



**2020 NATIONAL GUARD BUREAU**

# **POSTURE STATEMENT**

**IMPLEMENTING THE NATIONAL DEFENSE STRATEGY**



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# EXECUTIVE OVERVIEW

A COMPLEX, EVOLVING SECURITY ENVIRONMENT WILL REQUIRE GREATER RELIANCE ON THE NATIONAL GUARD

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Executive Overview







## Implementing the National Defense Strategy

By General Joseph L. Lengyel *Chief, National Guard Bureau*

I assumed duties as the Chief of the National Guard Bureau over two years ago. It has been my honor each and every day to represent nearly 450,000 Soldiers and Airmen serving in the National Guard. They are the finest National Guard force in our nation's history.

For 18 years, the joint force focused on executing counterinsurgency operations and fighting violent extremists. Counterinsurgency operations will remain a core competency. However, the 2018 National Defense Strategy (NDS) refocuses the Department of Defense (DoD) for long-term competition with China and Russia. The NDS portrays China and Russia as our dominant focus, while Iran, North Korea, and non-state actors remain national security threats.

Your National Guard's three core missions of fighting America's wars, protecting the homeland, and building enduring partnerships directly support the NDS's three lines of effort: building a more lethal force; strengthening alliances and attracting new partners; and reforming the DoD for greater performance and affordability.

The National Guard has transformed itself since the first Gulf War. It is now an operational force and no longer a strategic reserve. It is imperative the National Guard remains an operational force, as part of our Army and Air Force, who helps protect and secure our interests at home and abroad.



# BUILDING A MORE LETHAL FORCE FOR THE WARFIGHT AND HOMELAND

## WARFIGHT

First, fighting America's wars is the primary mission of the National Guard. The National Guard is focused on readiness as the NDS demands more lethality from our military. We are the principal combat reserve of the Army and Air Force making up 20 percent of the entire joint force providing strategic depth in support of combatant commands. There is only one standard of readiness in fighting America's wars. This readiness requires the National Guard to be deployable, sustainable, and interoperable with our active components. Enhancing full-time support and replacing and upgrading dilapidated facilities are vital in that regard. The National Guard also requires parity in equipping its force through concurrent and balanced modernization and recapitalization so it can deliver the lethality required to the joint force.

On any given day, the National Guard averages 30,000 Soldiers and Airmen mobilized on duty in every region of the world. When mobilized and deployed, the Guard is interchangeable with its active components. We provide the joint force highly trained and experienced Soldiers and Airmen to meet mission requirements anywhere. Our Citizen Soldiers and Airmen are present wherever you see the Army and the Air Force.

"Thirty-nine days a year" is no longer the standard for much of the National Guard. Today's force expects to be deployed. Predictable and rotational mobilizations, where

our service members can utilize their training, will help keep the force relevant, ready, and integrated with our active components.

The President directed the stand up of a Space Force this past year to protect and develop our vital interests in space. DoD space-based assets and capabilities protect our critical infrastructure, our economy, and our democracy. The National Guard continues to contribute critical capabilities in space, and we stand ready to support any future Space Force.



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**CNGB**  
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## HOMELAND

The NDS underscores the fact our homeland is no longer a sanctuary and new technologies and weapons can reach the heart of America with little or no warning. The 2019 Missile Defense Review clearly articulates the need to pursue advanced missile defense concepts and technologies to protect the homeland. The National Guard, with its missile defenders at Fort Greely, Alaska, Schriever Air Force Base, Colo., and Vandenberg Air Force Base, Calif., remains critical to our nation's missile defense and stands ready to evolve in recognition of advancing threats.

