs every year. However, new jobs are just part of overall employment demand. Job openings occur for other reasons, such as workers exiting the labor force to retire or workers leaving one occupation for another occupation. When considering all sources of job openings, 61,200 job openings are expected annually in Montana, with new jobs only accounting for 9.4% of the total. Over half of these job openings (52% or roughly 32,000) are expected due to workers transferring to a new occupation.²

Exits refer to people who leave their job and exit the labor force, such as to retire or to enroll in school.

Transfers are workers who leave one occupation for a different occupation, like a career change or promotion.

Figure 7 shows the annual job openings expected over the next ten years due to new jobs, exits, and transfers by large occupational group. The largest occupational group by total openings is food-preparation and serving-related occupations. The new jobs in this occupation are driven by the increase in the accommodations and food service industry recovery mentioned in the previous industry section. However, the large number of exits and transfers can be explained by high levels of turnover in food

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² The U.S. Department of Labor methodology defines job transfers as people moving from one major occupational group to a different major occupational group, focusing specifically on long-term career changes that may require skill upgrades for the departing worker and that creates job openings for new workers. The methodology does not count job openings when workers change job titles to a closely related occupation because such moves typically don't lead to opportunities for new workers. Instead, job changes at the detail level represent a fixed pool of workers shifting positions. For more information on methodology see https://www.bls.gov/opub/mlr/2020/article/occupational-separations-a-new-method-for-projecting-workforce-needs.htm

service occupations. Food preparation and serving-related occupations have lower annual average wages, and turnover among low-wage jobs is typically higher than turnover in high wage jobs as workers gain skills and move up the career ladder. In the recent past, tight labor market conditions have helped increase wages among food preparation and serving jobs, which should help to recruit new workers into these occupations and may reduce turnover.

Figure 7: Annual Projected Occupational Demand 2020-2030 by Large Occupation Group

			Annual	Openings		2020 MT
	Large Occupational Group	New Jobs	Exits	Transfers	Total Openings	Annual Average Wage
1	Food Preparation and Serving Related	1,220	3,750	4,910	9,890	\$22,800
2	Office and Administrative Support	300	3,140	3,550	6,980	\$35,350
3	Sales and Related	250	2,820	3,760	6,830	\$29,470
4	Transportation and Material Moving	350	1,810	2,590	4,760	\$36,470
5	Construction and Extraction	370	1,140	2,440	3,940	\$48,320
6	Building and Grounds Maintenance	310	1,360	1,540	3,210	\$29,040
7	Healthcare Support	460	1,180	1,150	2,790	\$29,810
8	Education, Training, and Library	280	1,230	1,160	2,670	\$38,510
9	Personal Care and Service	220	1,110	1,210	2,540	\$25,430
10	Business and Financial Operations	260	700	1,370	2,330	\$59,750
11	Healthcare Practitioners and Technical	520	870	880	2,270	\$66,850
12	Installation, Maintenance, and Repair	230	720	1,310	2,260	\$45,920
13	Management	150	860	1,240	2,250	\$86,020
14	Production	130	750	1,240	2,130	\$37,850
15	Community and Social Service	210	350	600	1,160	\$39,500
16	Protective Service	80	420	480	990	\$46,680
17	Arts, Entertainment, Sports, & Media	30	360	540	940	\$33,830
18	Farming, Fishing, and Forestry	50	220	560	830	\$35,370
19	Computer and Mathematical	150	160	450	760	\$65,430
20	Life, Physical, and Social Science	70	160	520	740	\$55,790
21	Architecture and Engineering	70	200	360	640	\$69,800
22	Legal	40	120	170	330	\$59,350
	Total	5,750	23,450	32,040	61,240	\$37,860

Source: MTDLI Employment Projections. 2020-2030

Other occupations with high-growth in new jobs include healthcare practitioners (520 annual openings from new jobs), healthcare support (460), construction and extraction (370), and transportation and material moving (350).

Figure 8 shows the top 10 detailed occupations by most job openings. The top five occupations include fast food and counter workers (2,730 annual openings), cashiers (2,450), retail salespersons (2,100), waiters and waitresses (2,090), and office clerks (1,460). In general, detailed occupations making the top ten list are large occupations employing many Montanans but with high turnover caused by the low-

The education and work experience listed is the minimum required to enter the profession as determined by the U.S. Department of Labor, Bureau of Labor Statistics. For occupations without a clear path to entry, the BLS determines the typical path based on the current minimum qualifications of workers filling those positions. At these minimums, the worker will likely be earning less than the average wage for the industry.

skill, low-wage nature of these jobs. All the top occupations require a high school education or less and on-the-job training of less than a year, except for bookkeeping, accounting, and auditing clerks (950 annual openings). Bookkeeping, accounting, and auditing clerks is also the highest paying occupation with a median annual wage of \$36,900. All of Montana's top ten occupations make less than Montana's median wage of \$37,860.

Figure 8: Top Ten Detailed Occupations with the Most Job Openings, 2020-2030

	Occupation		Minimum Requirements		Annual Openings				
			Work Exp.	New Jobs	Exits	Transfers	Total Openings	Average Wage	
1	Fast Food & Counter Workers	<hs< td=""><td>ST OJT</td><td>270</td><td>1,250</td><td>1,200</td><td>2,730</td><td>\$22,740</td></hs<>	ST OJT	270	1,250	1,200	2,730	\$22,740	
2	Cashiers	<hs< td=""><td>ST OJT</td><td>90</td><td>1,180</td><td>1,180</td><td>2,450</td><td>\$23,760</td></hs<>	ST OJT	90	1,180	1,180	2,450	\$23,760	
3	Retail Salespersons	<hs< td=""><td>ST OJT</td><td>100</td><td>860</td><td>1,140</td><td>2,100</td><td>\$27,570</td></hs<>	ST OJT	100	860	1,140	2,100	\$27,570	
4	Waiters and Waitresses	<hs< td=""><td>ST OJT</td><td>250</td><td>730</td><td>1,110</td><td>2,090</td><td>\$19,980</td></hs<>	ST OJT	250	730	1,110	2,090	\$19,980	
5	Office Clerks, General	HSE	ST OJT	50	710	700	1,460	\$34,010	
6	Home Health & Personal Care Aides	HSE	ST OJT	230	510	420	1,170	\$26,660	
7	Janitors & Cleaners, Except Maids	<hs< td=""><td>ST OJT</td><td>100</td><td>500</td><td>500</td><td>1,100</td><td>\$28,910</td></hs<>	ST OJT	100	500	500	1,100	\$28,910	
8	Cooks, Restaurant	<hs< td=""><td>MT OJT</td><td>210</td><td>350</td><td>500</td><td>1,060</td><td>\$26,850</td></hs<>	MT OJT	210	350	500	1,060	\$26,850	
9	Bookkeeping, Accounting, & Auditing Clerks	SC ND	MT OJT	50	520	390	950	\$36,900	
10	Maids & Housekeeping Cleaners	<hs< td=""><td>ST OJT</td><td>90</td><td>470</td><td>370</td><td>920</td><td>\$24,790</td></hs<>	ST OJT	90	470	370	920	\$24,790	

Source: MTDLI Employment Projections 2020-2030

Notes: <HS = less than high school diploma; HSE = High school diploma or equivalent; SC ND = Some college no degree; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training

Occupational Demand – High Wage Jobs

Whether planning for their first career or looking to switch careers, many Montanans are interested in occupations that are high wage. Figures 9 and 10 show jobs with the most openings earning \$45,000 to \$65,000 and earning over \$65,000, respectively. **Most jobs on these two high wage lists require more work experience and/or a higher level of education**. For example, first-line supervisors tend to require five or more years of experience at a minimum, electricians and plumbers require completion of an apprenticeship, and accountants and teachers require a bachelor's degree. Across the top occupations earning \$45,000-\$65,000, over half require less than a bachelor's degree.

