

**Company Registration Number: 511919**

**IRISH DOGS FOR THE DISABLED COMPANY LIMITED BY GUARANTEE  
(Not having share capital and limited by guarantee)**

**Financial Statements Year Ended  
31<sup>st</sup> December 2020**

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

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**Irish Dogs for the Disabled Company Limited by Guarantee  
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**Directors' Report for the year ended 31 December 2020**

**Chairman's Statement (Thomas Clonan)**

Dogs for the Disabled is a unique and highly successful charity that provides Assistance dogs free of charge for clients with physical disabilities. We are the only charity of our kind in Ireland and our stability dog programme is unique in Europe.

At Dogs for the Disabled we are driven by our belief in a better world for our clients, a world where they are active members of society and not limited by their disability. We do this through the provision of our multi-talented assistance dogs.

The feeling of not having to ask for help for simple everyday tasks is empowering, develops confidence and allows the person's true gifts to shine through.

The majority of our clients are children living with severe physical disabilities which affect their independence and social interaction. Our highly trained dogs have made huge differences to their lives and many of these children have managed to achieve walking despite having been told that this would never happen and that they would always be confined to a wheelchair.

Dogs for the Disabled is a very cost effective charity. Our success is based on working to the highest ethical standards and standards of best practice. We are one of only three Irish charities accredited by Assistance Dogs International.

2020 was an exceptionally difficult year for the whole of Irish society due to the Covid 19 Pandemic. In an unprecedented year of illness among the most vulnerable in our society, severe restrictions on movement and travel – with appalling consequences for the services and supports for persons with chronic illnesses or disabilities – our clients, staff and sponsors have experienced grave challenges. We are proud to say that our CEO, Jennifer Dowler, has responded in an extraordinary way to these challenges. Jennifer has risen to the challenge for all of our staff, clients, sponsors, puppies and partnerships. On behalf of all of the Board, I would like to extend our appreciation and gratitude to Jennifer – and all of the staff – for continuing the work of Dogs for the Disabled during this difficult time.

The charity has a strong and diverse board of directors and we are fully compliant with all of the oversight and regulatory frameworks that apply in the not for profit/charitable sector.

I am very proud of Dogs for the Disabled – our Board of Directors, our CEO Jennifer Dowler, our partnerships and our working dogs and puppies in training. Dogs for the Disabled is a charity going from strength to strength in a challenging fiscal environment. Dogs for the Disabled is a credit to all of our staff, volunteers, voluntary fundraisers and the families with whom we interact and support.

**About the Company**

Dogs for the Disabled is a National Company established in 2007. The company is unique in providing Assistance Dogs, free of charge, for children and adults with physical disabilities. Dogs for the Disabled has provided over 200 partnerships between our wonderful working dogs and disabled children and young adults all over Ireland.

The company is ran by a board of directors and by our CEO Jennifer Dowler, assisted by three office staff, two dog trainers and backed by a large network of volunteers.

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**Our Main Objective**

Our main objective is to promote independence and better quality of life for people with disabilities by providing Assistance Dogs/Therapy Dogs. This includes helping to improve social interaction and access to education and employment.

**Objectives and Activities**

The main objective stated above is achieved through the following activities:

- a) We believe in 100% ethical breeding. This is applied to our approach to breeding, purchasing or otherwise acquiring dogs suitable for training and educating to the standards required by Assistance Dogs International (ADI). Some brood bitches are cared for in Dóchas Women's Prison, Mountjoy. Others are cared for by volunteers in their own homes.
- b) Training dogs using qualified, accredited trainers and incorporating positive reinforcement methods. We are continually monitoring and adapting our handling style to keep up with the most up to date international training standards.
- c) Training and educating clients in the proper care and safe use of their Assistance dogs. Each client is provided with extensive, one to one training focusing on the particular needs of the client's daily life and routine.
- d) Providing additional services as thought necessary for individual clients' needs such as work or school based activities etc.
- e) Increasing the profile of the Company and maintaining a steady source of funds to allow the Company to continue and develop its work to help even more people.

**Our Mission**

Our mission is to assist children and adults living with physical disabilities to enjoy a greater independence and a better quality of life and where possible, to help them into education and employment, through the provision our specially trained Assistance Dogs provided free of charge to the recipient.