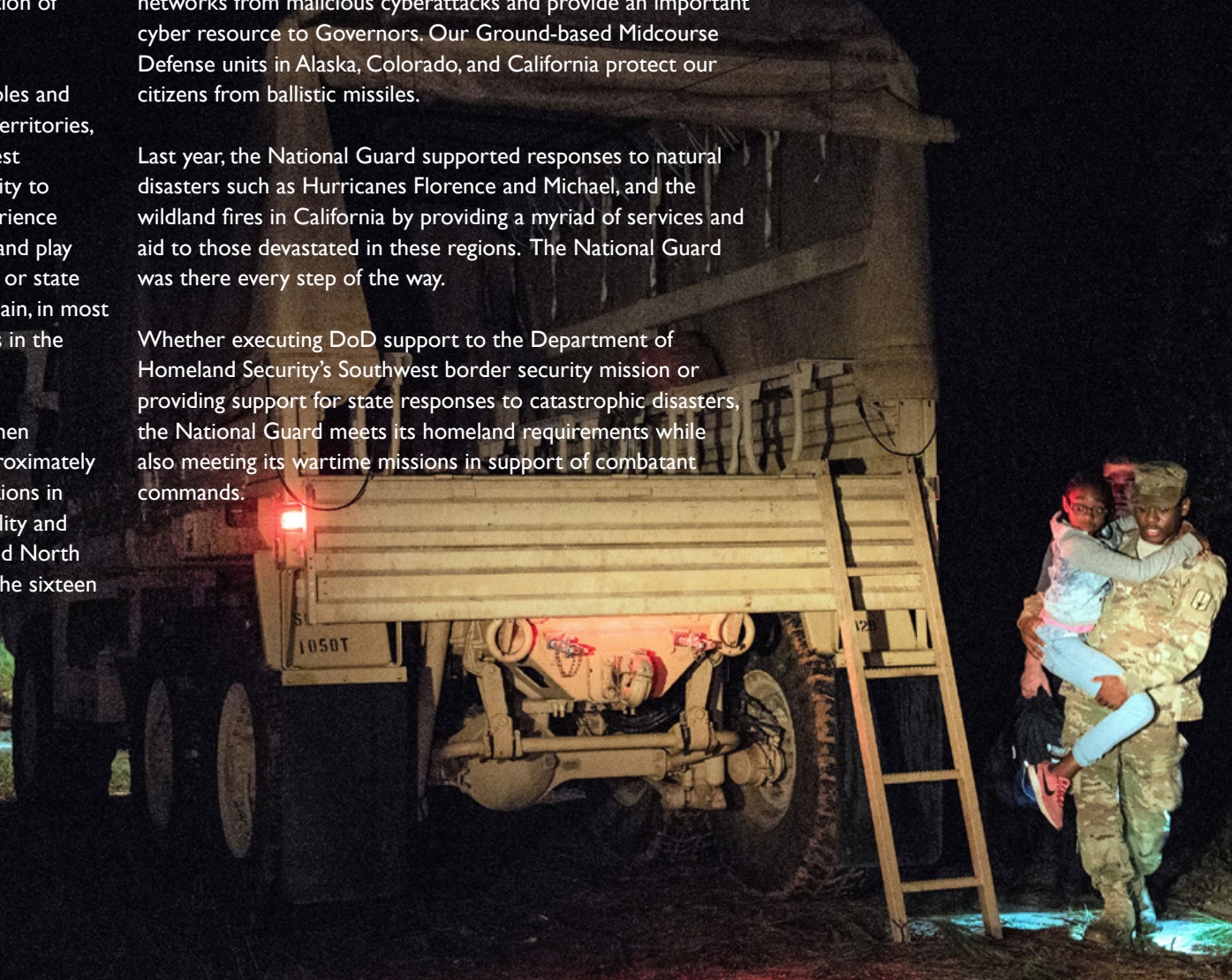
The National Guard's unique dual state and federal roles and robust presence in 2,600 communities in our states, territories, and the District of Columbia give our forces the widest presence of any military force in America and the ability to quickly respond to contingencies. Our skills and experience from the warfight are used to assist first responders and play an important part in a unified response under federal or state command during domestic emergencies. We will remain, in most cases, the first military force to assist first responders in the states, territories, and the District of Columbia.

In addition to approximately 30,000 Soldiers and Airmen mobilized around the world, on average, we have approximately 10,000 Guard Soldiers and Airmen conducting operations in the United States on a typical day. We provide capability and capacity to the United States Northern Command and North American Aerospace Defense Command. Fifteen of the sixteen

alert sites safeguarding our skies within the United States are operated by the Air National Guard (ANG). The National Guard Counterdrug Program assists law enforcement with the detection, interdiction, disruption and curtailment of illicit drug trafficking. Approximately 55 percent of DoD's chemical, biological, radiological, and nuclear (CBRN) response forces, capable of responding to a host of CBRN threats, reside in the National Guard. National Guard cyber units protect our critical networks from malicious cyberattacks and provide an important cyber resource to Governors. Our Ground-based Midcourse Defense units in Alaska, Colorado, and California protect our citizens from ballistic missiles.

Last year, the National Guard supported responses to natural disasters such as Hurricanes Florence and Michael, and the wildland fires in California by providing a myriad of services and aid to those devastated in these regions. The National Guard was there every step of the way.