Figure 9: Jobs Earning Over \$45,000-\$65,000 with the Most Job Openings, 2020-2030

	Occupation	Min	Minimum Requirements		Annual Openings			
	Companion		Work Exp.	New Jobs	Exits	Transfers	Total Openings	Average Wage
1	Heavy & Tractor-Trailer Truck Drivers	PS ND	ST OJT	40	300	440	780	\$48,900
2	Sales Representatives, Except Scientific Products	HSE	MT OJT	160	310	240	710	\$53,910
3	First-Line Supervisors of Office and Administrative Support Workers	HSE	<5 yrs	90	140	360	590	\$51,240
4	Project Management and Business Operations Specialists, Other	Bach		40	130	270	440	\$60,500
5	Operating Engineers & Other Construction Equipment Operators	HSE	MT OJT	20	160	250	430	\$50,740
6	Accountants and Auditors	Bach		50	120	230	400	\$63,240
7	Elementary School Teachers, Except Special Education	Bach		50	110	230	390	\$48,940
8	Electricians	HSE	Appren	40	110	230	380	\$60,560
9	Plumbers, Pipefitters, & Steamfitters	HSE	Appren	40	110	210	360	\$57,010
10	Secondary School Teachers, Except Special and Career/Technical Education	Bach		50	140	160	350	\$50,720

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: HSE = High school diploma or equivalent; PS ND = postsecondary nondegree award; Bach = Bachelor's degree; 5+ yrs = five or more years of experience; <5 yrs = less than five years of experience; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training; Appren = Apprenticeship

Figure 10 shows of occupations paying a median wage of over \$65,000. The three occupations paying over \$65,000 requiring only a high school education are all first-line supervisors, requiring work experience to qualify. Other notable occupations that have high demand over the next ten years include registered nurses (710 annual openings), general and operations managers (600), medical and health services managers (200), software engineers (190), lawyers (140) and civil engineers (120).

Figure 10: Jobs Earning Over \$65,000 with the Most Job Openings, 2020-2030

	Occupation		imum rements		2020 MT Annual			
Occupation		Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Average Wage
1	Registered Nurses	Bach		160	310	240	710	\$68,740
2	General and Operations Managers	Bach	5+ yrs	90	140	360	600	\$87,810
3	First-Line Supervisors of Construction Trades & Extraction Workers	HSE	5+ yrs	50	110	240	390	\$65,510
4	Medical and Health Services Managers	Bach	<5 yrs	60	50	90	200	\$90,370
5	Personal Service, Entertainment, & Managers, All Other	Bach	<5 yrs	-30	86	140	200	\$82,390

6	Software Developers and Software Quality Assurance Analysts and Testers	Bach		60	30	100	190	\$85,940
7	First-Line Supervisors of Mechanics, Installers, and Repairers	HSE	<5 yrs	20	60	100	180	\$68,570
8	Lawyers	Phd or Prof		20	60	70	140	\$79,410
9	Civil Engineers	Bach		10	30	80	120	\$76,520
10	First-Line Supervisors of Non-Retail Sales Workers	HSE	<5 yrs	-20	50	80	110	\$72,340

Source: MTDLI Employment Projections 2020-2030. Notes: HSE = High school diploma or equivalent; Bach = Bachelor's degree; 5+ yrs = five or more years of experience; <5 yrs = less than five years of experience

Occupational Demand – Education Level

Most job openings in Montana are in occupations that require low level of education because low-skill, low-wage jobs tend to have higher levels of turnover as workers quickly gain skills and move up the job ladder. Figure 11 shows worker demand and average wage by minimum education requirement for the occupation. Over the next ten years, 44,400 projected job openings annually, or 72.6% of all job openings, are expected in jobs requiring a high school education or less. Occupations that require some college or a bachelor's degree make up another 25% of annual openings (15,300 opening per year). Occupations that require an advanced degree make up only 2.5% of annual job openings.

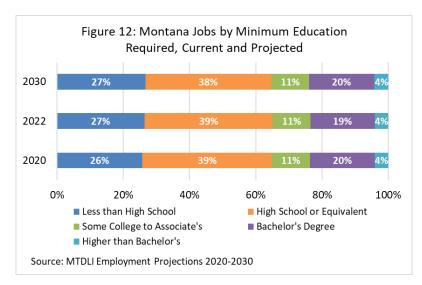
Wages increase with education level, with the average wage of occupations requiring a high school education at \$40,860 compared to \$66,940 for occupations requiring a bachelor's degree. Occupations requiring a master's degree or a professional/doctoral degree pay average wages of \$74,950 and \$113,800 respectively.

Figure 11: Worker Demand by Education Level, 2020-2030

	Ar	nnual Ope	enings, 2020	-2020	А	Annual Openings, 2020-2030				
Education Level	New Jobs	Exits	Transfers	Total Openings	New Jobs	Exits	Transfers	Total Openings	Annual Average Wage	
Less than High School	4,350	8,370	10,560	23,280	1,990	8,710	11,010	21,720	\$29,100	
HS Diploma or Equivalent	2,650	8,470	12,060	23,180	1,610	8,710	12,410	22,720	\$40,860	
Some College to Associate	950	2,390	2,980	6,320	650	2,480	3,090	6,210	\$42,670	
Bachelor's degree	1,420	2,890	4,650	8,950	1,210	3,010	4,870	9,090	\$66,940	
Master's degree	160	180	300	640	150	200	320	670	\$74,950	
Doctoral or Prof. degree	180	330	330	850	150	350	340	850	\$113,800	

Source: MTDLI Employment Projections 2020-2030

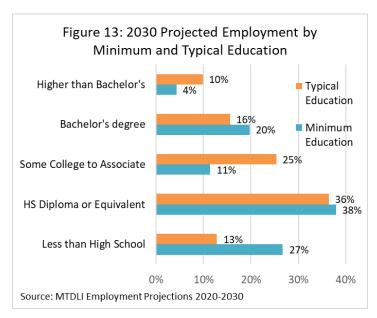
Montana's occupational distribution is mostly in occupations with lower education requirements. Figure 12 shows Montana's jobs by minimum education required for 2020, 2022, and 2030. The educational distribution of employment stays relatively stable over time, with occupations requiring a high school education or less making up approximately 65% of employment. Occupations requiring high school education or less make up a larger



share of openings (72.6%) compared to employment (65%) because there is more turnover in lower wage, lower education occupations. In 2030, more than 35% of workers will require some post-secondary education.

Caution should be used when using minimum education requirements for workforce planning, however.

Minimum requirements provide the lowest training levels needed to enter an occupation, but additional education and training is likely needed to progress in the career and demonstrate mastery of job duties. Instead of the minimum education requirements needed to enter the occupation, Figure 13 provides the typical education within each occupation to match the current workforce, making it clear that additional training is needed beyond the minimum to match the skills of the existing workforce. Employers who hire workers at the minimum requirements should expect to provide further training and skill upgrades before workers will match the productivity levels of the current and previous workforce.