To improve the quality of life for individuals with special needs whilst at the same time promoting independence and improvement to their social interaction through the placement of our Therapy dogs.

Our aim is to train dogs to the highest standard set by the Assistance Dogs International. The training programme of our Assistance Dogs is specially designed to assist people with their particular physical disabilities. Through practical tasks our dogs offer freedom and independence, but in addition, an assistance dog becomes a reason to go out, giving a new found confidence that opens doors to fresh opportunities including friendships, hobbies, education and even careers. The partnerships we create between people living with physical disabilities and dogs are life-changing.

To continue to develop our breeding and training programmes to ensure we remain current and place assistance dogs with the best health and temperament possible.

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**Our Vision**

Our vision is to create, foster and develop – completely free of charge – world class Assistance Dog Partnerships throughout Ireland that dramatically enhance the quality of the lives of our clients. A fundamental part of this vision is the establishment of national training centre where the company can coordinate training, provision of information and educational activities.

**Our Philosophy**

Our Philosophy is to promote Assistance Dog Partnerships among children and young adults with physical disabilities – so that they can realise their fullest physical potential, in both their personal and work/education life. We also wish to raise awareness of the value of Assistance Dog partnerships and to remove all barriers - physical, legal, regulatory or otherwise to their fullest integration in all aspects of Irish life.

**Achievements and Performance**

Dogs for the Disabled currently has two full time trainers based in HQ Cork and we have three part-time trainers working to support our prison program's, puppies been socialised and client support. All of our work is in line with Assistance Dogs International standard's.

We continue to develop our breeding program to ensure we are consistently providing high quality assistance puppies that are fit for purpose i.e work up to ten years of age. We continue to follow the 'Enriched Puppy Protocol' developed by Suzanne Clothier. This enhances the physical, social and cognitive development of a puppy during the first nine weeks of its life. We see this time spent as a great investment in producing stable, well balanced working dogs.

Our collaboration with Shelton Abbey Prison training programme continues to run now in its 10th year of operation. All young adult dogs following completion of their puppy socialisation program (12- 18 months) complete a three month training program with the men under the close supervision of our on site trainer.

We continue to build the public awareness of our organisation and the work of assistance dogs through multifaceted media source's.

The charity continues to strive to produce top quality assistance dogs by ensuring good quality health, temperament and working ability ensuring our applicants receive assistance dogs that are life enhancing.

**Training Numbers**

A total of seventeen dogs were trained in 2020. Stability Assistance Dogs, Task assistance dogs and Therapy dogs. Four breeding dogs (these are two year old dogs requiring two years of training, medical assessments and behavioral compliance). We were delighted to have thirty five new puppies born in 2020 during the pandemic.

In 2019 we embarked on a new pilot program in conjunction with Professor Tim Lynch of the Dublin Neurological Institute and the Mater Hospital to train an Assistance dog specifically to mitigate the "freezing gait" associated with Parkinson's disease. This program has continued in 2020.

**Training Programs**

Shelton Abbey Prison continues to help expand the provision of Assistance / therapy dogs year on year.

We continue to work alongside and with the support of a qualified therapist where Therapy dogs continue to help in the day to day service provision they provide. Over the past year we have continued to train therapy dogs to assist people with Alzheimer's and Dementia.

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**Volunteer and Donor Support**

Dogs for the Disabled is extremely fortunate to have a nationwide community of volunteers and fundraisers. All of our volunteers and fundraisers are unpaid and give generously of their time, energy and hard work to raise awareness about the company and to raise much needed funds. Our fundraising efforts range from bucket collections at supermarkets and shopping centres, along with street collections in all of our major towns and cities.

The Company has received some corporate funding from a variety of sources. This has made a substantial contribution to the running of the Company and is greatly appreciated.

We are extremely grateful to The Ireland Funds, The Hospital Saturday Fund and many others who wish to remain anonymous for their continued support over the years.

**Future Development and Outlook for 2021**

We are excited to have a new Trinity College Dublin Research Study that commenced in January 2021 into the benefits of our child stability program. This study will run in conjunction with the Central Remedial Clinic Dublin who will complete gait analysis and physical assessment of the ten children participating in this study. It will take two years to complete this study with all participating children ranging in age from six to twelve years, all of whom are experiencing neurological walking difficulties.