Whether executing DoD support to the Department of Homeland Security's Southwest border security mission or providing support for state responses to catastrophic disasters, the National Guard meets its homeland requirements while also meeting its wartime missions in support of combatant commands.





# Strengthen Alliances, Attract New Partners

Alliances and partnerships provide an enduring, asymmetric strategic advantage over our competitors. Working with allies maintains the favorable balance of power that deters aggression and promotes stability and economic growth.

The DoD uses multiple tools to strengthen partnerships and alliances that include security assistance, security cooperation, military-to-military leader and staff engagement, and regional cooperation. The National Guard aligns with the joint force through these activities and adds a unique contribution through the State Partnership Program (SPP).

## Partnerships

Eighty-three countries currently participate in the SPP with more partnerships expected in 2019. The SPP is a high leverage, low-cost program with partnerships in every region of the world. It expands America's competitive space through exchanges that extend beyond the military realm. Roughly one-third of the nations in the world are partnered with one of our 50 states, 3 territories and the District of Columbia. These relationships, built on trust, the exchange of ideas, and mutual respect, served as the basis for approximately 80 co-deployments and turned many security consumers into security providers.

The SPP is a scalable and tailored approach to security cooperation. The National Guard consults and coordinates with combatant commanders, U.S. Embassies and their Country Teams, and host nations to understand the full range of issues they face. SPP events are led by respective state adjutants general who seek engagements on a broad array of interests that are beneficial to both nations.





Over 950 SPP events were conducted in FY18 across all Geographic Combatant Commands. In some of these regions, the SPP is the primary tool utilized by host nations for security cooperation. Given the benefits of this program, consistent funding is critical to sustain the groundwork and momentum that have been built over the 25 years since it began.

The National Guard's emphasis on partnerships did not begin with the SPP. Our history as a state-controlled organization naturally led to partnerships with state and local agencies and their officials. Governors leverage our presence throughout the nation through multiagency integrated playbooks used for planning and responding to crises. They call the National Guard to augment their state and local emergency response to leverage military capabilities and skills gained from the warfight such as manpower, training, leadership, organization, logistics, and communications. We instinctively take a collaborative and multiagency approach to all emergencies based on our years of working with Governors and local community partners. We remain the states' sole military force to respond to domestic incidents..

The National Guard is a community-based force where our members are an integral part of their local communities. Whether partnering with local chapters of Youth ChalleNGe where more than 170,000 at-risk teenagers have graduated, or assisting local responders after a heavy snowstorm, the National Guard reinforces the connection between the American people and their military.





## **REFORM THE DoD FOR GREATER PERFORMANCE AND AFFORDABILITY**

Business reform is mandated by the NDS. The National Guard helps DoD achieve greater performance and affordability by optimizing the inherent cost-savings of the National Guard and posturing our forces for predictable operational requirements. This directly supports the joint force in meeting global demands and preserves readiness in the active components.

Reforming for greater performance also includes properly organizing the National Guard to achieve mission objectives. The National Guard Bureau (NGB) is a DoD joint activity with statutes and policies codifying the roles and functions of our

organization. Along with the Office of the Chief of the National Guard Bureau, the NGB is comprised of the Army National Guard Directorate, the Air National Guard Directorate, and the NGB Joint Staff. The NGB operates as one entity supporting the 50 states, 3 territories and the District of Columbia to man, train, and equip National Guard forces to execute DoD missions worldwide. We strive to ensure unity of effort within our organization and efficiently use the resources entrusted to the National Guard. The NGB must continue its march towards reform and efficiencies.





**CNCB's  
THREE  
PRIORITIES**

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**CNCB  
Executive  
Overview**

**Priority #1 Readiness**

**Priority #2 People**

**Priority #3 Innovation**



I have laid out three priorities to accomplish the objectives of the NDS and our three core missions of warfight, homeland, and partnerships - provide ready forces to the President and our Governors, take care of and develop our people, and promote an innovative culture.

# Priority #1 Readiness

The National Guard contributes to readiness recovery for the joint force by providing additional capacity through rotational forces. By deploying for known requirements, the National Guard enables the joint force to meet increasing global demands while reducing the strain on the active components. In FY18, our Soldiers and Airmen supported DoD missions spanning every Geographic Combatant Command and utilized some of the same skills helping communities throughout the nation in responding to emergencies such as hurricanes, floods, winter storms, a volcano, and wildfires.



