



URBAN MOBILITY REPORT 2020



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December, 2020

A decorative graphic consisting of a white dotted line that starts at the top left, curves down and then right, ending in a solid white circle on the right side.

URBAN MOBILITY REPORT

2020

A decorative graphic consisting of a series of white dots forming a path that starts from the top left, curves down and then right, ending with a solid white circle.

FOREWORD

FOREWORD

United Cities and Local Governments, Middle East and West Asia Section (UCLG-MEWA), UITP Turkey, and UITP MENA Centre for Transport Excellence (CTE) drafted this report to unify regional efforts to build sustainable urban mobility systems in the Middle East and West Asia (MEWA) countries. Urban Mobility Report 2020 was built on the data used in MENA Transportation Report 2019 published last year. At the same time, this report consists of research and data collected on Turkey and its cities. The data used for the profile of Turkey and its cities belong to the year 2019. The cities covered are Istanbul, Ankara, Sanliurfa, Gaziantep and Kayseri. In addition, many other cities of Turkey are also included in the benchmarking and mapping section of the Urban Mobility Report 2020, thus enriching it.

International benchmarking compares not only system indicators such as fleets and lengths, but also ridership and fares for various selected cities from all over the world. This information shows the progress within the region and provides some potential targets.

The regional overview maps provide detailed information on traditional public transport as well as emerging mobility services across 25 cities in 14 MEWA countries.

The maps also track the process of digitalizing public transport services through e-ticketing and trip planners, and give an overview of the measures operators and cities use to further decarbonize public transport. Finally, ongoing and planned projects are showcased by mode, type, and location.

For ease of use, countries are ordered alphabetically, and within each country, the capital city is presented first, followed by other cities, if any, in order of population size. Each country and city chapter gives an overview of the relevant public transport authorities and strategies before looking into the existing public transport services and the ongoing and planned projects.

This publication would not have been possible without the active contribution of UITP and UCLG-MEWA members and MENA CTE partners who have provided us with data and their insightful comments.

Thank you!



The world of urban mobility was steadily advancing when the Covid-19 crisis hit. Suddenly trends across the world were changing and adoption of newer digital technologies were accelerated, making it an invigorating time for urban mobility. Exhibiting these emerging trends, upcoming mega projects, green mobility and much more, this report aims to better serve a wide spectrum of our members including policy makers, decision takers, industry leaders, and academic researchers. While primarily focussing on the Middle East and West Asian cities, you will also find an international benchmarking section that provides a comparison of the data and progress from within the region, thus demonstrating potential areas of improvement. UITP is proud to continue supporting our sector and we hope that this report will leave you with valuable knowledge on continuing to advance urban public transport.

Mohamed Mezghani
Secretary General, UITP

The MEWA Urban Mobility Report 2020 offers readers, members, and researchers an enormous regional data set. The report is envisaged to be a reference work for the transport sector, detailing current public transport modes as well as urban mobility trends of the future. Furthermore, it gives us the big picture on urban mobility, showing digitization trends such as smart cards, trip planners, e-tickets, innovative mobility solutions, and their share in different transport modes. It also sheds light on another crucial topic which is the environmental impact of urban mobility and presents related practices such as alternative fuels and bus emission standards. Finally, I would like to thank all local government stakeholders and the precious UCLG-MEWA family for their valuable contributions to this report.

Mehmet Duman
Secretary General, UCLG-MEWA



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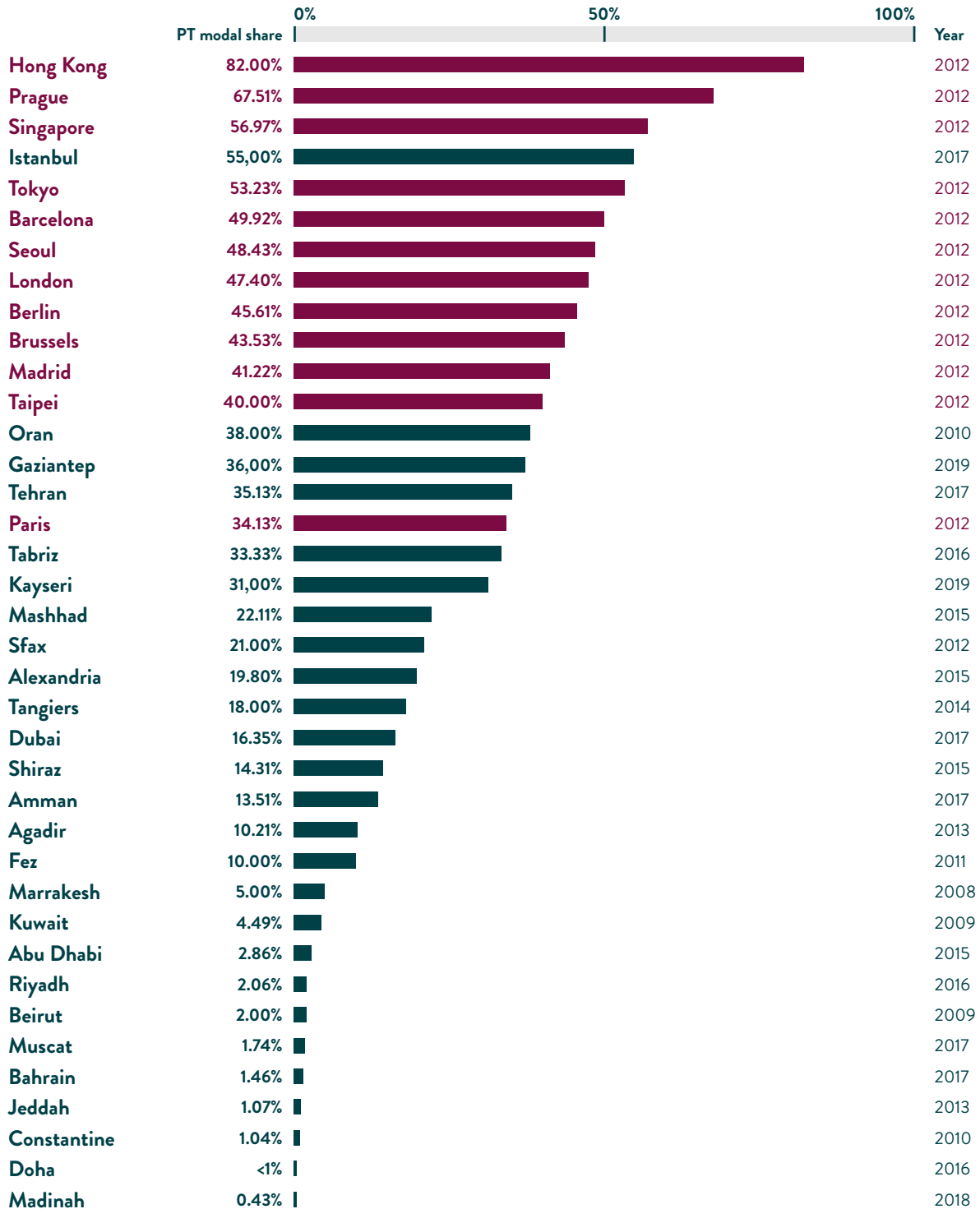
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BENCHMARKING

PUBLIC TRANSPORT MODAL SHARE

Trips by public transport / motorised trips

(i.e. not including trips by walking and bike)



- Data for cities outside the MEWA region and Turkey have been taken from the 2015 UITP MCD database (2012 data).
- Cities with modal split data older than 10 years are not included in this benchmarking.
- This benchmarking refers to the share of trips by public transport in comparison to overall motorised trips. This means that trips by non-motorised modes are not considered.

PUBLIC TRANSPORT MODES SUPPLY

Urban & suburban bus fleet

	Buses/1mn pop		Buses	Population
Taipei	1,490		3,983	2,673,226
Beijing	1,070		22,146	20,693,000
London	1,052		8,743	8,310,000
Hong Kong	832		5,886	7,071,576
Sfax	812		483	594,725
Kuwait	807		3,560	4,411,124
Doha	777		558	718,000
Singapore	662		3,516	5,312,000
Shiraz	634		1,053	1,660,000
Madrid	617		4,007	6,498,560
Paris	604		7,238	11,978,000
Mashhad	590		1,850	3,134,000
Moscow	565		6,895	12,197,596
Tehran	503		6,262	12,452,230
Tabriz	488		780	1,600,000
Tunis	478		1,263	2,643,695
Kayseri	467		657	1,407,409
Dubai	466		1,379	2,959,929
Barcelona	443		1,428	3,220,476
Tokyo	441		16,410	37,239,767
Gaziantep	426		881	2,069,334
Istanbul	394		6,114	15,520,000
Berlin	390		1,316	3,375,222
Marrakesh	384		357	928,850
Bursa	354		1,081	3,056,120
Ankara	339		1,909	5,639,076
Algiers	317		1,000	3,154,792
Seoul	287		7,091	24,743,263
Izmir	273		1,192	4,367,251
Adana	267		598	2,237,940
Abu Dhabi	163		294	1,807,000
Sanliurfa	159		323	2,035,809
Cairo	130		3,105	23,799,114
Amman	115		485	4,226,700
Baghdad	100		667	6,643,000
Bahrain	99		141	1,423,726
Sharjah	96		122	1,273,353
Constantine	82		100	1,216,868
New York	67		1,255	18,604,000
Ajman	63		32	504,847
Madinah	49		54	1,100,093
Muscat	32		47	1,477,818
Makkah	21		36	1,700,000
Riyadh	21		137	6,486,086
Jeddah	20		81	3,976,000
Beirut	20		45	2,230,000

Note: Minibus data is not included here.

Source: Data for cities outside the MEWA region and Turkey has been taken from the 2015 UITP MCD database (2012 data), except data for New York, which was taken from the MTA website (2017 data). The data of the Turkish cities used belong to the year 2019.






























PUBLIC TRANSPORT MODES SUPPLY

BRT length

	km/1mn Population		Length (km)	Population
Jakarta	22		230.9	10,483,000
Tehran	15		183.6	12,452,230
Bogota	11		112.9	9,968,000
Tabriz	11		18	1,600,000
Marrakesh	8		7	928,850
Mashhad	4		14	3,134,000
Istanbul	3		52	15,520,000

Sources: Data for Jakarta, Bogota and Istanbul BRT systems refers to 2017 and has been taken from the operator websites, i.e. Transjakarta, Transmilenio and IETT, respectively.
























Tram & LRT length

	km/1mn Population		Length (km)	Population
Budapest	91		157	1,727,495
Vienna	80		140	1,741,246
Brussels	79		91	1,154,635
Prague	59		74	1,246,780
Stockholm	53		113	2,127,006
Sidi bel Abbes	24		14.7	622,668
Antalya	19		46.7	2,511,700
Moscow	18		225	12,197,596
Tunis	17		45.2	2,643,695
Shiraz	15		24.5	1,660,000
Bursa	15		45	3,056,120
Oran	12		18.7	1,584,607
Samsun	12		15.7	1,348,542
Gaziantep	11		22	2,069,334
Setif	10		15.2	1,489,979
Rabat-Sale-Temara	10		20	1,981,740
London	8		66	8,310,000
Mashhad	8		24	3,134,000
Hong Kong	8		54	7,071,576
Konya	8		17.4	2,232,374
Algiers	7		23.2	3,154,792
Constantine	7		8.9	1,216,868
Tabriz	7		10.5	1,600,000
Singapore	6		29	5,312,000
Paris	5		57	11,978,000
Dubai	4		10.6	2,959,929
Istanbul	3		40	15,520,000
Kayseri	2		34	1,407,409
Tokyo	2		72	37,239,767

Source: Data for cities outside the MEWA region has been taken from the 2015 UITP MCD database (2012 data).

PUBLIC TRANSPORT MODES SUPPLY

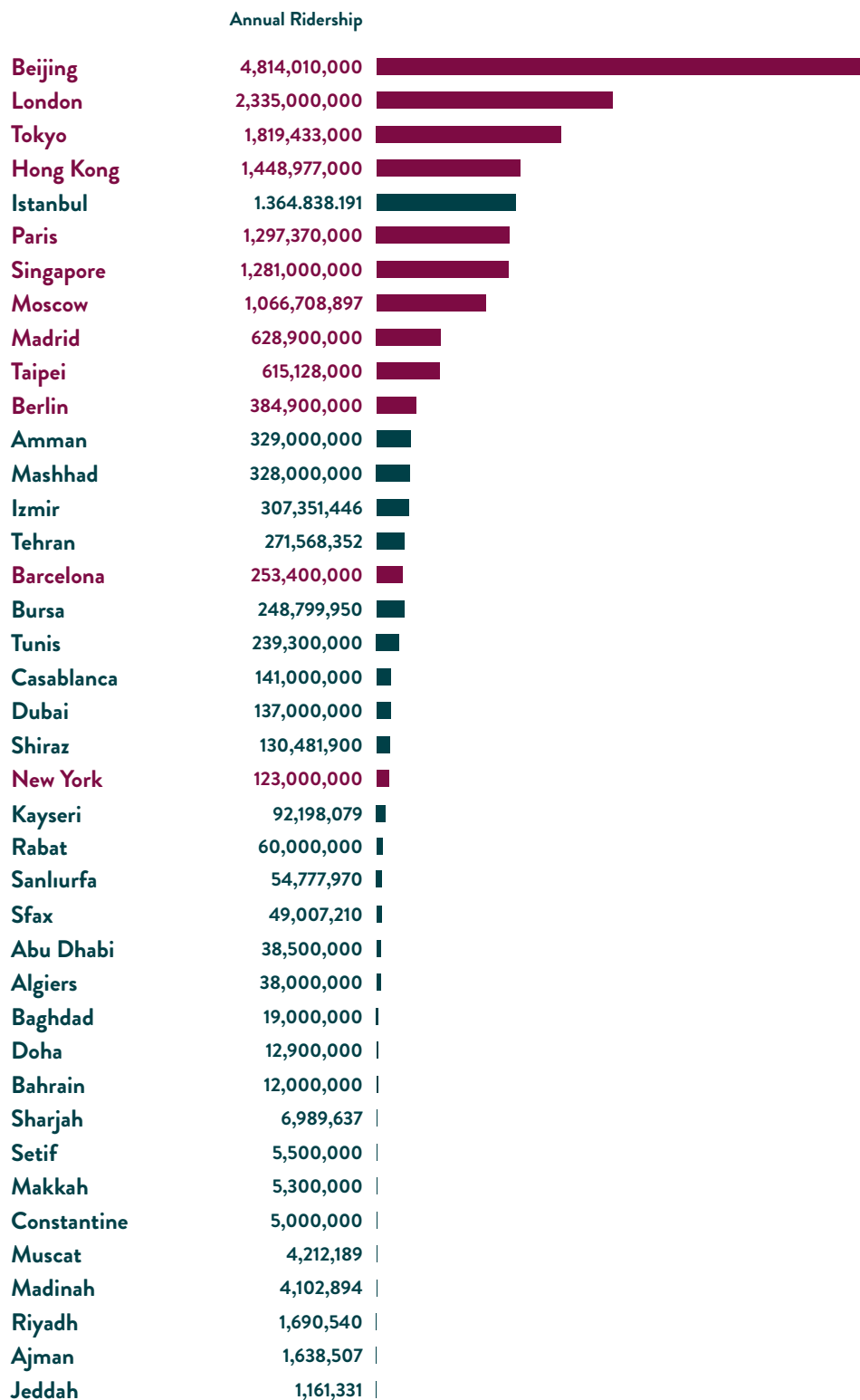
Metro length

	km/1mn Population		Length (km)	Population	Year
London	57		475	8,310,000	2012
Madrid	44		287	6,498,560	2012
Berlin	43		146	3,375,222	2012
Taipei	42		113	2,673,226	2012
Hong Kong	30		210	7,071,576	2012
Singapore	28		148	5,312,000	2012
Moscow	27		327	12,197,596	2012
Dubai	25		74.25	2,959,929	2017
Beijing	21		442	20,693,000	2012
New York	20		380	18,604,000	2017
Paris	18		219	11,978,000	2012
Seoul	13		317	24,743,263	2012
Tehran	12		147.5	12,452,230	2017
Ankara	11		64.3	5,639,076	2019
Makkah	11		18	1,700,000	2018
Tokyo	10		358	37,239,767	2012
Istanbul	10		154.25	15,520,000	2019
Bursa	9		28.8	3,056,120	2019
Adana	6		13.5	2,237,940	2019
Algiers	6		18.5	3,154,792	2016
Izmir	5		20.1	4,367,251	2019
Cairo	3		77.9	23,799,114	2017
Mashhad	3		10.1	3,134,000	2017

Source: Data for cities outside the MEWA region has been taken from the 2015 UITP MCD database (2012 data), except data for New York, which was taken from the MTA website (2017 data).

PUBLIC TRANSPORT RIDERSHIP

Bus ridership

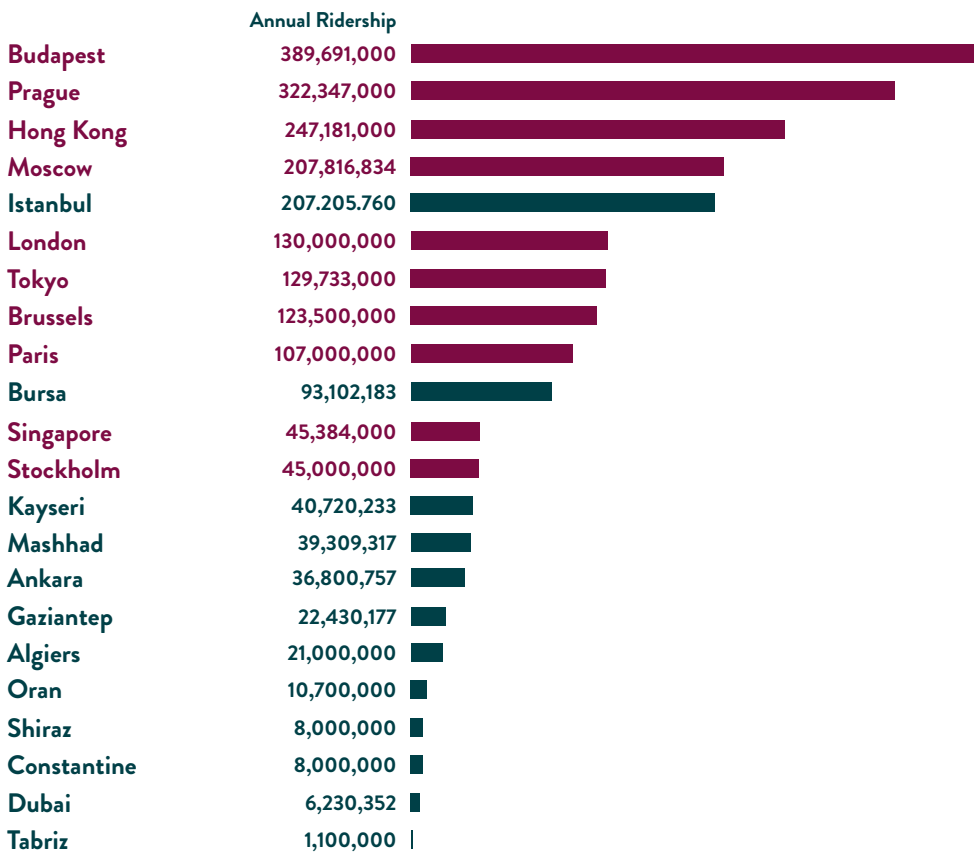


Note: Only where annual ridership data was available.

Source: Data for cities outside the MEWA region and Turkey has been taken from the 2015 UITP MCD database (2012 data), except data for New York, which was taken from the MTA website (2017 data). The data of the Turkish cities used belong to the year 2019.

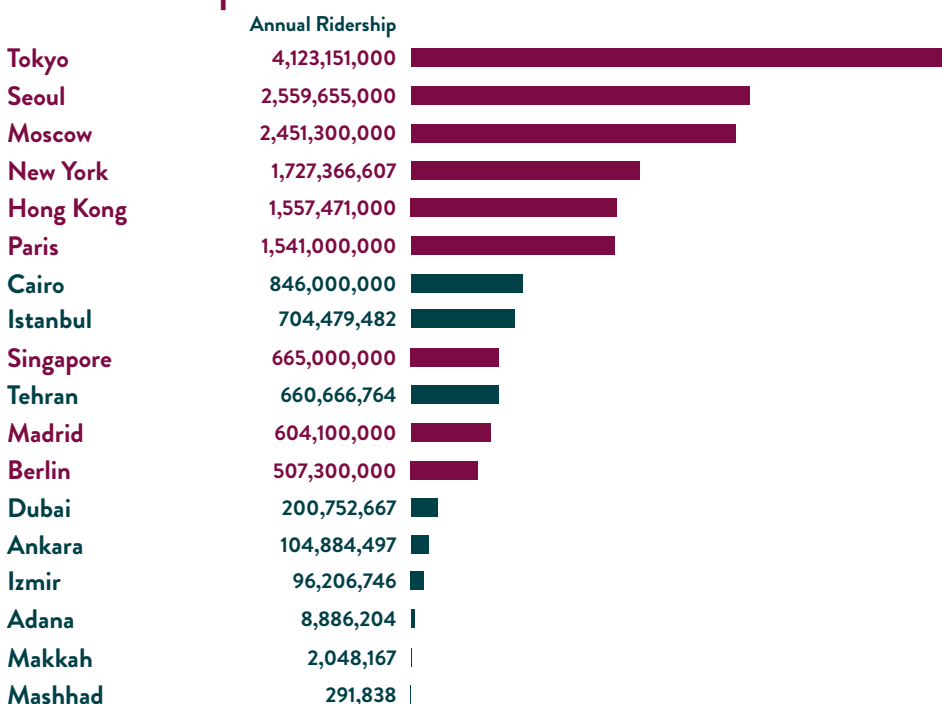
PUBLIC TRANSPORT RIDERSHIP

Tram & LRT ridership



Source: Data for cities outside the MEWA region and Turkey has been taken from the 2015 UITP MCD database (2012 data). The data of the Turkish cities used belong to the year 2019.

Metro ridership



Source: Data for cities outside the MEWA region and Turkey has been taken from the 2015 UITP MCD database (2012 data), except data for New York, which was taken from the MTA website (2017 data). The data of the Turkish cities used belong to the year 2019.

PUBLIC TRANSPORT FARES

Single trip bus fares

City	Min. Fare (USD)	Operators
Sfax	0.09	SORETRAS
Mashhad	0.10	Mashhad Bus Service Company
Tunis	0.12	TRANSTU
Setif	0.13	ETUS-S
Shiraz	0.14	Shiraz Bus Company
Cairo	0.22	Mwasalat
Sanliurfa	0.3	Belsan
Fes	0.32	City Bus Transport
Eskisehir	0.33	Estram
Agadir	0.33	Alsa
Tangier	0.33	Alsa
Algiers	0.38	ETUSA
Gaziantep	0.38	Gaziulas
Kayseri	0.4	Kayseri Ulasim AS
Ankara	0.43	EGO
Antalya	0.43	Antalya Ulasim AS
Marrakesh	0.44	Alsa
Casablanca	0.44	M'dina Bus
Izmir	0.46	ESHOT, IZULAS
Istanbul	0.47	IETT
Madinah	0.54	SAPTCO
Makkah	0.54	SAPTCO
Riyadh	0.54	SAPTCO
Jeddah	0.54	SAPTCO
Abu Dhabi	0.54	City Transport
Muscat	0.52	Mwasalat
Doha	0.68	Mowasalat
Bahrain	0.80	BPTC
Dubai	0.81	RTA
Ajman	0.81	APTC
Kuwait	1.15	KGL, KPTC, CityGroup
Sharjah	1.49	KGL

The data of the Turkish cities used belong to the year 2019.

Single trip BRT fares

City	Min. Fare (USD)	Operators
Tabriz	0.07	Tabriz and Suburbs Bus Company
Mashhad	0.08	Mashhad Bus Company
Tehran	0.12	UBCT
Istanbul	0.33	İETT Metrobüs
Marrakesh	0.44	Alsa

The data of the Turkish cities used belong to the year 2019.

PUBLIC TRANSPORT FARES

Single trip tram & LRT fares

City	Min. Fare (USD)	Operators
Tunis	0.12	TRANSTU
Shiraz	0.15	SURO
Tabriz	0.15	TURO
Mashhad	0.15	MUROC
Sidi bel Abbas	0.26	SETRAM
Dubai	0.33	Serco
Setif	0.34	SETRAM
Algiers	0.34	SETRAM
Oran	0.34	SETRAM
Constantine	0.34	SETRAM
Gaziantep	0.38	Gaziulas
Kayseri	0.4	Kayseri Ulasim AS
Ankara	0.43	EGO
Antalya	0.43	Antalya Ulasim AS
Izmir	0.46	Izmir Metro AS
Istanbul	0.47	IETT
Rabat-Sale-Temara	0.66	Transdev Rabat-Salé
Casablanca	0.66	RATP Dev Casablanca

The data of the Turkish cities used belong to the year 2019.

Single trip metro fares

City	Min. Fare (USD)	Operators
Mashhad	0.13	MUROC
Tehran	0.24	TUSROC
Cairo	0.28	CMO
Algiers	0.43	RATP El Djazair
Dubai	0.81	Serco
Makkah	13.5	CRRC

The data of the Turkish cities used belong to the year 2019.

CAR OWNERSHIP RATES

National car ownership rates

Countries	Car Ownership / 1,000 persons	Cars	Population	Year
Egypt	49	4,280,000	87,967,000	2014
Algeria	88	3,483,000	39,500,000	2014
Morocco	108	3,800,000	35,276,786	2017
Jordan	139	1,395,000	10,053,000	2017
Tunis	143	1,600,000	11,154,370	2015
Iraq	149	5,660,885	37,880,000	2015
Turkey	150	12,503,049	83,154,997	2019
Iran	153	11,980,000	78,411,092	2014
Oman	228	984,886	4,316,539	2015
Lebanon	277	1,200,000	4,337,141	2010
Qatar	293	650,000	2,172,065	2014
UAE	305	2,791,996	9,160,000	2015
Saudi Arabia	312	9,840,000	31,557,144	2015
Bahrain	360	536,716	1,492,584	2017
Kuwait	363	1,600,000	4,411,124	2016

CAR OWNERSHIP RATES

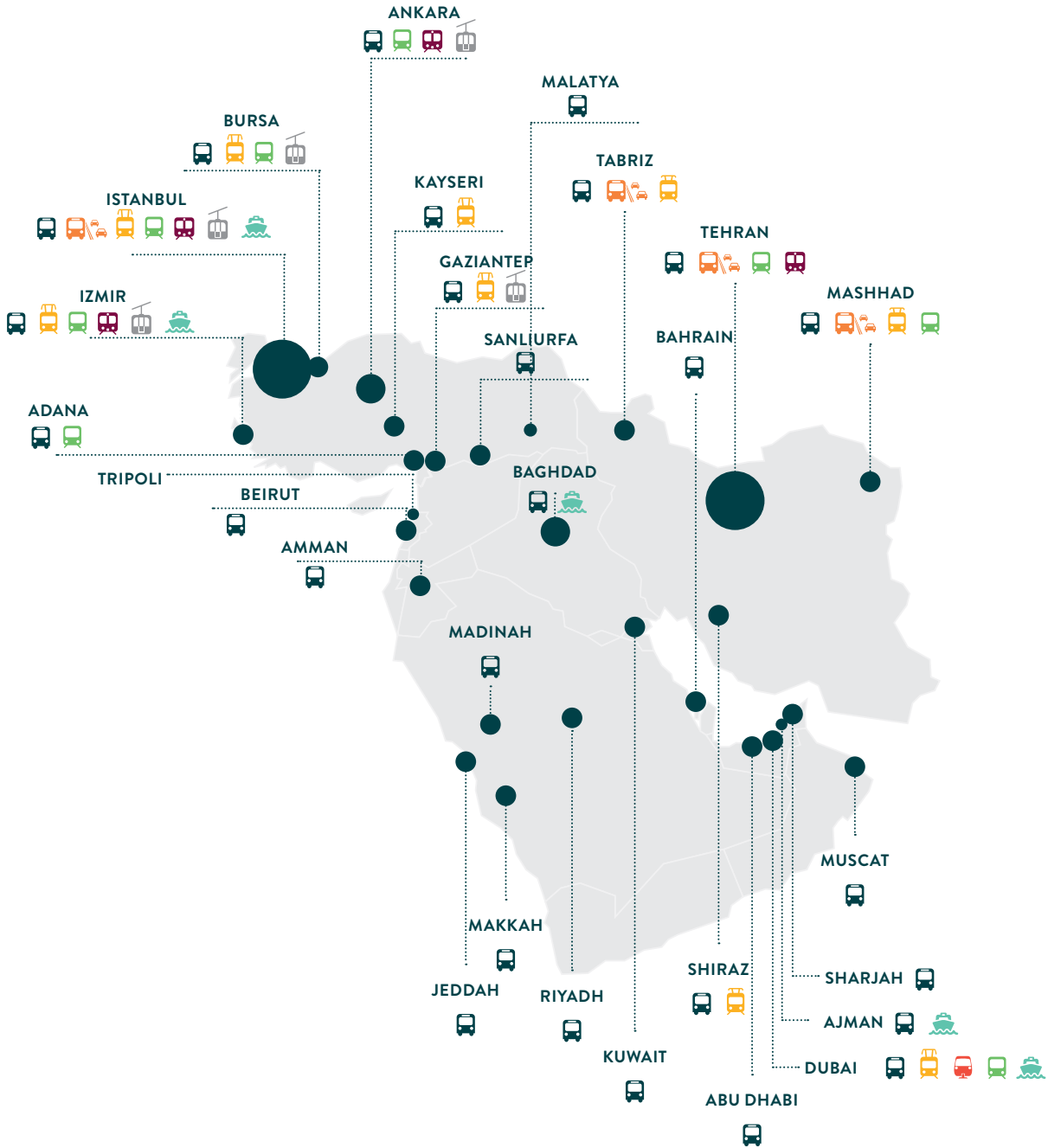
Urban car ownership rates

City	Passenger Cars / 1,000 persons	Private Passenger Cars	Population	Year
Hong Kong	70	495,038	7,071,576	2012
Alexandria	73	365,000	5,000,000	2015
Cairo	106	2,500,000	23,675,537	2015
Gaziantep	113	233,286	2,069,334	2019
Singapore	117	620,000	5,312,000	2012
Sanliurfa	127	253,375	2,000,031	2019
Kayseri	148	205,468	1,390,000	2019
Istanbul	186	2,889,968	15,520,000	2019
Beijing	209	4,329,000	20,693,000	2012
Amman	211	880,417	4,180,000	2016
Casablanca	215	1,100,000	5,120,000	2015
Constantine	220	198,175	900,000	2014
Mashhad	235	735,000	3,134,000	2015
Ankara	264	1,489,336	5,639,076	2019
Beirut	269	600,000	2,230,000	2010
Riyadh	270	1,754,433	6,486,086	2016
Seoul	272	6,723,584	24,743,263	2012
Taipei	283	756,602	2,673,226	2012
Shiraz	284	470,844	1,660,000	2016
London	308	2,557,000	8,310,000	2012
Algiers	315	994,307	3,154,792	2014
Moscow	320	3,900,749	12,197,596	2012
Tokyo	329	12,256,000	37,239,767	2012
Tehran	337	4,200,000	12,452,230	2015
Berlin	339	1,145,616	3,375,222	2012
Tabriz	375	600,000	1,600,000	2016
Barcelona	383	1,233,691	3,220,476	2012
Paris	414	4,962,000	11,978,000	2012
Brussels	442	510,307	1,154,635	2012
Dubai	475	1,404,517	2,959,929	2017
Madrid	507	3,296,037	6,498,560	2012
Abu Dhabi	519	624,672	1,202,756	2015
Jeddah	735	2,500,000	3,400,000	2012

Source: Data for cities outside the MENA region and Turkey (blue color) has been taken from the 2015 UITP MCD data-base (2012 data).