We are committed to continuing the Parkinson's study in conjunction with the Neurological institute of Dublin and Professor Tim Lynch. Fortunately we have secured funding to train a further two Parkinson's Partnerships. Prof. Lynch will be selecting suitable candidates.

Although 2020 was a very challenging year with the majority of our service users cocooning for their own safety during the covid-19 pandemic, we have emerged in a stronger position than predicted at the close of 2020. Due to the adverse affects of the pandemic, 2021 will be a very busy year trying to catch up on placing new partnerships and making all necessary adjustments to be able to operate safely with current restrictions. In order to maintain projected growth in 2022 and 2023 we intend to increase our puppies in 2021 by an additional 35.

While no progression has been made in locating a suitable new training facility due to the Pandemic we remain resolute in our quest to purchasing our forever home.

**Financial review based on results for the year, including income and expenditure**

Irish Dogs for the Disabled CLG relies on donations collected by a group of volunteers at street collections/flag days, online donations and occasional grants from corporate bodies. In addition an annual sale of Christmas cards and calendars is held.

As directors we are very happy with the progress made and the continued stability of the Charity. This on-going success is a reflection of the enormous amount of hard work done by the staff and management. Their dedication is much admired and appreciated by the board.

Income for the year was just over €394,573, this was an increase of €15,663 over the previous year, and the company had a surplus of €132,115 over expenditure over the year.

Since 2013 Dogs for the Disabled has been building reserves to ensure the long term security of the charity and also to enable the charity purchase or part fund a new forever home. A home from home for our partnership training, a safe environment for our dogs to learn the skills required to fulfil their role as assistance dogs and an operational base for which the charity can continue to grow.

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**Reserves**

For many years the charity has worked hard to maintain financial stability. In order to achieve security and longevity the charity needs reserves to protect us into the future.

Most of the reserve funds will be used to secure a permanent base for the charity. This is a major step in providing our 'Forever Home' where the day to day activities of the charity can be carried out in one central location.

**Key Management Personnel**

CEO:	Jennifer Dowler
Board of Directors:	Tom Clonan (Chairman)
	Jason Kelly (Secretary)
	Marnie Cafferkey
	Bláithín McDonnell
	John Lehane

In addition the Company retains the services of the following:

Auditor: Quintas, Heron House, Blackpool Retail Park, Cork.

Solicitor: John O'Keeffe and Co Solicitors, 2nd Floor,  
City Gate Building 1000, Mahon, Cork.

Bank: Allied Irish Banks, South Mall, Cork

**Commitment to Standards in Fundraising Practice**

The Company is registered with the Charities Regulatory Authority and will continue to be compliant with all legislation and regulatory frameworks.

The Company subscribes to the principles set out in the 'Statement of Guiding Principles for Fundraising' and is in the process of preparing for formally signing up to the Guiding Principles.

**Staff and Volunteers**

CEO:	Jennifer Dowler
Accounts and Office Manager:	Margaret Guckian
Office Assistant:	Eleanor Dinneen
Puppy Supervisor and Volunteer liason:	Elizabeth Atkins
Senior Assistance Dog Trainer	Aoife Smeaton
Assistance Dog Trainer	Teresa Hill

The company gratefully acknowledges the network of volunteers and fundraisers who support the company throughout the year in a variety of activities

**Structure, Governance and Management**

The name of the company is Irish Dogs for the Disabled Limited By Guarantee

This is a company limited by Guarantee registered under Part 18 of the Companies Act 2014

The company operates with a Chief Executive Officer who manages the day to day activities and reports to a Board of five Directors. The Directors have signed up to operate under the 'Governance Code for Community and Voluntary Organisations'.

Apart from the CEO and board of directors the work of the company is carried out by a staff of five and a large group of unpaid volunteers.

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**Organisational Risk Management and Internal Control**

**Covid -19**

The director's confirm that Irish Dogs for the Disabled Company Limited by Guarantee identifies, evaluates and manages its significant risks on an ongoing basis. This process has been in place both throughout the accounting year and up to the date of approval of the financial statements. The Directors are of the view that the Company has taken the necessary steps in the short term to combat and manage the risks that may be caused by Covid 19.