The Army National Guard (ARNG) is committed to providing ready forces that are warfighting-capable and Governor-responsive. In providing ready forces for the Army and the joint force, the Army designates select ARNG formations as Focused Readiness Units that are available to rapidly deploy and conduct contingency operations. Additionally, four ARNG brigade combat teams and the units that support them will complete decisive-action training rotations at the Army's premier combat training centers. These activities occur in parallel with deployments and exercises that our Citizen-Soldiers participate in around the world. The ARNG's primary focus in FY20 is to reverse shortfalls in recruiting as well as ensure appropriate levels of full-time support to achieve and maintain our readiness.





The ANG is also committed to the readiness of the force, its 21st century Guard Airmen, and building for tomorrow's fight. The Air Guard provides the same levels of readiness and deployment timelines as the active duty. It exceeded its FY18 end strength goal of 106,600 with a continued focus on training and resourcing efforts that improve readiness and lethality.

Looking to the future, the ANG must modernize and recapitalize its equipment concurrently and in a balanced manner commensurate with the active duty to ensure deployability, sustainability, and interoperability across all mission sets. The Air Guard remains focused on resourcing and training lethal, resilient Guard Airmen and developing exceptional leaders.







## Priority #2 People

There must be a balance between the needs of Guard members' employers and the needs of the states and the nation. Striking the appropriate balance requires training that is predictable, when possible, and deployments that leverage this training and enhance national security.

We have increased our recruiting efforts. The current economic environment requires competing against other market forces and remaining competitive through incentives in order to recruit the very best men and women.

The National Guard fosters integrity, respect, and candor within its ranks by maintaining high standards of personal conduct and bearing. We will not tolerate those who choose to act with a lack of integrity and character, nor will we accept sexual assault, sexual harassment, discrimination, and any forms of communication

that degrade or demoralize unit cohesion and readiness. We provide our utmost support and care to victims of these acts.

We are emphasizing mental health and resiliency for our units as we strive to prevent suicides. Any Soldier or Airman who takes his or her own life is one too many. First-line supervisors, battle buddies and wingmen will receive the requisite training necessary to look out for fellow Soldiers and Airmen.

We must also ensure our families are aware of family readiness programs, employment assistance programs, and where to turn when they need help. Our families faithfully commit to our nation and we must ensure we remain faithful to them.





## Priority #3 Innovation

The National Guard is a catalyst for DoD's innovation initiatives. Whether looking at ways to save costs through greater utilization of untapped capacity in the National Guard, or reviewing ways to expand the competitive space and increase our advantages through our SPP, DoD has many options to use the Guard as “the innovative force” to help address today's challenges.

We have dedicated resources to ensure our culture is dynamic, and forward leaning by questioning existing processes and challenging the status quo. We have to educate and empower our Guardsmen and implement innovative measures.