OVERVIEW MAP

PUBLIC TRANSPORT MODES IN MEWA CITIES



More than 10 million
 More than 5 million
 Between 1 and 5 million
 Less than 1 million

Bus
 BRT
 Tram/LRT
 Monorail
 Metro
 Suburban Rail
 Waterborne
 Cable Car

DIGITALISATION OF PUBLIC TRANSPORT

E-ticketing & trip planners

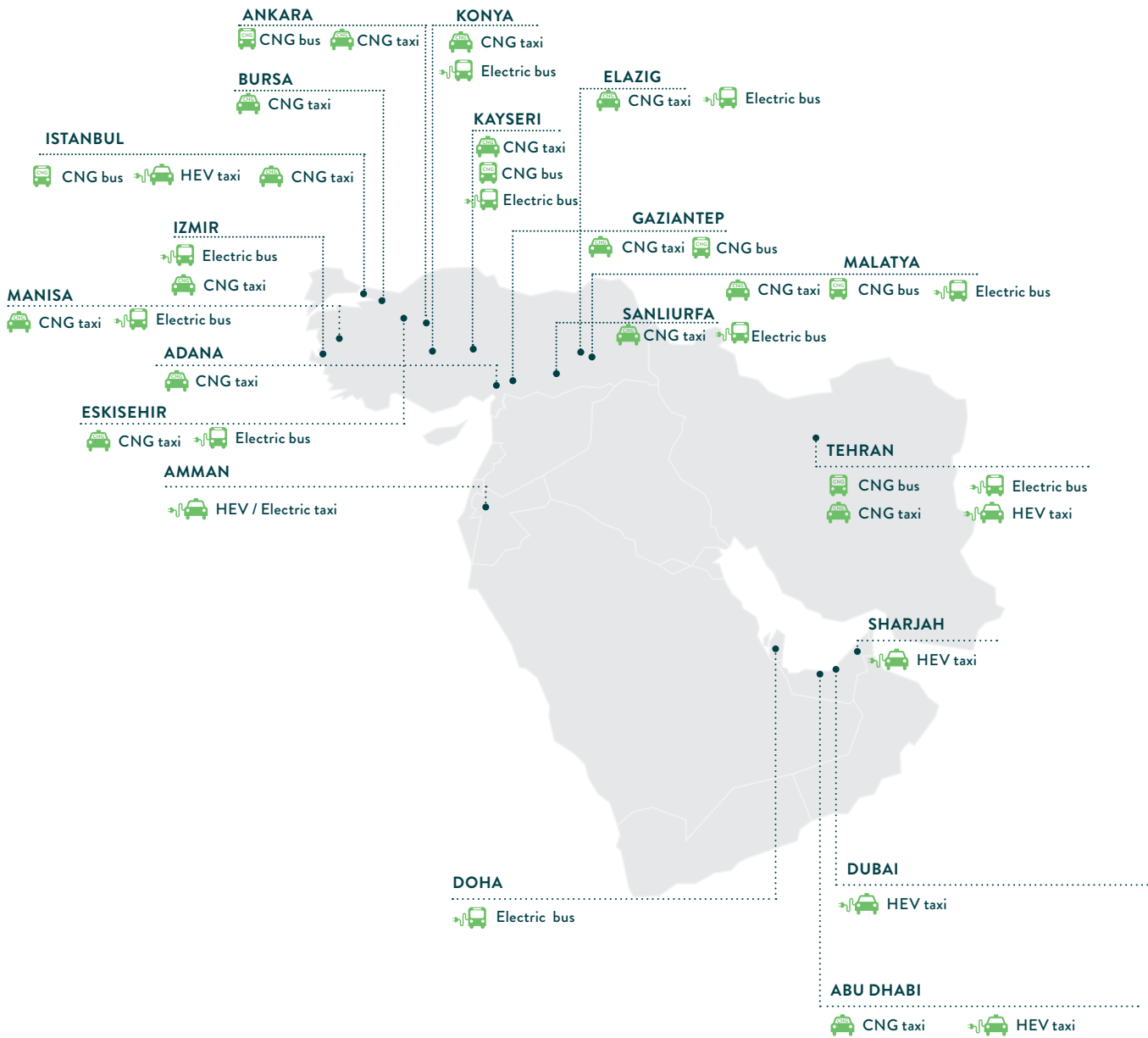


Smart Card

Trip Planner

DECARBONISATION OF PUBLIC TRANSPORT

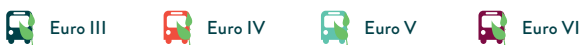
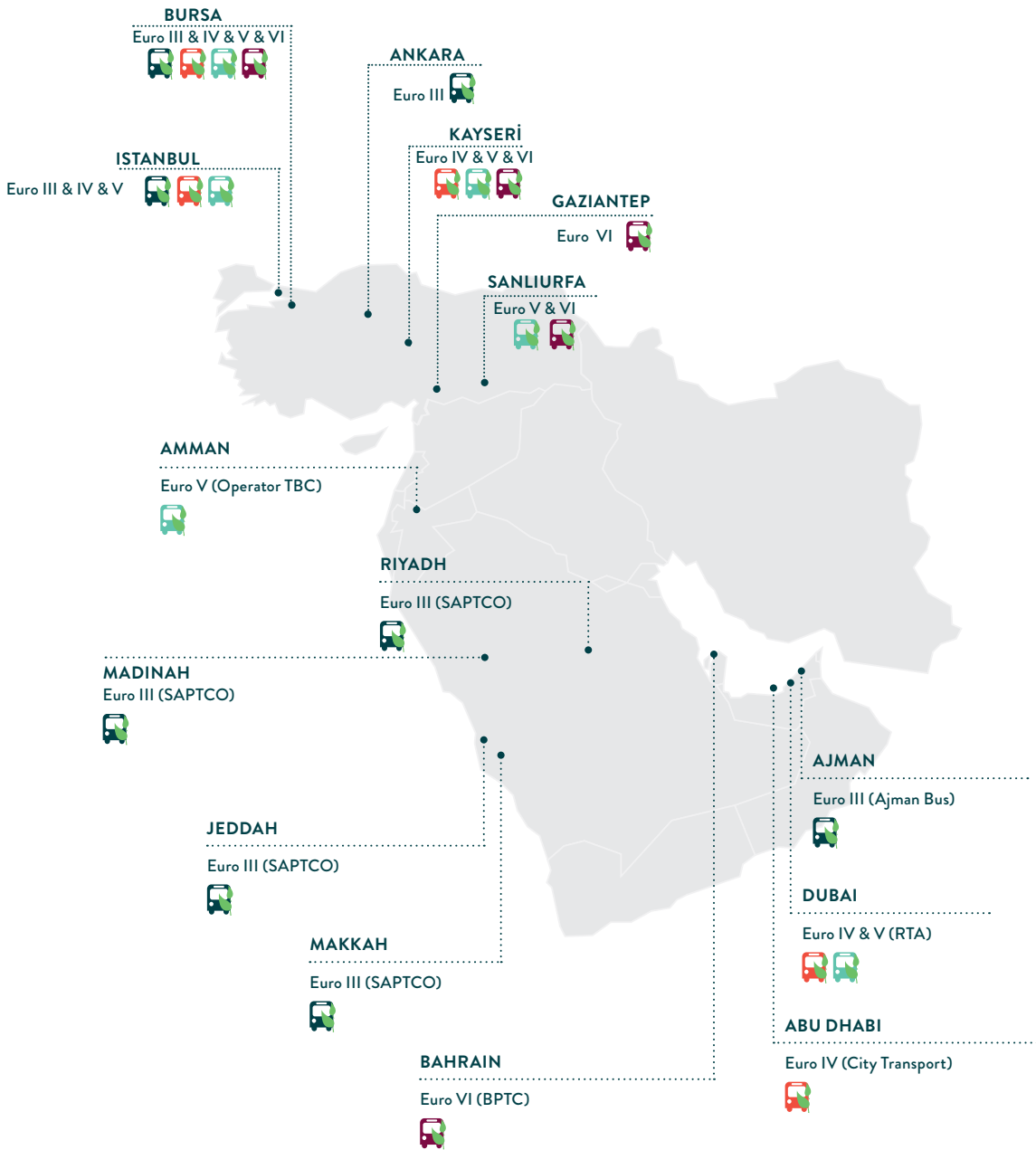
Alternative fuels & e-mobility



 Electric BRT
  HEV / Electric buses
  CNG bus
  HEV / Electric taxi
  CNG taxi

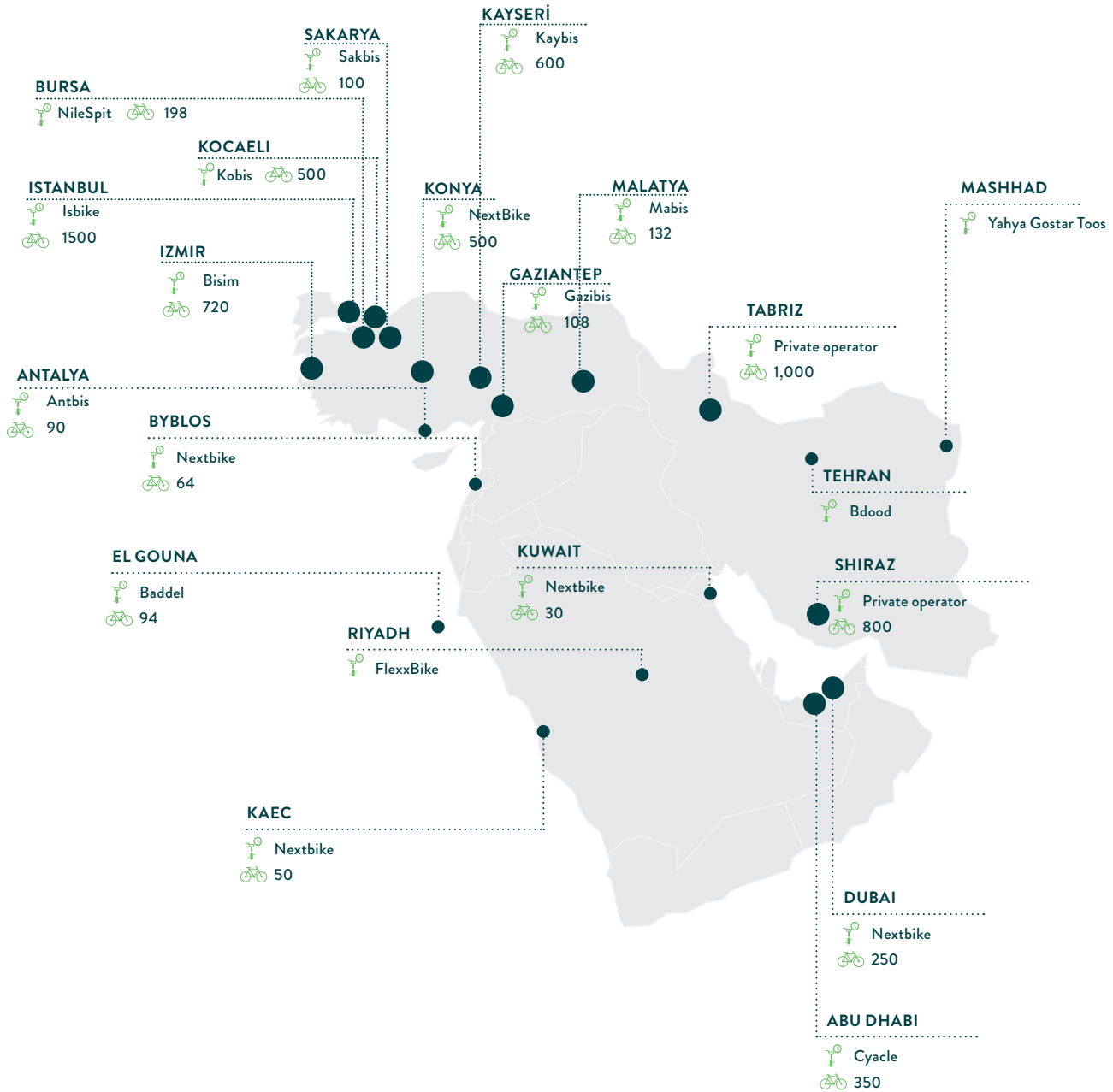
DECARBONISATION OF PUBLIC TRANSPORT

Bus Emission Standards



NEW MOBILITY SERVICES IN MEWA

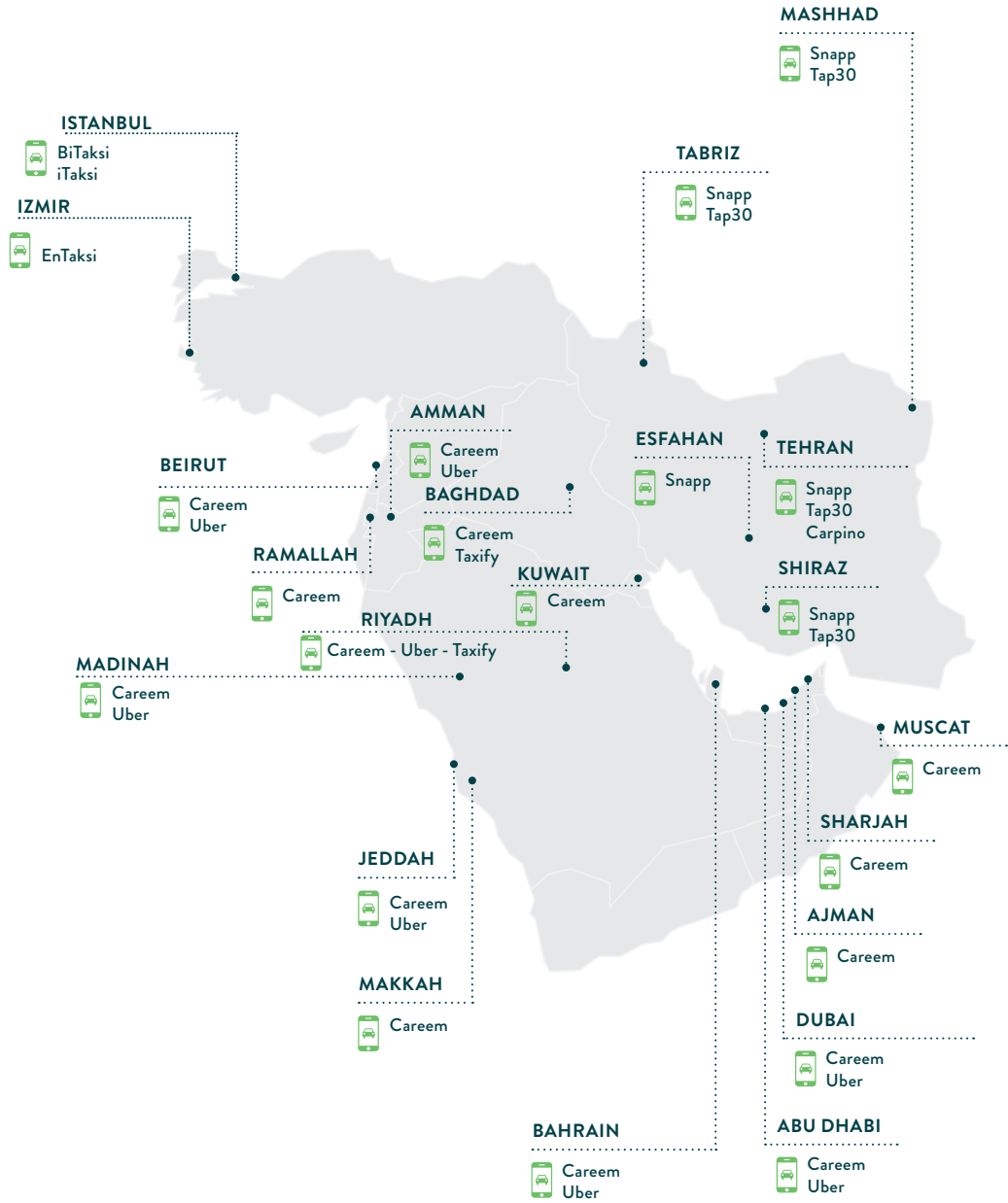
Bikesharing in MEWA



- More than 100
- Less than 100
- 🚲 Provider
- 🚲 Number of Bikes

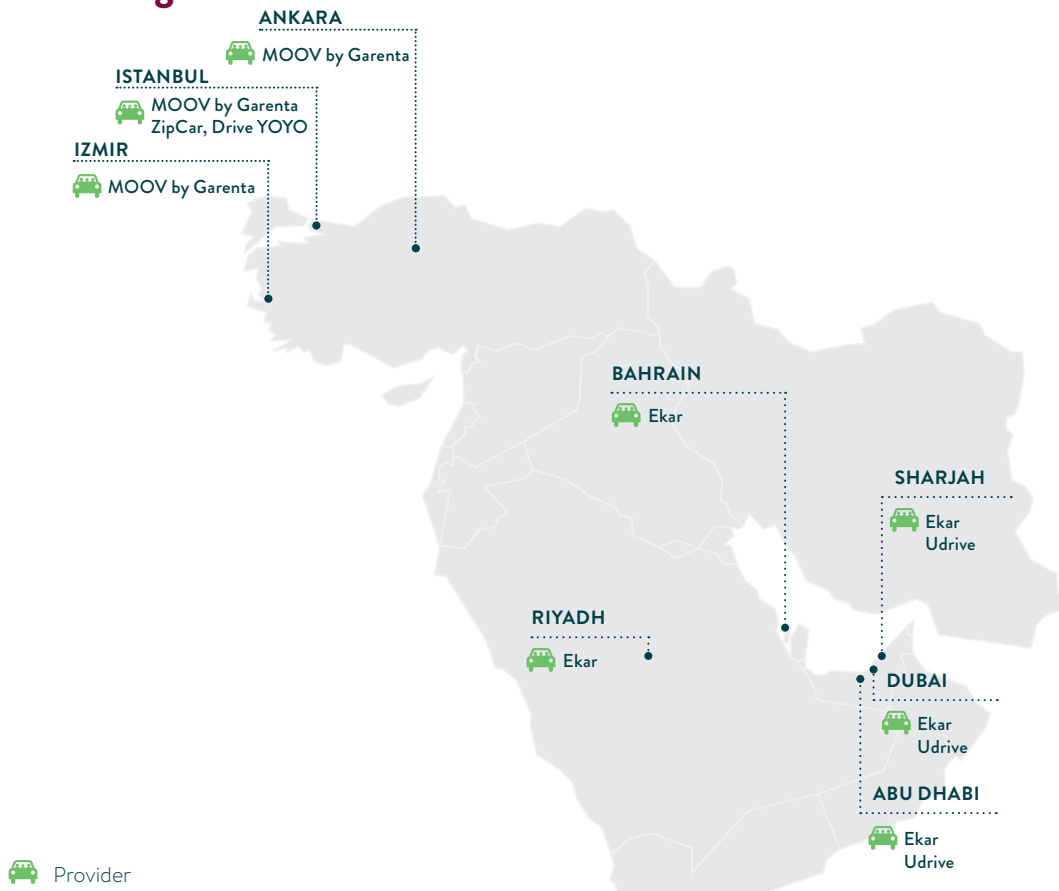
NEW MOBILITY SERVICES IN MEWA

Ride-hailing in MEWA



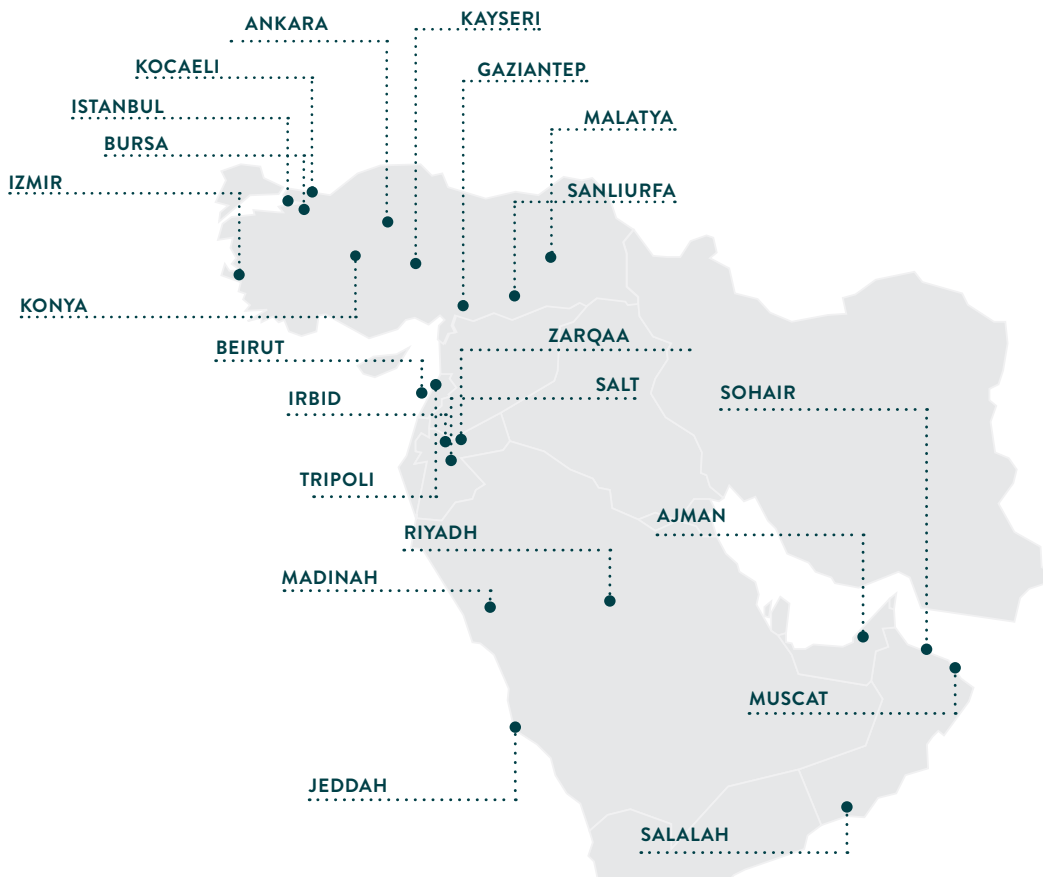
NEW MOBILITY SERVICES IN MEWA

Carsharing in MEWA



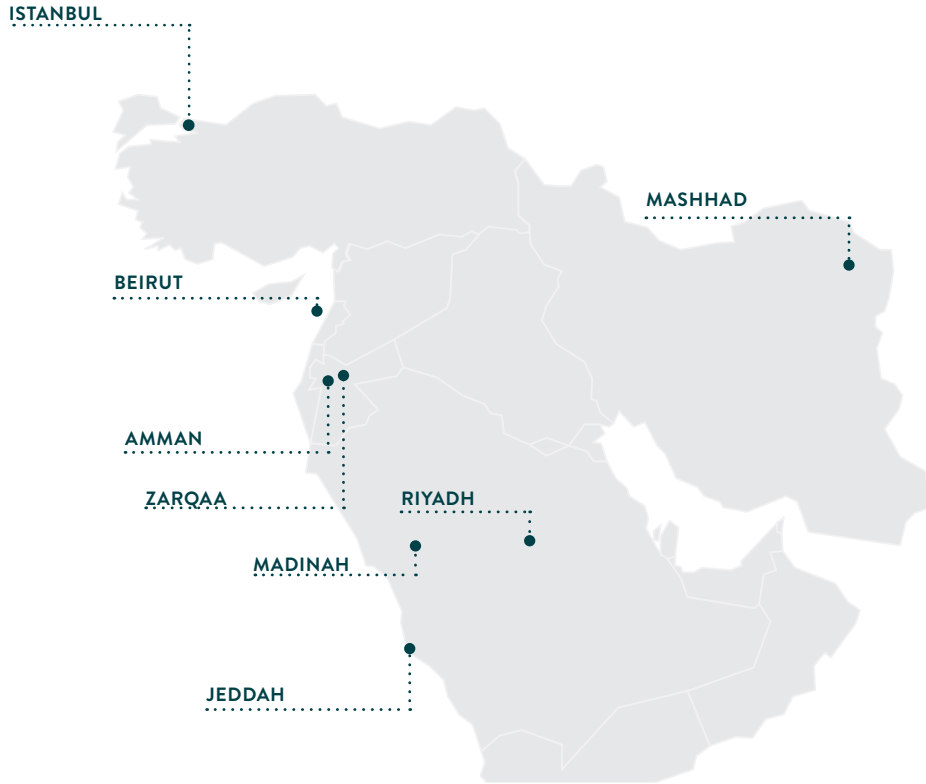
PUBLIC TRANSPORT PROJECTS

Bus network (ongoing & planned)



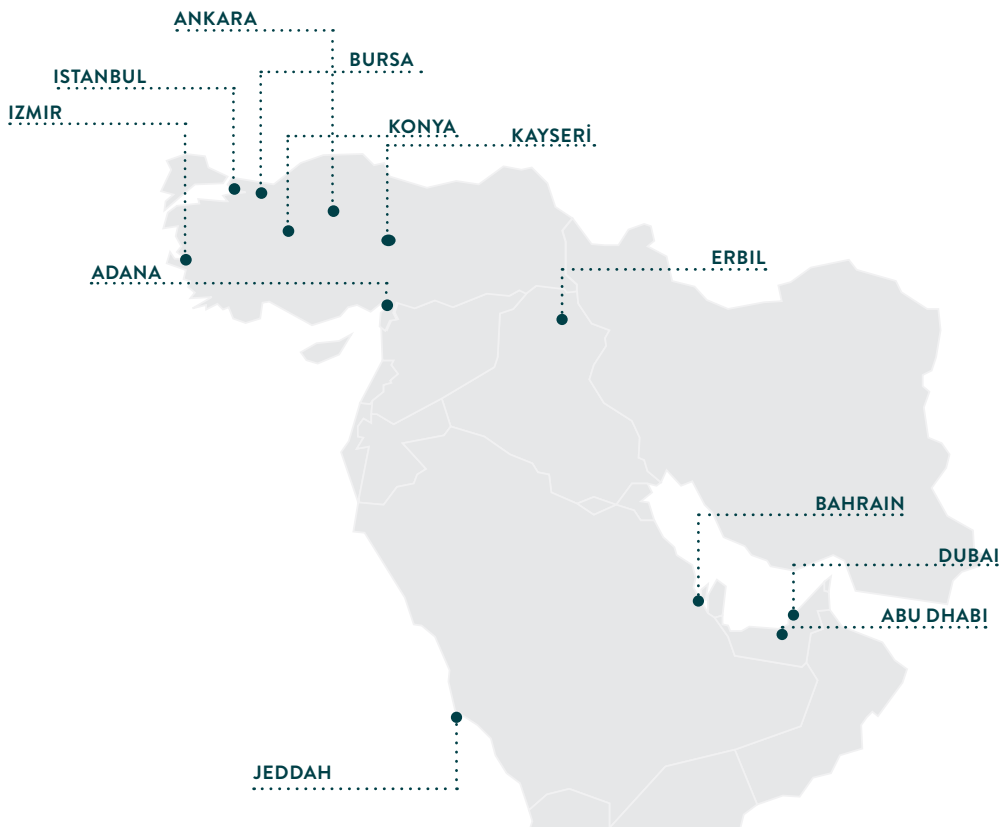
PUBLIC TRANSPORT PROJECTS

BRT projects (ongoing & planned)



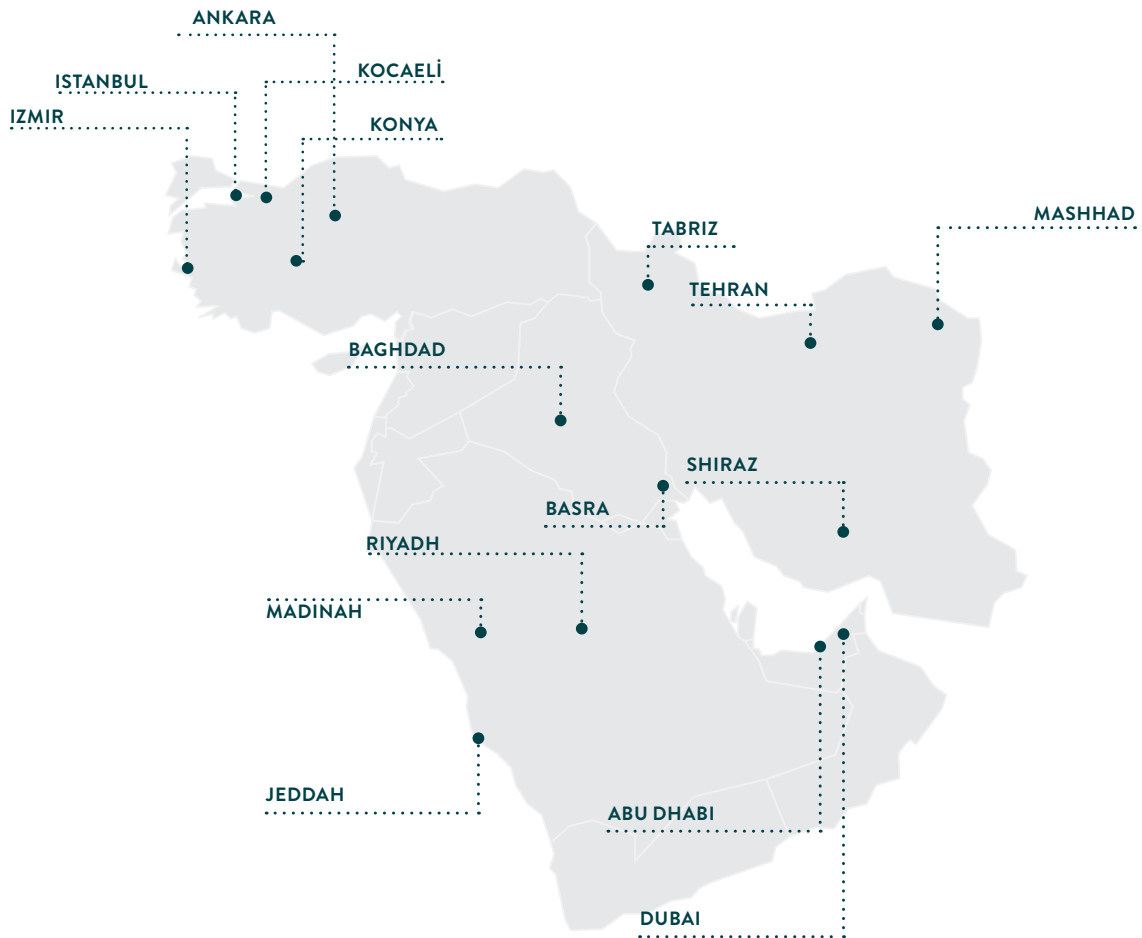
PUBLIC TRANSPORT PROJECTS

Tram & LRT projects (ongoing & planned)



PUBLIC TRANSPORT PROJECTS

Metro projects *(ongoing & planned)*



PUBLIC TRANSPORT PROJECTS

Monorail projects *(ongoing & planned)*



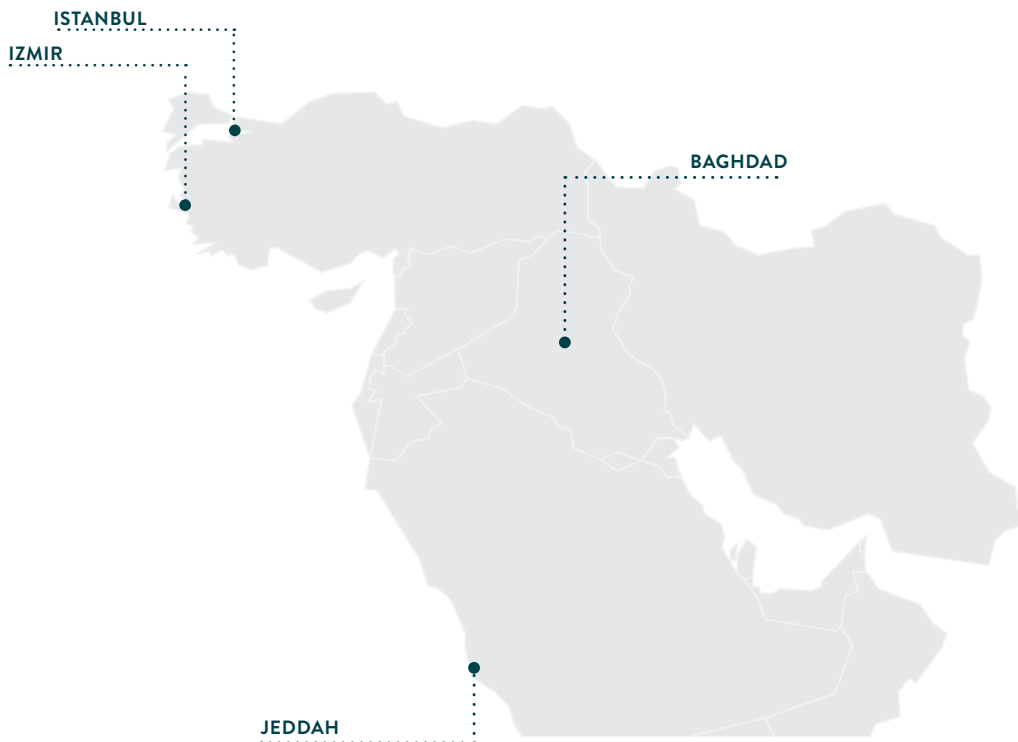
PUBLIC TRANSPORT PROJECTS

Cable car projects *(ongoing & planned)*



PUBLIC TRANSPORT PROJECTS

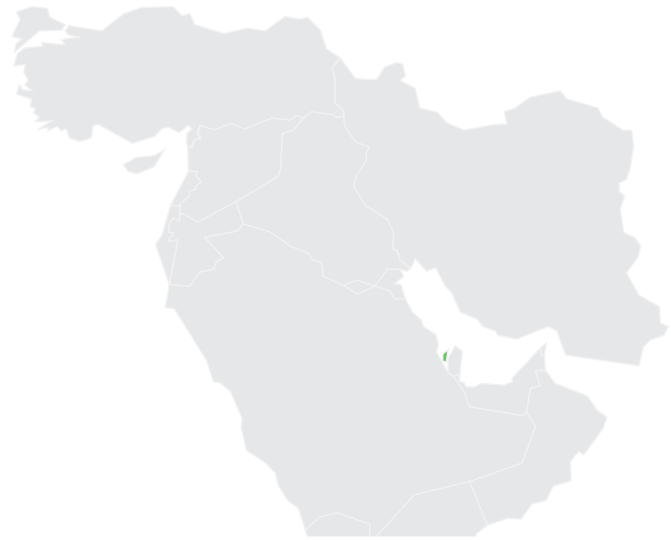
Waterborne transport projects *(ongoing & planned)*



A decorative graphic consisting of a series of white dots. It starts in the top-left corner, curves down and then right, forming a partial frame around the text. It ends with a solid white circle on the right side.