Thirty-six percent of employment is in occupations where the worker typically has a high school diploma, while only 13% of employment is in occupations where the worker has less than a high school education. Further, occupations in which the worker has at least some college make up a larger share of employment compared to minimum educational requirements, suggesting that although minimum educational requirements might be lower, competition likely leads to workers receiving higher levels of education that exceed the minimum requirements of the job.

While most of Montana's employment requires a high school education or less, workforce planners devote a lot of attention to jobs that require postsecondary education because they require more preparation and training. In addition, **increasing education generally increases wages and has positive impacts on productivity that benefit Montana's economy**. Figure 14 shows Montana's top occupations requiring a bachelor's degree or higher by most job openings. The most in-demand occupation is registered nurses (710 annual openings), which pays a median wage of \$68,740. Other top occupations requiring a degree, include occupations in education, such as substitute teachers (530), elementary teachers (350), and secondary school teachers (250).

Figure 14: Most Job Openings for Jobs that Require a Bachelor's Degree or Higher, 2020-2030

	Occupation	Minimum Requirements			gs .	2020 MT Annual		
	Occupation	Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage
1	Registered Nurses	Bach		160	310	240	710	\$68,740
2	General & Operations Managers	Bach	5+ yrs	90	140	360	590	\$87,810
3	Substitute Teachers, Short- Term	Bach		40	280	220	530	\$21,970
4	Project Management & Business Operations Specialists, Other	Bach		50	120	230	400	\$60,500
5	Accountants and Auditors	Bach		40	110	210	360	\$63,240
6	Elementary School Teachers, Except Special Education	Bach		50	140	160	350	\$48,940
7	Coaches and Scouts	Bach		30	100	130	260	\$19,960
8	Secondary School Teachers, Except Special & Technical Education	Bach		40	100	120	250	\$50,720
9	Substance Abuse, Behavioral Disorder, and Mental Health Counselors	Bach		60	70	120	250	\$39,360
10	Market Research Analysts and Marketing Specialists	Bach		40	40	120	200	\$55,800

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: Bach = Bachelor's degree; 5+ yrs = five or more years of experience

For workers who are willing to complete some post-secondary education but don't want to commit to four years typically required for a bachelor's degree, there are many occupations requiring some post-secondary education, but less than a bachelor's degree. The most in-demand occupations in this category include bookkeeping, accounting, and auditing clerks requiring at least a year of on-the-job training, and paying a median wage of \$36,700, slightly below Montana's median wage. The top three occupations in this category by median wage include truck drivers (780 openings, median wage of \$48,900), licensed practical and licensed vocational nurses (210 openings, median wage of \$46,210) and computer user support specialists (210 openings, median wage of \$45,410).

Figure 15: Jobs Requiring Some Postsecondary Education, but Less Than a Bachelor's Degree, 2020-2030

	Occupation		Minimum Requirements		Annual Openings				
			Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage	
1	Bookkeeping, Accounting, and Auditing Clerks	SC ND	MT OJT	50	520	390	950	\$36,900	
2	Heavy and Tractor-Trailer Truck Drivers	PS ND	ST OJT	40	300	440	780	\$48,900	
3	Nursing Assistants	PS ND		100	350	320	770	\$31,070	
4	Teaching Assistants, Except Postsecondary	SC ND		40	190	160	400	\$26,600	
5	Automotive Service Technicians and Mechanics	PS ND	ST OJT	10	90	200	300	\$41,530	
6	LPNs	PS ND		40	80	90	210	\$46,210	
7	Computer User Support Specialists	SC ND		40	40	130	210	\$45,410	
8	Medical Assistants	PS ND		40	60	90	180	\$36,690	
9	Dental Assistants	PS ND		20	60	90	170	\$37,070	
10	Hairdressers and Cosmetologists	PS ND		10	70	60	140	\$24,360	

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: SC ND = Some college no degree; PS ND = Postsecondary nondegree award; Associate = Associate degree; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training

Many occupations in-demand occupations don't require less than a bachelor's degree and are high wage occupation. Figure 16 shows top occupations that make \$45,000 or more and require a high school diploma or less. Occupations in this category typically require some level of previous work experience, on-the-job training of one month to a year, or a registered apprenticeship credential. Four out of these occupations are supervisor roles, supervising office and administrative workers, construction workers, mechanics and installers, and production and operating workers. Three of the top ten are sales occupations, with sales occupations in wholesale and manufacturing, services, and insurance. Electricians and plumbers pay high median wages of \$60,000 and \$57,000, respectively, and have the highest number of registered apprentices in Montana.

Figure 16: Jobs Earning Over \$45,000 that Require a High School Diploma or Less, 2020-2030

	are 16. Jobs Earning Over \$45,000 t	Mii	nimum irements			nual Opening		2020 MT Annual
	Occupation	Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage
1	Sales Representatives, Except Technical and Scientific Products	HSE	MT OJT	40	130	270	440	\$53,910
2	First-Line Supervisors of Office and Administrative Support Workers	HSE	<5 yrs	20	160	250	430	\$51,240
3	First-Line Supervisors of Construction Trades and Extraction Workers	HSE	5+ yrs	50	110	230	390	\$65,510
4	Operating Engineers and Other Construction Equipment Operators	HSE	MT OJT	40	110	230	380	\$50,740
5	Electricians	HSE	Appren	50	80	210	350	\$60,560
6	Plumbers, Pipefitters, and Steamfitters	HSE	Appren	40	80	190	300	\$57,010
7	Sales Representatives of Services, Except Advertising, Insurance, Financial Services, and Travel	HSE	МТ ОЈТ	30	50	160	240	\$48,520
8	Insurance Sales Agents	HSE	MT OJT	10	70	100	180	\$47,560
9	First-Line Supervisors of Mechanics, Installers, and Repairers	HSE	<5 yrs	20	60	100	180	\$68,570
10	First-Line Supervisors of Production and Operating Workers	HSE	<5 yrs	10	50	100	160	\$58,380

Source: MTDLI Employment Projections 2020-2030 Notes: HSE = High school diploma or equivalent; MT OJT = Medium-term on-the-job training; 5+ yrs = 5 or more years' experience; <5 yrs = less than 5 years of experience; Appren = Apprenticeship

Figure 17 shows in-demand occupations making \$45,000 or more that require some post-secondary degree. Notable occupations not already mentioned previously include heating, air conditioning, and refrigeration mechanics and installers (130 annual openings and median wage of \$46,250), paralegals and legal assistants (120 openings, and median wage of \$46,940), firefighters (70 openings and median wage of \$55,040), and web developers and digital interface designers (50 openings and median wage of \$53,810).

Figure 17: Jobs Earning Over \$45,000 that Require Some Postsecondary Education, but Less Than a Bachelor's Degree. 2020-2030

	Occupation		Minimum Requirements		Annual Openings				
	Оссиринон	Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage	
1	Heavy and Tractor-Trailer Truck Drivers	PS ND	ST OJT	40	300	440	780	\$48,900	
2	LPNs	PS ND		40	80	90	210	\$46,210	
3	Computer User Support Specialists	SC ND		40	40	130	210	\$45,410	
4	HVAC Mechanics & Installers	PS ND	LT OJT	20	30	80	130	\$46,250	
5	Paralegals and Legal Assistants	Assoc		20	40	70	120	\$46,940	
6	Firefighters	PS ND	LT OJT	10	20	40	70	\$55,040	
7	Dental Hygienists	Assoc		10	30	20	60	\$77,630	
8	Radiologic Technologists	Assoc		10	20	20	60	\$57,410	
9	Web Developers and Digital Interface Designers	Assoc		10	10	30	50	\$53,810	
10	Physical Therapist Assistants	Assoc		10	10	20	50	\$52,830	

Source: MTDLI Employment Projections 2020-2030; Notes: SC ND = some college, no degree; PS ND = postsecondary nondegree; Assoc = Associate degree; ST OJT = Short-term on-the-job training; MT OJT = Medium-term on-the-job training; LT OJT = Long-term on-the-job training

Occupational Demand – by Career Cluster

Projections are produced to help guide decision-making on whether universities and other training programs are meeting occupational demand. Career clusters are one popular framework used in career and technical education and by universities to understand connections between occupations and academic training. Classifying occupations by career cluster helps connect academic training to associated careers. Figure 18 shows occupational demand by career cluster.