**Interim Management Plan**

It has been agreed by the charity's directors that in the event of personnel crisis of our key staff that we will turn to Excel Recruitment, as Ireland's leading Recruitment company and our board of directors for help , guidance and support. Excel Recruitment provides interim managers to help run your business in peak periods, to cover holidays or in times of crisis. They employ the managers on your behalf, taking the complexity out of short term employment.

**Succession Plan**

Through our succession planning process, we strive to retain superior employees because they appreciate the time, attention, and development that we invest in them. We believe that employees are motivated and engaged when they can see a career path for their continued growth and development. To effectively do succession planning in our organisation, we identify the Company's long term goals. Through our succession planning process, we recruit employees, develop their knowledge, skills, and abilities, and prepare them for advancement to promotion into more challenging roles.

**Recruiting new management**

In the event of the need to recruit new management this will be undertaken by our board of directors as they are key stakeholders and it is a legal requirement under the companies law act.

**Budgetary Shortfall**

As a Company this is always a concern as we have no guaranteed income. To combat this we have agreed to maintain reserves to cover all wages for a minimum of a six month period. In addition the charity remains proactive in sourcing and maintaining new and consistent revenue streams.

**Disaster Recovery Plan**

It is essential for the Company to develop a disaster recovery plan. A disaster such as a flood, fire or computer virus attack can cripple operations.

Without an effective disaster recovery plan in place, a short-term problem can rapidly evolve into a long-term financial disaster for the Company.

These are the five steps we have in place:

**Emergency response checklist:** The emergency response checklist details who in the Company is notified following the disaster and the measures that should be taken to minimise the effects (for example, turning the water off at the stop tap following a burst pipe).

Employees have a copy of the plan and we run drills annually for staff to familiarise themselves with their roles.

**Regularly backup data:** Ensure backups are carried out on a regular basis (at least once a day) and can be accessed away from headquarters.

**Make arrangements for working off-site:** An emergency office will be allocated for the Company in the event of such unexpected events.



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Keep clients informed: We will ensure our clients have additional telephone numbers (mobile and temporary landline) and email addresses so that they can reach the Company until operations are back to normal.

Insurance: The Company has a buildings and contents insurance in place, which covers against a number of disasters including flood, fire and theft.

**Going Concern**

The Board of Management of Irish Dogs for the Disabled Company Limited by Guarantee have considered the consequences of COVID-19 and other events and conditions, and it has determined that they do not create a material uncertainty that casts significant doubt upon the organisations ability to continue as a going concern.

The board considers the company's current capacity to fulfil its obligations and finance its ongoing operations as good considering the current liquidity of the company, specifically cash and bank balances. The company does not have any borrowings or other financial commitments.

The directors are of the view that the company has taken the necessary steps in the short term to combat and manage the risks that may be caused by COVID 19. The Directors have a reasonable expectation that the company has adequate resources to continue operating for the foreseeable future. For this reason, the going concern basis continues to be adopted in preparing the financial statements.

Signed on the 17<sup>th</sup> June 2021 on behalf of the board by:



**Thomas Clonan  
Director  
Chairperson**



**Jason Kelly  
Director**

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**Directors' responsibilities statement  
Year ended 31<sup>st</sup> December 2020**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable Irish company law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with applicable Irish accounting standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" (FRS 102) issued by the Financial Reporting Council, and promulgated by the Institute of Certified Public Accountants in Ireland as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January 2019. Under company law the directors must not approve financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company, as at the end of the financial year, and profit or loss, for the financial year and otherwise comply with the Companies Act 2014.

In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reason for any material departure from those standards;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and income and expenditure of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the Companies Act, 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Signed on the on behalf of the board by:



**Thomas Clonan  
Director  
Chairperson**



**Jason Kelly  
Director**

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**Independent auditors report to the members of Irish Dogs for the Disabled Company Limited by Guarantee**

**Report on the audit of the financial statements**

**Opinion**

We have audited the financial statements of Irish Dogs for the Disabled Company Limited by Guarantee for the financial year ended 31st December 2020 which comprise the statement of financial activities, balance sheet, cashflow statement, notes to the financial statements, including the summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is Irish Law and FRS 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland. In applying that framework, the directors have elected to comply with the Statement of Recommended Practice (Charities SORP) applicable to charities preparing their accounts in accordance with FRS102.