MEWA COUNTRY & CITY PROFILES

BAHRAIN



1.49 mn (2016)
Population¹



1,856 inh/km² (2016)
Density²



88.8% (2016)
Urban Population³ (of total)



3.9% (2016)
Annual Urban Population Growth³



2.9% (2015)
Annual GDP Growth³



USD 46,776 (2015)
GDP pC (PPP; current int'l USD)³



16.22% (2014-2015)
Avg. Annual HH Expenditure on Transport⁴



BHD 1 = USD 2.65
Currency Exchange Rate⁵

PRIVATE CAR OWNERSHIP



536,716 (2017)
Passenger Cars⁶



360 (2017)
Car Ownership Rate²
(passenger cars/1,000 persons)

STRATEGY

Kingdom's Economic Vision

Developed by: Economic Development Board

Timeline: 2008 - 2030

Vision: Sustainable environment and infrastructure

Mobility-Related Objectives

- Directing investments to technologies that reduce carbon emissions, minimise pollution, and promote the sourcing of more sustainable energy.
- Providing high-quality urban transit infrastructure in the pursuit of ensuring sustainability, promoting competitiveness and fairness and offering a higher quality of life for all the residents and citizens of the Kingdom, the Government of Bahrain is committed to implementing an accessible, affordable, reliable, safe and sustainable public transport system.

AUTHORITIES

Ministry of Transportation and Telecommunication (MTT)

Responsible for developing and regulating the land transport sector by initiating and carrying out all projects related to land transport activities as well as setting sector policy & regulatory framework for its governance.

Ministry of Works, Municipalities Affairs and Urban Planning (MOWMUP)

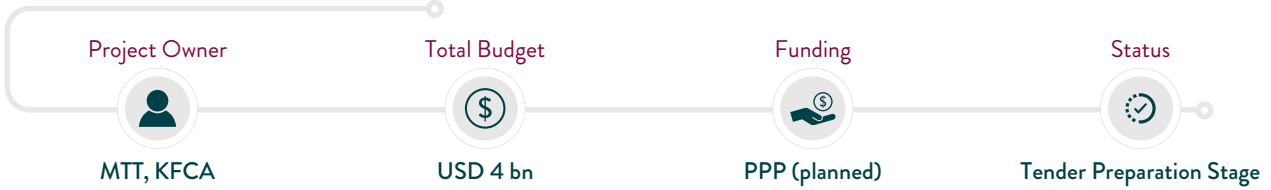
As the construction arm of the government of the Kingdom of Bahrain, MOWMUP oversees infrastructure development (strategic planning, design, construction and maintenance) of the public road network.

Source: ¹Information & eGovernment Authority | ²Calculated | ³World Bank | ⁴Household Expenditure and Income Survey | ⁵XE.com, September 2018 | ⁶General Directorate of Traffic, Bahrain

NATIONAL PROJECTS



GCC Rail - Bahrain Link



Bahrain Urban Transit Network/Bahrain Rail



Existing Intercity Bus Network in Bahrain ⁷



Source: BPTC

BAHRAIN*



BPTC Bus

Copyright: BPTC

STRATEGY

National Planning and Development Strategy 2030

Developed by: Ministry of Works, Municipalities and Urban Planning (MOWMUP)

Timeline: 2017 - 2030

Targets: Increase public transport share to 14% as per the 2030 transport model

Bahrain Bus Network

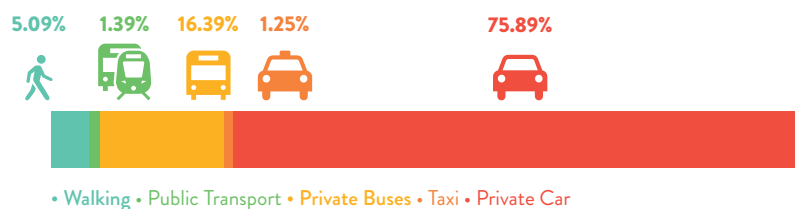
Developed by: Ministry of Transportation and Telecommunication (MTT)

Timeline: 2020

Targets: Achieve a daily public transport bus ridership of 51,000 by 2020

MODAL SPLIT

All trips; 2017¹



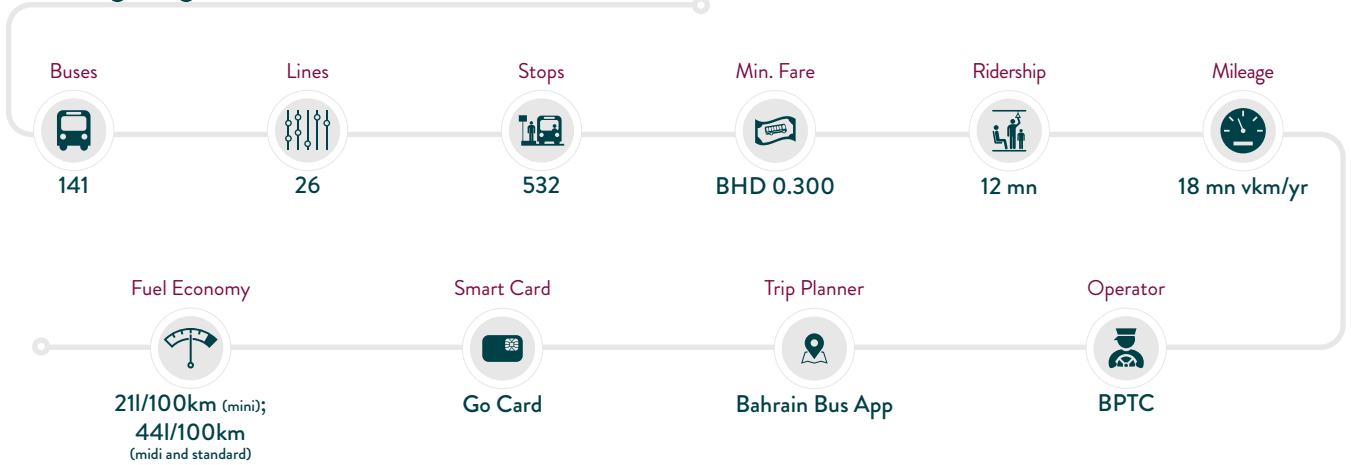
*In light of considering Bahrain a city state in this report, Bahrain's national and urban chapter data is the same.

Source: 'MOWMUP, 2017

EXISTING PUBLIC TRANSPORT



Urban & Intercity Buses



Taxi



New Mobility Services

Ride-hailing

Providers



Careem, Uber

Carsharing

Provider



eKar

IRAN



80.23 mn (2016)
Population¹



74% (2016)
Urban Population¹ (of total)



1.8% (2016)
Annual Urban Population Growth¹



13.4% (2016)
Annual GDP Growth¹



USD 19,949 (2016)
GDP pC (PPP; current int'l USD)¹



10.6% (2016-2017)
Avg. Annual HH Expenditure on Transport²



IRR 10,000 = USD 0.24
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



11,980,000 (est.; 2014)
Passenger Cars⁴



153 (2014)
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

Sixth Five-Year Development Plan

Developed by: Ministry of Roads & Urban Development

Timeline: 2016-2021

Objectives: Priority on rail in developing transport and establishing competitive advantage for rail, priority on cargo rail improvement to include ports and economic hubs, particularly North-South international transit corridors.

AUTHORITIES

Ministry of Roads & Urban Development

Established in 2011, the Ministry of Roads & Urban Development maintains the infrastructure for road, rail, air, and sea transport and manages transport affairs by developing and coordinating policies.

Road Maintenance Transport Organization (RMTO)

RMTO regulates and oversees the operation of goods and passenger transport.

Ministry of Interior - Supreme Council for Coordination of Iranian Cities' Traffic

Reviews and approves the transport master plans (TMP) submitted by the municipalities every 5 years.

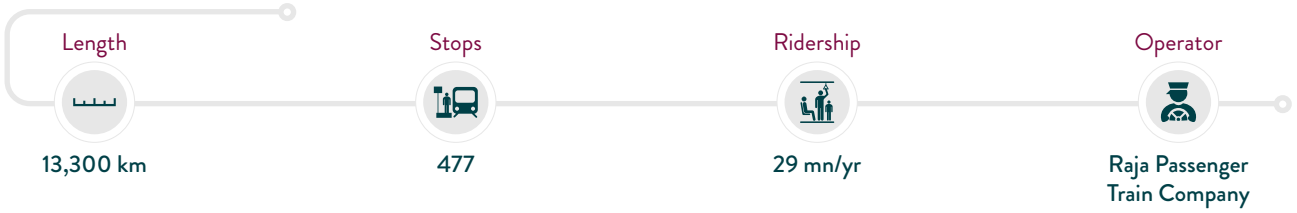
Municipalities - Transportation and Traffic Organizations (TTO)

Municipalities with a population greater than 500,000 develop transport master plans every five years and are responsible for their implementation. They are also responsible for regulating.

Source: ¹World Bank | ²Central Bank of Iran | ³XE.com, September 2018 | ⁴OICA | ⁵Calculated based on OICA and 2014 population of 78.4 mn (World Bank)

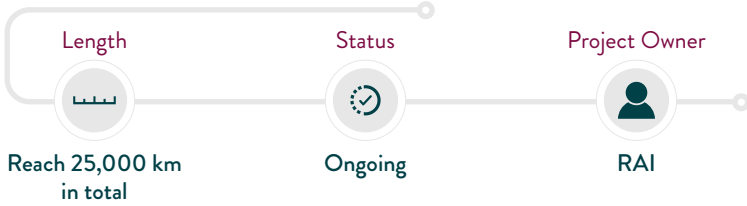
NATIONAL PUBLIC TRANSPORT

National Rail⁶

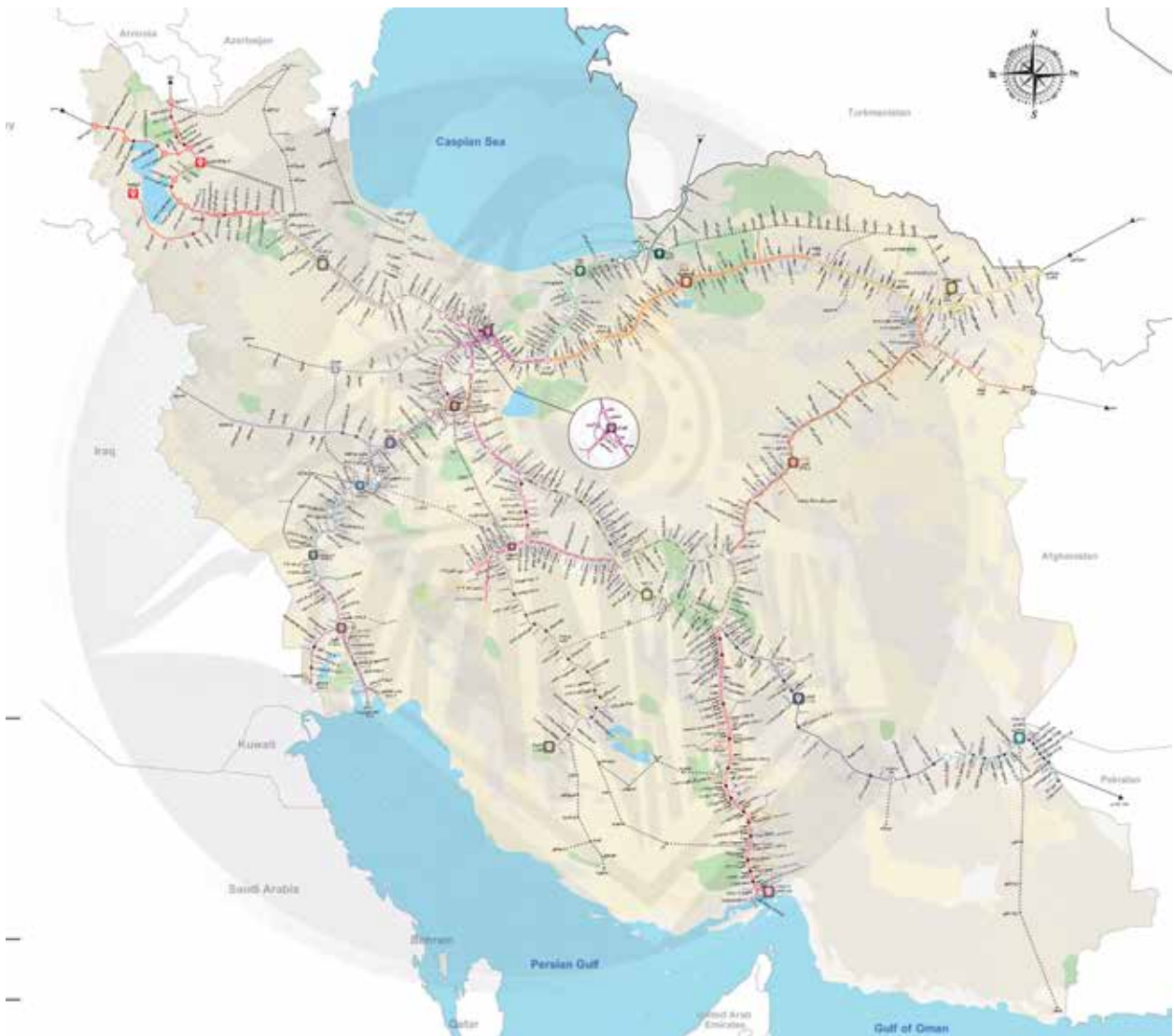


NATIONAL PROJECTS

National Rail Expansion



Existing national rail network in Iran⁶



Source: ⁶Railway of Islamic Republic of Iran (RAI, 2017)

IRAN / TEHRAN (GREATER)



Tehran BRT

Copyright: Tehran Municipality



12.5 mn (2014)
Population¹



16,581 inh./km² (2014)
Density²



4,200,000 (2015)
Passenger Cars³



337 (2015)
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

Tehran Comprehensive Strategic Development Plan – 2025 outlook

Developed by: Tehran Municipality

Timeline: 2025

Objective: In 2025, Tehran should have an integrated, available, safe, easy, comfortable and clean transport system.

Targets:

- Expand BRT and metro lines
- Improved regular bus services
- Cycling and walking improvements

AUTHORITIES

Tehran Municipality - Tehran Transportation and Traffic Organisation

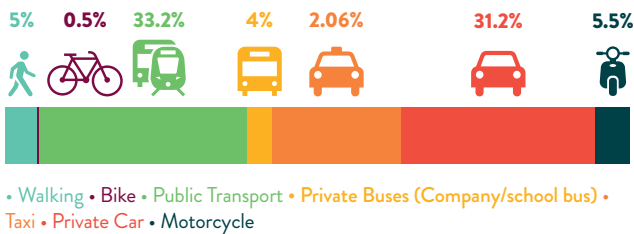
The Transportation and Traffic Organisation of the Tehran Municipality is the authority responsible for the planning, implementation and supervision of public transport services and projects within Tehran.

Tehran Urban and Suburban Railway Corporation (TUSRC)

TUSRC is the authority that tenders, constructs and commissions the new railway lines in the city, which are operated by the Tehran Urban and Suburban Railway Operating Company (TUSROC).

MODAL SPLIT

All Trips, 2017⁴



Urban & suburban rail network in Greater Tehran⁴

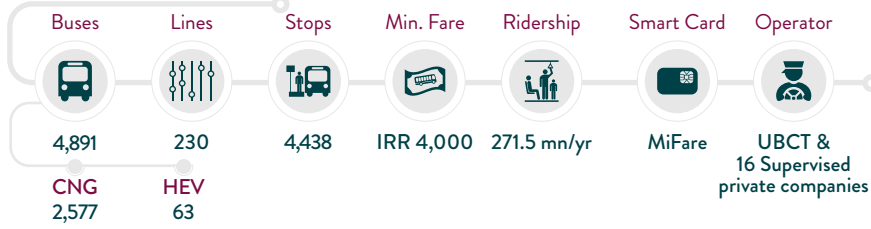


Source: ¹UITP Iran, Tehran Municipality | ²Calculated | ³Tehran Municipality | ⁴TUSRC, 2017 | ⁵TUSROC, 2017 data | ⁶UBCT, 2017 data

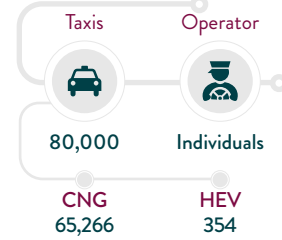
EXISTING PUBLIC TRANSPORT



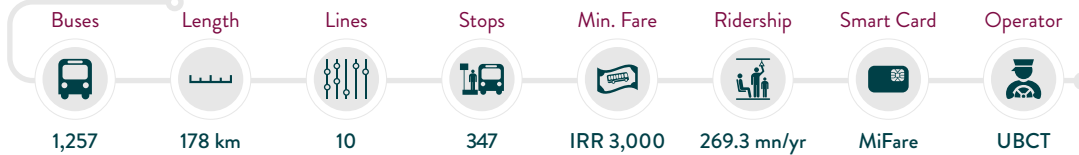
Urban Bus⁶



Taxi



BRT⁶



Metro⁵

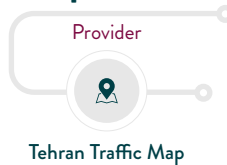


Suburban Rail⁵

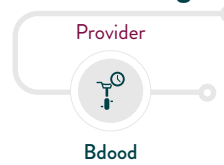


New Mobility Services

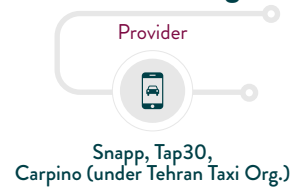
Trip Planner



Bikesharing



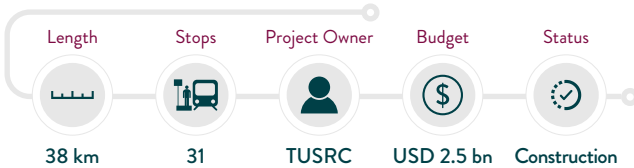
Ride-hailing



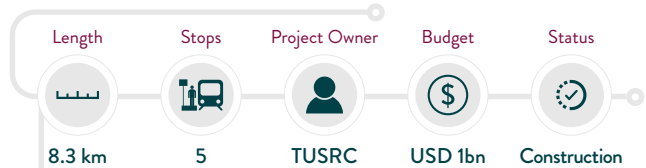
URBAN PROJECTS



Rail Line 6



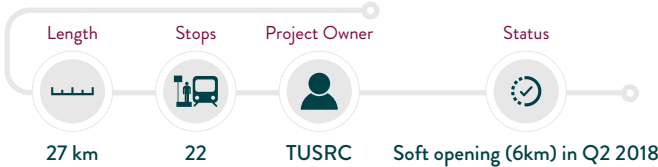
Rail Line 8



Awarded Contracts
Systra, ZAP, Pajooohesh, Sepasad



Rail Line 7



Rail Line 9



Express Lines



IRAN / MASHHAD



Mashhad metro

Copyright: Mashhad Municipality



3.13 mn (2015)
Population¹



10,998 inh./km² (2015)
Density²



735,000 (2006)
Passenger Cars¹



235 (2006)
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

Master Transportation Plan of Mashhad

Developed by: Mashhad Municipality

Timeline: 2025

Objective:

- Improve mobility comfort
- Improve reliability of transport
- Improve safety and security
- Reduce environmental threats

Targets:

- Raise public transport share to 75% by 2025, specifically:
- Increase bus share from 20.46% (2015) to 40% by 2025
- Increase taxi share 22.02% (2015) to 24% by 2025
- Increase rail based transport 1.65%(2015) to 10% by 2025

Mashhad planned rail network until 2025¹



AUTHORITIES

Mashhad Municipality - Mashhad Transportation and Traffic Organisation

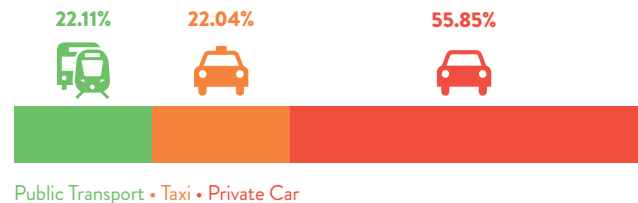
The Transportation and Traffic Organisation of the Mashhad Municipality is the authority responsible for the planning, implementation and supervision of public transport services and projects within Mashhad.

Mashhad Urban Railway Corporation (MURCO)

MURCO is the authority that tenders, constructs and commissions the new railway lines in the city.

MODAL SPLIT

Motorised trips; 2017

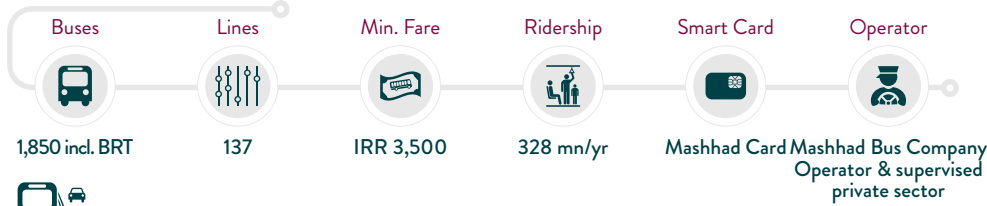


Source: ¹MURCO | ²Calculated

EXISTING PUBLIC TRANSPORT



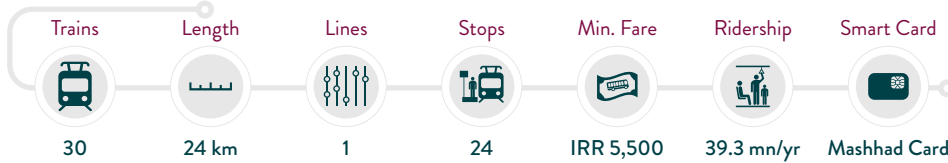
Urban Bus⁴



BRT⁵



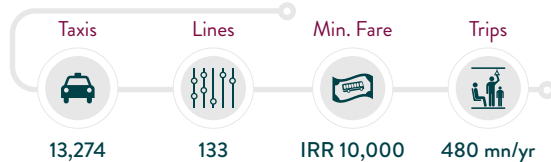
LRT³



Metro³



Shared Taxi⁶

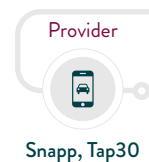


New Mobility Services

Bikesharing



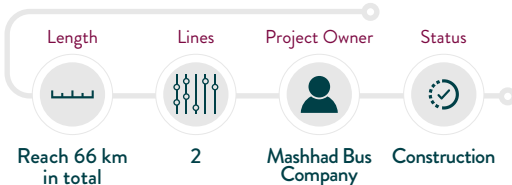
Ride-hailing



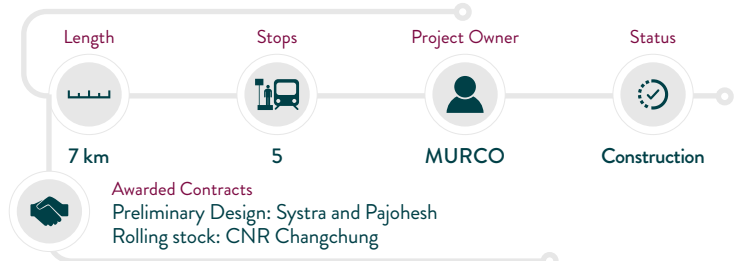
URBAN PROJECTS



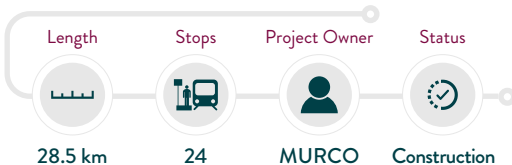
BRT Network



Metro Line 2 Extension



Metro Line 3



Metro Line 4



Source: ³MURCO, 2017 data | ⁴Mashhad Bus Company, 2017 data | ⁵MURCO, 2016 data; Mashhad Bus Company, 2017 data | ⁶MURCO, 2015 data

IRAN / SHIRAZ



Shiraz metro

Copyright: SURO



1.66 million (2015)
Population¹



--
Density



470,844 (2016)
Passenger Cars²



284 (2016)
Car Ownership rate³
(Passenger cars/1,000 population)

AUTHORITIES

Shiraz Municipality - Shiraz Transportation and Traffic Organisation

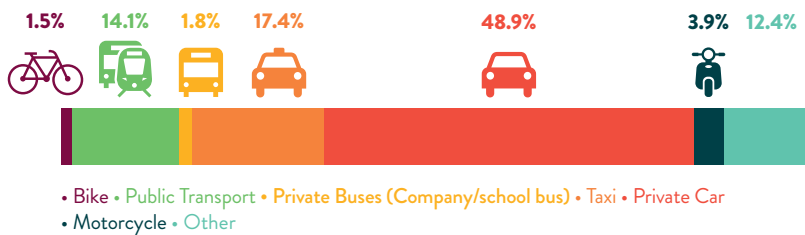
The Shiraz Transportation and Traffic Organisation of the Shiraz Municipality is the authority responsible for the planning, implementation and supervision of public transport services and projects within Shiraz.

Shiraz Urban Railway Organisation (SURO)

SURO is the authority that tenders, constructs and commissions the new railway lines in Shiraz.

MODAL SPLIT

All trips, 2015⁴



Source: ¹UN DESA | ²Shiraz Municipality | ³Calculated | ⁴Shiraz Municipality, 2016

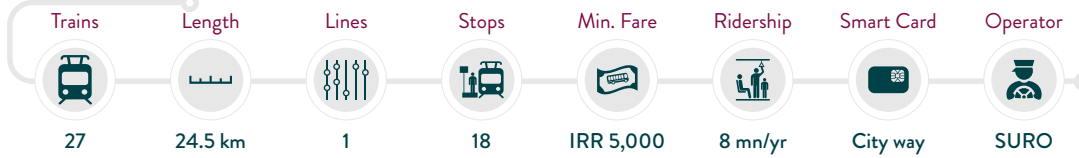
EXISTING PUBLIC TRANSPORT



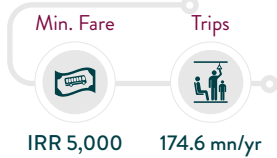
Bus⁴



LRT³

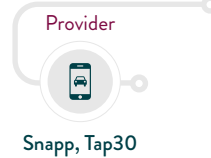


Taxi⁴



New Mobility Services

Ride-hailing



URBAN PROJECTS



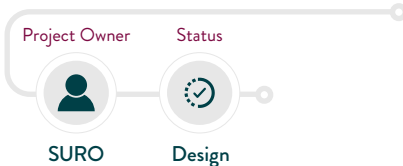
Metro Line 2



Metro Line 3



Metro Line 4 & 5



2030 Planned Shiraz rail network⁵



Source:³MUROC, 2017 data | ⁴Shiraz Municipality | ⁵SURO

IRAN / TABRIZ



Tabriz LRT

Copyright: TURO



1.6 mn (2016)
Population¹



--
Density



600,000 (2016)
Passenger Cars¹



375
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

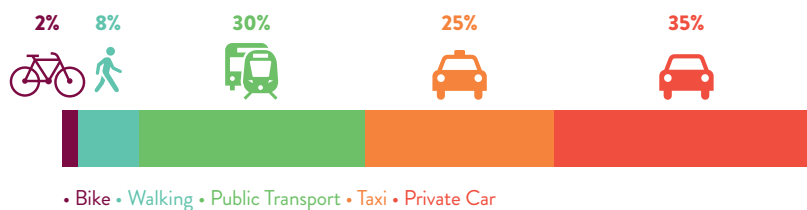
Tabriz Transport Master Plan

Developed by: Tabriz Municipality

Objective: Middle-term creation of an underground mass transit network made of 4 lines.

MODAL SPLIT

All trips, 2016¹

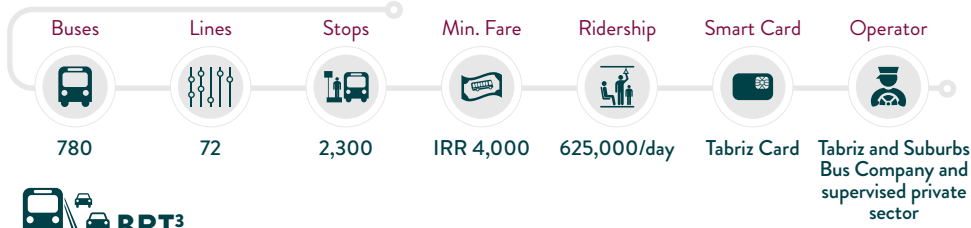


*Rail transport's share of all trips in Tabriz makes up less than 1% (2016)

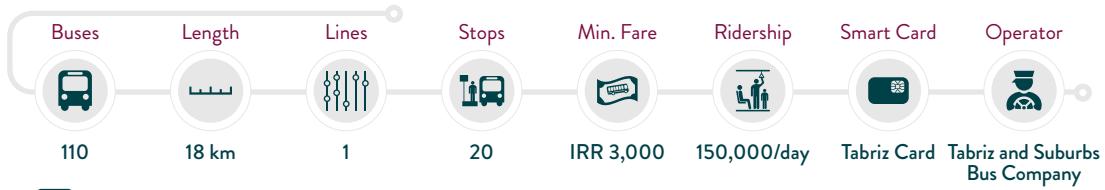
EXISTING PUBLIC TRANSPORT



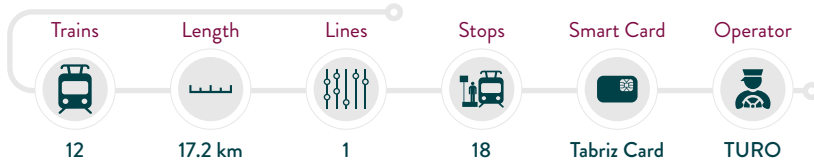
Urban & Suburban Bus⁴



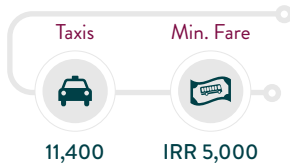
BRT³



LRT²



Taxi

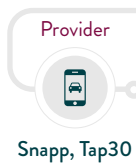


Planned rail network of Tabriz²



New Mobility Services

Ride-hailing



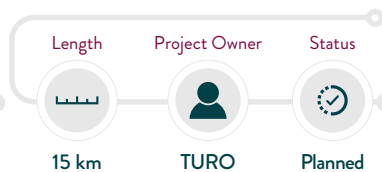
URBAN PROJECTS



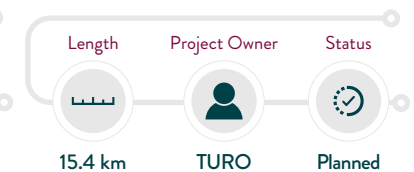
Metro Line 2



Metro Line 3



Metro Line 4



Source:²TURO, 2016 data; UITP Iran | ³Ministry of Interior, 2016 data; Tabriz and Suburbs Bus Company, 2017 | ⁴Tabriz and Suburbs Bus Company, 2017

IRAQ



37.88 mn (2015)
Population¹



69.6% (2016)
Urban Population² (of total)



3.1% (2016)
Annual Urban Population Growth²



11% (2016)
Annual GDP Growth²



USD 17,349 (2016)
GDP pC (PPP; current int'l USD)²



15.3 (2012-2013)
Avg. Annual HH Expenditure on Transport¹



IQD 1 = USD 0.00084
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



5,660,885 (2015)
Passenger Cars¹



149
Car Ownership Rate⁴
(passenger cars/1,000 persons)

AUTHORITIES

Ministry of Transport (MoT)

Established in 1921, The MoT regulates and supervises the transport sector in Iraq.