By career cluster, the highest demand is projected in the hospitality and tourism cluster with 13,600 annual openings, followed by business management and administration (7,900 openings), marketing (7,300 openings), and transportation, distribution, and logistics (4,700 openings). Most jobs in hospitality and tourism require high school education or less, while more than a third of openings in business management and administration require some college or more.

Figure 18: Montana Employment Projections by Career Cluster, 2020-2030

		Annual Openings, 2020-2030			
Career Clusters	Education Level	New Jobs	Exits	Transfers	Total Openings
Agriculture, Food & Natural Resources	<hs< td=""><td>60</td><td>210</td><td>520</td><td>790</td></hs<>	60	210	520	790
	HSE	-40	500	480	940
	Associate				
	Bachelor's	20	40	130	190
Total		40	750	1,120	1,910
Architecture & Construction	<hs< td=""><td>200</td><td>640</td><td>1,300</td><td>2,140</td></hs<>	200	640	1,300	2,140
	HSE	280	840	1,790	2,910
	PS ND	20	30	80	130
	Associate	10	30	40	70
	Bachelor's	50	140	260	440
Total		550	1,680	3,470	5,700
Arts, Audio/Video Technology & Communications	<hs< td=""><td>0</td><td>40</td><td>40</td><td>80</td></hs<>	0	40	40	80
	HSE	-10	70	110	170
	Bachelor's	0	130	210	330
	SC ND, PS ND, Associate				
Total		-10	230	360	580
Business Management & Administration	HSE	170	2,180	2,580	4,930
	SC ND	50	520	390	960
	Associate	0	10	20	30
	Bachelor's	240	590	1,220	2,050
Total		460	3,290	4,210	7,960
Education & Training	HSE	10	30	30	70
	SC ND	40	190	160	400
	PS ND	0	40	30	70
	Associate	10	30	40	80
	Bachelor's	210	880	880	1,970
	Master's	30	80	110	220
	Phd or Prof	50	130	130	300
Total		330	1,390	1,380	3,110
Finance	HSE, PS ND, Bachelor's				
Total					
Government & Public Administration	HSE	10	80	100	190
	Bachelor's				

	Master's	0	0	10	10
Total		20	90	100	210
Health Science	HSE	130	390	430	950
	PS ND	250	660	750	1,660
	Associate	70	110	120	310
	Bachelor's	250	410	370	1,030
	Master's	80	60	90	230
	Phd or Prof	80	140	110	340
Total		870	1,770	1,870	4,500
Hospitality & Tourism	<hs< td=""><td>1,350</td><td>4,720</td><td>5,550</td><td>11,620</td></hs<>	1,350	4,720	5,550	11,620
	HSE	210	650	1,160	2,020
	PS ND				
Total		1,560	5,370	6,710	13,640
Human Services	<hs< td=""><td></td><td></td><td></td><td></td></hs<>				
	HSE	370	1,140	1,090	2,600
	PS ND	20	130	110	260
	Associate	0	10	10	20
	Bachelor's	140	230	380	760
	Master's	30	50	90	170
	Phd or Prof	0	20	30	50
Total		560	1,570	1,720	3,850
Information Technology	SC ND	40	40	130	210
	Associate	10	20	60	90
	Bachelor's				
Total		50	70	180	300
Law, Public Safety, Corrections & Security	<hs< td=""><td>10</td><td>90</td><td>50</td><td>150</td></hs<>	10	90	50	150
	HSE	60	360	440	870
	PS ND				
	Associate	20	40	70	130
	Bachelor's	10	10	30	50
	Phd or Prof	20	60	70	160
Total		120	570	670	1,360
Manufacturing	<hs< td=""><td>10</td><td>80</td><td>100</td><td>190</td></hs<>	10	80	100	190
	HSE	230	850	1,460	2,550
	SC ND	0	10	20	30
	PS ND	0	10	20	20
	Associate	10	40	70	120
	Bach	-10	40	80	120
Total		250	1,030	1,750	3,030

Marketing	<hs< th=""><th>220</th><th>2,160</th><th>2,510</th><th>4,890</th></hs<>	220	2,160	2,510	4,890
	HSE	60	730	1,290	2,080
	Bachelor's	60	80	210	350
Total		340	2,970	4,010	7,320
Science, Technology, Engineering & Mathematics	Associate	0	10	20	30
	Bachelor's	60	100	300	460
	Master's	10	10	20	30
	Phd or Prof	0	0	0	0
Total		60	120	330	510
Transportation, Distribution & Logistics	<hs< td=""><td>130</td><td>720</td><td>880</td><td>1,730</td></hs<>	130	720	880	1,730
	HSE	140	600	1,030	1,780
	PS ND	60	420	680	1,160
	Associate	0	0	10	10
	Bachelor's	0	10	20	20
Total		340	1,750	2,620	4,710

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

<u>Total Job Openings – A Change in Methodology</u>

The U.S. Bureau of Labor Statistics recently changed its job openings methodology to better capture the dynamic workforce. The past methodology, known as the "replacements" methodology, was developed in the early 1990s and relied on movement between age cohorts to estimate people exiting an occupation. This method primarily captured job openings from retirements and deaths under the assumption that workers entered an occupation at a young age and worked in that occupation until retirement.

The new methodology, known as the "separations" methodology, updates this process to account for workers who have multiple occupations throughout their lifetimes. It uses longitudinal data from the Current Population Survey to estimate the probability of a worker leaving their job based on characteristics of that worker. The results are expressed as "Exits" (people who leave the labor force completely, possibly to retire, enroll in school, or take care of family), and "Transfers" (people who leave their job in one field to start a job in a different field). The 2017-2027 projections were the first year to use the separations methodology.

Total job openings are the sum of change (new jobs), exits, and transfers. The number of openings is significantly higher than in the past (61,200 annual openings for 2020-2030 compared with 17,500 for the 2016-2026 projections). This difference reflects that change in methodology rather than conceptual factors. Because of these changes, projections from the past that use the replacements methodology should not be compared with projections derived from the separations methodology. For a more technical explanation, please see https://www.bls.gov/emp/documentation/separations-methods.htm.

Skills in Demand

Training workers for today's workforce requires preparation for a variety of skills, including technical, soft skills, and basic skills. Figure 19 shows he top skills by number of job openings that listed the skills as important. For basic skills, the most in demand skills include active listening (49,000 annual job openings), speaking (47,700), and monitoring (37,300). Soft skills, or skills that allow a person to perform effectively and in harmony with other people, are also in high demand, with coordination in the highest demand (36,200), followed by social perceptiveness (36,000) and service orientation (35,800). Among technical skills, the top skills include operation monitoring (9,200), operation and control (8,500) and quality control analysis (6,400). Montana's workforce will need training in a variety of skills to prepare workers for in-demand careers.