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the Company as at 31 December 2020 and of its surplus for the year then ended;
- have been properly prepared in accordance with FRS 102 The Financial Reporting Standard applicable *in the* UK and Republic of Ireland; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

***Basis for opinion***

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and the provisions available for small entities, in the circumstances set out in note 19 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to

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determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard

***Opinions on other matters prescribed by the Companies Act 2014***

Based solely on the work undertaken in the course of the audit, we report that:

- in our opinion, the information given in the directors' report is consistent with the financial statements; and
- in our opinion, the directors' report has been prepared in accordance with the Companies Act 2014

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited, and financial statements are in agreement with the accounting records.

***Matters on which we are required to report by exception***

Based on the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not made. We have nothing to report in this regard.

***Respective responsibilities***

***Responsibilities of directors for the financial statements***

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

***Auditor's responsibilities for the audit of the financial statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.
- Conclude on the appropriateness of the director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as going concerns. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as going concerns.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

***The purpose of our audit work and to whom we owe our responsibilities***

Our report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



**Patrick Kearney**  
For and on behalf of  
Quintas  
Certified Public Accountants and Statutory Audit Firm  
Heron House  
Blackpool Park Blackpool  
Cork

Date: 17<sup>th</sup> June 2021

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**STATEMENT OF FINANCIAL ACTIVITIES  
Including Income and Expenditure Account  
Year Ended 31st December 2020**

	Notes	Unrestricted funds 2020 €	Restricted funds 2020 €	Total 2020 €	Total 2019 €
<b>Income and endowments from:</b>					
- Donations and legacies	4	131,443	-	131,443	195,110
- Charitable activities	5	95,924	-	95,924	123,179
- Other trading activities	6	167,206	-	167,206	60,621
<b>Total income</b>		<b>394,573</b>	<b>-</b>	<b>394,573</b>	<b>378,910</b>
<b>Expenditure on:</b>					
Raising funds	7	14,226	-	14,226	24,191
Charitable activities	7	144,627	-	144,627	207,271
Management and Admin	7	103,605	-	103,605	118,044
<b>Total expenditure</b>		<b>262,458</b>	<b>-</b>	<b>262,458</b>	<b>349,505</b>
<b>Net surplus of income</b>		<b>132,115</b>	<b>-</b>	<b>132,115</b>	<b>29,405</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		571,968	-	571,968	542,563
Total funds carried forward		704,083	-	704,083	571,968

All Income and expenditure arises from continuing operations.

There are no recognised gains or losses other than the surplus / (deficit) for the above financial years.

**On behalf of the Board**

  
Thomas Clonan  
Director  
Chairperson

  
Jason Kelly  
Director

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**Balance Sheet**  
**as at 31st December 2020**

	Note	2020	2019
		€	€
<b>Fixed Assets</b>			
Tangible Assets	10	30,882	39,818
<b>Current Assets</b>			
Prepayments		-	21,137
Other Debtors		-	40,000
Cash at bank and in hand		<u>715,747</u>	<u>514,775</u>
		715,747	575,912
Creditors: amounts falling due within one year	11	<u>(13,294)</u>	<u>(11,135)</u>
Net Current assets		<u>702,453</u>	<u>564,777</u>
Total assets less current liabilities		733,335	604,595
Deferred Income – Grant	14	<u>(18,375)</u>	<u>(21,750)</u>
Net Assets		<u><u>714,960</u></u>	<u><u>582,845</u></u>
<b>The funds of the charity</b>			
Other Reserve		10,877	10,877
Restricted Funds		-	-
Unrestricted Funds		<u>704,083</u>	<u>571,968</u>
		<u><u>714,960</u></u>	<u><u>582,845</u></u>

Approved by the board of directors on 17<sup>th</sup> June 2021 and signed on its behalf by:



**Thomas Clonan**  
Director  
Chairperson



**Jason Kelly**  
Director

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**Cash flow statement**  
**for the year ended 31st December 2020**