NATIONAL PUBLIC TRANSPORT



Rail⁵

Trains



375

Length



2,890 km

Stops



46

Ridership



463,000/yr

Operator



State Company for Iraqi Railways

Source: ¹Central Organization for Statistics and Information Technology (COSIT) | ²World Bank | ³XE.com, September 2018 | ⁴Calculated | ⁵COS-IT, 2015 data

NATIONAL PROJECTS



Baghdad - Basra High-Speed Rail Line

Project Owner



MOT, State Company for Iraqi Railways

Total Budget



USD 13.7 bn

Length



500 km

Status



Seeking funding



Baghdad - Mosul Rail Line

Project Owner



MOT, State Company for Iraqi Railways

Total Budget



USD 8.65 bn

Status



Planned

URBAN PROJECTS



Basra Elevated Metro

Length



30 km

Lines



2

Stops



15

Project Owner



MOT



Status

MoU signed with Alstom (December 2017)



Erbil Tramway

Length



60 km

Status



Planned

Project Owner



MOT



Monorail In Karbala Province

Length



20 km

Stops



20

Status



Planned

Project Owner



MOT

Budget



USD 450 mn

National rail network in Iraq⁶



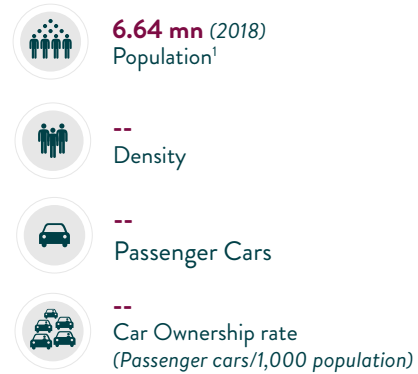
Source: ⁶University of Texas Libraries

IRAQ / BAGHDAD



Baghdad train station

Copyright: Mahmood Ali Naji Alwan



STRATEGY

Baghdad Comprehensive City Development Plan 2030 (BCCDP 2030)

Developed by: Mayoralty of Baghdad

Timeline: 2010 - 2030

Vision: An attractive and healthy city

Objectives

Develop a comprehensive transport management strategy in close coordination with land use policies, and the stratification of transport needs. Create an integrated and efficient transport network to provide access for all residents and businesses.

Target:

- Underground subway system
- Elevated trains
- Rapid bus system

AUTHORITIES

Baghdad Municipality (Amanat Baghdad)

The Baghdad Municipality is the local government authority in charge of overseeing and implementing transport projects within Baghdad.

Planned public transport network in Baghdad²

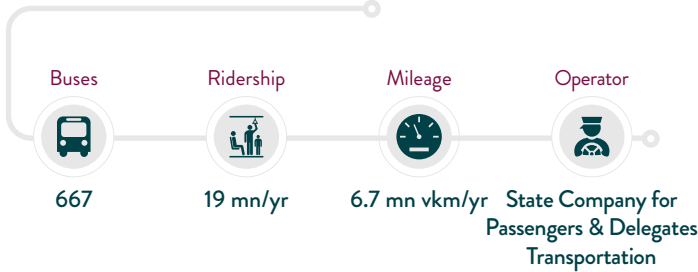


Source: ¹CIA World Factbook | ² Baghdad Comprehensive City Development Plan 2030 (as cited by Alwehab & Al Ani, 2016)

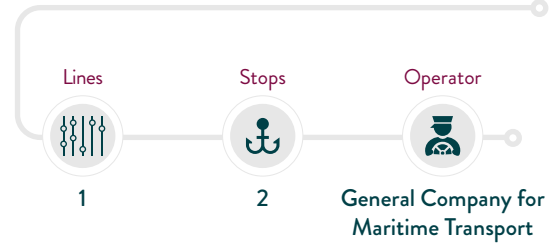
EXISTING PUBLIC TRANSPORT



Urban Bus³



River Taxi (Trial Phase)



New Mobility Services

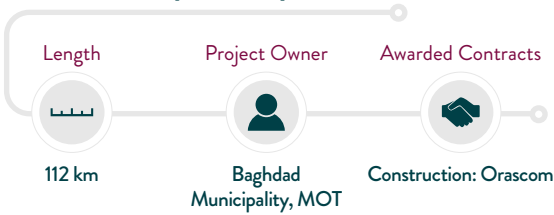
Ride-hailing



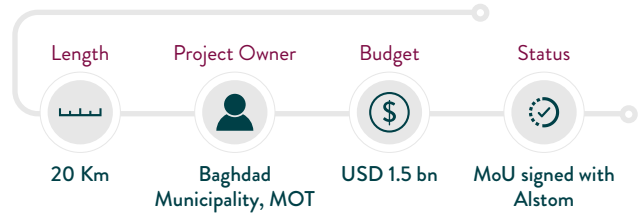
URBAN PROJECTS



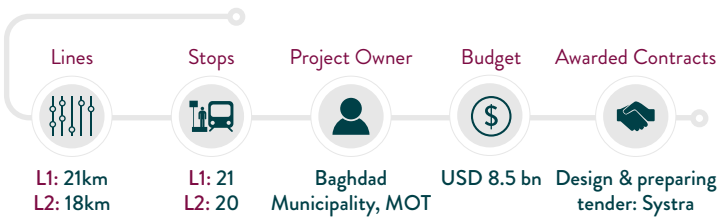
Loop Railway Line



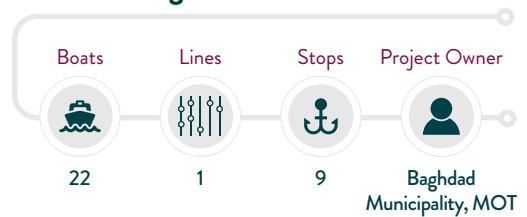
Monorail / Elevated Train⁶



Metro⁷



Baghdad River Taxi Services



Source:³COSIT; 2015 data | ⁴Baghdad Comprehensive City Development Plan 2030 (as cited by Alwehab & Al Ani, 2016) | ⁵Protenders, 2018 | ⁶Iraq National Investment Commission, 2018 | ⁷Reuters, 2018; Al Burhan Group; Iraq National Investment Commission, 2018

JORDAN



10 mn (2017)
Population¹



84% (2016)
Urban Population² (of total)



3% (2016)
Annual Urban Population Growth²



2% (2016)
Annual GDP Growth²



USD 9,048 (2016)
GDP pC (PPP; current int'l USD)²



--
Avg. Annual HH Expenditure on Transport



JOD 1 = USD 1.41
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



1,395,000 (2017)
Passenger Cars⁴



139
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

Jordan Long Term National Transport Strategy & Action Plan

Developed by: Ministry of Transport (MOT)

Timeline: 2014-2030

Objectives

- Increase the total number of commuters using public transport from 13% in 2010 to 25% in 2025.
- Introduction of the Zero Emission Electric Vehicle (ZEV) and deployment of 3,000 charging stations (on- and off-grid) powered by renewable energy
- Reducing all emissions from the transport sector (CO₂, CO, PM_x, NO_x measured in tons per day)
- Reducing percentage of fuel consumption (in tons per day)
- Vehicle kilometer reduction at the national level and in densely populated areas by vehicle type (car, HGV, LGV measured in 1,000 v-km per day)
- Implementing the national BRT and railway system
- Ensuring the inclusion of energy efficiency considerations when buying transport modes.

Master Plan for Public Transport of Passengers

Developed by: Land Transport Regulatory Committee (LTRC)

Timeline: 2014-2030

Objective: Create an effective system for the transport of passengers that is also integrated, secure, reliable, friendly to the environment and capable of keeping abreast of changes and meeting the demands of all segments of society.

Targets:

- Establish unified tariffs and ticketing
- Define bus stops and operating schedules

Source: ¹ Department of Statistics | ²World Bank | ³XE.com, September 2018 | ⁴LTRC | ⁵ Calculated based on DoS and LTRC data

AUTHORITIES

Ministry of Transport (MoT)

The MoT is the planning authority for rail transport, civil aviation and maritime transport. It has the overall role of policy setting, implementation, monitoring, and national and regional coordination.

Ministry of Public Works and Housing (MoPWH)

The MoPWH is responsible for the planning, development and maintenance of the road network.

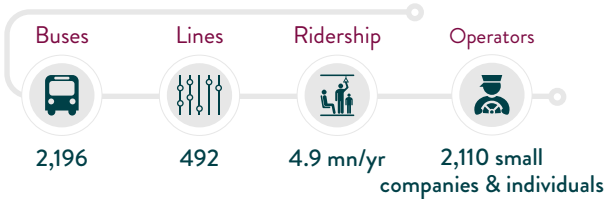
Land Transport Regulatory Committee (LTRC)

The LTRC implements strategies and policies, and regulates land transport services including the operation of public transport.

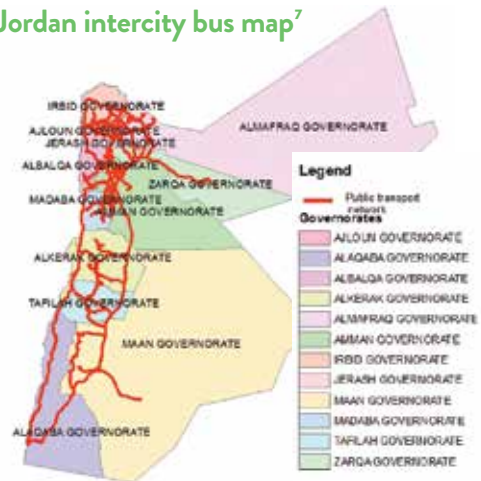
NATIONAL PUBLIC TRANSPORT



Intercity Buses⁶



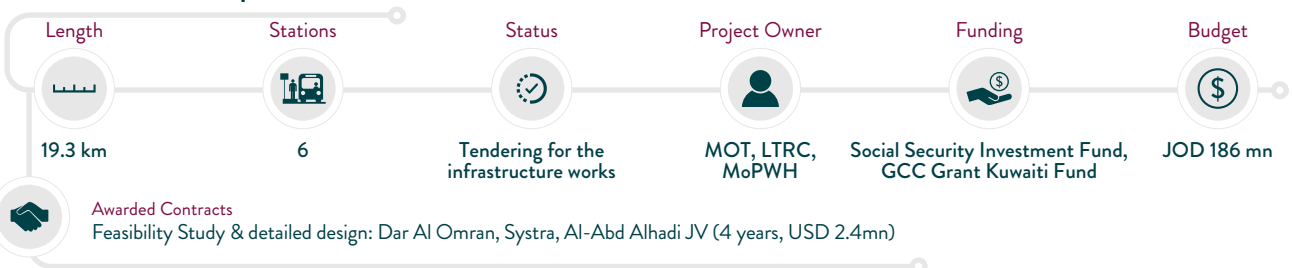
Jordan intercity bus map⁷



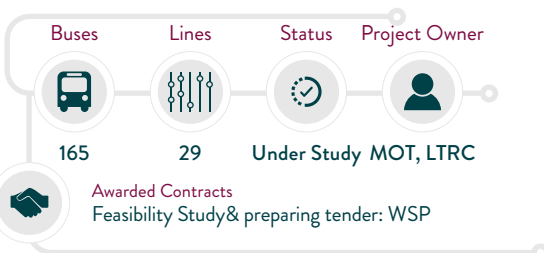
NATIONAL PROJECTS



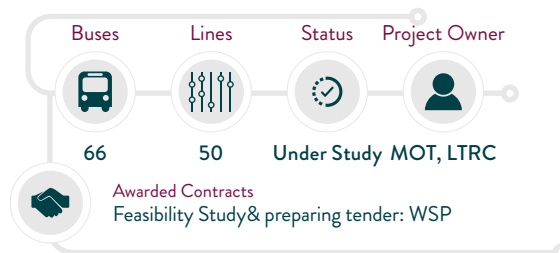
Amman-Zarqaa BRT



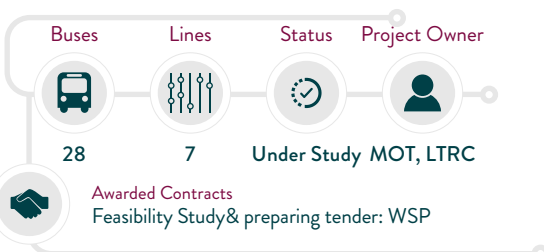
Irbid Urban Bus Reform⁸



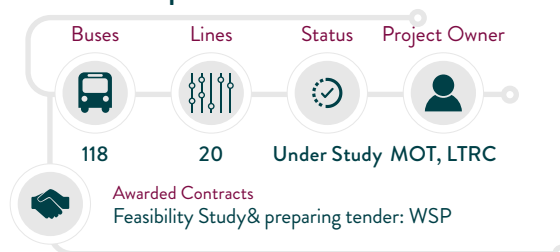
Salt Urban Bus Reform⁸



Madaba Urban Bus Reform⁸



Zarqaa Urban Bus Reform⁸



Source:⁶LTRC, 2017 data | ⁷LTRC | ⁸WSP, 2018

JORDAN / AMMAN (GREATER)



CMTC's new bus fleet

Copyright: Jordanian PM, Omar Razzaz



4.23 mn (2017)
Population¹



2,459 inh./km²
Density²



880,417 (2016)
Passenger Cars³



211 (2016)
Car Ownership rate⁴
(Passenger cars/1,000 population)

STRATEGY

Transport & Mobility Master Plan for Amman

Developed by: Greater Amman Municipality (GAM)

Timeline: 2010 – 2025

Vision: An integrated, accessible, affordable, safe, sustainable and environmentally-friendly transport system

Objectives

- To improve the general mobility of persons and freight;
- To improve safety for all transport users and to enhance the pedestrian realm;
- To reduce reliance on the car and encourage alternative modes of transport;
- To enhance accessibility for citizens to goods and services, in particular through the provision of a comprehensive and affordable public transport system;
- To minimise the impact of congestion on the road network;
- To control energy consumption and reduce the pollutant emissions and greenhouse gases directly related to transport;
- To ensure that transport plays a positive role in achieving continuous and sustainable economic growth in Amman (Greater);
- To improve the quality of life within Amman (Greater), and
- Increase the modal share for public transport trips to 40% by 2025.

AUTHORITIES

Greater Amman Municipality (GAM)

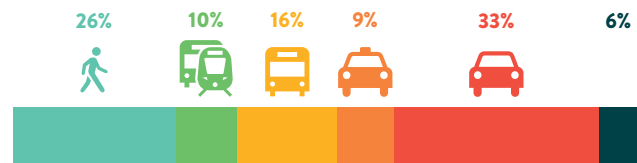
The Transportation and Traffic Management Department within GAM, which was formed in 2009, is responsible for all aspects of transport and traffic management within its borders.

Amman Modern Vision for Transportation Company

Newly established agency under GAM for the procurement of buses and tendering the operations & management of public transport services.

MODAL SPLIT

All trips, 2017³



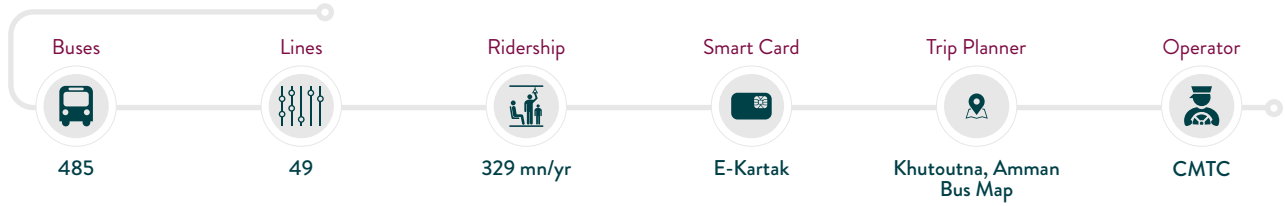
• Walking • Public Transport • Private Buses (Company / school bus) • Taxi
• Private Car • Other (Shared taxi & informal minibus)

Source: ¹Department of Statistics | ²Calculated | ³GAM | ⁴Calculated based on 2016 population of 4.18 mn (GAM)

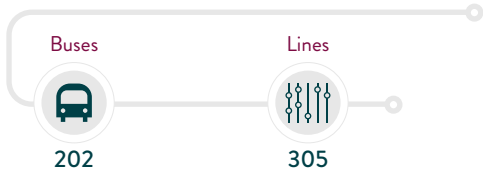
EXISTING PUBLIC TRANSPORT



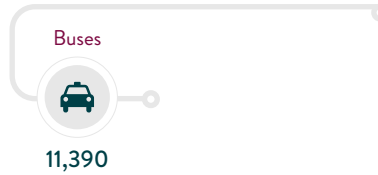
Urban Bus³



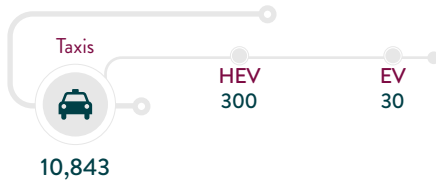
Minibuses (Coasters)³



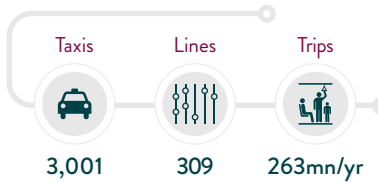
Private Buses³



Taxi³ Yellow / Silver

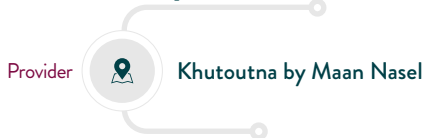


Shared Taxi³ White



New Mobility Services

Trip Planner



Ride-hailing



Carpooling



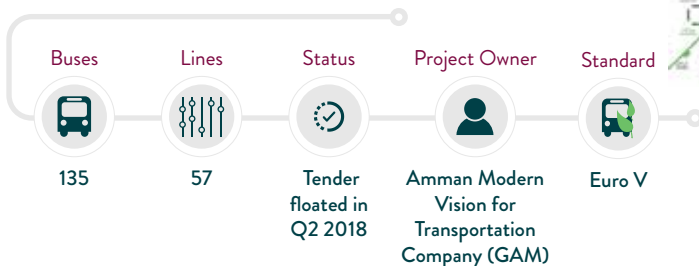
URBAN PROJECTS



Amman BRT



O&M of new Public Buses



Formal & paratransit bus network⁵



Source: ¹Department of Statistics | ²Calculated | ³GAM | ⁴Calculated based on 2016 population of 4.18 mn (GAM) | ⁵Maan Nasel

KUWAIT



4.4 mn (2016)
Population¹



98% (2016)
Urban Population² (of total)



2.9% (2016)
Annual Urban Population Growth²



3.5% (2016)
Annual GDP Growth²



USD 74,264 (2016)
GDP pC (PPP; current int'l USD)²



7.19% (2013)
Avg. Annual HH Expenditure on Transport¹



KWD 1 = USD 3.3
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



1.6 mn (2016)
Passenger Cars⁴



363 (2016)
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

New Kuwait Vision

Developed by: Council of Ministers

Timeline: 2035

Objective

Transform Kuwait into a world class financial and commercial centre, with the private sector leading economic activities, fostering competitiveness, increasing productivity, supported by viable public institutions, while maintaining the deep rooted values and national identity, towards achieving balanced economic and human development, supported by adequate infrastructure, legal framework, and an enabling business environment.

National Traffic and Transport Strategy (NTTS)

Developed by: Government of Kuwait

Timeline: 2009-2019

Funding: UNDP

Objectives

- Improve the planning and design of the sector
- Reduce the severity, frequency, and cost of road accidents to the community
- Alleviate congestion
- Optimise the movement of people and goods
- Enhance public transport services
- Strengthen traffic law enforcement in Kuwait

AUTHORITIES

Ministry of Communications (MOC)

Road and marine transport are part of the responsibilities of the Ministry of Communications.

Public Authority for Roads and Transportation (PART)

PART was established to assume the responsibility for all transport issues including building all kinds of transport systems to facilitate traffic, and developing short -and long-term solutions for the betterment of transport and other related services.

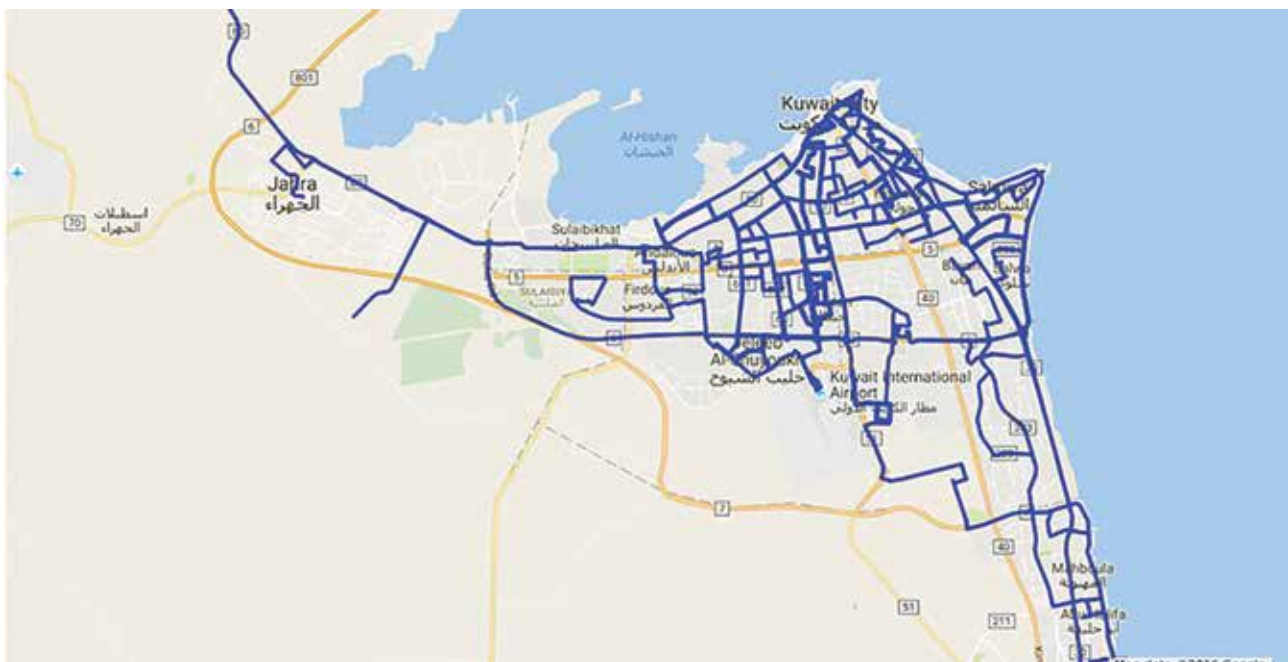
Kuwait Authority for Partnership Projects (KAPP)

Formerly known as the Partnerships Technical Bureau (PTB), KAPP conducts surveys and feasibility studies in order to identify and consider proposed potential developmental projects in the State of Kuwait, and coordinates their implementation by establishing public-private-partnerships.

Municipality of Kuwait

Responsible for the urban and health development of Kuwait by organising and beautifying the city as well as ensuring resident welfare in terms of housing and roads.

KPTC urban and intercity bus network⁶



KUWAIT*

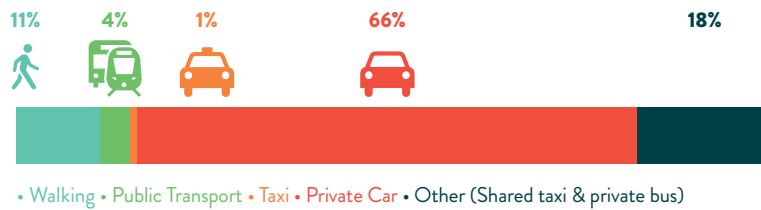


Bikesharing station in Kuwait

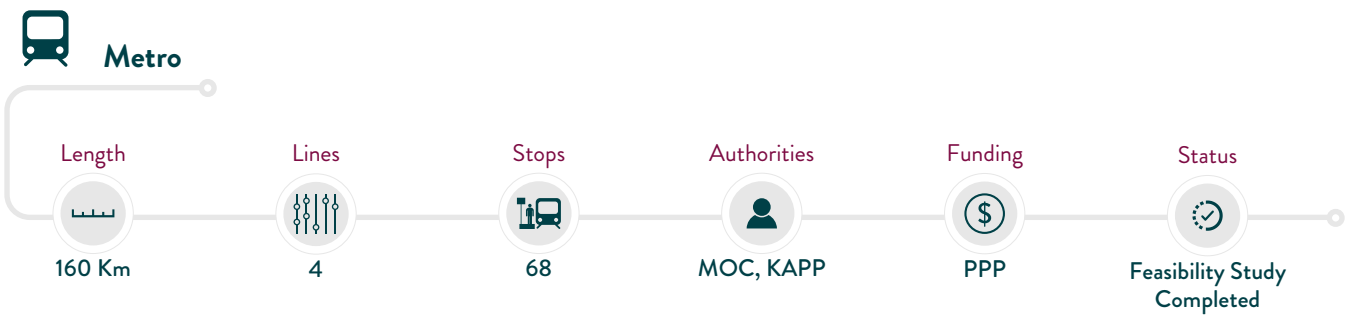
Copyright: NextBike

MODAL SPLIT

All trips; 2009¹



URBAN PROJECTS



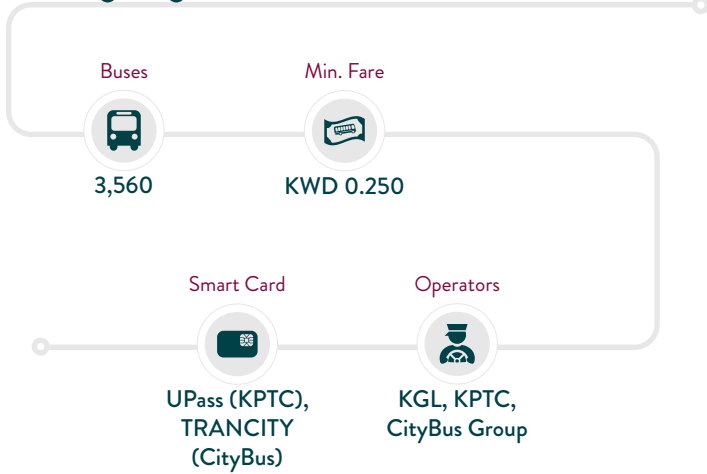
*In light of considering Kuwait a city state in this report, Kuwait's national and urban chapter data is the same.

Source: ¹WSP

EXISTING PUBLIC TRANSPORT



Urban & Intercity Buses²

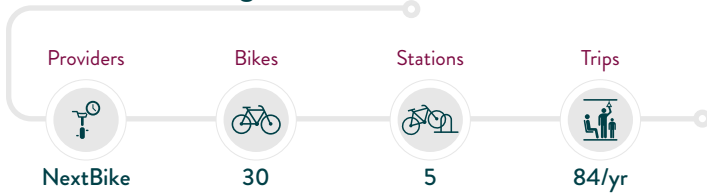


Taxi²

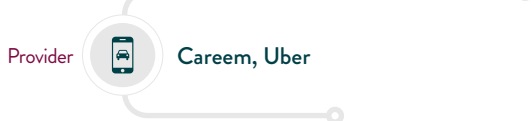


New Mobility Services

Bikesharing³

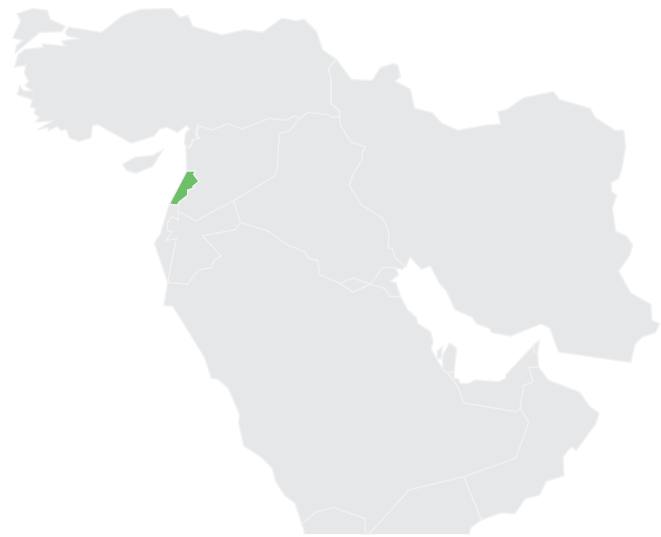


Ride-hailing



Source: ²Ministry of Communication, 2016 data | ³NextBike, 2017 data

LEBANON



6 mn (2016)
Population¹



88% (2016)
Urban Population¹ (of total)



2.8% (2016)
Annual Urban Population Growth¹



2% (2016)
Annual GDP Growth¹



USD 14,309 (2016)
GDP pC (PPP; current int'l USD)¹



13.1% (2012-2013)
Avg. Annual HH Expenditure on Transport²



LBP 1,000 = USD 0.66
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



1,200,000 (2015)
Passenger Cars⁴



277
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

Revitalisation of Public Transport

Developed by: Ministry of Public Works and Transport

Timeline: 2014-2019

Financier: World Bank

Vision: Shifting the passenger transport demand to mass transit systems

Objective

- Provide affordable passenger mobility (efficient & effective service)
- Diversify the transport modal choices available to users
- Ensure safety & security
- Reduce negative impact on the environment
- Ensure that a sustainable service is provided
- Provide an integrated public transport system

AUTHORITIES

Ministry of Public Works and Transport – Directorate General of Land and Maritime Transport

Regulation of public transport (licensing of companies, fare setting, planning)

Railway and Public Transportation Authority (RPTA)

(French: Office des Chemins de Fer et des Transports en Commun (OCFTC))
The RPTA is an independent body operating under the Ministry of Public Works and Transportation (MoPWT) and consists of two directorates, the railways directorate and the bus transport directorate.

Centre for Development and Reconstruction (CDR)

Working directly under the prime minister, the CDR's Planning Department and Project Department have the responsibility of rebuilding the infrastructure of Lebanon and Beirut.

NATIONAL PUBLIC TRANSPORT



Intercity Minibus & Van Services⁶

Legal Operators



4,000 small companies & individuals

Illegal Operators



8,000 small companies & individuals

Planned BRT between Trabaja & Greater Beirut⁷



NATIONAL PROJECTS



BRT System (Beirut - Tabarja)

Buses



850-900

Lines



L1: 24 km
L2: 18 km
L3: 16 km

Stops



L1: 28
L2: 21
L3: 19

Authority



CDR

Awarded Contracts



Environmental / Social Impact Assessment & Resettlement Action Plan: Egis Rail & ELARD



Revitalisation of the Beirut-Tripoli Railway Project

Length



80 km

Funding



European Union Agency for Railways (ERA)

Authority



MOPWT, RPTA



Intercity Public Bus Transport System

Lines



20

Authority



MOPWT

Status



Planned

LEBANON / BEIRUT (GREATER)



Bus in Beirut

Copyright: Carine Assaf



2.23 mn (2015)
Population¹



7,433 inh./km²
Density²



600,000 (est., 2010)
Passenger Cars³



269 (2015)
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

Comprehensive Public Transport Program for Greater Beirut Area

Developed by: MoPWT and CDR

Funding: World Bank

Objective

- Provide bus and BRT solutions for the medium term
- Upgrade to rail on certain sections in the long term

AUTHORITIES

Beirut Municipality

Under the governor of Beirut's tutelage, who is appointed by the Ministry of Interior, Beirut Municipality's role lies in improving the standard and quality of living in Greater Beirut.