Figure 19: Annual Job Openings by Skill, 2020-2030

Skill Type	Skill	Description	Annual Openings
	Active Listening	Giving full attention to what other people are saying and asking questions when appropriate.	49,040
	Speaking	Talking to others to convey information effectively	47,700
Basic	Monitoring	Monitoring and assessing performance of self, individuals, or organizations	37,320
	Critical Thinking Using logic and reasoning to identify the strengths and weaknesses of alternative solutions		37,170
	Reading Comprehension	Understanding written sentences and paragraphs in work related documents	34,250
	Coordination Adjusting actions in relation to other's actions		36,200
	Social Perceptiveness	Being aware of others' reactions and understanding why they react as they do	35,970
Soft Skills	Service Orientation	Actively looking for ways to help people	35,790
SKIIIS	Time Management	Managing one's own time and the time of others	34,830
	Judgment and Decision Making	Considering the relative costs and benefits of potential actions to choose the most appropriate one	24,330
	Operation Monitoring	Watching gauges, dials, or other indicators to make sure a machine is working properly	9,200
Technical	Operation and Control	Controlling operations of equipment or systems	8,450
	Quality Control Analysis	Conducting tests and inspections of products, services, or processes to evaluate quality or performance	6,380

Troubleshooting	Determining what is causing an operating error and deciding what to do about it	5,110
Equipment Maintenance	Performing routine maintenance on equipment and determining when and what kind of maintenance is needed	3,740

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Software skills are becoming increasingly important as knowledge work increases and computers take on more tasks. Spreadsheet software skills are the number one skill in demand (54,500 annual openings), followed by office suite software (37,500), and word processing software (31,700). Other high-demand software skills include YouTube and Facebook, as well as customer relationship management software and human resources software.

Figure 20: Annual Job Openings by Software Skill, 2020-2030

Software Type	Example	Annual Openings
Spreadsheet software	Microsoft Excel	54,450
Office suite software	Microsoft Office	37,500
Word processing software	Microsoft Word	31,700
Presentation software	Microsoft PowerPoint	29,250
Web page creation and editing software	Facebook	22,840
Electronic mail software	Microsoft Outlook	16,580
Document management software	Adobe Systems Adobe Acrobat	13,820
Accounting software	Intuit QuickBooks	12,530
Video creation and editing software	YouTube	11,460
Project management software	Microsoft Project	11,340
Desktop publishing software	Adobe Systems Adobe InDesign	8,170
Computer aided design CAD software	Autodesk AutoCAD	8,080
Operating system software	Apple macOS	7,720
Customer relationship management CRM software	Salesforce software	7,700
Human resources software	ADP Workforce Now	6,750

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Healthcare Occupations in High Demand

Montanan's largest industry, health care and social assistance, is also expected have the most growth in from 2020 to 2030. In 2020, approximately 18% of all private payroll employment was in the healthcare industry. The two factors contributing to increased demand for healthcare workers include Montana's aging population demanding more healthcare and continued in-migration to Montana. Montana's healthcare industry is expected to grow by 1,520 jobs per year on average over the next 10 years. Figure 9 shows the top 10 healthcare jobs by most annual openings. The occupation with the most openings is home health and personal care aides which requires a high school education and short-term on-the-job training and pays approximately \$26,660. Most of the top occupations in health care at least require some post-secondary education, but many don't require a bachelor's degree or higher.

The highest paying occupations among those most in-demand include pharmacists (60 annual openings and median wage of \$122,160), physician assistants (70 annual openings and median wage of \$118,760), and nurse practitioners (70 annual openings and median wage of \$114,970).

Figure 21: Top 20 Healthcare Jobs with the Most Annual Openings, 2020-2030

	Occupation	Minimi Requirem			Anr	nual Opening	gs	2020 MT Annual
	Occupation	Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage
1	Home Health & Personal Care Aides	HSE	ST OJT	230	510	420	1,170	\$26,660
2	Nursing Assistants	PS ND		100	350	320	770	\$31,070
3	Registered Nurses	Bach		160	310	240	710	\$68,740
4	LPNs	PS ND		40	80	90	210	\$46,210
5	Medical Assistants	PS ND		40	60	90	180	\$36,690
6	Dental Assistants	PS ND		20	60	90	170	\$37,070
7	Medical Records Specialists, & Health Technicians, All Other	PS ND		20	40	60	120	\$42,020
8	Pharmacy Technicians	HSE	MT OJT	10	40	60	110	\$36,780
9	Veterinary Assistants and Laboratory Animal Caretakers	HSE	ST OJT	10	30	50	90	\$27,800
10	Physical Therapists	Phd or Prof		30	30	30	90	\$81,440
11	Clinical Laboratory Technologists & Technicians	Bach		20	30	30	70	\$57,650
12	Phlebotomists	PS ND		10	20	30	70	\$31,510
13	Physician Assistants	Master's		30	10	30	70	\$118,760
14	Nurse Practitioners	Master's		30	20	20	70	\$114,970
15	Dental Hygienists	Associate		10	30	20	60	\$77,630

16	Pharmacists	Phd or Prof	0	30	30	60	\$122,160
17	Massage Therapists	PS ND	10	30	20	60	\$40,070
18	Radiologic Technologists	Associate	10	20	20	60	\$57,410
19	Veterinary Technologists and Technicians	Associate	10	20	30	50	\$32,210
20	EMTs	PS ND	10	10	30	50	\$32,050

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: HSE = High school diploma or equivalent; PS ND = Postsecondary nondegree award; Assoc = Associate degree; Bach egree; Master's = Master's degree; PhD/Prof = Doctoral or professional degree; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training

The healthcare industry is also expected to have high demand for many occupations that don't provide healthcare services. Figure 21 shows the top 20 non-healthcare occupations within the healthcare industry. Over the next ten years, the most in-demand occupation in this group is medical secretaries with 500 annual openings and a median wage of \$32,880. This occupation requires a high school education and on-the-job training of one month to a year. Other occupations in this field include substance abuse, behavioral disorder, and mental health counselors (250 openings and median wage of \$39,360), and medical and health services managers (200 openings and median wage of \$90,370).

Figure 22: Top 20 Non-Healthcare Jobs within the Healthcare Industry, 2020-2030

O. american		Minir Require			gs	2020 MT Annual		
	Occupation	Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage
1	Medical Secretaries	HSE	MT OJT	70	220	220	500	\$32,880
2	Substance Abuse, Behavioral Disorder, & Mental Health Counselors	Bach		60	70	120	250	\$39,360
3	Medical and Health Services Managers	Bach	<5 yrs	60	50	90	200	\$90,370
4	Social and Human Service Assistants	HSE	ST OJT	40	60	100	200	\$31,840
5	Childcare Workers	HSE	ST OJT	30	370	320	720	\$22,860
6	Cooks, Institution and Cafeteria	<hs< td=""><td>ST OJT</td><td>30</td><td>160</td><td>230</td><td>420</td><td>\$27,950</td></hs<>	ST OJT	30	160	230	420	\$27,950
7	Maids and Housekeeping Cleaners	<hs< td=""><td>ST OJT</td><td>90</td><td>470</td><td>370</td><td>920</td><td>\$24,790</td></hs<>	ST OJT	90	470	370	920	\$24,790
8	Billing and Posting Clerks	HSE	MT OJT	20	60	90	170	\$36,410
9	Child, Family, and School Social Workers	Bach		20	30	60	120	\$39,670
10	Food Servers, Non- restaurant	<hs< td=""><td>ST OJT</td><td>20</td><td>80</td><td>80</td><td>180</td><td>\$22,760</td></hs<>	ST OJT	20	80	80	180	\$22,760
11	Office Clerks, General	HSE	ST OJT	50	710	700	1,460	\$34,010
12	Bookkeeping, Accounting, and Auditing Clerks	SC ND	MT OJT	50	520	390	950	\$36,900