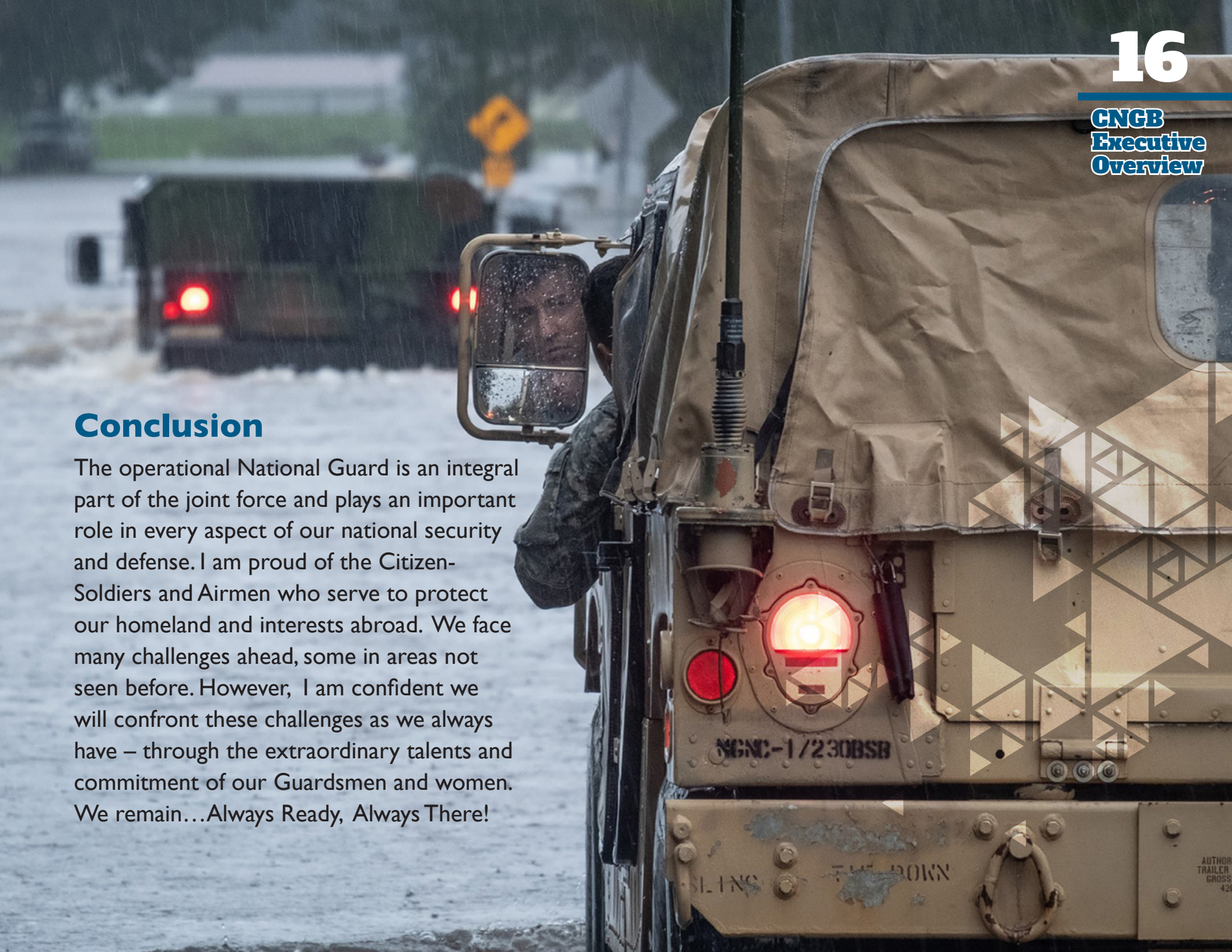
Our National Guard Innovation Team (NGIT) is one vehicle we use to innovate. This team leverages the talent, experience, abilities, and insight of our traditional Guardsmen. This enables the Guard to integrate skill sets and join Guard members from unconnected fields that can sometimes lead to breakthroughs. This past year, the NGIT worked on issues related to communications, employer support, recruiting and retention, reform initiatives, and technology adaptation. The challenge ahead will be in the implementation of some very innovative ideas.

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## Conclusion

The operational National Guard is an integral part of the joint force and plays an important role in every aspect of our national security and defense. I am proud of the Citizen-Soldiers and Airmen who serve to protect our homeland and interests abroad. We face many challenges ahead, some in areas not seen before. However, I am confident we will confront these challenges as we always have – through the extraordinary talents and commitment of our Guardsmen and women. We remain...Always Ready, Always There!





# Army Guard SNAPSHOT

- 335,500 Soldiers, 13 command & control headquarters, 8 divisions, 27 brigade combat teams, 42 multifunctional brigades, 56 functional support brigades, 1 security force assistance brigade and 2 Special Forces groups
- 25,327 buildings, 1,399 firing ranges and 110 training centers in 2,404 communities.
- Provides the Army 39% of its operational forces
- More than 21,000 Soldiers from over 40 states and territories deployed in support of overseas in FY18.

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CNGB  
Executive  
Overview







# Air Guard **SNAPSHOT**

- 107,100 Airmen across 90 wings

## **MANPOWER CONTRIBUTION TO FIVE CORE AREAS:**

- 15% of Air, Space and Cyber Superiority
- 26% of Command and Control / Intelligence, Surveillance and Reconnaissance
- 24% of Agile Combat Support
- 23% of Rapid Global Mobility
- 17% of Global Strike

## **1,058 AIR GUARD AIRCRAFT**

- Provides 37% of Air Force's tanker capability
- Provides 28% of Air Force's fighter / attack capability
- Provides 35% of Air Force's airlift capability
- Operates 15 of 16 Aerospace Control Alert sites
- Provides 20% of Air Force's overseas MQ-9 Reaper unmanned aerial vehicle capability

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**CNGB  
Executive  
Overview**