Greater Beirut bus network incl. informal bus routes⁵



MODAL SPLIT

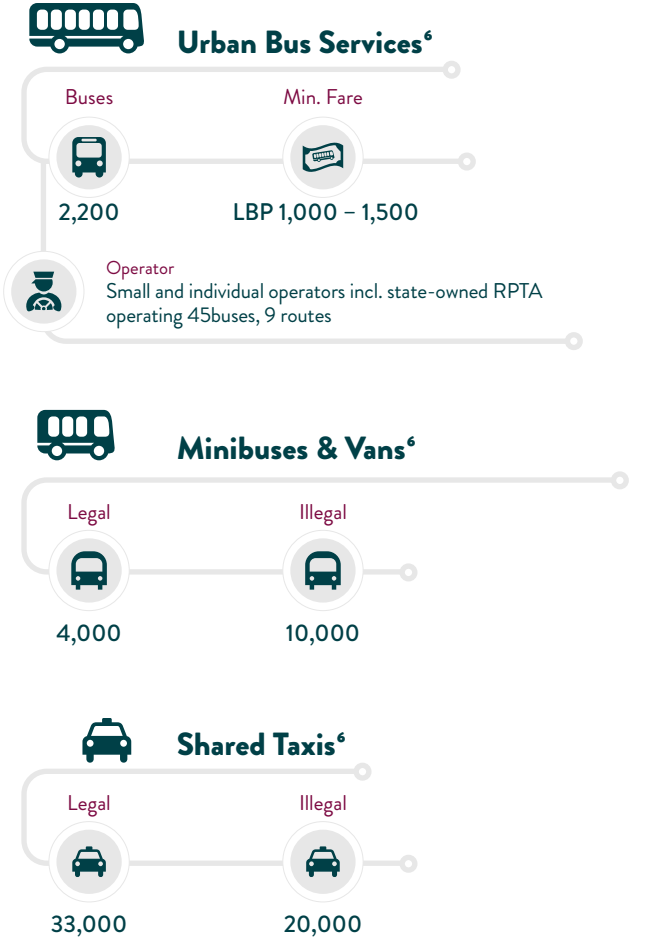
Motorised trips, 2009⁴



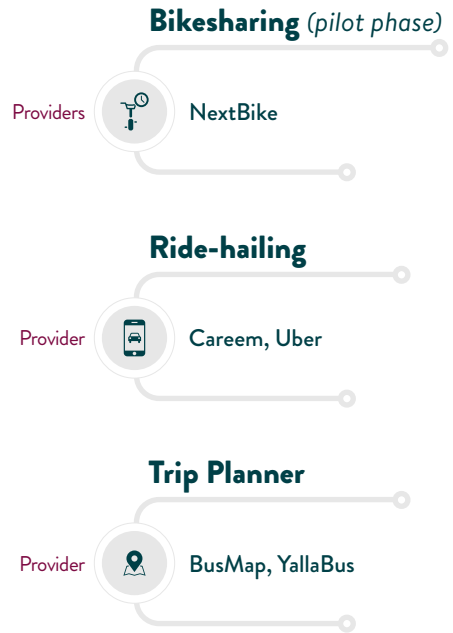
• Public Transport • Shared Taxi • Private Car

Source: ¹CIA World Factbook | ²Calculated | ³World Bank Lebanon | ⁴CDR, 2013 | ⁵Bus Map Project

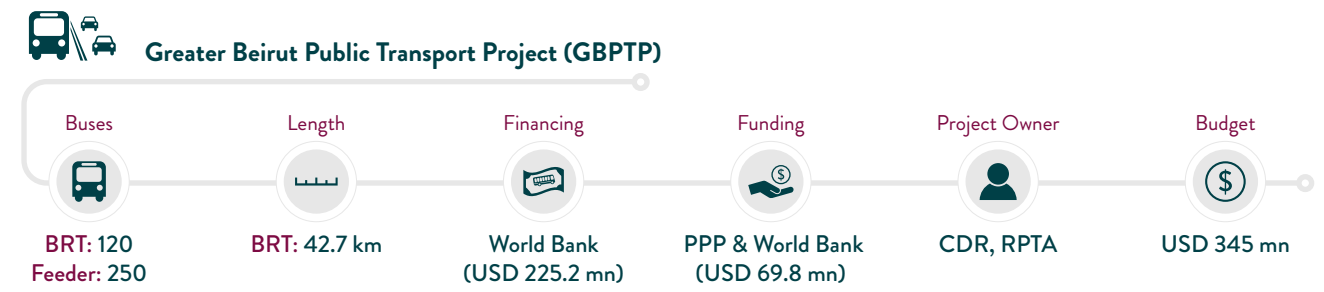
EXISTING PUBLIC TRANSPORT



New Mobility Services



URBAN PROJECTS



Source:⁶World Bank, 2018

LEBANON / TRIPOLI (GREATER)



Shared Taxis "Red Plate" in Tripoli

Copyright: Wikipedia/Ankara



554,287 (2014)
Population¹



22,441 inh./km² (2014)
Density²



--
Passenger Cars



--
Car Ownership rate
(Passenger cars/1,000 population)

STRATEGY

Al Fayhaa Sustainable Development Strategy 2020

Developed by: Al Fayhaa Urban Community

Timeline: 2008-2020

Vision:

Al Fayhaa is a developed community with regional pivotal role, enjoying prosperous living conditions and openness stemming from the long lasting heritage and cultural values of the cities.

Mobility-related Objective: Integrated territorial management and enhancement of urban space.

Targets:

- Establish integrated public transport lines and parking lots
- Rehabilitate the railways station of Tripoli and reopen the railway section between Tripoli and Homs.

AUTHORITIES

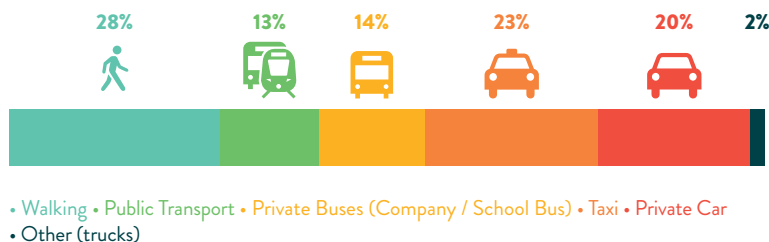
Al Fayhaa Urban Community

Al-Fayhaa Union of Municipalities

Established in 1982, the Urban Community of Al-Fayhaa is a Union made up of four municipalities: Tripoli, El-Mina, El-Beddawi and Qalamoun.

MODAL SPLIT

All trips, 2000³

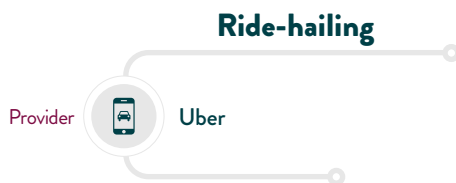


Source: ¹OCHA | ²Calculated | ³JICA, 2001

EXISTING PUBLIC TRANSPORT

- No urban buses
- Many shared taxis operated by small companies & individuals

New Mobility Services



URBAN PROJECTS



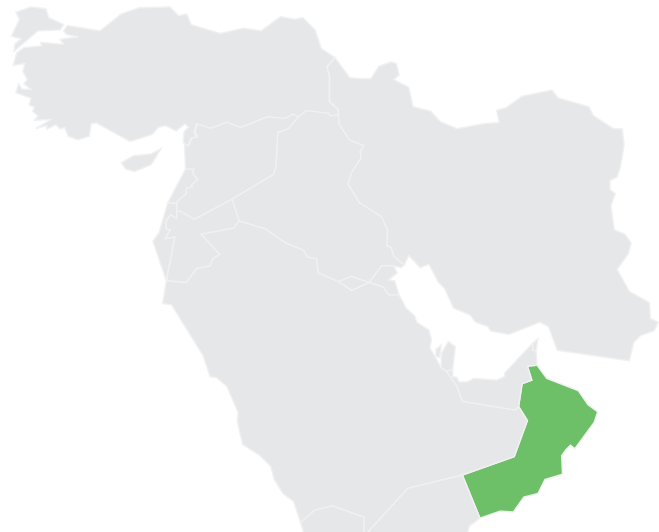
Sustainable Urban Public Transport Investment Program (SUPTIP) In Greater Tripoli⁴



Project scope

- Prepare tender documents, and detailed design to construct the Tripoli Bus Network incl. integrated tariff, ticketing system and reform of public transport sector in the city/ creation of a Tripoli transport authority (TTA) under RPTA

OMAN



4.56 mn (2017)
Population¹



78% (2016)
Urban Population² (of total)



5.8% (2016)
Annual Urban Population Growth²



5.7% (2015)
Annual GDP Growth²



USD 42,743 (2015)
GDP pC (PPP; current int'l USD)²



12.93% (2010-2011)
Avg. Annual HH Expenditure on Transport¹



OMR 1 = USD 2.6
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



984,886 (2015)
Passenger Cars⁴



228 (2015)
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

The Ninth Five-Year Development Plan

Developed by: Supreme Council for Planning (SCP)

Timeline: 2016-2020

Vision: Investment in human beings

Objectives: Upgrading the transport policy through provision of public transport.

AUTHORITIES

Supreme Council for Planning (SCP)

Chaired by His Majesty Sultan Qaboos Bin Said, the SCP is mandated with the power and authority to develop the strategies and policies that are required to achieve sustainable development in the Sultanate of Oman.

Ministry of Transport and Communications (MoTC)

Overseeing the road, rail, sea and airborne transport and logistics, as well as communications sectors, the Sultanate of Oman's MoTC is responsible for developing and implementing plans and projects in cooperation with other stakeholders.

ASYAD (previously Oman Logistics Group)

Consolidates all the government investments in the ports, free zones, rail, maritime and land transport companies including all operators in the transport sector (buses, taxis, ports, free zones, Oman Rail ...)

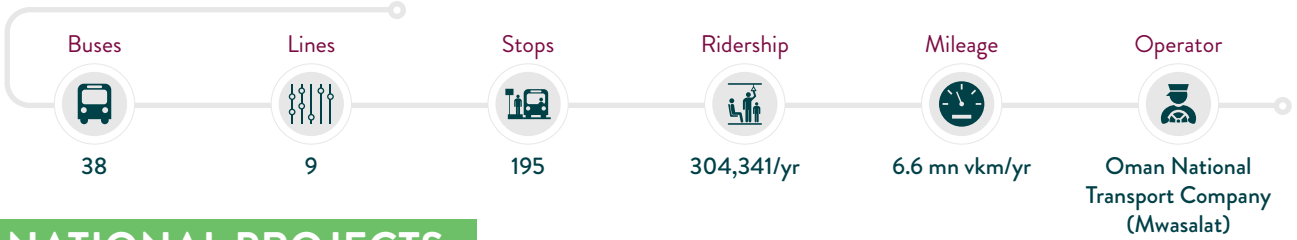
Municipality of Muscat

Responsible for preparing and implementing all development projects within the governorate, after the SCP and MoTC approve of the plans and budgets, the municipality also manages taxi and microbus services and is responsible for road infrastructure.

Source: ¹NCSI | ²World Bank | ³XE.com, September 2018 | ⁴ROP | ⁵Calculated based on 2015 population of 4.3 mn (NCSI)

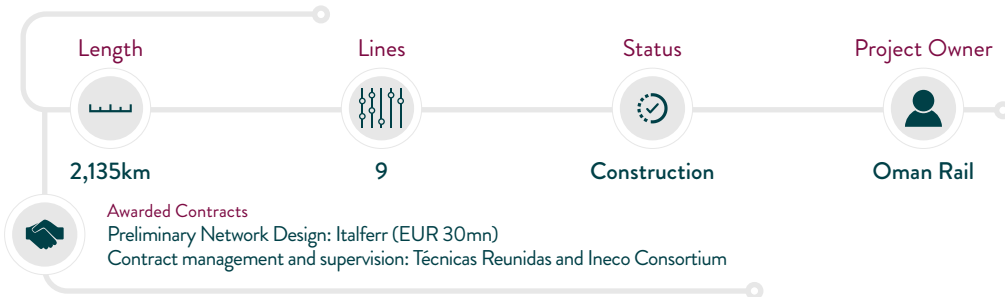
NATIONAL PUBLIC TRANSPORT

Intercity Bus Services⁶

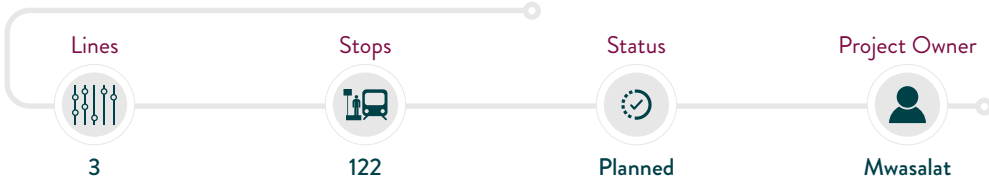


NATIONAL PROJECTS

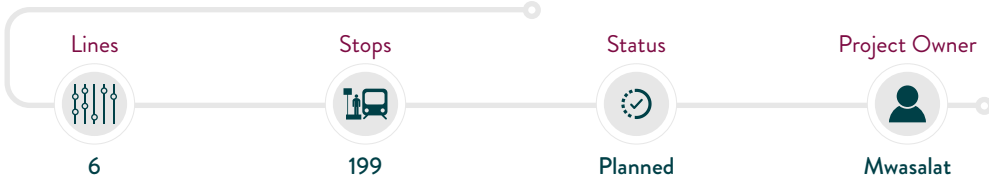
Oman Rail



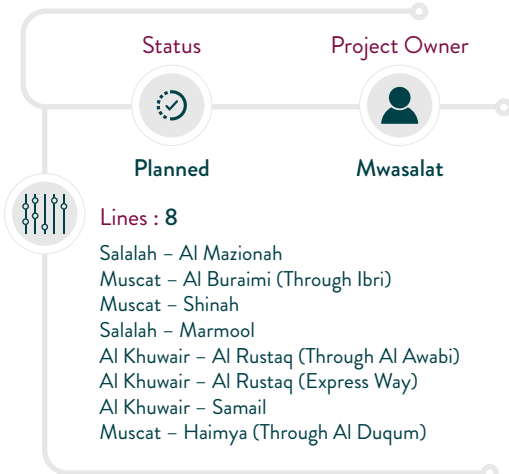
Sohar Public Transport Network



Salalah Public Transport Network



Intercity Bus Services



2025 Planned intercity bus network⁶



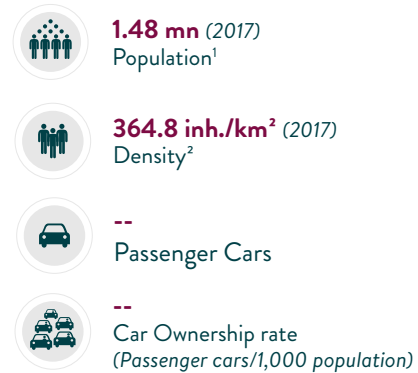
Source: ⁶Mwasalat, 2017 data

OMAN / MUSCAT



Mwasalat Bus

Copyright: Mwasalat



STRATEGY

Public Transport Master Plan (PTMP) - phase 1: Muscat

Developed by: MoTC

Timeline: 2015-2040

Vision: Development of a high-quality and sustainable public transport system in Muscat as a real alternative to private cars, in order to reduce automobile dependency and to improve accessibility, safety, urban environment and quality of life in Muscat by achieving a 25% public transport modal split by the year 2040.

Mwasalat Long Term Bus Transport Master Plan (BTMP)

Developed by: Mwasalat

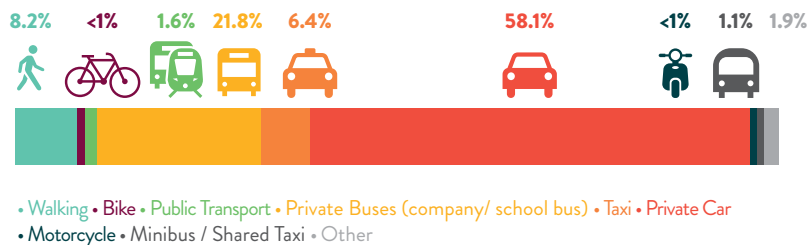
Timeline: 2016 – 2025 (3 phases)

Objective: As part of the BTMP for Oman, Mwasalat aims to continue the development of the bus transport network for Muscat by reinforcing the routes that are under operation (frequency and express services) and implementing new urban bus services.

Targets: Increase the coverage of the urban bus network of Muscat: have up to 50% of the population living less than 500 meters from a bus stop, and up to 70% within 800 meters by the year 2025.

MODAL SPLIT

All trips, 2017³

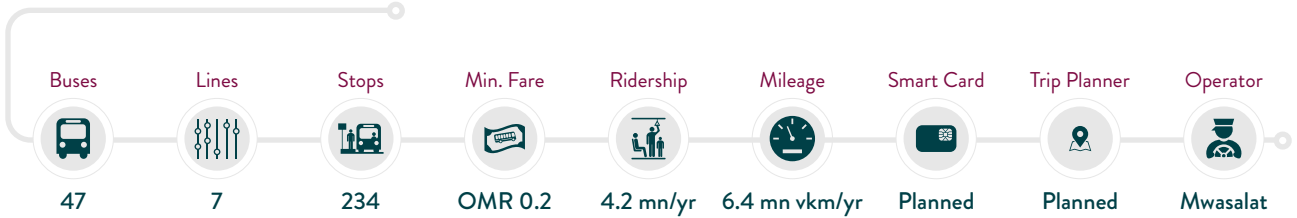


Source: ¹NCSI | ²Calculated | ³SCP

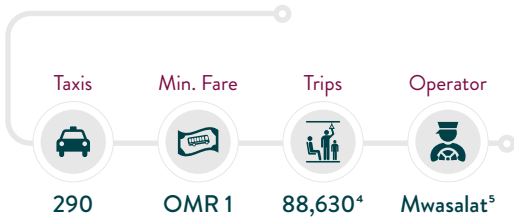
EXISTING PUBLIC TRANSPORT



Public Bus



Taxi (red)

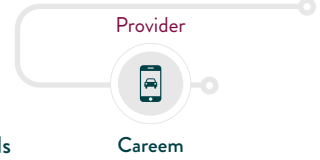


Taxi (orange/white)



New Mobility Services

Ride-hailing



Marhaba Taxi (blue) also provides taxi services in Muscat

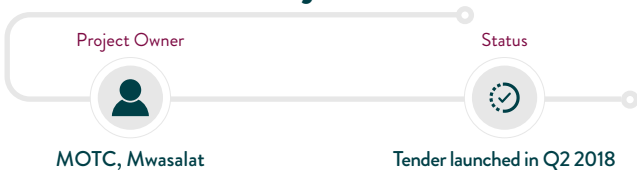
Current Mwasalat bus network⁶



URBAN PROJECTS

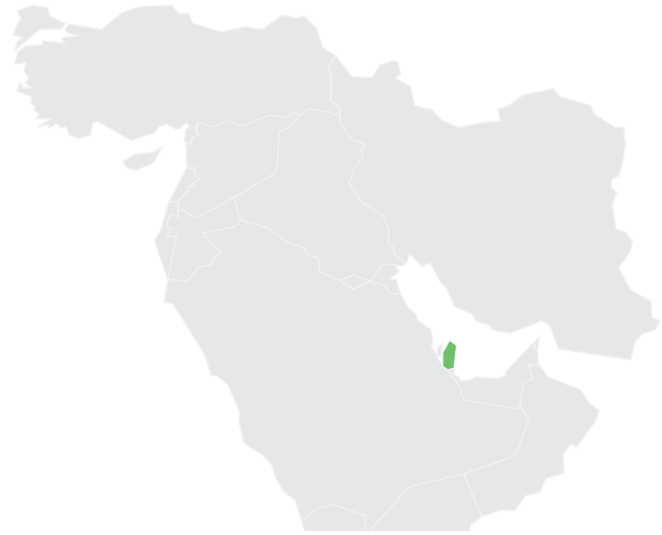


Bus Lanes Project



Source: ⁴January-May 2018 | ⁵Since 12/12/2017 | ⁶Mwasalat

QATAR



2.64 mn (2017)
Population¹



99% (2017)
Urban Population¹ (of total)



2.7% (2017)
Annual Urban Population Growth¹



1.6% (2017)
Annual GDP Growth¹



USD 128,378 (2017)
GDP pC (PPP; current int'l USD)¹



13.1% (2012-2013)
Avg. Annual HH Expenditure on Transport²



QAR 1 = USD 0.27
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



650,000 (2014)
Passenger Cars⁴



293 (2014)
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

Qatar National Master Plan (QNMP)

Developed by: Ministry of Municipality and Environment

Timeline: 2030

Mobility-related objective: By 2020, the State of Qatar will have the most accessible, efficient, safe, and technologically advanced transport network in the world.

AUTHORITIES

Ministry of Municipality and Environment (MME)

Responsible for all issues concerning urban planning including the maintenance of local roads

Ministry of Transport and Communications (MoTC)

MoTC is the transport planning authority of Qatar. In that, it oversees projects and programs that aim to build a sustainable land, maritime and aviation transport system.

Ministry of Public Works (Ashghal)

Established in 2004, the Public Works Authority (Ashghal) is responsible for the planning, design, procurement, construction, delivery, and asset management of all infrastructure projects and public buildings in Qatar.

Source: ¹World Bank | ²MDPS | ³XE.com, August 2018 | ⁴OICA | ⁵Calculated based on 2014 population of 2.2 mn mn (World Bank)

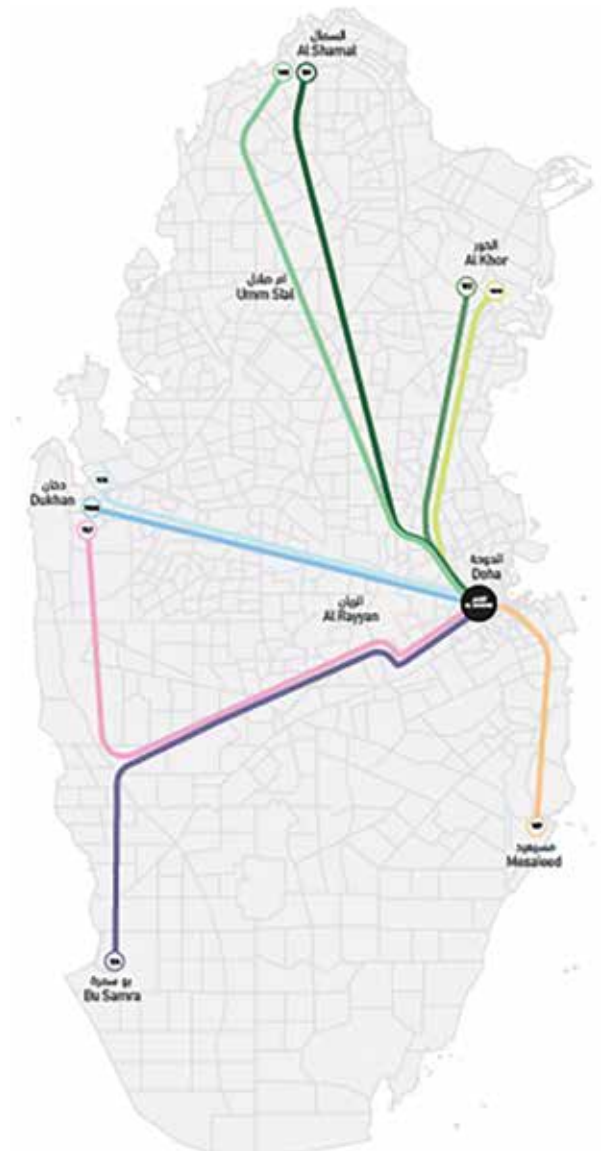
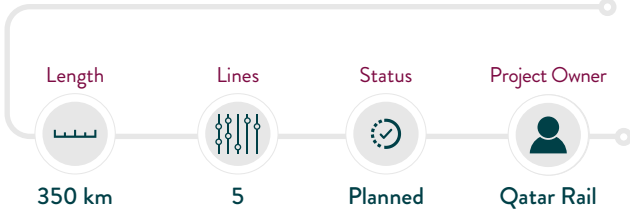
INTERCITY BUS SERVICES



Intercity bus network⁶

NATIONAL PROJECTS

Long Distance Rail (GCC Rail Project)



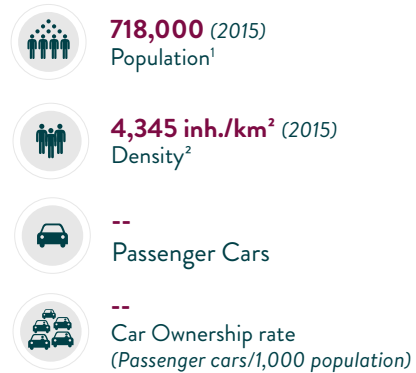
Source: ⁶MOTC, 2016

QATAR / DOHA (GREATER)



Metro station in Doha

Copyright: Qatar Rail



MODAL SPLIT

All Trips, 2016³



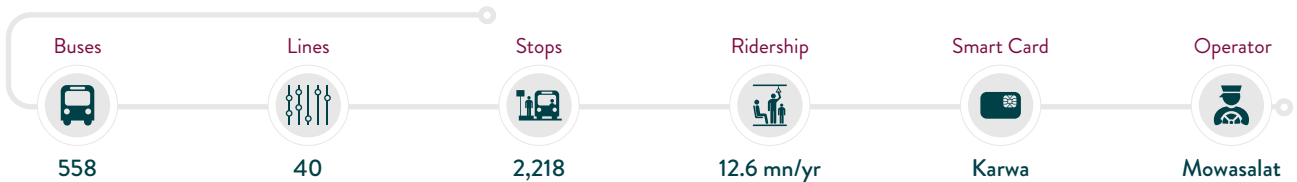
EXISTING PUBLIC TRANSPORT



Intercity Bus³



Urban & Suburban Bus³

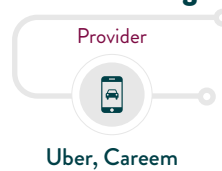


Taxi³

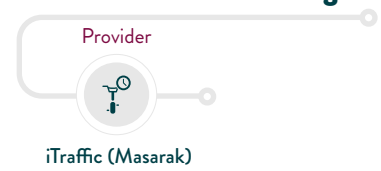


New Mobility Services

Ride-hailing



Traffic Crowd-Sourcing



Source: ¹UN DESA | ²Doha Municipality | ³MOTC, 2016

URBAN PROJECTS

Electric Buses

Operator	Funding	Status	Project Owner
Mowasalat	KAWAMAA	Pilot in Q3 2018	MOTC

Doha Driverless Metro - Phase 1

Trains	Length	Lines	Stops	Status	Project Owner
75	75 km	3	37	Soft opening in Q4 2018	Qatar Rail

Awarded Contracts
 Rolling stock: Mitsubishi Corporation and Kinki Sharyo
 Communications: Thales
 O&M: RKH Qitarat (RATP Dev-Keolis 49%/Hamad Group 51% JV)

Lusail Tram

Trains	Length	Lines	Stops	Project Owner
28	18 km	4	25	Qatar Rail

Awarded Contracts
 Rolling stock: Alstom Citadis
 Construction: Qatari Diar Vinci Construction & Alstom consortium
 Communications: Thales
 O&M: RKH Qitarat (RATP Dev-Keolis /Hamad Group JV)

Doha Education City Automated People Mover

Length	Lines	Status	Budget	Project Owner
12 km	1	Construction	USD 412 mn	Qatar Rail

Planned metro network (Phase 1)⁴



Doha Westbay Automated People Mover

Length	Lines	Stops	Status	Budget	Project Owner
11 km	1	16	On hold	USD 2.5 bn	Qatar Rail

Source:⁴Qatar Rail, 2016

SAUDI ARABIA



32.56 mn (2017)
Population¹



83% (2016)
Urban Population² (of total)



2.5% (2016)
Annual Urban Population Growth²



1.7% (2016)
Annual GDP Growth²



USD 54,417 (2016)
GDP pC (PPP; current int'l USD)²



9.15% (2012-2013)
Avg. Annual HH Expenditure on Transport¹



SAR 1 = USD 0.27
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



9.84 mn (2015)
Passenger Cars¹



312 (2015)
Car Ownership Rate⁴
(passenger cars/1,000 persons)

STRATEGY

Saudi Vision 2030

Developed by: Council of Economic and Development Affairs

Timeline: 2016-2030

Vision: A vibrant society: A society in which all enjoy a good quality of life, a healthy lifestyle and an attractive living environment.

Objectives:

- Enhance the quality of life for all and meet the needs and requirements of citizens
- Ensure high quality services such as water, electricity, public transport and roads are properly provided

Saudi Energy Efficiency Program

Developed by: Saudi Energy Efficiency Center

Timeline: 2012-2032

Objectives:

- Obliging vehicle suppliers to provide information on vehicle's fuel consumption
- Creating a national database, and asking governmental organisations to buy fuel efficient vehicles
- Accelerate replacing old vehicles with new more competent ones
- Efficiency standards of vehicle's fuel consumption shall be imposed on all new passenger transporters
- Studying the possibility of establishing a reward and punishment system to encourage the consumers to choose more competent cars.

AUTHORITIES

Ministry of Transport (MoT)

MoT works on the study, design and implementation of road works and the organisation and development of land, sea and air transport services within the Kingdom.

Public Transport Authority (PTA)

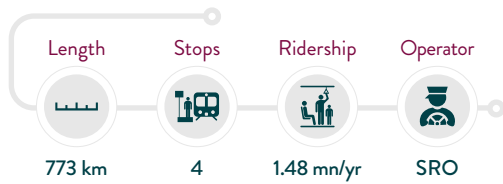
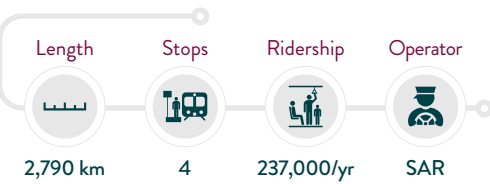
Established in 2012, the PTA regulates and supervises public transport services for passengers within cities.

Source: ¹General Authority for Statistics | ²World Bank | ³XE.com, September 2018 | ⁴Calculated based on 2015 population of 31.6mn

INTERCITY BUS SERVICES



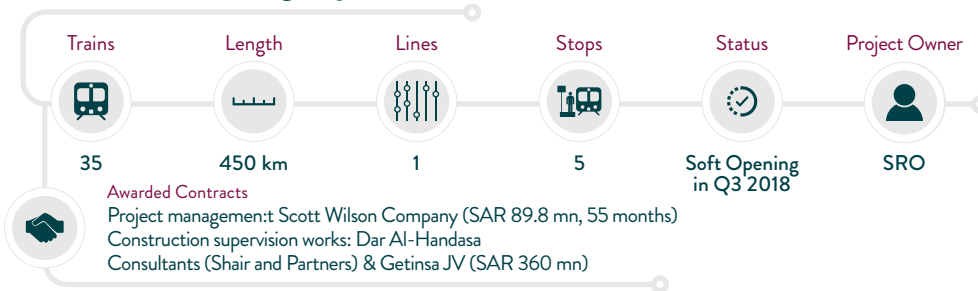
INTERCITY TRAIN SERVICES



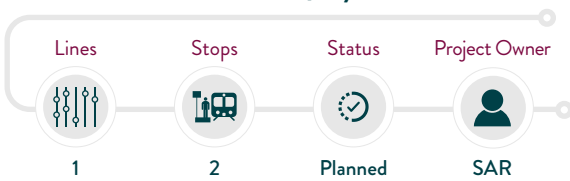
NATIONAL PROJECTS



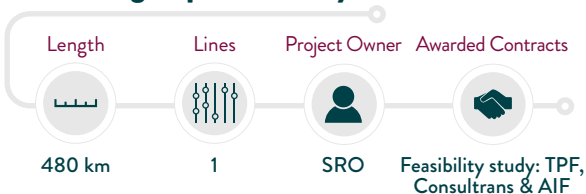
Haramain High Speed Rail



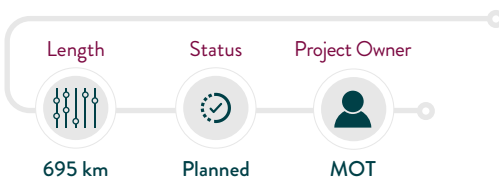
SAR Passenger Train Extension To Al Jouf & Qurriyat



Riyadh-Dammam High Speed Railway



GCC Railway Network Project Saudi Arabian Rail Network



Existing and planned national rail network⁸



Source: ⁵SAPTCO, 2017 data | ⁶SAR | ⁷SRO | ⁸Wikipedia/Maximilian Dorrbecker (Chumwa)

SAUDI ARABIA / RIYADH



Planned metro in Riyadh

Copyright: ADA



6.49 mn (2016)
Population¹



4,643 inh./km² (2016)
Density²



1,754,433 (2016)
Passenger Cars¹



270
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

King Abdul Aziz Project for Riyadh Public Transport - The Comprehensive Public Transport Plan

Developed by: High Commission for the Development of Arriyadh (HCDR)

Timeline: 2022

Objective: To find comprehensive solutions to the traffic congestion problem in Riyadh City.