13	Social and Community Service Managers	Bach	<5 yrs	20	20	30	60	\$60,730
14	Recreation Workers	HSE	ST OJT	30	90	130	240	\$27,770
15	Healthcare Social Workers	Master's	Intern	10	20	40	70	\$51,310
16	General and Operations Managers	Bach	5+ yrs	90	140	360	590	\$87,810
17	Janitors and Cleaners, Except Maids and Housekeeping Cleaners	<hs< td=""><td>ST OJT</td><td>100</td><td>500</td><td>500</td><td>1,100</td><td>\$28,910</td></hs<>	ST OJT	100	500	500	1,100	\$28,910
18	Maintenance and Repair Workers, General	HSE	MT OJT	70	160	240	470	\$36,970
19	Receptionists and Information Clerks	HSE	ST OJT	20	110	130	260	\$28,110
20	Mental Health and Substance Abuse Social Workers	Master's	Intern	10	10	20	50	\$37,000

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030. Notes: <HS = less than high school diploma; HSE = High school diploma or equivalent; Bach = Bachelor's degree; Master's = Master's degree; Phd/Prof = Doctoral or professional degree; <5 yrs = less than five years of experience; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training

Occupational Demand - STEM

Figure 23 shows the demand for occupations requiring knowledge of science, technology, engineering, and math (STEM) subjects. Projected openings are shown by discipline, domain, and occupation type. STEM professions typically pay higher wages and require post-secondary education. Across all disciplines, the average wage is above \$70,000. Math is the number one discipline by total openings (2,980 annual openings), followed by computer science (2,610), and biology (1,760). Health is the most in-demand domain with 2,110 annual openings over the next 10 years. Research and development, design, or practitioner is the most in-demand occupation type in the STEM field with 2,070 annual openings.

Figure 23: Worker Demand for Science, Technology, Engineering, and Math Jobs, 2020-2030

	are 23. Worker			enings, 2020		Annual Openings, 2020-2030				2020 MT
	Career Field	New Jobs	Exits	Transfers	Total Openings	New Jobs	Exits	Transfers	Total Openings	Annual Average Wage
	Math	730	940	1,380	3,040	540	990	1,450	2,980	\$70,100
	Computer Science	650	810	1,210	2,670	490	850	1,270	2,610	\$74,605
ine	Biology	530	580	720	1,830	390	610	760	1,760	\$76,537
Discipline	Chemistry	260	300	530	1,090	210	320	560	1,090	\$76,383
Dis	Engineering	140	260	550	950	120	270	570	960	\$72,287
	Physics	180	230	410	810	140	240	430	800	\$75,987
	Economics & Accounting	110	130	220	460	90	140	240	470	\$87,963
	Health	720	730	760	2,220	510	780	820	2,110	\$71,230
Domain	Life & Physical Science, Engineering, Math	170	320	750	1,240	150	330	780	1,260	\$70,940
	Architecture									\$67,569
	Social Science									\$58,670
/be	R&D, Design, or Practitioner	560	660	920	2,130	410	690	960	2,070	\$76,551
Occupation Type	Technologist & Technician	220	310	460	990	150	320	490	960	\$46,828
nbig	Managerial	90	60	140	290	80	70	150	300	\$96,029
000	Sales		•							\$73,457
	Post second. Teaching		•			•	•			\$68,929

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Occupational Demand - Apprenticeships

Apprenticeship has continued to grow as a popular way to build a skilled workforce and help individuals earn while they learn. Partnerships with business sponsors around the state help to fill openings for jobs that are most in demand. Figure 23 shows the top ten occupations in-demand over the next ten years that have already been apprenticed in Montana. Top occupations by total openings include restaurant cooks (1,060 annual openings and median wage of \$26,850), bookkeeping, accounting, and auditing clerks (950 annual openings and median wage of \$36,900), and truck drivers (780 annual openings and median wage of \$48,900).

Figure 24: Montana's Apprenticeable Occupations with the Most Projected Job Openings, 2020-2030

Occupation		Min Requirements			2020 MT			
		Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Annual Median Wage
1	Cooks, Restaurant	<hs< td=""><td>MT OJT</td><td>210</td><td>350</td><td>500</td><td>1,060</td><td>\$26,850</td></hs<>	MT OJT	210	350	500	1,060	\$26,850
2	Bookkeeping & Auditing Clerks	SC ND	MT OJT	50	520	390	950	\$36,900
3	Heavy & Tractor- Trailer Truck Drivers	PS ND	ST OJT	40	300	440	780	\$48,900
4	Nursing Assistants	PS ND		100	350	320	770	\$31,070
5	Childcare Workers	HSE	ST OJT	30	370	320	720	\$22,860
6	Registered Nurses	Bach		160	310	240	710	\$68,740
7	Carpenters	HSE	Appren	30	210	430	680	\$44,960
8	Construction Laborers	<hs< td=""><td>ST OJT</td><td>70</td><td>190</td><td>410</td><td>670</td><td>\$39,200</td></hs<>	ST OJT	70	190	410	670	\$39,200
9	Maintenance and Repair Workers, General	HSE	MT OJT	70	160	240	470	\$36,970
10	Operating Engineers & Other Operators	HSE	MT OJT	40	110	230	380	\$50,740

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: <HS = less than high school diploma; HSE = High school diploma or equivalent; SC ND = Some college no degree; PS ND = Postsecondary nondegree award; ST OJT = short-term on-the-job training; MT OJT = medium-term on-the-job training; Appren = Apprenticeship

Apprenticeship training continues to grow in Montana. However, there are still many occupations that are apprenticeable by U.S. standards that have yet to be apprenticed in Montana. Figure 25 shows the top STEM occupations not yet apprenticed in Montana. The most in-demand occupation is conservation scientists (60 openings) followed by biological technicians (60) and mechanical engineers (50). These occupations represent an opportunity for Montana to expand apprenticeship into new fields and develop additional pathways for workers to high paying occupations.

Figure 25: U.S. Apprenticeable Occupations in a STEM field with the Most Projected Job Openings, 2020-2030

Occupation		Minimum Requirements			2020 MT Annual			
		Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Median Wage
1	Conservation Scientists	Bach		10	10	40	60	\$68,740
2	Biological Technicians	PS ND		0	10	40	60	\$46,210
3	Mechanical Engineers	Bach	<5 yrs	10	10	30	50	\$90,370
4	Environmental Scientists & Specialists	HSE	MT OJT	0	10	30	40	\$36,780
5	Sales Reps, Technical & Scientific Products	Bach	5+ yrs	0	10	20	40	\$103,010
6	Opticians, Dispensing	Bach		0	20	10	40	\$70,330
7	Life, Physical, and Social Science Technicians, All Other	Associate		0	10	20	30	\$57,410
8	Surveying and Mapping Technicians	Bach		0	10	20	20	\$34,920
9	Industrial Engineers	Bach		10	10	10	20	\$72,430
10	Soil and Plant Scientists	PS ND		0	0	10	20	\$48,990

Source: Montana Department of Labor and Industry Employment Projections. 2020-2030

Notes: HSE = High school diploma or equivalent; SC ND = Some college no degree; PS ND = Postsecondary nondegree award; Associate = Associate degree; Bachelor's = Bachelor's degree; 5+ yrs = five or more years of experience; <5 yrs = less than five years of experience; MT OJT = medium-term on-the-job training

Telework Occupations

Telework provides a great opportunity to bring more high-paying jobs to rural communities in Montana. Approximately a third of jobs in Montana are currently able to be telework positions. Figure 26 shows the telework capable occupations with the most annual openings. Office clerks tops the list with 1,460 openings followed by bookkeeping, accounting and auditing clerks (950) and customer service representatives (640). As Montana continues to find ways to engage workers around the state in the labor force, increasing telework opportunities may help employers find workers more easily.