	Note	2020 €	2019 €
<b>Reconciliation of operating surplus to net cash inflow from operating activities</b>			
Operating surplus		132,115	29,405
Depreciation		11,155	10,878
(Surplus) on disposal of fixed assets		-	(650)
Increase in Creditors		2,041	5,053
decrease in Debtors		61,138	(40,000)
Grant Income for new Van		-	12,000
		206,449	16,686
<b>Cash flow statement</b>			
Net cash inflow from operating activities		206,449	16,686
Reduction in Capital Contribution Reserve			
Capital expenditure	10	(2,218)	(22,000)
Proceeds from disposal of capital		-	650
Grant Amortisation for the year	14	(3,375)	(3,375)
<b>Increase in cash in the year</b>		<b>200,856</b>	<b>(8,039)</b>
<b>Reconciliation of net cash flow to movement in net funds</b>			
<b>Increase in cash in the year</b>		200,856	(8,039)
<b>Net funds at 1st January</b>	15	513,221	521,260
<b>Net funds at 31st December</b>	15	<b>714,077</b>	<b>513,221</b>



**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**1. GENERAL INFORMATION**

Irish Dogs for the Disabled Company Limited by Guarantee is constituted under Irish company law as a company limited by guarantee and is a registered charity.

Irish Dogs for the Disabled Company Limited by Guarantee reports its performance in accordance with the format provided for in the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" as published by the Charity Commission for England and Wales. In particular, it reports its performance for the financial year in the format of the SORP'S Statement of Financial Activities (SOFA).

**2. ACCOUNTING POLICIES**

**Basis of preparation**

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with the Statement of Recommended Practice (SORP 2015) "Accounting and Reporting by Charities", in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), issued by the Financial Reporting Council, and promulgated for use in Ireland by the Institute of Certified Public Accountants in Ireland, effective 1 January 2015 and the Companies Act 2014.

The financial statements are presented in euro.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies. (see note 3)

The following principal accounting policies have been applied:

**Recognition of Income**

- (i) Grant income from operating activities, in furtherance of the charity's programmes is accounted for on a receivable basis.
- (ii) Public donations and similar income arising from fundraising events and activities are accounted for when received. As with many charitable organisations, independent groups and individuals from time to time organise fundraising activities. However, as amounts collected in this way are outside the control of the company, they are not included in the financial statements until received by the company.
- (iii) Donations in kind such as services rendered to the company are recognised in income with an equal amount being charged against expenditure where valuations can be measured with confidence. Valuations of donations in kind are based on the unit cost to the donor. If such a valuation is not available, reasonable market rates are used.
- (iv) Interest income is recognised in the period in which it is earned.

**Recognition of Expenditure**

- (i) Expenditure is analysed between the activities in furtherance of the charity's objects, cost of generating funds and governance costs

#### **ACCOUNTING POLICIES - continued**

The costs of each activity have been separately accumulated and disclosed. Expenditure is recognised in the period to which it relates. Expenditure incurred but unpaid at the balance sheet date is included in accruals and other creditors. Charitable expenditure comprises all expenditure incurred by the charity in meeting its charitable objectives as opposed to the costs of raising funds to finance these activities. Any publicity costs are included under the costs of generating funds due to the nature of the costs being linked to the raising of funds in furtherance of the charity's objects.

- (ii) Expenditure in project locations overseas is recognised as charitable expenditure in the period it occurs.
- (iii) Governance costs are the costs associated with the stewardship arrangements of the company. They comprise costs arising from constitutional and statutory obligations, as well as costs associated with the strategic management of the company's activities. Typical costs would be internal and external audit, and legal fees.

#### **Taxation**

The company, having charitable status is not subject to corporation tax.

Expenditure recorded included VAT where applicable as the company is classified as an exempt entity for VAT purposes.

#### **Restricted and Unrestricted Income**

Irish Dogs for the Disabled Company Limited by Guarantee maintains various types of income as follows:

##### **Restricted Income Fund:**

The restricted income represents income, which has been received and recognised in the financial statements, which is subject to specific conditions imposed by the donors or grant making institutions. Donations or grants may become repayable in the event that the conditions of the related agreements are not adhered to.

##### **Unrestricted Income:**

The unrestricted income represents amounts which are expendable at the discretion of the company in furtherance of the objects of the charity. Such funds may be held in order to finance working capital or capital investment.

Irish Dogs for the Disabled Company Limited by Guarantee holds reserves for the following purposes:

- (i) To allow for uncontrollable fluctuations in income and expenditure and for unbudgeted essential expenditure, without disproportionate disruption to operations.
- (ii) To absorb setbacks and the (adverse) effects of large scale external events.
- (iii) To take advantage of unbudgeted opportunities which cannot effectively be planned in future financial periods.