Implemented by: Public Transport Company (PTC) (formed by SAPTCO and RATP Dev)

Metropolitan Development Strategy for the ArRiyadh Region – MEDSTAR

Developed by: Arriyadh Development Authority (ADA)

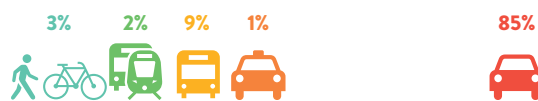
Timeline: 2003-2023

Targets

- Riyadh road network future plan
- Traffic management plan
- Public transport plan

MODAL SPLIT

All Trips, 2016³



• Non-Motorised (Walking & Bike) • Public Transport • Private Bus & Other Modes
• Taxi • Private Car

AUTHORITIES

High Commission for the Development of Riyadh (HCDR)

Established in 1974, HCDR is the organisational, planning, executive and coordinating body responsible for the development of Riyadh.

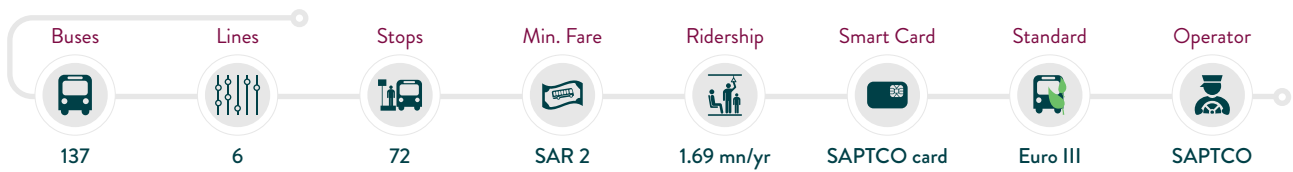
ArRiyadh Development Authority (ADA)

ADA is the HCDR's executive, technical and administrative arm, and is responsible for implementing the HCDR's organisational, planning, and coordinating decisions and missions.

EXISTING PUBLIC TRANSPORT



Urban Bus⁴



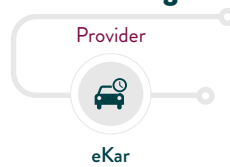
New Mobility Services



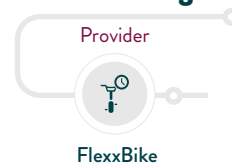
Taxi



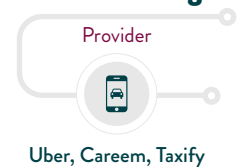
Carsharing



Bikesharing



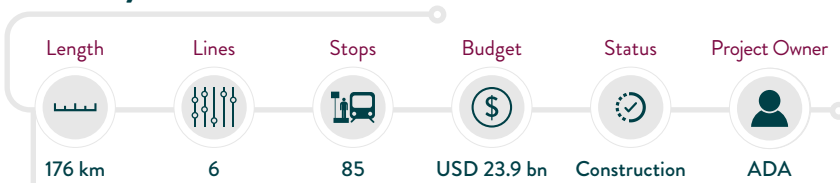
Ride-hailing



URBAN PROJECTS



Riyadh Driverless Metro

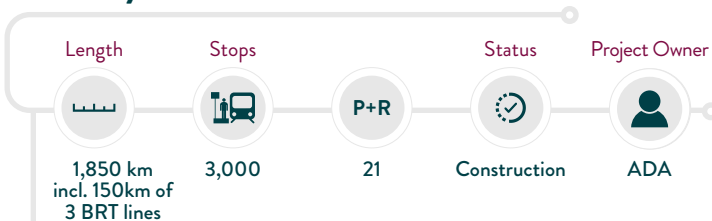


Awarded Contracts

Consulting & Design: Dar Al Handasah, Egis Rail, Busby Perkins & Will, Zaha Hadid, Gerber Architects, Omrania & Associates
 Design & construction (L1, 2): BACS Consortium (Bechtel, Almajani General Contractors, Siemens, AECOM)
 Design & construction (L4, 5, 6): FAST Consortium (FCC Construction, Freyssinet, Alstom, Atkins, Samsung, SETEC, Strukton Civiel, Tecnica y Proyectos)
 Design & Construction (L3): Arriyadh New Mobility (ANM): Bombardier, Ansaldo, Impreglio, Larsen & Toubro, Nesma & Partners, Hyder Consulting, IDOM, Worley Parsons Arabia
 O&M (L 3,4,5, 6): FLOW Consortium (Ansaldo, Alstom, Ferrovie dello Stato Italiana) – 12 years;
 O&M (L1, 2): Capital Metro Company (Camco) – SAPTCO & RATP Dev JV – 12 years



Riyadh Bus Network

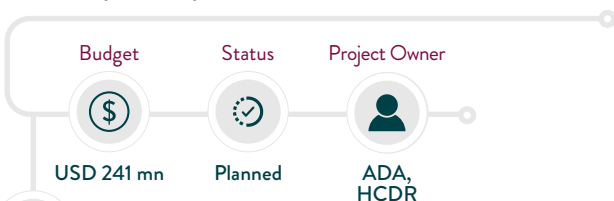


Awarded Contracts

Project management & consulting: A.T. Kearney, Dar Al Handasah
 Construction & Design: Torok, El Seif Manwa,
 Saudi Constructioners Establishment, Yuksel Construction
 O&M: Public Transport Company (SAPTCO & RATP)



King Abdullah Financial District (KAFFD) – Monorail



Awarded Contracts

Consulting: KEO International Consultants
 Construction: Saudi Oger, Freyssinet, Bombardier, Hill International

Planned Riyadh metro network⁵



Source: ⁴SAPTCO, 2017 data | ⁵ADA

SAUDI ARABIA / JEDDAH



Jeddah Planned Metro station

Copyright: JMC



3.98 mn (2014)
Population¹



--
Density



2,525,660 (2012)
Passenger Cars²



735 (2012)
Car Ownership rate³
(Passenger cars/1,000 population)

STRATEGY

Jeddah Transportation Master Plan

Developed by: Jeddah Municipality

Vision: Improved quality of life & environmental quality through improving the quality of transport services, and the image of the city.

Targets

- Reduce the dependency on cars for mobility
- High-density, mixed-use areas
- Walkable streets and neighbourhoods
- Multiple transit choices
- Easy access to transit

Implemented by: Metro Jeddah Company (MJC)

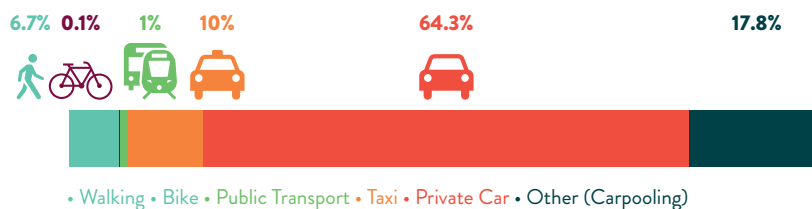
AUTHORITIES

Jeddah Municipality

The Jeddah Municipality is responsible for Jeddah's land use and transport planning, and owns the Metro Jeddah Company (MJC), which is responsible for implementing the Jeddah Transportation Master Plan.

MODAL SPLIT

All Trips, 2013⁴

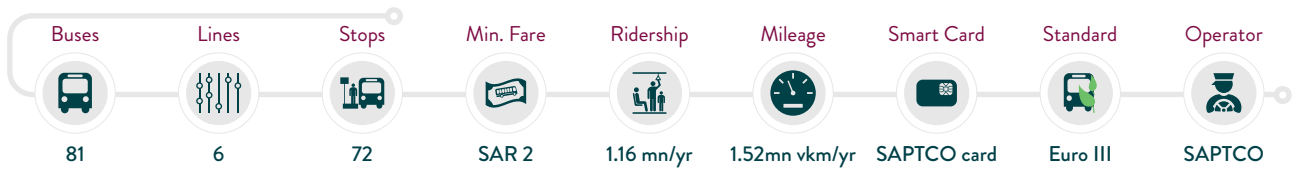


Source: ¹General Authority for Statistics | ²Jeddah Municipality (Al Joufie ET AL 2012A) | ³Calculated based on 2012 population of 3.4 mn (CDSI) | ⁴Jeddah Municipality, 2013

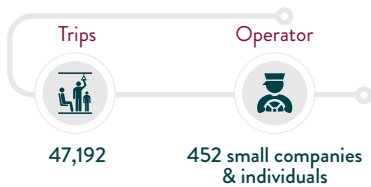
EXISTING PUBLIC TRANSPORT



Urban Bus⁵

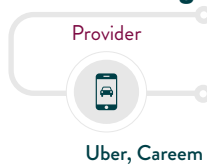


Taxi⁶



New Mobility Services

Ride-hailing



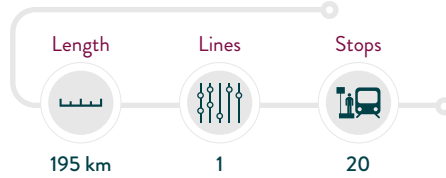
URBAN PROJECTS



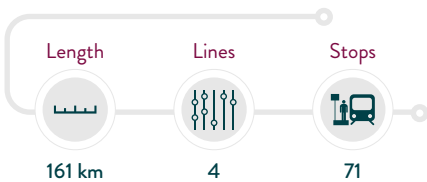
Jeddah Public Transport Program



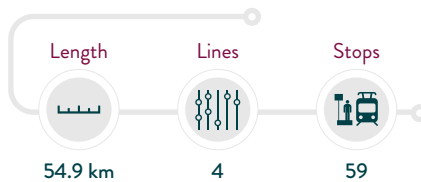
Commuter Rail



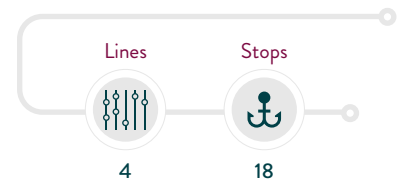
Driverless Metro



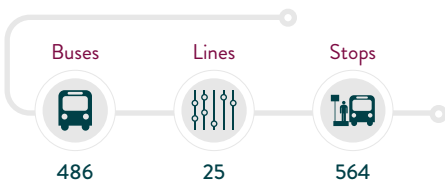
Tram/ LRT



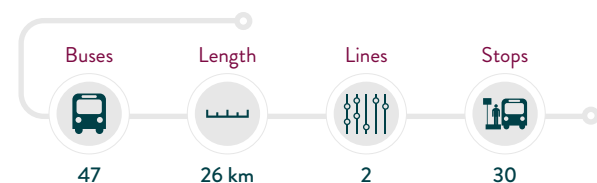
Water Bus Network



Bus Network



BRT



Existing bus network in Jeddah⁵



Source: ⁵SAPTCO, 2017 data | ⁶PTA, 2016

SAUDI ARABIA / **MAKKAH**



Makkah Metro

Copyright: Makkah Region Development Authority



1.7 mn (2015)
Population¹



--
Density



--
Passenger Cars



--
Car Ownership rate
(Passenger cars/1,000 population)

STRATEGY

Makkah Vision

Developed by: HRH Prince Khaled Al Faisal (Governor of Makkah Region)

Vision: Transform Makkah to a uniquely modern, beautiful and vibrant city deeply rooted in its cultural and religious heritage that befits its historical and spiritual universal importance.

Obejectives:

Roughly double the capacity to accommodate both Umrah and Hajj visitors to around 15 million and 5 million respectively by 2020.

Makkah Public Transport Program (MPTP)

Developed by: Development Commission of Makkah and Mashaer (DCOMM)

Timeline: 2012 - 2022

Obejectives: Address the travel needs of millions of people who come to Makkah each year to undertake Hajj and Umrah, in addition to its 1.7 million local residents.

Targets:

- 55% of Makkah's residents will be within 400 meters of a bus stop
- 90% of all high schools will be within a 10-minute walk from a bus stop

Implemented by: Makkah Mass Rail Transit (MMRT)

AUTHORITIES

High Commission for the Development of Makkah Al Mukarramah

The organisational, planning, executive and coordinating body responsible for the development of Makkah.

Makkah Region Development Authority (MRDA)

As part of the High Commission, MRDA promotes the growth and development mission through preparing, updating, and implementing the grand development projects approved by the Custodian of the Two Holy Mosques.

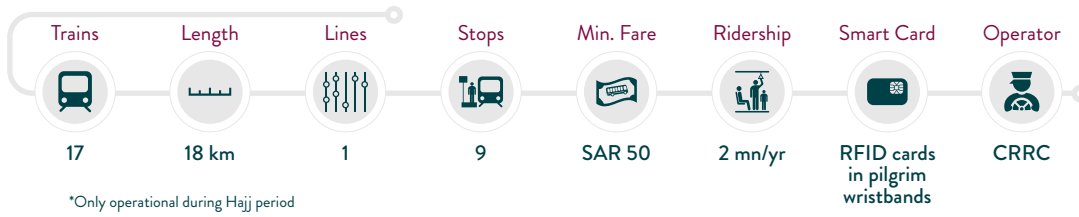
EXISTING PUBLIC TRANSPORT



Urban Bus²

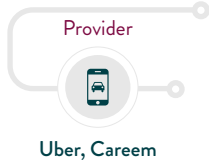


Metro³

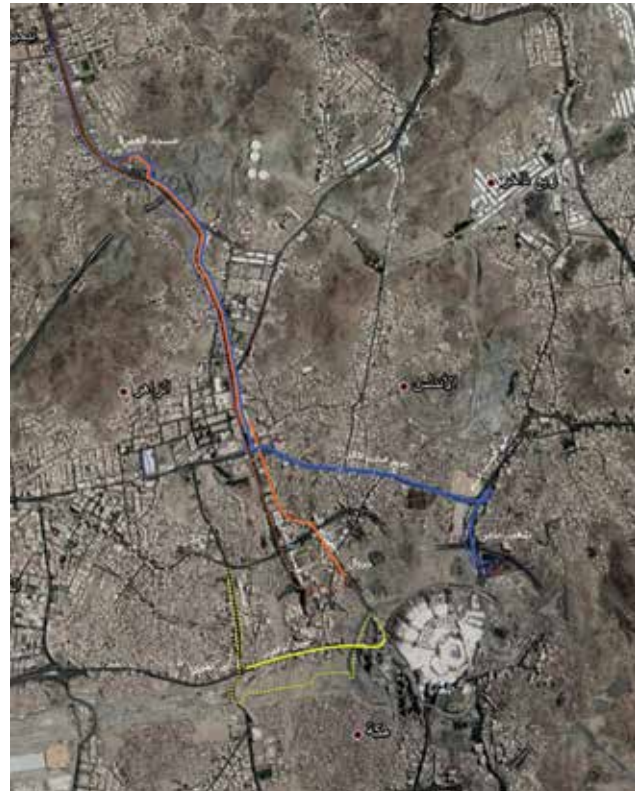


New Mobility Services

Ride-hailing



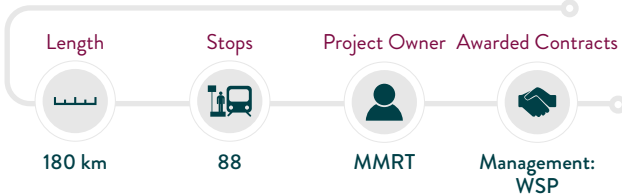
Existing bus network in Makkah⁴



URBAN PROJECTS



Makkah Public Transport Program



Source: ²SAPTCO, 2017 data | ³Makkah Region Development Authority, 2018 data | ⁴SAPTCO

SAUDI ARABIA / MADINAH



SAPTCO buses in Madinah

Copyright: Madina Development Authority



1.1 mn (2010)
Population¹



--
Density



210,909 (2016)
Passenger Cars²



--
Car Ownership rate
(Passenger cars/1,000 population)

STRATEGY

Madinah Vision 2040

Developed by: MDA

Timeline: 2040

Obejectives:

Developing the city of Madinah, the second holiest city in the Muslim world, to meet the expectations of its permanent residents and visitors up to the planning horizon of 2040.

Mobility-related targets: Provide modern means of public transport within Madinah and connecting to the Holy Sites.

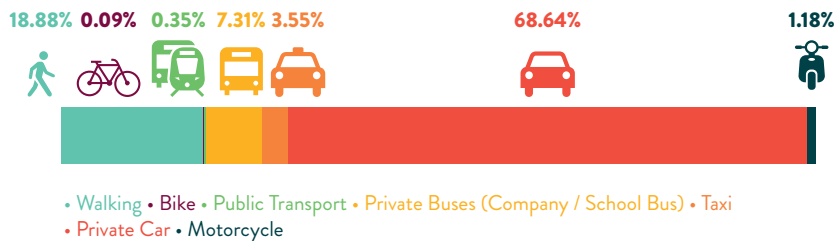
AUTHORITIES

Almadinah Al-Munawarah Development Authority (MDA)

Established in 2009, the authority is responsible for all development affairs of the Madinah region including developing and implementing development plans, and approved projects.

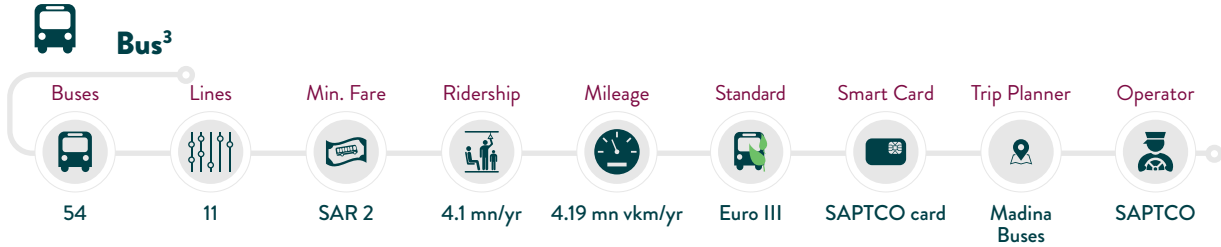
MODAL SPLIT

All trips, 2018²



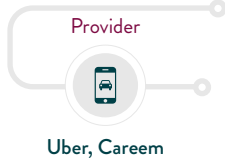
Source: ¹GAS | ²MDA

EXISTING PUBLIC TRANSPORT



New Mobility Services

Ride-hailing

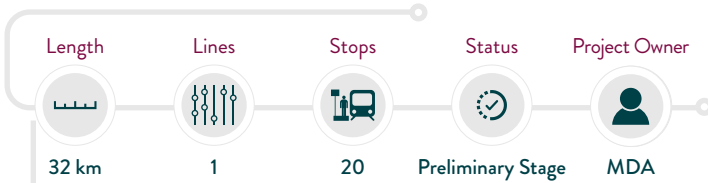


Current public bus stops in Madinah⁴

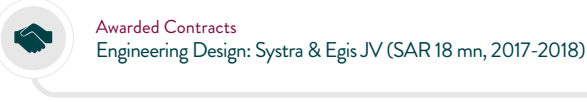
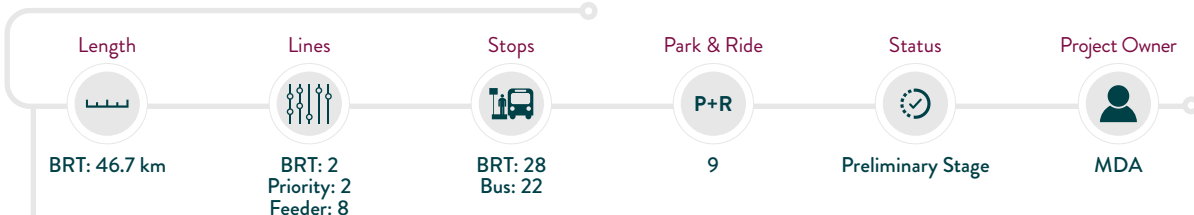


URBAN PROJECTS

Madinah Metro Phase 1



Bus & BRT Project Phase 1



Source:³SAPTCO, 2017 data | ⁴MDA



TURKEY



83.15 mn (2019)
Population¹



92.3% (2018)
Urban Population¹ (of total)



1.99% (2019)
Annual Urban Population Growth²



2.8% (2018)
Annual GDP Growth²



USD 27,875 (2019)
GDP pC (PPP; current int'l USD)²



18.3% (2017)
Avg. Annual Expenditure on Transport¹



TRY 1 = 0.13 USD
Currency Exchange Rate³

PRIVATE CAR OWNERSHIP



12,504,766 (2019)
Passenger Cars⁴



150 (2019)
Car Ownership Rate⁵
(passenger cars/1,000 persons)

STRATEGY

2023 Strategic Plan

Developed by: Republic of Turkey Ministry of Transport and Infrastructure

Timeline: 2019-2023

Vision: To be an institution that provides fast access and safe transportation

Objectives: Balanced, accessible, economical, and safe with the understanding of services in transportation, maritime, communications and information technologies, as well as the quality of life of society to contribute to the development of the country.

NATIONAL INTELLIGENT TRANSPORTATION SYSTEMS ACTION PLAN

Developed by: Republic of Turkey Ministry of Transport and Infrastructure

Timeline: 2020-2023

Vision: Advanced information technologies and human and environmentally oriented transportation system in Turkey

Objectives: To create an intelligent transportation network that integrates all modes of transportation in the country, using current technologies with domestic and national resources, that is efficient, safe, innovative, dynamic, environmental, providing added value and sustainability.

AUTHORITIES

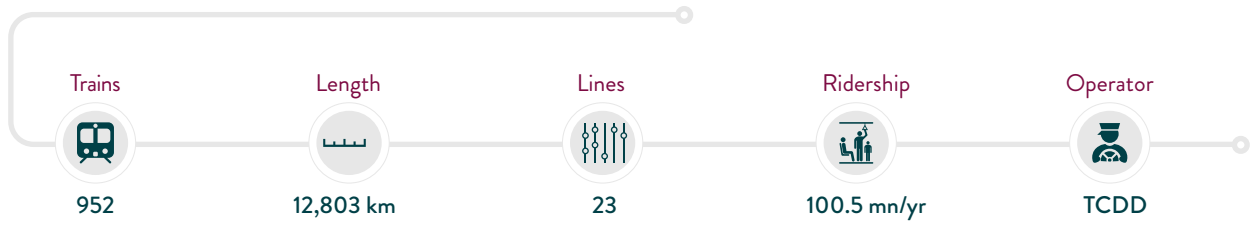
Ministry of Transport and Infrastructure

Ministry of Transport and Infrastructure, regulates land, maritime and rail transport by proposing new policies and regulations, formulating, and adopting legislations, and ensuring their regional integration.

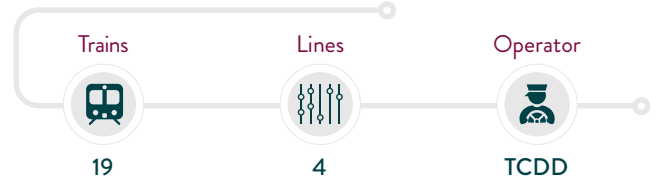
NATIONAL PUBLIC TRANSPORT



Suburban & National Rail



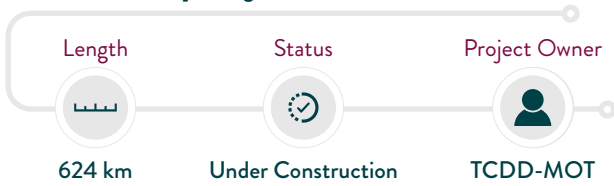
High Speed Rail Network



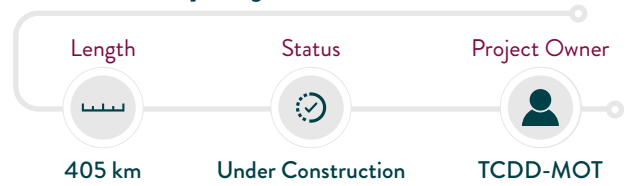
NATIONAL PROJECTS



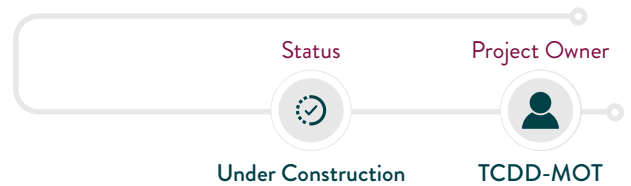
Railway Project (Ankara-Izmir)



Railway Project (Ankara-Sivas)



Railway Project (Ankara High Speed Train Maintenance Center)



TURKEY

Existing national rail network



Source: TCDD, 2019

EXISTING PUBLIC TRANSPORT



Ankara-Istanbul High Speed Rail

Length



513 km

Project Owner



TCDD-MOT



Ankara-Konya High Speed Rail

Length



212 km

Project Owner



TCDD-MOT



Konya-Istanbul High Speed Rail

Length



624 km

Project Owner



TCDD-MOT



Ankara-Eskisehir High Speed Rail

Length



282 km

Project Owner



TCDD-MOT

Source: TCDD website and Ministry of Transport and Infrastructure website

TURKEY / ISTANBUL



Public bus in Istanbul

Copyright: İETT



15.5 mn (2019)
Population¹



2,987 inh./km² (Mid 2019)
Density¹



2,889,968 (2019)
Passenger Cars²



186 (2019)
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

Strategic Plan

Developed by: Istanbul Metropolitan Municipality

Timeline: 2020- 2024

Objectives

- Developing urban transportation within the scope of sustainable mobility
- Increasing the network of urban rail and its share in public transportation
- Integration, accessibility and improving the quality in public transport
- Increasing the capacity of waterborne transportation and its share in public transportation
- Efficiently managing traffic by increasing intelligent transportation systems and transportation infrastructure applications
- New method for minimising infrastructure excavation slots - developing technology applications and integration in infrastructure management
- Strengthening and making road systems infrastructure sustainable

AUTHORITIES

Istanbul Metropolitan Municipality

Istanbul Metropolitan Municipality, which was formed in 1984, is responsible for all aspects of urban transport and traffic management within its borders.

Istanbul Metropolitan Area Urban Mobility Master Plan

Developed by: Istanbul Metropolitan Municipality

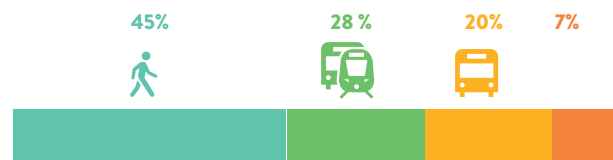
Timeline: 2011- 2023

Vision: To minimise the damage to the environment from an ecological point of view as well as socially dependent on the principle of social equality which is compatible with the historical and cultural identity of the city that has sustainable transportation, accessibility, comfort, security and reliability.