Figure 26: Top 10 Telework Capable Jobs, 2020-2030

Occupation		Minimum Requirements		Annual Openings				2020 MT
		Edu.	Work Exp.	New Jobs	Exits	Transfers	Total Openings	Annual Median Wage
1	Office Clerks, General	HSE	ST OJT	50	710	710	1,460	\$34,010
2	Bookkeeping, Accounting, & Auditing Clerks	SC ND	MT OJT	50	520	390	950	\$36,900
3	Customer Service Representatives	HSE	ST OJT	20	240	380	640	\$34,680
4	General and Operations Managers	Bach		100	140	360	600	\$87,810
5	Substitute Teachers, Short- Term	Bach		40	280	220	530	\$21,970
6	Administrative Assistants, Except Legal, Medical, and Executive	HSE	ST OJT	10	260	250	520	\$34,340
7	Medical Secretaries	HSE	MT OJT	70	220	220	500	\$32,880
8	First-Line Supervisors of Office and Administrative Support Workers	HSE		20	160	250	430	\$51,240
9	Project Management Specialists and Business Operations Specialists, All Other	Bach		50	120	230	400	\$60,500
10	Accountants and Auditors	Bach		40	110	210	360	\$63,240

Source: Montana Department of Labor and Industry Employment Projections, 2020-2030. Telework capable definition provided by BLS, augmenting work by Dingel and Neiman (2020).

Notes: HSE = High school diploma or equivalent; SC ND = Some college no degree; PS ND = Postsecondary nondegree award; Associate = Associate degree; Bachelor's = Bachelor's degree; 5+ yrs = five or more years of experience; <5 yrs = less than five years of experience; MT OJT = medium-term on-the-job training

Conclusion

Montana continues to post a strong recovery from the pandemic recession, and over the next year Montana is expected to regain its pre-recession level of employment. However, long-term growth is expected to taper with continued labor force tightness due to retirements and other long-standing issues such as childcare shortages. As Montana's educational institutions and training programs look to the future, this publication highlights key occupations expected to be in demand, and areas of focus for training workers. Further, individuals looking to make a career change, or just starting their career, may use this publication to inform decisions, and find pathways to careers in high wage and in-demand occupations.

Appendix A - Methodology

The Research and Analysis Bureau of the Montana Department of Labor & Industry produces projections of employment growth by industry and occupation, and of labor force growth by gender and age group. For both projection types, the Department uses the methodologies recommended by the U.S. Department of Labor, ensuring accurate and consistent methodology across timelines and the most updated practices used among states.

Employment Projections

The employment projections are produced as a part of a contract with the Employment and Training Administration of the U.S. Department of Labor using the nationally recommended methodology for employment forecasts and the programs provided by the Projections Managing Partnership. The employment projections are published on the state labor market information website at www.lmi.mt.gov, and are also published nationally on the Employment and Training Administration's website at www.projectionscentral.com. More information on the state employment projections program can be found at https://www.doleta.gov/business/projections/StateEmpProjProgram.cfm.

The projections are based on historic employment data from January 1990 to December 2020. The primary data source for the Montana industry employment projections is the Quarterly Census of Employment and Wages (QCEW), which is published jointly by the Bureau of Labor Statistics and the Montana Department of Labor & Industry. The QCEW covers payroll employment in Montana and is considered the most accurate data source because it is an actual count of employment from the wage records reported to Unemployment Insurance. The QCEW data is aggregated into the North American Industrial Classification System (NAICS) industries. For Montana's statewide industry employment projections, three-digit NAICS industries are used, while regional forecasts are produced at the two-digit NAICS level.

All industries include only private employment except for the healthcare and education industries, which includes both public and private employment. Therefore, the government industry includes all public employment except for workers in the healthcare and education industries. The treatment of public healthcare and education employment is consistent with national recommendations from the Employment and Training Administration of the U.S. Department of Labor.

Industry forecasts are developed by comparing various functional forms of time series models, which use past employment trends to predict employment in the future, with fit and analyst insight determining the appropriate model. Fit is determined using historic data, a holdout period, and by comparing the first six months of forecast to the Current Employment Statistics (CES). The CES is an employer-based survey of employment that is published one month after the employment occurred, creating a six-month lag between the publication of CES employment and the more accurate QCEW data used to forecast employment. These six months of CES estimates are compared to the first six months of forecast to evaluate the fit of the time series forecasting model.

For certain industries, such as oil and gas mining and government, structural models are developed that utilize forecasted explanatory variables or leading indicators, including energy price forecasts,

population projections, or job openings. Because of the increased unknown error introduced into the forecast from the use of forecasted explanatory variables, these structural models are primarily used to inform analyst opinion on which time series model is most appropriate. Industry projections are compared against the Montana forecasts developed by IHS Global Insight and against other publicly available employment forecasts.

The total employment level is also estimated using a time series model, and using combined time series and structural models to determine the robustness of the estimate and its sensitivity to differing economic scenarios. Data from the Local Area Unemployment Statistics (LAUS) is used to produce the total employment projection. The LAUS data is a model-based estimate that utilizes the national Current Population Survey to calculate the labor force and employment in Montana. Conceptually, the difference between the LAUS total employment estimate and the QCEW payroll employment number is the level of self-employment in Montana. Therefore, the difference between the two forecasts becomes the forecast for self-employment in Montana. The total employment and payroll employment forecasts are estimated using both a top-down and bottom-up approach with manual adjustment for internal consistency of forecasts.

Once industry forecasts are finalized, the industry employment is disaggregated into occupations using a third data source, the Occupational Employment Statistics (OES). The OES is a survey-based employment estimate that categorizes employment by occupation. The OES provides staffing patterns for each industry, which are used to disaggregate the industry projections into each occupation. For example, if registered nurses are currently 12% of the healthcare industry and 3% of the education industry, the forecast for the occupation of registered nurses would sum 12% of the expected employment in healthcare and 3% of the expected employment in education.

However, this process is complicated by change factors, which adjust the staffing patterns for expected changes in occupational mix in the upcoming ten years. The change factors are calculated at the national level by the Bureau of Labor Statistics with some occupations edited at the state level to adapt to Montana's economic conditions. Change factors adjust the current staffing patterns for predicted changes in future business practices. For example, if registered nurses comprise 12% of the healthcare industry in the current timeframe, but are expected to comprise 14% of the healthcare industry in future years, the change factor would slowly change the amount of projected healthcare employment dedicated to registered nurses over the ten-year time frame.