**FIGHTING  
AMERICA'S WARS**

Providing the Army and  
Air Force a Lethal Force



## LETHAL FORCE

- Continuously engaged in countering violent extremist organizations, the National Guard has supported more than 1.1 million overseas deployments to Iraq, Afghanistan, Kuwait, the Balkans, Guantanamo Bay, the Sinai, and other locations since 9/11.
- Guard Soldiers and Airmen served on every continent and in every Combatant Command in more than 70 countries last year.
- Three of the eight Army Guard Division headquarters and one-third of its' Brigade Combat Teams will deploy overseas this fiscal year.
- More than 1,200 Guard Airmen from 48 units served in nine different locations while filling 33% of the Total Force's civil engineer needs overseas last year.
- The Air Guard is providing 25% of the Total Force's Distributed Common Ground System (a system that produces military intelligence for multiple military branches) capacity in direct support of the overseas Combatant Commanders.
- Nearly 18,000 Guard Soldiers are forecast to deploy this fiscal year in support of missions in Afghanistan, Kuwait, Bahrain, Jordan, Qatar, Ukraine, Poland, Kosovo, Eastern Europe, the Horn of Africa, Central and South America, and the Sinai Peninsula.
- New York's 42nd Infantry Division will provide command and control of all Army forces in Kuwait and Jordan in FY20 as part of Operation Spartan Shield.
- North Carolina's 30th Armored Brigade Combat Team will provide a decisive-action capability in support of Operation Spartan Shield in FY20 to deter aggression on the Arabian Peninsula.
- Illinois' 33rd Infantry Brigade Combat Team will be only the second Army Guard brigade to lead a task force during the Pacific Pathways exercise. The 33rd will train with allies and partners across Australia, Japan, Indonesia and Hawaii as part of a large-scale combat operation.
- More than 40% of the Army Guard's special operations forces will deploy overseas in FY20. The effort will involve more than 1,000 Special Forces soldiers from 18 states conducting operations in 40 countries.
- The National Guard's 34th and 28th Expeditionary Combat Aviation Brigades will deploy 4,130 aviation soldiers to Afghanistan, Kuwait, Iraq, Jordan, Kosovo, the Horn of Africa, and Central / South America in support of Operation Spartan Shield and Operation Inherent Resolve in FY20.





# SECURING the HOMELAND

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**Training and legal authorities enable an  
unmatched and unified domestic response**



## Unmatched Capabilities

- Guard members live and serve in nearly every ZIP code. In a domestic emergency response, the equation is simple: Less time and distance equals more lives saved and property preserved.
- National Guard forces logged more than 2.1 million man-days supporting state and federal homeland operations in FY18.
- Guard forces were called up 195 times for state and federal missions in FY18.
- The National Guard responded to 71 natural disasters in FY18, including 8 hurricanes or tropical storms, 19 floods, 15 winter storms, 26 fires and 2 severe weather events.
- Air Guard personnel protect the airspace over America by operating 15 of the 16 NORAD Aerospace Control Alert sites and the Eastern and Western air defense sectors. Guard ACA pilots flew 1,750 sorties in FY18 -- 1,628 practice sorties and 122 real-world sorties.
- To allow effective communication between local, state and federal emergency agencies, National Guard Joint Incident Site Communications Capability teams set-up and operated a “self-contained communications package” at the Super Bowl and numerous other major events and exercises last year.
- Air Guard members performed 20,580 man-days of engineer, construction and medical missions as part of Innovative Readiness Training in FY18 providing critical services to underserved American communities while gaining real-world experience that prepares them for wartime missions.
- The 57 full-time National Guard Weapons of Mass Destruction Civil Support Teams carried out 3,136 missions in FY18 ranging from no-notice call-outs to identify substances, to supporting national security events, to training with state partners.
- National Guard Soldiers and Airmen comprise 55 percent of the Defense Department’s chemical, biological, radiological, nuclear (CBRN) response capability, to include 17 CBRN Enhanced Response Force Packages and 10 regionally aligned Homeland Response Forces.
- Equipped with Modular Airborne Firefighting Systems, Air Guard C-130 crews flew 233 sorties and dropped more than 643,500 gallons of water and nearly 3.8 million pounds of fire retardant on wildfires in FY18.