Objectives:

- Increasing urban accessibility and ensuring integration between different types of transport
- Achieving sustainable transportation system with the effective use of the transportation system
- Developing urban rail networks for fast and comfortable public transport system
- Creating a network infrastructure to support planned urban development
- Integrating between transport hubs
- Preserving historical and cultural assets on the historic peninsula

MODAL SPLIT³



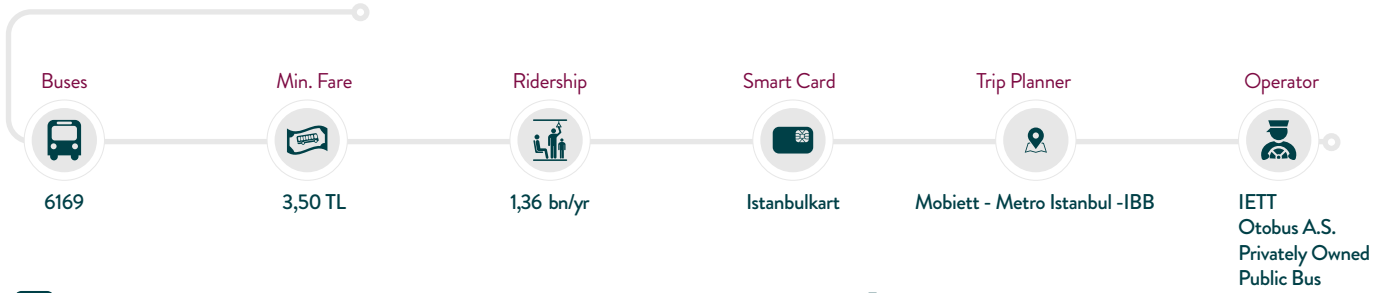
• Walking • Public Transport • Private Buses (Company / School Bus)
• Others

Source: 1 TUIK | 2 Istanbul Metropolitan Municipality |

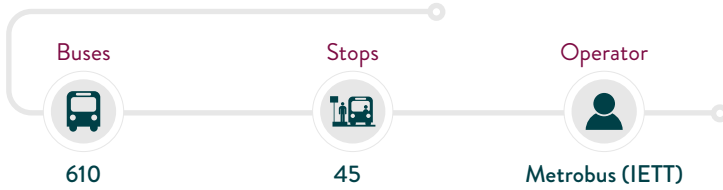
3 Istanbul Metropolitan Municipality Transport Report 2017

EXISTING PUBLIC TRANSPORT

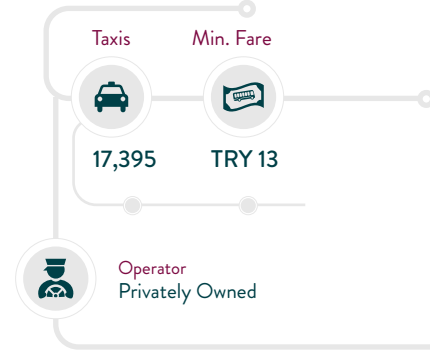
Bus



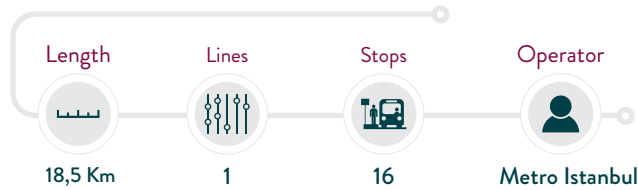
BRT System



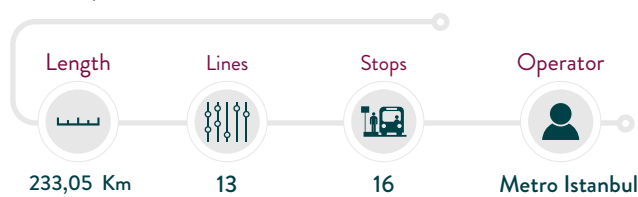
Taxi



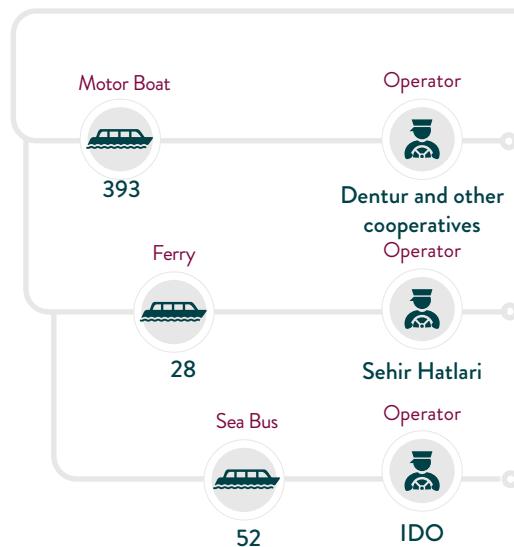
Istanbul Automated Metro (M5)



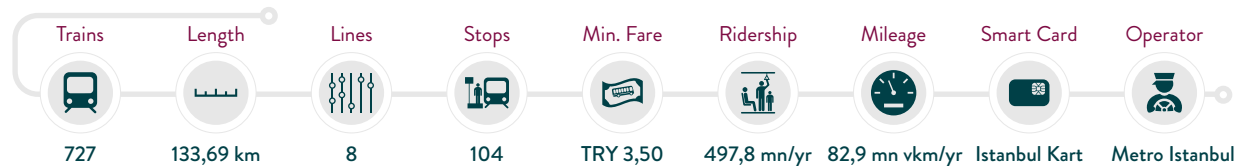
Urban Rail



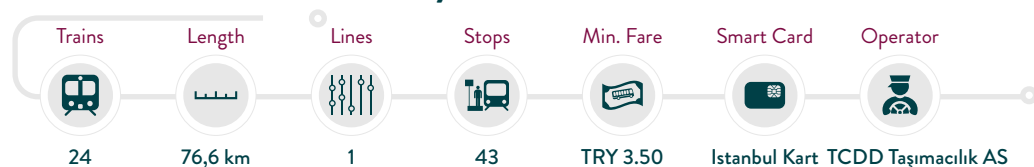
Waterborne Transport



Metro



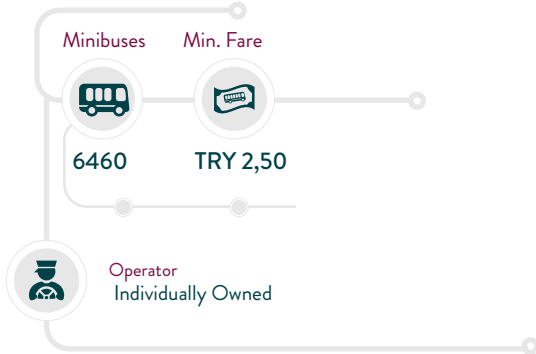
Suburban Rail (Marmaray)



Source: Istanbul Metropolitan Municipality, IETT Website, Metro Istanbul

EXISTING PUBLIC TRANSPORT

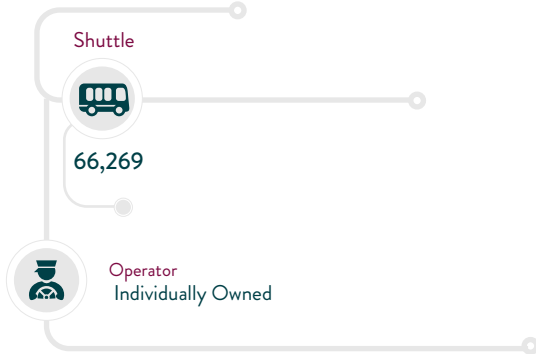
Minibuses



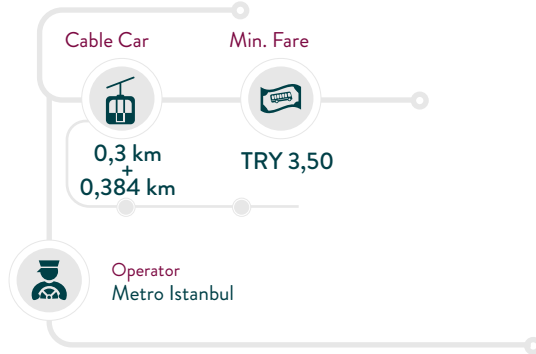
Shared Taxi Minibus



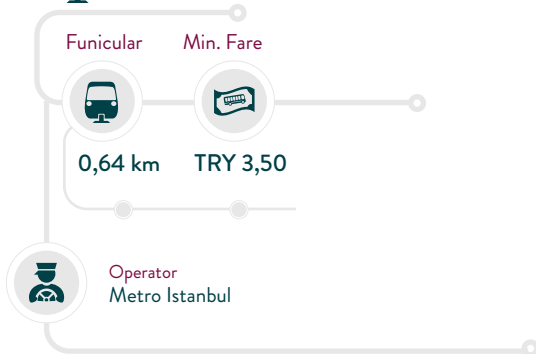
Shuttle (Staff - School)



Cable Car



Funicular (F1)

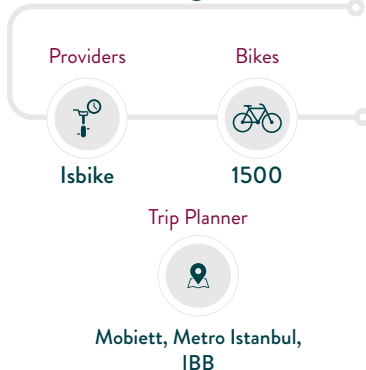


Funicular (F2)



New Mobility Services

Bikesharing



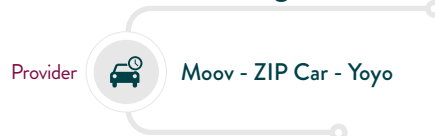
Ride-hailing



Carpooling



Carsharing



E-Scooter Sharing



URBAN PROJECTS

Istanbul Metropolitan Municipality, Directorate of Public Transportation Services



Project: Transition to Automated Fare Collection (Istanbulkart) in Minibuses

Within the scope of the Integration of Public Transportation Systems, works have been initiated on the integration of Istanbul cards, line and route optimisation of minibuses in order to improve the minibuses and to harmonise them with other public transportation systems and to solve the existing problems. With the Istanbulkart application; minibuses will be able to travel uninterrupted without cash, real travel data will be available in public transportation, and transportation investments will be directed correctly. In this context, in the first place; With the decision dated 25 June 2020, it was decided that the A15 Topkapi-Hamza Yerlikaya-Arnavutkoy Central-Neighborhoods minibus line will switch to the Istanbulkart system of 20 vehicles that will operate on the Viaport / Venezia-Hadimkoy route.



Project: Taxi Transport Regulation

Taxi Transport Arrangement

It is planned to move to the "New Taxi System" in Istanbul;

- Vehicle operation in a way to feed the main public transportation lines,
- Increasing the quality,
- Improving driver personal rights,
- Calling a taxi through the mobile application,
- Istanbulkart, credit card, online and QR code payments,
- It is aimed to use electric vehicles in the medium term.



URBAN rail under construction due to finish by:

2020

	Length
• Bogazici U. / Hisarustu Asiyan – Funicular Line	0,80 km
• Kabatas - Besiktas - Mecidiyekoy - Mahmutbey Metro Line	18 km
• Eminonu - Eyupsultan - Alibeykoy (Halic) Tram Line	10,10 km
• Dudullu - Bostanci Metro Line	14,30 km

2021

• Sabiha Gokcen Airport - Tavsantepe Metro Line	7,40 km
• Kabatas - Besiktas - Mecidiyekoy - Mahmutbey Metro Line	6,50 km
• Atakoy - Basın Ekspres - İkitelli Metro Line	13 km
• Gayrettepe - Kemerburgaz - İstanbul Airport Metro Line	37,50 km
• Basaksehir - Kayasehir Metro Line	6,20 km

2022

• Mahmutbey - Bahcesehir - Esenyurt Metro Line	18,50 km
• Bakirkoy IDO - Bagcilar Kirazli Metro Line	8,90 km
• Bagcilar - Kirazli - Kucukcekmece Halkali Metro Line	9,70 km
• Cekmekoy - Sancaktepe - Sultanbeyli Metro Line	10,90 km
• Hastane - Sarigazi - Cekmekoy Tasdelen - Yenidogan Metro Line	6,90 km
• Tavsantepe - Tuzla Metro Line	7,90 km
• Pendik Merkez - Kaynarca Metro Line	5,10 km
• Goztepe - Atasehir - Umraniye Metro Line	13 km
• Halkali - Arnavutkoy - İstanbul Airport Metro Line	27 km

Planned:

2023

• Incirli - Gayrettepe - Sogutluceme Metro Line	31 km
• Sefakoy - Avcilar - Esenyurt - Beylikduzu - Buyukcekmece (TUYAP) Metro Line	18 km
• Yenikapi - Incirli - Sefakoy Metro Line	14,20 km

URBAN PROJECTS

After 2023

Metro:

• Altunizade - Camlica Metro	3,60 km
• Vezneciler - Sultangazi - Fenertepe Metro	23,70 km
• Sultanbeyli - Kurtkoy Metro	5,40 km
• Kurtkoy - Sabiha Gokcen Airport Metro	6 km
• Sancaktepe Hastane - IMES - Yenisehir Metro	9 km
• Istinye - ITU - Ayazaga - Kagithane Metro	12,70 km
• Haciosman - Cayirbasi Metro	2,70 km
• Tersane - Tuzla Merkez Metro	3,70 km
• Seyrantepe - Kagithane - Alibeykoy Metro	6,70 km
• Bahcelievler - Bagcilar - Esenler - Sultangazi Metro	20,90 km
• Altunizade - Atasehir - Sancaktepe - Sultanbeyli - Sabiha Gokcen Airport Metro	27,30 km
• Sefakoy - Halkali - Basaksehir Metro	15,50 km
• Zeytinburnu - Kadikoy Metro	40,30 km
• Avcilar - Beylikduzu - Esenyurt Metro	32 km
• Buyukcekmece (Tuyap) - Silivri Metro	36,05 km
• Kartaltepe - Esenler Rezerv Metro	3,70 km
• Kayasehir - Fenertepe Metro	4 km

Cable Car:

• Sultanbeyli Golet - Aydos Cable Car	1,80 km
• Beykoz Sultaniye Parki - Karlitepe Cable Car	1,50 km
• D 100 - Yakacik - Aydos Cable Car	3 km
• Buyukcekmece Sahil - Tuyap Cable Car	2,10 km
• Kayisdagi Cable Car	2,10 km
• Kinaliada Cable Car	0,80 km
• Buyukada Sahil - Ayayorgi Cable Car	2,80 km
• Miniaturk - Alibeykoy Cable Car	2,90 km
• Yesilpinar - Gaziosmanpasa - Rami - Cable Car	4,10 km
• Yavuz Selim - Kasimpasa Cable Car	1,60 km
• Beykoz Cayiri - Hz. Yusa Tepesi Cable Car	2,50 km
• Eyupsultan - Piyer Loti - Miniaturk Cable Car	2 km

LRT & Tram:

• Basaksehir - Kayasehir - Olimpiyat Tram	16,80 km
• Sirinevler - Mahmutbey (Tavukcu Deresi) Tram	7,80 km
• Alibeykoy - Sultangazi - Kucukkoy Tram	4,50 km
• Eyupsultan - Bayrampasa Tram	3,10 km
• Esenler Historical Tram	2,20 km
• Uskudar - Harem Historical Tram	3,30 km
• Habibler - Tepeustu Tram	3,20 km

URBAN PROJECTS

LRT & Tram:

- Firuzkoy - Hadimkoy LRT
- Sishane - Seyrantepe LRT
- Besiktas - Sariyer LRT
- Uskudar - Beykoz LRT
- Sabiha Gokcen Airport - Tuzla (O.S.B) LRT
- Halkali - Bahcesehir - Catalca LRT
- Arnavutkoy - Rezerv Yapi Alani LRT

Length
 20,40 km
 12,20 km
 22,40 km
 20 km
 12,20 km
 33 km
 32,90 km

Funicular:

- Maltepe - Yavuz Selim Parki Funicular
- Avcilar Sahil - Istanbul Universitesi Funicular

Length
 0,70 km
 1,60 km

Istanbul Urban Rail Map



TURKEY / ANKARA



Public bus in Ankara

Copyright: EGO



5,639,076 mn (2019)
Population¹



25,632 inh./km² (Mid 2019)
Density¹



1,489,336 (2019)
Passenger Cars¹



264 (2019)
Car Ownership rate¹
(Passenger cars/1,000 population)

STRATEGY

Strategic Plan

Developed by: Ankara Metropolitan Municipality

Timeline: 2020- 2024

Objectives

Ensuring the continuity of transportation services and strengthening the infrastructure planning, regulation, traffic control and coordination of urban transportation services.

AUTHORITIES

Ankara Metropolitan Municipality

About:

Ankara Metropolitan Municipality, transportation department is the authority responsible for the planning, implementation and supervision of public transport services and projects within Ankara metropolitan area.



Source: 1TUIK | 2 harita.gov.tr

MODAL SPLIT

41.7%



15.1%



38.5%



4.7%



• Public Transport • Private Buses (Company / School Bus) • Taxi
• Private Car

OTHER PROJECT

Public Transport Route and Business Optimization Project:

Implemented by the EGO General Directorate. The \$ 2.5 million project will be financed by the American Trade and Development Agency (USTDA) and SAS.

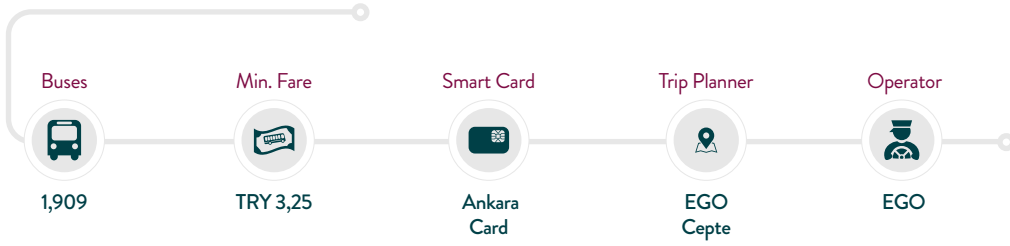
Objective:

- Automatic rescheduling with using artificial intelligence
- Routes, journeys
- Bus and driver assignments
- Cost priorities, travel time priorities
- Dead mileage
- Distribution of service quality by day and time

EXISTING PUBLIC TRANSPORT



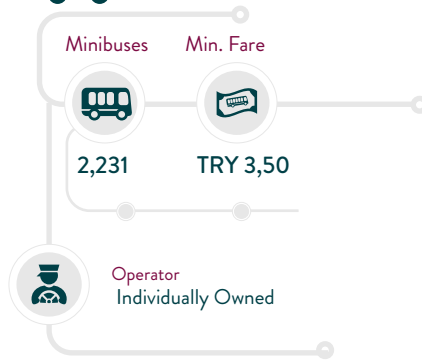
Urban Bus



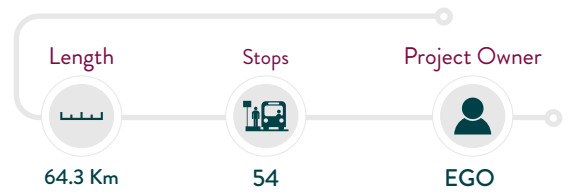
Taxi



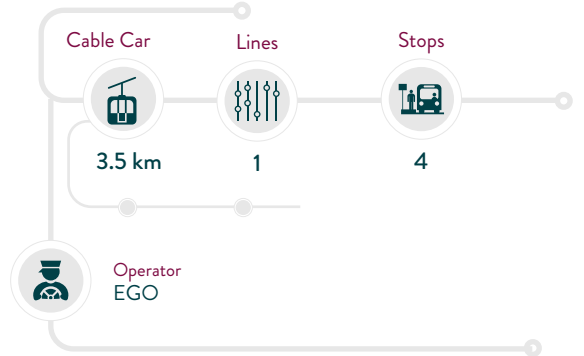
Minibuses



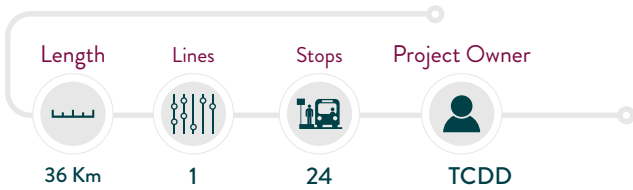
Metro



Cable Car



Suburban Rail

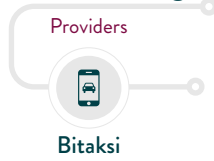


New Mobility Services

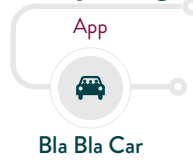
Trip Planner



Ride-hailing



Carpooling



URBAN PROJECTS

Urban rail project:

- Kecioren Kuyubasi - High speed rail station and urban rail system
- Yildirim Beyazit University - Cubuk urban rail system connection
- High speed rail station - Etlik City Hospital - Forum Ankara rail system connection

Length	Station
11,2 km	5
16 km	5
12 km	7

TURKEY / GAZIANTEP



Public bus in Gaziantep

Copyright: Gaziulas



2,069,334 mn (2019)
Population¹



303 inh./km² (Mid 2019)
Density¹



233,286 (2019)
Passenger Cars¹



113 (2019)
Car Ownership rate¹
(Passenger cars/1,000 population)

STRATEGY

Gaziantep Metropolitan Area Urban Mobility Master Plan

Developed by: Gaziantep Metropolitan Municipality

Timeline: 2020- 2030

Objectives

To improve the comfort level in transportation for the people of Gaziantep, to evaluate the urban mobility with an environmentalist approach, to produce solutions to the macro and micro problems and to create sustainable solutions by using resources efficiently.

AUTHORITIES

Gaziantep Metropolitan Municipality

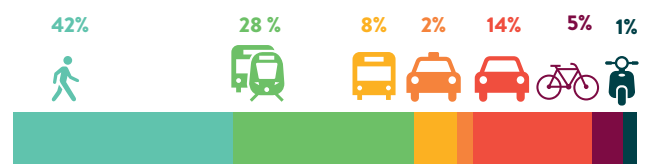
Gaziantep Metropolitan Municipality, transport department is responsible for all aspects of urban transport and traffic management within its borders.



Gaziray Project

Source: Gaziantep Metropolitan Municipality

MODAL SPLIT

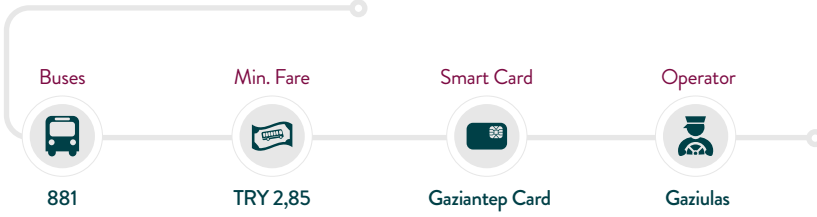


• Walking • Public Transport • Private Buses (Company / School Bus) • Taxi
• Private Car • Bicycle • Motorcycle

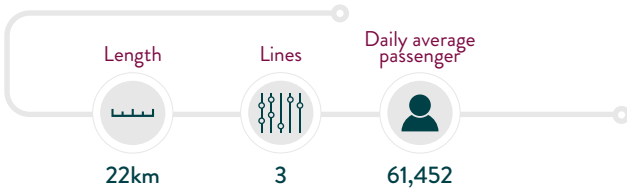
EXISTING PUBLIC TRANSPORT



Urban Bus



Tram

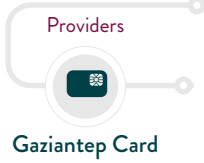


Gaziantep Metro Project

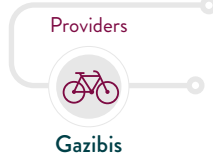
Source: Gaziantep Metropolitan Municipality

New Mobility Services

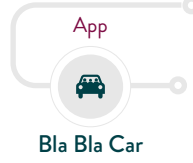
Trip Planner



Bikesharing



Carpooling



Gaziantep Metro Project Map

Source: Gaziantep Metropolitan Municipality

URBAN PROJECTS



Suburban Line: 2020/2021

GAZIRAY project is underway, linking the Gaziantep Organised Industrial Zone with the Small Industrial Zone with a 26 km long suburban line. Within the scope of the Gaziray project; the 26-kilometer route will be built in 4 lines. There will be 16 suburban stops on the route.



Planned: 2030:

Bicycle network: 186 km
Urban rail network: 105 km

TURKEY / SANLIURFA



Public bus in Sanliurfa

Copyright: Sanliurfa Metropolitan Municipality

STRATEGY

Strategic Plan

Developed by: Sanliurfa Metropolitan Municipality

Timeline: 2020- 2024

Vision:

With our deep-rooted history and ancient civilization; to revive the cities' imagination for our people civilization by creating a city with identity and personality; to be a recognised municipality that makes a name in the world by emphasizing the religious and historical identity of our city.

Objectives

Within the framework of planned development, aesthetic transformation, functional change; To provide exemplary municipal services with an approach that is progressive in investment and participatory in management.

AUTHORITIES

Sanliurfa Metropolitan Municipality

Sanliurfa Metropolitan Municipality, transport department is responsible for all aspects of urban transport and traffic management within its borders.



2.000.031 mn (2020)
Population¹



106.583 inh./km² (Mid 2019)
Density¹



253.375 (2019)
Passenger Cars²



122 (2019)
Car Ownership rate²
(Passenger cars/1,000 population)

Sanliurfa Metropolitan Area Urban Mobility Master Plan

Developed by: Sanliurfa Metropolitan Municipality

Timeline: 2023-2030

Vision:

A long term vision for desirable accessibility and mobility patterns for people and goods in the city to provide, safe, secure, efficient, reliable, seamless connectivity that supports and enhances economic, social and environmental sustainability.

Objectives:

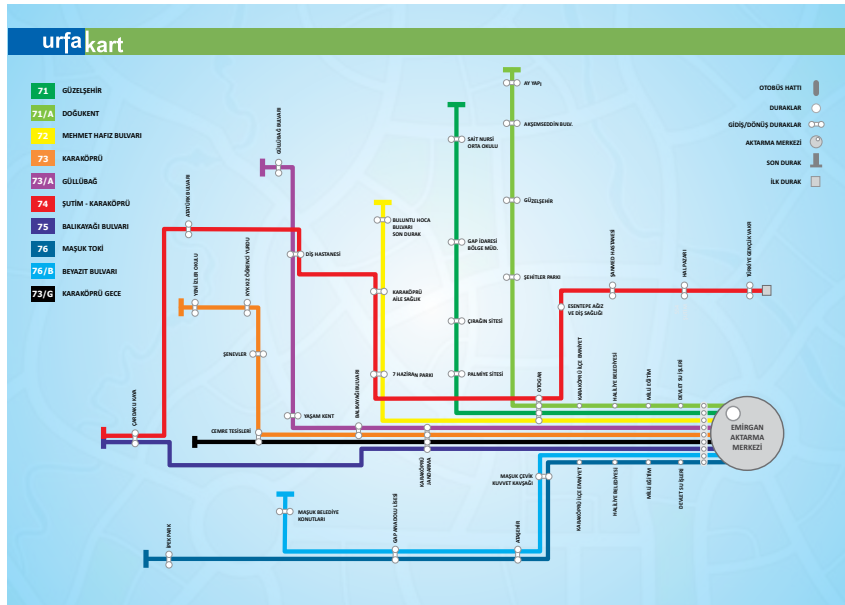
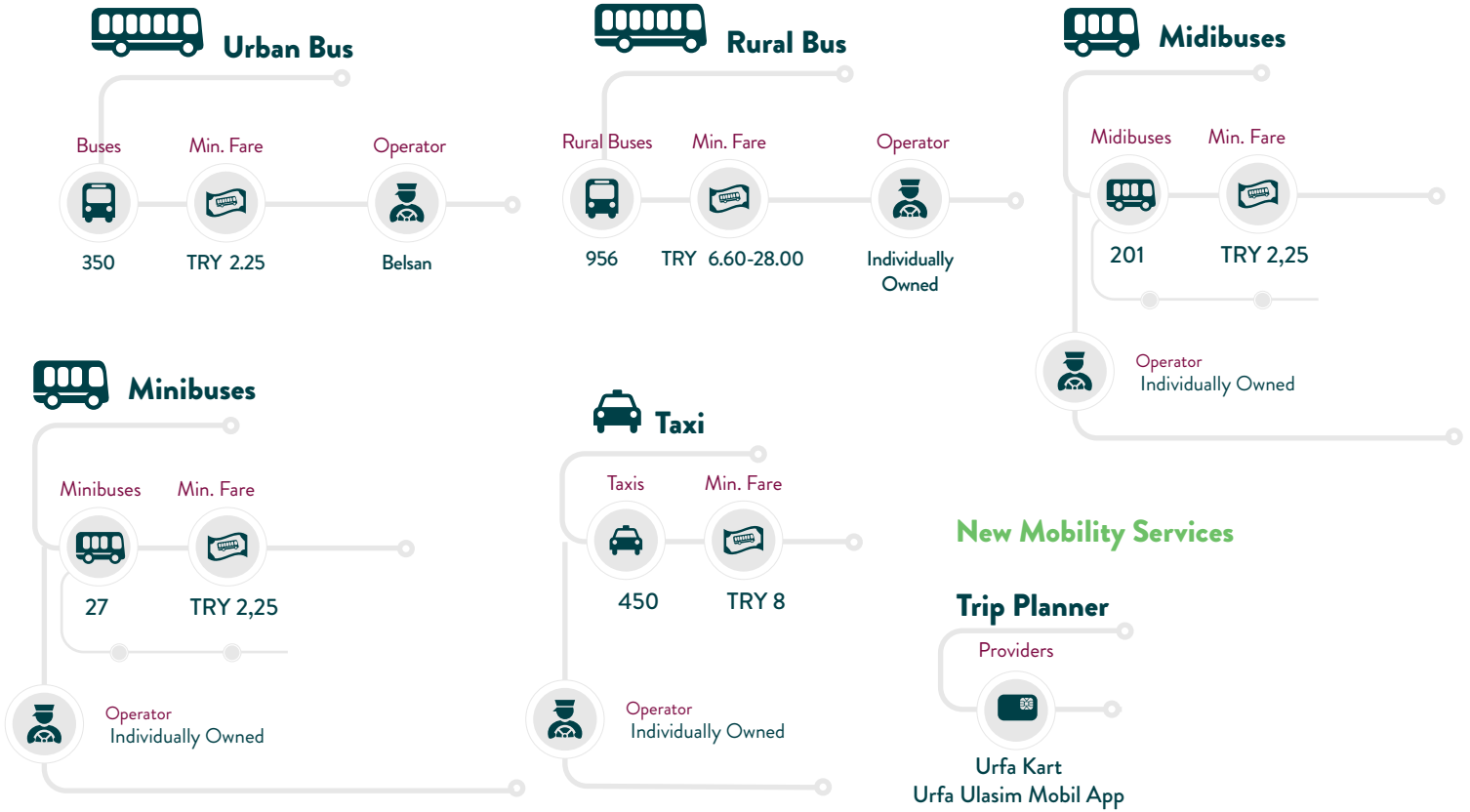
- a) To understand current travel characteristics and forecast travel demand for the planning
- b) To estimate CO₂ emission from urban transport based on the travel demand and technological choices;
- c) To integrate transport options with land use structure and planned regional development and create alternative scenarios for achieving low carbon mobility.
- d) To work out the mobility plan which is economically, socially, environmentally and technologically sustainable and climate resilient to achieve the goal of low carbon and inclusive transport incorporating development plans and master plans
- e) To suggest implementation programmes for successful execution of the selected interventions.

MODAL SPLIT



• Walking • Public Transport • Others • Bicycle

EXISTING PUBLIC TRANSPORT



Public Transport Project

Source: Sanliurfa Metropolitan Municipality

URBAN PROJECTS

- Public Transport Projects:
 - Under construction: 3.5km troyllebus project
 - Planned: Urban rail project (15 km LRT)
- Bicycle network: 25km

TURKEY / KAYSERI



Public bus in Kayseri

Copyright: Kayseri Metropolitan Municipality

STRATEGY

Strategic Plan

Developed by: Kayseri Metropolitan Municipality

Timeline: 2020- 2024

Vision:

Reinforcing recognised branded city image with the understanding of "Kayseri Model Municipality", which breaks grounds in municipalism.

Objectives

- Compatible with the natural, historical, and cultural heritage of our city; To create a planned livable city that guides its social, economic and physical development by protecting nature.
- To provide fast, safe, environmentally friendly and economical transport services.
- Meeting the needs and expectations of the citizens in accordance with the requirements of modern life and to protect the sustainable environment for livable spaces.
- To raise the socio-economic level by supporting agriculture by making infrastructure and superstructure investments in rural areas.
- To make Kayseri a center of attraction in cultural and social fields by strengthening its identity as a city of history and culture.
- To provide services that meet the needs of health, social services and social assistance in order to increase the quality of life.



1.390.000
mn (2019)
Population¹



80,8 inh./km² (Mid 2019)
Density¹



205.468 (2019)
Passenger Cars²



147,8 (2019)
Car Ownership rate²
(Passenger cars/1,000 population)

- To increase inspection and control activities aimed at ensuring the well-being, peace, health and confidence of our citizens; to improve the quality of urban life.
- Developing disaster management and emergency response capacity.
- To increase the quality of life by using information and smart urban technologies.
- To ensure institutional capacity development for fast and quality service delivery.

Kayseri Metropolitan Area Urban Mobility Master Plan

Developed by: Kayseri Metropolitan Municipality

Timeline: 2030

Objectives:

- Transport and Land Use Integration
- Accessibility and Mobility
- Sustainability
- Health and safety
- Type change in transportation

Source: 1 TUIK | 2 Kayseri Metropolitan Municipality

AUTHORITIES

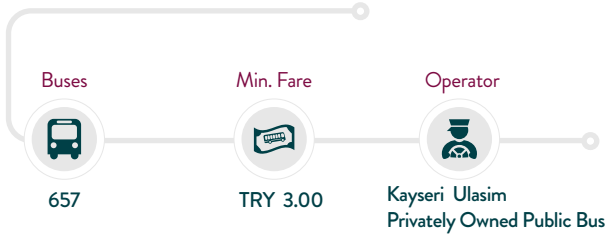
Kayseri Metropolitan Municipality

Kayseri Metropolitan Municipality, transport department is responsible for all aspects of urban transport and traffic management within its borders.

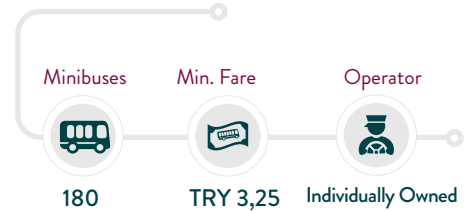
EXISTING PUBLIC TRANSPORT



Urban Public Bus



Minibuses



Urban Rail



Taxi



Shuttle

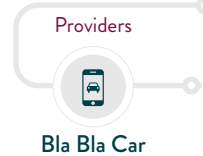


New Mobility Services

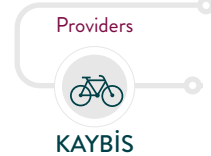
Trip Planner



Carsharing



Bikesharing



URBAN PROJECTS

Public Transport Projects: 2

Under construction: 2 (T3-T4)

Planned:

Urban Rail System (T3) 7,07 KM
Urban Rail System (T4) 5,20 KM

UNITED ARAB EMIRATES



9.27mn (2016)
Population¹



86% (2016)
Urban Population¹ (of total)



1.6% (2016)
Annual Urban Population Growth¹



3% (2016)
Annual GDP Growth¹



USD 72,400 (2016)
GDP pC (PPP; current int'l USD)¹



--
Avg. Annual HH Expenditure on Transport



AED 1 = USD 0.27
Currency Exchange Rate²

PRIVATE CAR OWNERSHIP



2,791,996 (2015)
Passenger Cars³



305 (2015)
Car Ownership Rate⁴
(passenger cars/1,000 persons)

STRATEGY

Vision 2021 National Agenda

Developed by: UAE Government

Timeline: 2012-2021

Vision: Sustainable environment and infrastructure

Objective

Ensure sustainable development while preserving the environment, and to achieve a perfect balance between economic and social development.

Target

In terms of Quality of Overall Infrastructure (such as transport, electricity and telephone lines), which is measured by the World Economic Forum's Global Competitiveness Report, the UAE wants to raise its international ranking from 4 to 1 by 2021.

Green Growth Strategy

Objective: Improve fuel economy and reduce local air pollution.