The self-employed staffing pattern is developed following the averages of the state and national occupational data adjusted for the likelihood of the occupation being self-employed. The staffing pattern is automatically generated using national and state level data, but is also manually adjusted using analyst insight. Analysts base those adjustments on self-employed occupation data from the Current Population Survey, data on farmers from the U.S. Department of Agriculture, and the Bureau of Economic Analysis's personal income accounts.

Forecast Error

The Montana Department of Labor & Industry does not produce error ranges for the employment forecasts, although greater consistency is one of the criteria used when selecting the appropriate time series model for each industry. Some industries and occupations have fairly stable growth paths that can be predicted with a great deal of certainty, while other industries are more susceptible to changing economic conditions. Employment growth in healthcare has continued a very steady pace over the last twenty years as Montana's population has aged and consumers have continued to demand more healthcare services. The constant steady growth gives greater confidence in the forecasted employment levels. In contrast, employment in the mining industry varies considerably with changing global prices for oil, energy, and commodities. Price changes at the global level are often difficult to predict, making the employment forecast for this industry fairly uncertain.

Further, forecasting error will be greater in the self-employed estimates compared to other industries because of the use of the LAUS data. The LAUS data series is a model-based estimate (rather than an actual count from the QCEW data used for other industries), which includes estimation error in the historic data. The estimation error is magnified as the employment is projected into the future, resulting in a fairly wide error range in the self-employed forecasts. There is also forecasting error in other industries, but the error range is smaller because the historic data is an actual count and therefore does not include historic estimation error. The occupational projections include the most uncertainty because both the industry projection and the OES estimate include some error. Regardless, uncertain occupational projections provide better expectations of future growth than the alternative of no forecast estimates.

Knowing about forecast uncertainty helps to interpret the employment forecasts more appropriately. As an example, the 2020-2030 employment forecasts suggested there will be about 710 openings annually for registered nurses. In comparison, we expect only 170 openings per year for dental assistants. While neither figure is likely to be exactly correct, it is clear that there is a greater demand for nurses than dental assistants (although both occupations are growing). The greater demand for nurses will persist even if the economy undergoes a structural shift or experiences a large recession. The relative demand of occupations is more stable and of greater certainty than the numerical demand.

Additional caveats are important to understand the projections as well. The employment projections do not account for current unfilled positions, but for the new job openings that are expected in the future. For example, if there were currently 500 unfilled openings for welders in Montana, and roughly 60 openings are expected next year, the worker demand here only presents the 60 openings expected, not the total 520 openings available for workers in the next year. In general, occupations with longer training times and faster expected growth will also be the occupations with current unfilled demand.

Appendix B – Accuracy of Past Forecasts

The uncertainty of the COVID pandemic led to a larger error in forecasts from 2019 to 2020. Under normal conditions, Montana's total employment projections have been off by less than 1% while 2019 was off by 3.33%. On an industry basis, industries that were less affected by the pandemic had smaller errors, such as agriculture and forestry, while industries that were expected to fair more poorly at the time of forecasts, such as retail trade, arts, entertainment, and recreation, and accommodation and food service, performed better than expected with a quicker recovery into the later part of the year.

Figure 25: Accuracy of 2019-2029 One Year After Forecast

Industry	2019-2029 Projections for 2020	Actual 2020	Difference	% Difference
Agriculture & Forestry	6,164	6,221	57	0.92%
Mining	6,232	6,235	2	0.04%
Utilities	2,750	2,790	40	1.47%
Construction	30,343	30,862	519	1.71%
Manufacturing	20,098	20,449	350	1.74%
Wholesale Trade	17,015	16,900	(115)	-0.68%
Retail Trade	54,907	57,252	2,345	4.27%
Transportation	15,887	16,034	146	0.92%
Information	5,875	5,800	(75)	-1.28%
Finance & Insurance	16,142	16,073	(69)	-0.43%
Real Estate	5,824	5,948	124	2.12%
Professional Services	23,747	23,541	(205)	-0.86%
Management	1,762	2,042	279	15.85%
Admin & Waste Services	17,308	18,029	722	4.17%
Educational Services	39,306	38,681	(625)	-1.59%
Healthcare & Social Assistance	72,354	72,470	116	0.16%
Arts, Entertainment, & Recreation	9,924	10,809	885	8.92%
Accommodation & Food Services	45,885	48,112	2,227	4.85%
Other Services	17,344	17,297	(47)	-0.27%
Local Government	20,442	20,473	31	0.15%
State Government	12,284	12,429	145	1.18%
Federal Government	9,491	9,820	329	3.46%
Postal Service	2,105	2,101	(4)	-0.21%
Payroll Employment	453,191	468,279	15,088	3.33%
Total Employment	489,875	508,095	18,220	3.72%

Source: MT DLI. QCEW and 2019-2029 Employment Projections

Appendix C – Job Postings Data

Though MTDLI primarily uses employment projections to analyze future worker demand, other sources of data such as job postings data from the MontanaWorks.gov website also provide useful insight about the current demand for workers. MTDLI provides a Job Postings dashboard updated weekly that shows top occupations by number of openings across Montana. Figure 26 shows that when comparing the top occupations by projected annual job openings compared to the job openings from the MontanaWorks website, at least some occupations in the top ten match between the two sources.

Figure 26: Top Ten Occupations for Job Postings and Projections, 2020

Job Postings Occupations	Rank	Projections Occupations
Retail Salespersons	1	Fast Food and Counter Workers
Cashiers	2	Cashiers
First-Line Supervisors/Managers of Retail Sales Workers	3	Retail Salespersons
Medical and Health Services Managers	4	Waiters and Waitresses
Customer Service Representatives	5	Office Clerks, General
LPNs	6	Home Health and Personal Care Aides
Truck Drivers, Light or Delivery Services	7	Janitors and Cleaners, Except Maids and Housekeeping Cleaners
Social and Human Service Assistants	8	Cooks, Restaurant
First-Line Supervisors/Managers of Office and Administrative Support Workers	9	Bookkeeping, Accounting, and Auditing Clerks
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	10	Maids and Housekeeping Cleaners

Source: Job postings from MontanaWorks.gov, Projections from the MT DLI.

MontanaWorks job postings data isn't used to project labor demand for a few reasons. First, online job postings tend to overrepresent high-skilled occupations that require a college education. Job postings data may also be affected by factors not related to economic growth. For example, job openings for a particular occupation may be overrepresented if finding the right match for that occupation takes multiple attempts, resulting in a duplicate count for the same opening. Another concern is that jobs may be posted in a variety of places such as other online job boards, newspapers, university job boards, or workers may be acquired by word-of-mouth and networking. Without the entire universe of data on job openings from other sources, using job postings data is likely biased and not representative of the actual composition of jobs and occupations available. Further, job postings totals are correlated, but not highly correlated with total employment growth, as shown in Figure 27.

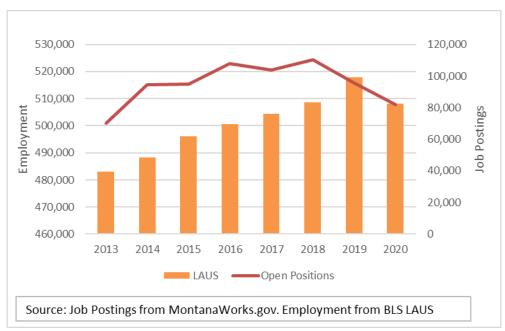


Figure 27: MontanaWorks.gov Job Postings compared with Total Employment, 2013-2020



Research & Analysis Bureau

P. O. Box 1728 Helena, MT 59624-1728 Ph: (406) 444-4100 www.lmi.mt.gov

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