**ACCOUNTING POLICIES – continued**

**Tangible Fixed Asset and Depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets, other than freehold land, over their expected useful lives, using the straight-line method.

The rates applied in calculating depreciation are:

Motor Vehicles	8 years
Furniture and fittings	8 years

**Impairment of assets**

At each reporting date, fixed assets are reviewed to determine whether there is any indication that those assets have suffered impairment in the recoverable amount. If there is an indication of possible impairment, the recoverable amount of the asset is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in income and expenditure.

If an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in income and expenditure.

**3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the company's accounting policies, which are described in note 2, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in the accounting policies and notes to the financial statements.

The directors do not consider that there are any key sources of estimation uncertainty requiring disclosure.

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**ACCOUNTING POLICIES – continued**

**Judgements**

The directors consider the accounting assumptions below to be its critical accounting judgements:

**Going Concern**

The Board of Management of Irish Dogs for the Disabled Company Limited by Guarantee have considered the consequences of COVID-19 and other events and conditions, and it has determined that they do not create a material uncertainty that casts significant doubt upon the organisations ability to continue as a going concern.

The board considers the company's current capacity to fulfil its obligations and finance its ongoing operations as good considering the current liquidity of the company, specifically cash and bank balances. The company does not have any borrowings or other financial commitments.

The directors are of the view that the company has taken the necessary steps in the short term to combat and manage the risks that may be caused by COVID 19. The Directors have a reasonable expectation that the company has adequate resources to continue operating for the foreseeable future. For this reason, the going concern basis continues to be adopted in preparing the financial statements.

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**4 Income from Donations**

	2020	2019
	€	€
Donations	131,443	195,110
Made up as follows		
Unrestricted Income	131,443	195,110
Restricted Income	<u>-</u>	<u>-</u>
	<u>131,443</u>	<u>195,110</u>

**5 Income from Charitable activities**

	2020	2019
	€	€
Other Income from charitable activities	<u>95,924</u>	<u>123,179</u>
	<u>95,924</u>	<u>123,179</u>
Total Income from charitable activities	<u>95,924</u>	<u>123,179</u>

**6 Income from other trading activities**

	2020	2019
	€	€
Income from other trading activities	163,831	57,246
Grant Amortisation	3,375	3,375
Total Income from other trading activities	<u>167,206</u>	<u>60,621</u>
Made up as follows		
Unrestricted Income	167,206	60,621
Restricted Income	<u>-</u>	<u>-</u>
	<u>167,206</u>	<u>60,621</u>

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS - continued**

**7 Expenditure**

	Generating Voluntary income €	Charitable activities €	Management and administration €	Total 2020 €	Total 2019 €
Maintenance, expenses of dogs and other direct costs	-	43,920	-	43,920	50,798
Food allowance - dogs	-	14,746	-	14,746	14,645
Purchase of dogs for Breeding Regeneration program	-	800	-	800	3,684
<b>Support costs:</b>					
Staff remuneration and other staff costs	11,400	61,751	47,795	120,946	173,144
Travel, subsistence and motor expenses	-	15,473	-	15,473	16,695
Premises, IT and communications	-	-	31,748	31,748	37,505
Fundraising costs including advertising	1,702	-	-	1,702	2,377
Professional fees, recruitment and other costs	-	6,510	-	6,510	12,387
<b>Subtotal</b>	<b>13,102</b>	<b>143,200</b>	<b>79,543</b>	<b>235,845</b>	<b>311,234</b>
<b>Allocation of support costs to activities</b>					
Governance	-	-	-	-	-
Finance	-	-	-	-	-
Information Technology	-	-	-	-	-
Human Resources	-	-	-	-	-
Overheads	1,124	1,427	24,062	26,613	38,271
<b>Total resources expended - year ended 31 December 2020</b>	<b>14,226</b>	<b>144,627</b>	<b>103,605</b>	<b>262,458</b>	<b>349,505</b>
<b>Total resources expended - year ended 31 December 2019</b>	<b>24,191</b>	<b>207,271</b>	<b>118,044</b>	<b>349,505</b>	<b>349,505</b>

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS- continued**

Governing costs amounting to €6,300 (2019 €12,387) incurred in the year to 31<sup>st</sup> December 2020 have been reallocated across other categories of expenditure as required under Charities SORP FRS102.