Targets

- Improve the emission standards for new motor vehicles, in accordance with European emission standards, as well as through the introduction of standard labels.
- Introduce comprehensive regulations for electric vehicles, so as to facilitate their uptake domestically.

AUTHORITIES

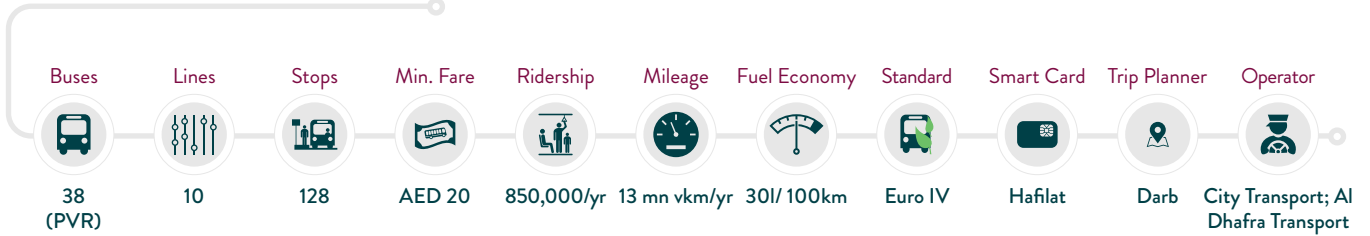
Federal Transport Authority – Land and Maritime (FTA)

The FTA regulates land, maritime and rail transport by proposing new policies and regulations, formulating and adopting legislations, and insuring their regional integration.

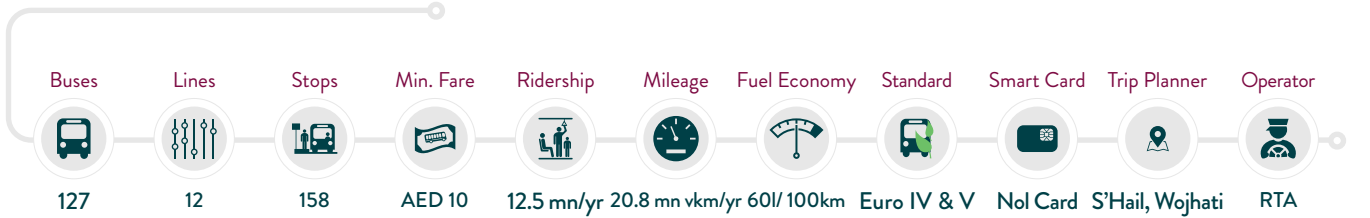
INTERCITY BUS SERVICES



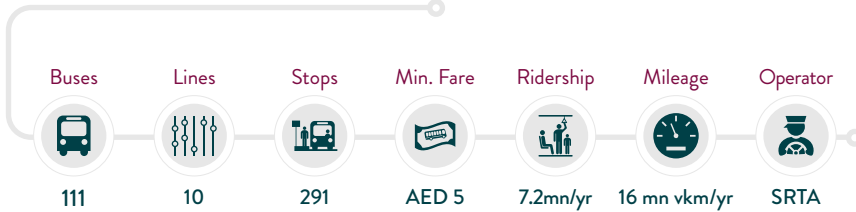
From Abu Dhabi³



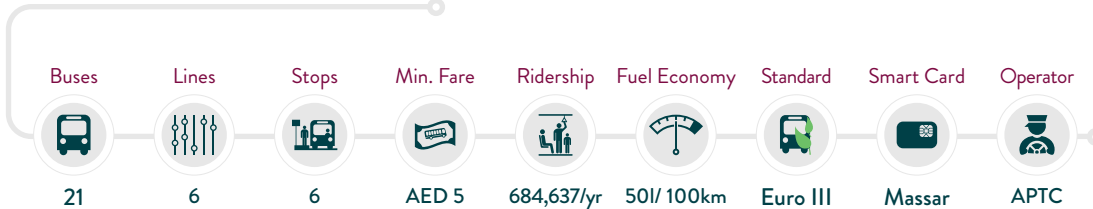
From Dubai⁴



From Sharjah⁵



From Ajman



Source: 3DoT, 2017 data | ⁴RTA; 2017 data | ⁵SRTA; 2017 data

UAE / ABU DHABI



Public bus in Abu Dhabi

Copyright: DoT



1.8 mn (2016)
Population¹



164.2 inh./km² (Mid 2016)
Density¹



624,672 (2015)
Passenger Cars²



519 (2015)
Car Ownership rate³
(Passenger cars/1,000 population)

STRATEGY

Plan Abu Dhabi 2030: Urban Structure Framework Plan (Plan 2030)

Developed by: Abu Dhabi Urban Planning Council (UPC)

Timeline: 2007 - 2030

Objectives

Connectivity: a multi-layered transport network to connect the downtown core with new growth nodes and the developed islands.

Target: Shift 25% of government vehicle fleets to compressed natural gas.

Capital Surface Transport Master Plan

Developed by: Department of Transport of Abu Dhabi

Timeline: 2017 - 2030

Vision

A world-leading transport system that meets the needs of residents, visitors, and businesses in the most efficient, safe, attractive, reliable, and environmentally sustainable way

Objective

Deliver a world class, sustainable transport system that supports Abu Dhabi's economic, social and cultural, and environmental goals.

Targets

An integrated system of transport services including regional rail, metro rail, trams.

AUTHORITIES

Abu Dhabi Urban Planning Council (UPC)

The UPC forms the strategic planning agency for the Emirate of Abu Dhabi, which is responsible for land uses, including transport and infrastructure systems.

Department of Transport (DoT)

- Covering aviation, maritime, public transport and highways and the road sector, DoT is responsible for regulating, planning and developing the transport sector of the Emirate of Abu Dhabi.
- MAWAQIF is a division of DoT, which is assigned to manage and regulate parking services.

Integrated Transport Center (ITC)

Launched in 2016, the ITC is an independent authority that reports to DoT. Effectively replacing TransAD, manages the taxi transport sector in the Emirate of Abu Dhabi.

MODAL SPLIT

All trips, 2015

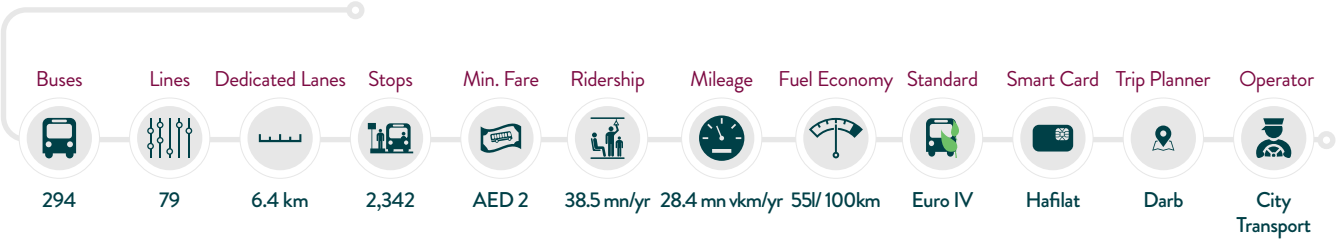


• Walking • Public Transport • Private Buses (Company / School Bus) • Taxi • Private Car

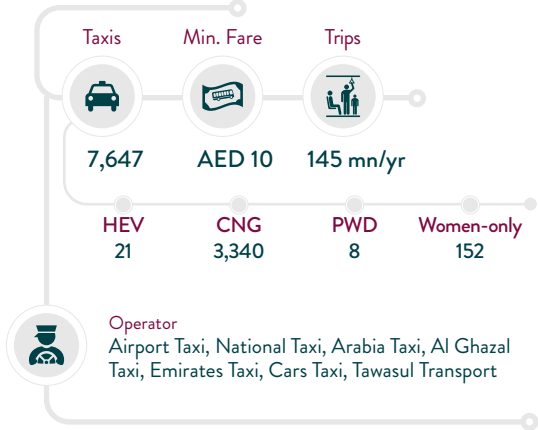
Source: ¹SCAD | ²DOT | ³Calculated

EXISTING PUBLIC TRANSPORT

Bus⁴

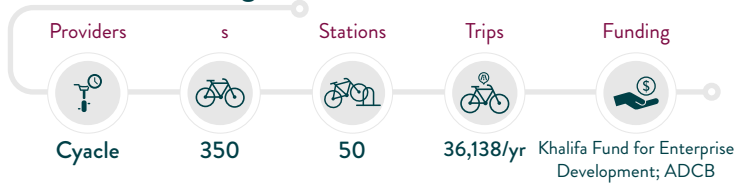


Taxi⁶

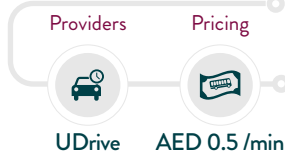


New Mobility Services

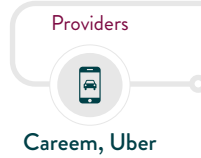
Bikesharing⁵



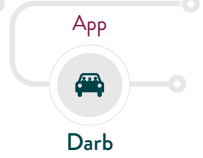
Carsharing



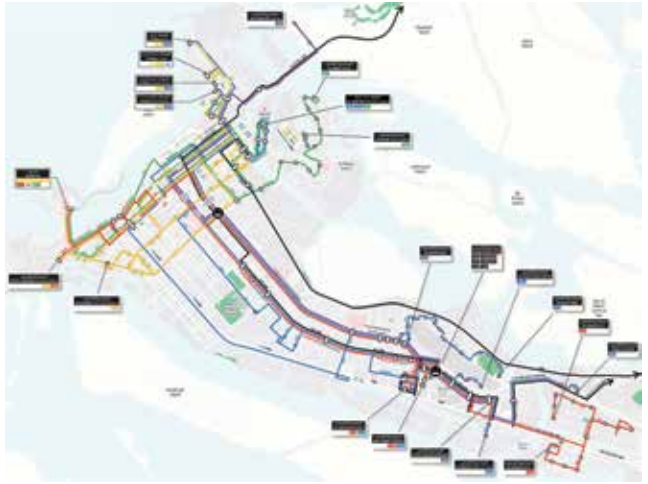
Ride-hailing



Carpooling

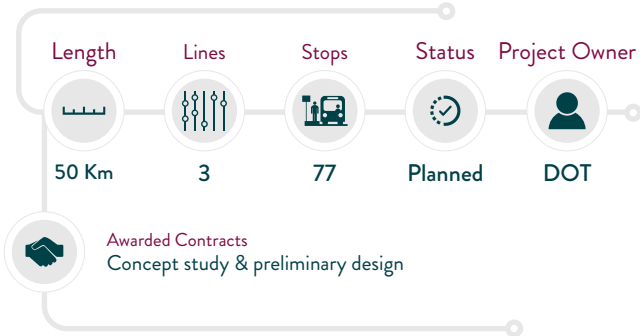


Current bus network in Abu Dhabi⁵

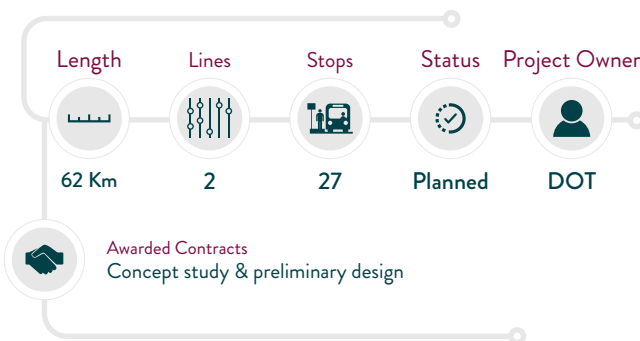


URBAN PROJECTS

Light Rail Network



Driverless Metro



Abu Dhabi Hyperloop



Source: ⁴DoT, 2017 data | ⁵Cycle, 2017 data | ⁶ITC, 2016 data

UAE / DUBAI



Dubai Tram

Copyright: RTA



2.96 mn (2017)
Population¹



3,116 inh./km² (2017)
Density²



1,404,517 (2017)
Passenger Cars³



475 (2017)
Car Ownership rate²
(Passenger cars/1,000 population)

STRATEGY

Dubai Plan 2021

Developed by: Government of Dubai – The Executive Council

Timeline: 2021

Vision

“A Smart & Sustainable City” - building fully connected and integrated infrastructure that ensures easy mobility for all residents and tourists, and provides easy access to all economic centres and social services.

Dubai Driverless Strategy

Developed by: RTA

Timeline: 2030

Target: Achieve 25% of trips being automated by 2030

AUTHORITIES

Roads and Transport Authority (RTA)

RTA is responsible for planning and providing the requirements of transport, roads and traffic in the Emirate of Dubai, and between Dubai and other Emirates of the UAE and neighbouring countries.

Dubai Municipality

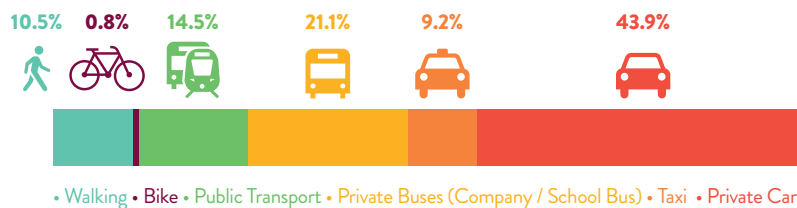
Responsible for Planning, developing and managing Dubai’s urban planning.

Dubai Police

Manages security and safety issues for public transport services.

MODAL SPLIT

All trips, 2017³

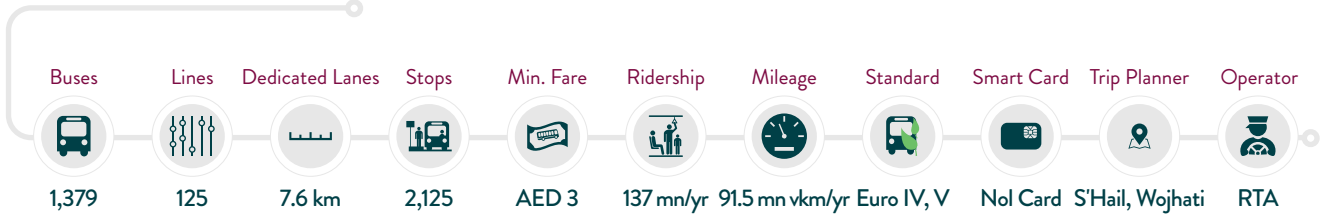


Source: ¹DSC | ²Calculated | ³RTA

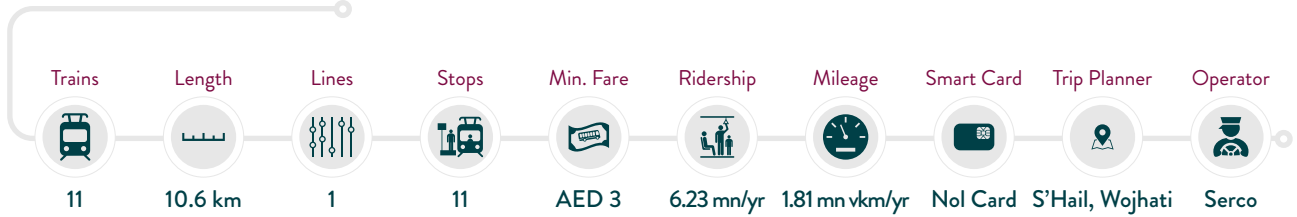
EXISTING PUBLIC TRANSPORT



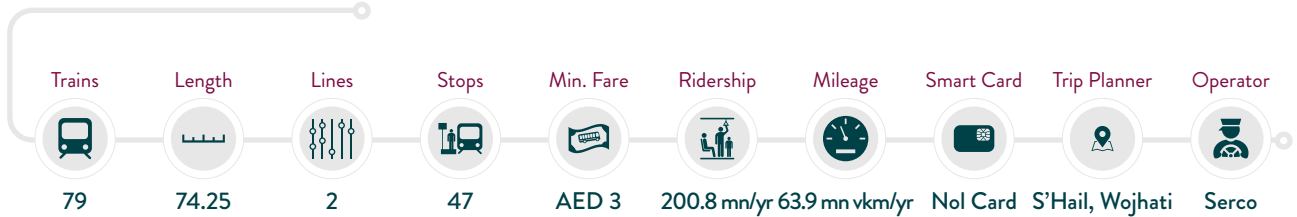
Bus⁴



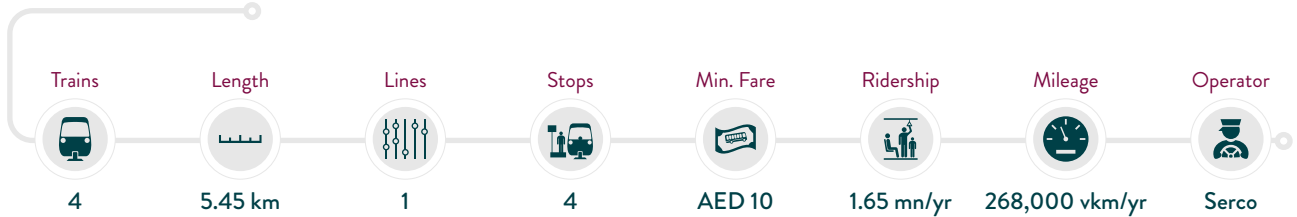
Tram⁴



Driverless Metro⁴



Monorail⁵



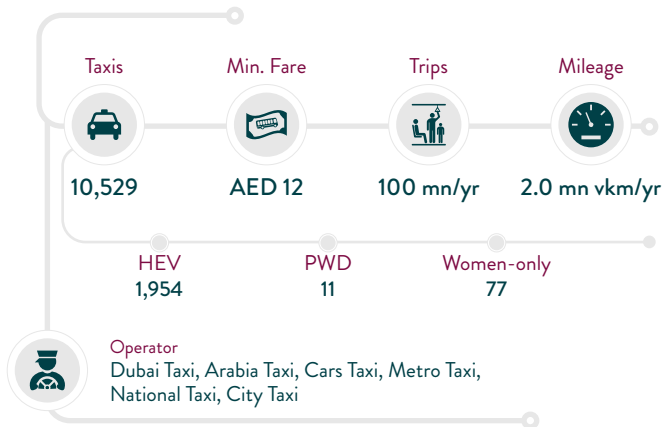
Waterborne Transport⁴



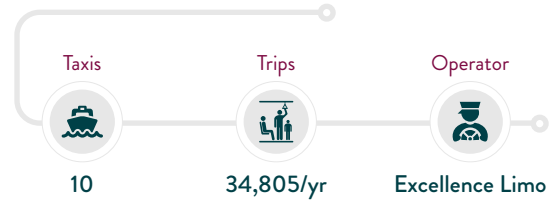
* RTA also offers ferry, AC abra and electric abra services. Those aren't mentioned here, since they're deemed not to be public transport modes.

EXISTING PUBLIC TRANSPORT

Taxi¹

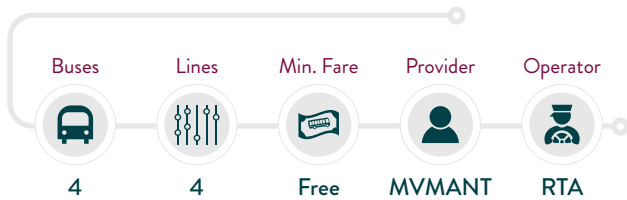


Water Taxi¹



New Mobility Services

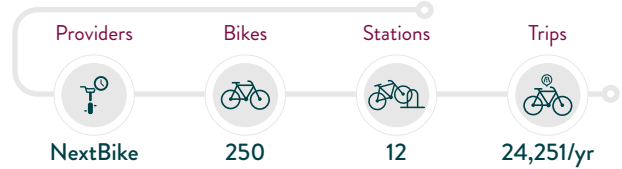
Bus on Demand (Trial)



Carsharing¹



Bikesharing²



Ride-hailing



Dubai Metro and Tram network incl. planned Route 2020³



Source: ¹RTA, 2017 data | ²NextBike, 2017 data | ³Copyright RTA

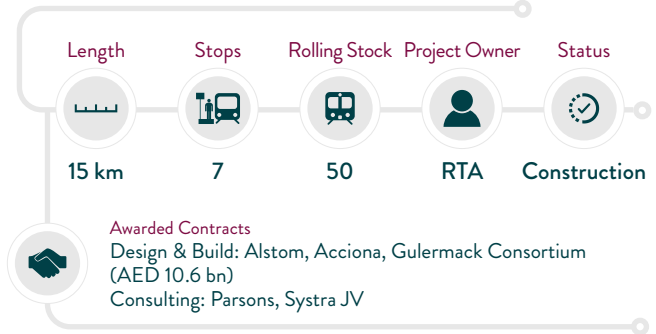
URBAN PROJECTS



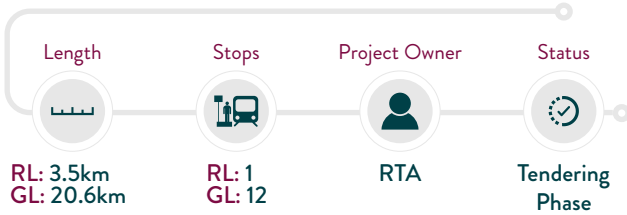
Tram Extension



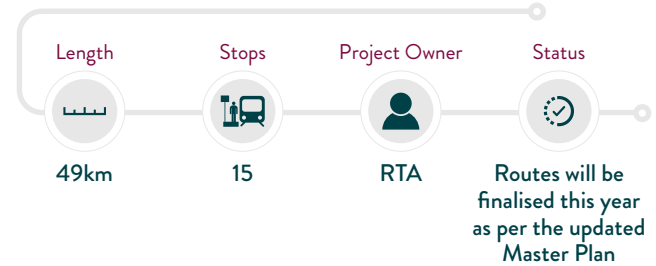
Metro Extension "Route 2020"



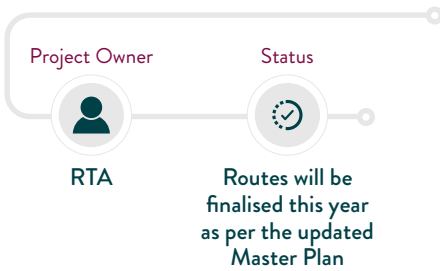
Metro Extension (Red Line: Rashidiya - Mirdiff; Green Line: Jaddaf - Economic City)



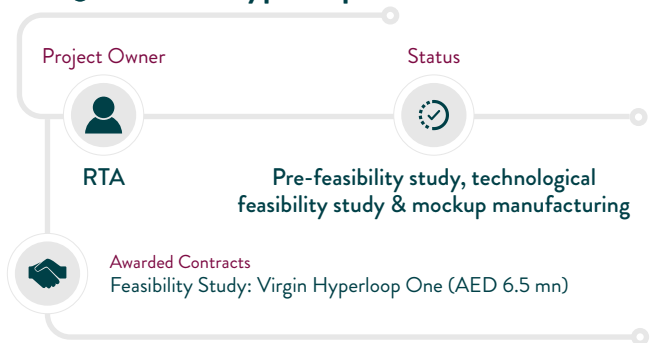
Metro Purple Line (Airport Express Line)



Metro Gold Line



Dubai Hyperloop



Electric Buses

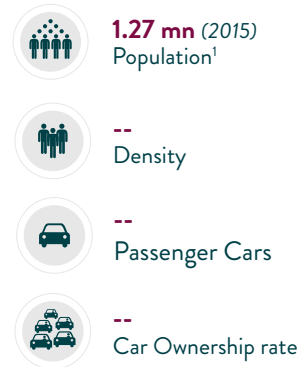


UAE / SHARJAH



KGL bus in Sharjah

Copyright: KGL



STRATEGY

Sharjah Transport Master Plan (STMP) 2040

Developed by: Sharjah Directorate of Town Planning & Survey; Sharjah Roads and Transport

Authority: SRTA

Timeline: 2040

Status: Planned

AUTHORITIES

Sharjah Urban Planning Council (SUPC)

The SUPC’s role includes developing various service projects to improve the welfare of the residents and the level of infrastructure in Sharjah.

Sharjah Roads & Transport Authority (SRTA)

SRTA is responsible for managing all issues related to road and marine public and private transport within Sharjah.

Sharjah Municipality – Department of Transportation

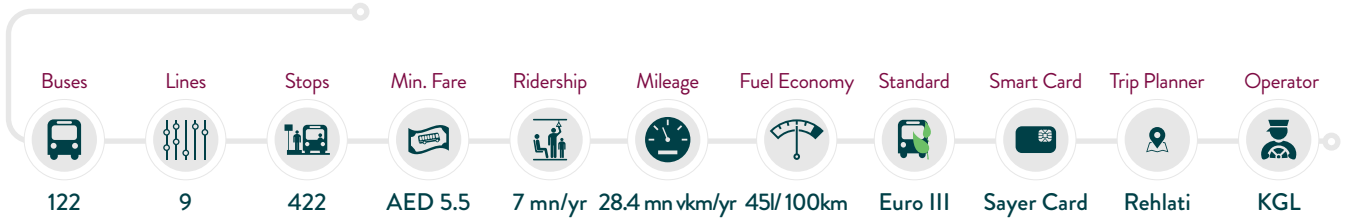
Established in 2005, the Department of Transportation manages public parking.

Source: ¹DSCD

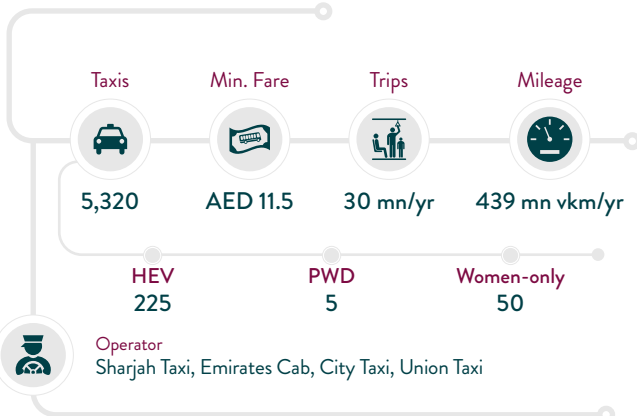
EXISTING PUBLIC TRANSPORT



Bus²



Taxi²



Sharjah public bus network³



New Mobility Services

Carsharing



Ride-hailing



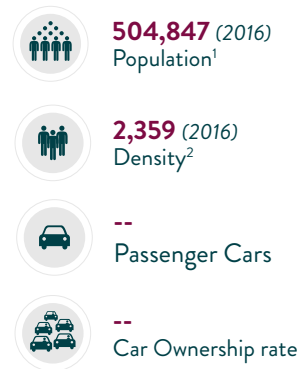
Source: ²SRTA, 2017 data | ³KGL

UAE / AJMAN



Ajman public bus

Copyright: APTC



STRATEGY

Ajman 2021 - A Better Place to Live

Developed by: Ajman Executive Council

Timeline: 2021

Mobility-related objectives

Providing sustainable high quality transport services.

Targets

- Diversify and improve the quality of the public transport network and services provided to the residents.
- Promote mass transport and access for 4 million users of public transport by 2021.

AUTHORITIES

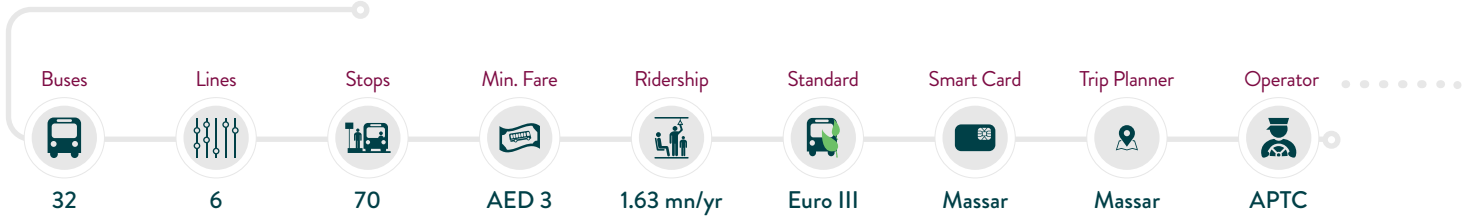
Ajman Public Transport Corporation (APTC)

The Ajman Public Transport Corporation is responsible for the regulation of the transport sector in the Emirate of Ajman.

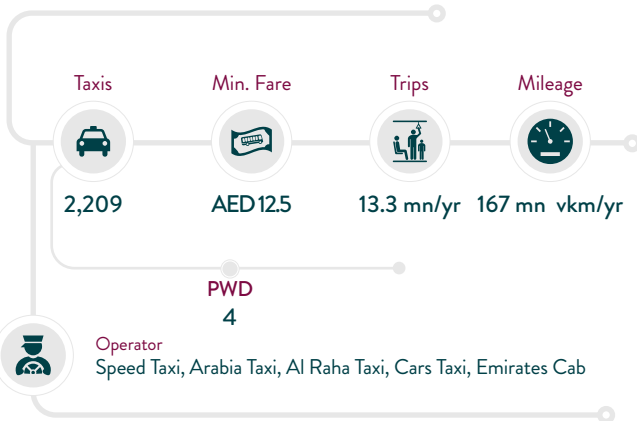
EXISTING PUBLIC TRANSPORT



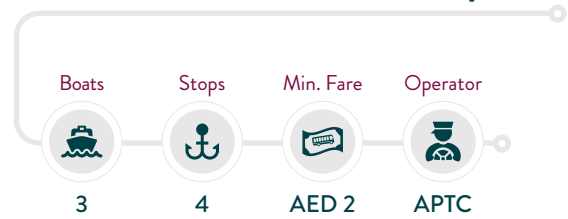
Bus³



Taxi³

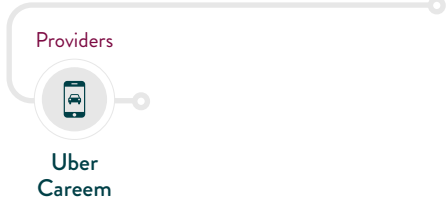


Waterborne Transport³



New Mobility Services

Ride-hailing



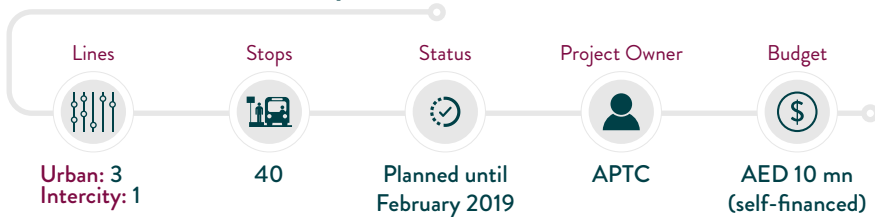
Ajman's existing public transport network³



URBAN PROJECTS



Bus Network Expansion



Source: ³APTC, 2017 data

OTHER MEWA COUNTRIES

PALESTINE

(incl. East Jerusalem)



4.8 mn (2016)
Population⁵



75.3% (2015)
Urban Population⁵ (of total)



2.8% (2010 - 2015)
Avg Annual Urban Population
Growth⁵



-0.4% (2014)
Annual GDP Growth⁵



USD 2,810 (2016)
GDP pC (current int'l USD)⁵



ILS 1 = USD 0.28
Currency Exchange Rate²

PRIVATE CAR OWNERSHIP



240,000 (2014)
Passenger Cars³



53 (2014)
Car Ownership Rate⁶
(passenger cars/1,000 persons)

SYRIA



18.27 mn (2017)
Population¹



54% (2017)
Urban Population¹ (of total)



0.4% (2017)
Annual Urban Population
Growth¹



-
Annual GDP Growth¹



-
GDP pC (PPP; current int'l USD)



SYP 1 = USD 0.0019
Currency Exchange Rate²

PRIVATE CAR OWNERSHIP



4,250,000 (2014)
Passenger Cars³



221 (2014)
Car Ownership Rate⁷
(passenger cars/1,000 persons)

YEMEN



28.25 mn (2017)
Population¹



36% (2017)
Urban Population¹ (of total)



4.1% (2017)
Annual Urban Population Growth¹



-34.3% (2016)
Annual GDP Growth¹



USD 1,595 (2016)
GDP pC (PPP; current int'l USD)¹



YER 1 = USD 0.004
Currency Exchange Rate²

PRIVATE CAR OWNERSHIP



560,000 (2014)
Passenger Cars³



21 (2014)
Car Ownership Rate⁴
(passenger cars/1,000 persons)



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