# **BUILDING PARTNERSHIPS**

**FORGING PRODUCTIVE RELATIONSHIPS THAT DETER AGGRESSION,  
SUPPORT STABILITY, AND FOSTER ECONOMIC GROWTH**



## PRODUCTIVE PARTNERSHIPS

- The State Partnership Program (SPP) began with three Baltic nation partnerships in 1993. The National Guard is currently partnered with 83 nations.
- The National Guard has partnerships in all six geographic combatant commands and offers our nation a significant return on its DoD investment.
- The National Guard's commitment to "assure our allies and partners" has attracted new partnerships – Brazil, Burkina Faso, Fiji and Qatar joined the SPP last year.
- National Guard Soldiers and Airmen conducted more than 950 SPP activities worldwide in support of Geographic Combatant Commands in FY18.
- At any given time, as many as 48 SPP partner nations provide more than 35,000 personnel to United Nations peacekeeping operations worldwide.
- Twenty-eight SPP partners have contributed forces to combat missions in Afghanistan and Iraq since 2003.
- Thirteen SPP partner nations have become NATO members since joining SPP.
- In the homeland, the National Guard partners with state emergency managers, FEMA and other federal, state, and local organizations to provide a unified, rapid response for homeland emergencies.





# Helped Take \$11.2 Billion of Illicit Drugs off the Streets

## COUNTERDRUG PROGRAM

- More than \$11.2 billion of illicit drugs are off the streets thanks to the efforts of 2,950 mostly full-time National Guard Counterdrug specialists.
- To combat the opiate epidemic, the National Guard assisted 564 state and local law enforcement agencies and 335 community-based organizations.
- More than 59,500 members of law enforcement, community-based organizations and the military were trained at the National Guard's five counterdrug schools, an increase of over 20% over last year. Approximately 6.4 percent (3,835) of the students were military.
- National Guard aviation crews flew more than 13,000 hours assisting law enforcement in conducting operations to detect, disrupt, interdict, and curtail drug-trafficking and associated criminal activities. Aviation efforts alone contributed to the seizure of more than \$1.6 billion in illicit drugs, weapons, property and currency.

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SECURING the  
HOMELAND





# SOLDIERS, AIRMEN and FAMILIES

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Providing programs that help ease the challenge military service places on Guard members and their families





## Productive Programs

- The National Guard Joint Service Support portal was accessed more than 1.4 million times in FY18, a 20% increase over last year.
- The Army National Guard Family Assistance Centers addressed more than 1.6 million resource and referral inquiries and outreach calls in FY18 at 400 geographically dispersed National Guard armories and Reserve centers. The services most used were finance, ID Cards / DEERS and community outreach.
- Air National Guard Airmen and Family Readiness Program Managers reached nearly 225,000 service members and their families in FY18 by assisting Airmen and families with adapting to the challenges associated with military life.
- Army National Guard Child and Youth Services conducted nearly 3,000 events for nearly 53,300 Army Guard family members ages 6-18 in an effort to promote resilience and sustain the quality of life through high-quality support services and enrichment programs.
- The Air National Guard Home Community Care Program is available at 68 Air National Guard wings with more than 180 providers offering free child care to Guard members on drill weekends.







- The Army National Guard Yellow Ribbon Reintegration Program conducted 530 events and helped nearly 67,651 Soldiers and their families connect with local community support services before, during, and after deployments in FY18. The Air National Guard program conducted 272 events across 90 wings, providing service to 19,600 Airmen and their families.
- The Air National Guard's Warrior and Survivor Care program coordinated needs-based assistance through the Air Force Wounded Warrior Program for 144 Air National Guard wounded, ill and injured and their families in FY18. An average of 12 new Air National Guard members are enrolled in the program each month, for a total of 1,100 members enrolled.
- Air National Guard Airmen and Family Readiness Program managers conducted 4,544 briefings and provided more than 18,500 counseling sessions at various family readiness workshops in FY18. Topics included financial readiness, transition, employment opportunities, social support groups and family life programs.
- The NGB Employment Support Program reached 145,916 Guard members regarding job opportunities and provided assistance to 64,836 Guard members, their families, veterans and other reserve component members. The effort resulted in more than 6,300 job referrals and nearly 1,500 hires. Each state has a program support specialist.





- Army Guard Unit Ministry Teams performed more than 8,642 religious services for 90,297 Guard personnel last year. ARNG chaplains provided pastoral care for 1,508 personnel contemplating suicide, visited 1,898 personnel in hospitals, conducted 314 weddings, referred 8,220 Guard personnel for additional support services and conducted 912 moral and ethical leadership training sessions. ARNG ministry teams also conducted more than 1,285 military funerals and memorial services and supported 347 Strong Bonds events that impacted over 8,379 personnel and their families.
- The Air Guard's Strong Bonds Program conducted 276 events that taught 6,513 participants how to build relationships that assist their units in remaining spiritually healthy and mission-focused.
- Transition Assistance Advisors impacted the lives of nearly 136,043 Service Members and veterans in FY18 by providing support, advocacy and information. Advisors are located at each National Guard Joint Forces Headquarters to provide resource and referral information for such issues as education, employment, VA healthcare enrollment, and disability claims.
- The Army Guard provided \$30.1 million in Federal Tuition Assistance benefits to more than 16,700 Soldiers enrolled in more than 47,000 courses in FY18.
- Army Guard Family Readiness Support assistants supported 3,321 Family Readiness Groups, providing orientation training for volunteers. More than 7,113 registered volunteers worked 144,653 hours in support of Army Guard families.



- The Army Guard's Military Funeral Honors team rendered service at nearly 117,000 Service member funerals in FY18. The funeral honors team is projected to conduct over 115,000 requests to render burial honors for veterans and retirees in FY19.
- The Army Guard trained 737 Master Resilience Trainers last year bringing their total to nearly 7,000. The program also conducted 14 executive-level resilience courses and 22 deployment cycle resilience certifications to inform senior leaders of the program's benefits.
- National Guard behavioral health professionals assisted more than 141,000 service members during FY18. More than 73,000 personnel were assisted through group psycho-education and informational briefings. Psychological health professionals provided more than 40,000 consultations in FY18.
- Army Guard Survivor Outreach Service coordinators assisted 46,794 surviving family members in FY18.
- The Army Guard's Citizen-Soldier-for-Life team provided more than 141,000 career readiness services, over 74,000 employment services and more than 34,000 financial readiness services to all 50 states, 3 territories and the District of Columbia in its first year of existence.
- The Army Guard's casualty operations program provided 682 casualty assistance and notification officers to families of the Army National Guard, Reserve, and Active component in FY18.





- In 2018, 9,871 student cadets graduated from the National Guard's Youth ChalleNGe program. More than 173,000 student cadets have graduated from the National Guard's Youth ChalleNGe program since its inception in 1993. The 5-1/2 month, in-residence course takes at-risk 16- to 18-year-olds and teaches them the life skills and self-discipline needed to succeed, while helping them to earn credits toward high school diplomas or prepare them for a GED.
- More than 90 percent of all 2018 ChalleNGe graduates earned their high school diploma (21%), GED (30%), or returned to high school (39%).
- The National Guard Sexual Assault Prevention and Response Program provides training, services and advocacy to victims of sexual assault with its 99 full-time, nationally certified Sexual Assault Response Coordinators, as well as an additional 714 part-time, nationally certified Sexual Assault Response Coordinators and victim advocates.
- The Army National Guard provides 54 Suicide Prevention Program managers, one to each state, territory, and the District of Columbia. These program managers oversee suicide prevention and intervention training, policy and

reporting. They provided advanced training to 145,136 Soldiers and family members in FY18.

- The Army Guard Substance Abuse Program contributes to an enhanced ready and resilient force by maintaining an illicit positive rate of 1.46 percent, a decrease of .14 percent from 2017. Commanders use drug testing as an effective deterrence tool in preventing illicit substance abuse as well as mitigating high-risk behaviors that can negatively impact personnel and unit readiness.



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**SOLDIERS,  
AIRMEN &  
FAMILIES**





# To **SPACE** and **BEYOND**

- **WARFIGHT:** Provides DoD contingency operations support; missile warning; reconnaissance; space and satellite control.
- **HOMELAND:** Provides real-time satellite imagery for wildfires, floods, hurricane response efforts; airport security; cyber defense for critical infrastructure.
- **PARTNERSHIPS:** Bolstered space capabilities in four allied nations.
- More than 1,240 Guard members from 16 units in 7 states (AR, AK, CA, CO, FL, NY and OH) are currently providing expertise to DoD leaders in support of space missions.
- National Guard space operators working for DoD reported on 33 real-world missile events and conducted 5.2 million observations (tracking man-made objects orbiting the earth) last year.
- Guard members operate the only survivable and enduring missile warning and nuclear detection capability.
- The National Guard provides 40 percent of Air Force's offensive space control deployable capabilities.
- National Guard soldiers and airmen represent 50 percent of the Reserve Component's space capability.