	2020	2019
	€	€
Legal & professional fees	2,211	9,782
Auditors remuneration	4,089	2,605
	<u>6,300</u>	<u>12,387</u>

**8. Net Incoming resources**

	2020	2019
	€	€
Net incoming resources are stated after charging/(crediting) Auditors remuneration:		
for audit	4,089	2,605
Depreciation	<u>11,154</u>	<u>10,877</u>
	15,243	13,482

**The aggregate payroll costs incurred during the financial year were:**

(Please note all board members are appointed on a voluntary basis and are not remunerated for their time.)

Wages and salaries	110,458	154,688
Employers PRSI	<u>10,208</u>	<u>16,839</u>
	<u>120,666</u>	<u>171,527</u>
Salary Bracket		
0 - 50,000	<u>6</u>	<u>5</u>

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS- continued**

The average staff remuneration in the year was:	€18,410	€19,336
Average number of employees	6	5
Made up as follows:		
	2020	2019
	Full Time	Full time
<b>Fundraising and Marketing</b>		
<b>Operations</b>		
Dog care & welfare, breeding & puppy walking	4	3
<b>Support services</b>		
Finance	2	2

**9. Taxation**

The company is exempt from taxation due to its charitable status (Revenue Commissioner's registration number CHY 17821).



**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS- continued**

**10. Tangible Assets**

	<b>Fixtures &amp; Equipment</b>	<b>Motor Vehicles</b>	<b>Total</b>
	<b>€</b>	<b>€</b>	<b>€</b>
<b>Cost</b>			
At 1st January 2020	13,231	77,001	92,232
Additions	2,218	-	2,218
Disposals	-	-	-
At 31st December 2020	<u>15,449</u>	<u>77,001</u>	<u>92,450</u>
<b>Depreciation</b>			
At 1st January 2020	8,914	41,500	50,414
Disposals	-	-	-
Charge for the year	1,529	9,625	11,154
At 31st December 2020	<u>10,443</u>	<u>51,125</u>	<u>61,568</u>
Carrying Amount at 31st December 2020	<u>5,006</u>	<u>25,876</u>	<u>30,882</u>
Carrying Amount at 31st December 2019	<u>4,317</u>	<u>35,501</u>	<u>39,818</u>

The Directors consider the carrying value of tangible fixed assets as at 31 December 2020 to be appropriate.

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS - continued**

**11. Creditors: amounts falling due within one year:**

	2020	2019
	€	€
<b>Loans &amp; Other Borrowings</b>		
Visa Card	1,671	1,554
<b>Other creditors</b>		
Trade creditors	2,324	2,086
Tax Creditors	6,034	4,223
Accruals	3,265	3,272
	<u>13,294</u>	<u>11,135</u>

**12. Post balance sheet events**

There were no significant events affecting the organization which have taken place since the end of the financial year.

**13. Commitments and contingent liabilities**

As at 31<sup>st</sup> December 2020, there are no commitments or contingent liabilities.

**14. Grants Received**

The following grant was utilised for the purpose of purchasing capital items.

	2020	2019
	€	€
Balance as at 1 <sup>st</sup> January 2020	21,750	13,125
Grants received or receivable	-	12,000
Released to Income & Expenditure (Amortised)	(3,375)	(3,375)
	<u>18,375</u>	<u>21,750</u>
Balance as at 31 <sup>st</sup> December 2019		

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS – continued**

The following income grant was received to ensure the continued stability of the company during the Covid 19 Pandemic.

Name of State Agency	Type of Funding	Term of Funding	€ Received in 2020	€ Deferred from 2019	€ Deferred at year end	€ Amount in Profit and Loss
Pobal	Covid Stability	12 Months	56,710	-	-	56,710

**15. Cash and cash equivalents**

	2020 €	2019 €
Cash at bank and in hand	715,747	514,775
Credit Card Balance	<u>(1,670)</u>	<u>(1,554)</u>
	<u>714,077</u>	<u>513,221</u>

**16. Company Limited by Guarantee**

See paragraph 6 of the constitution.

“Every member if the Company undertakes to contribute to the assets of the Company in the event of it being wound up while he is a member or within one year afterwards, for payment of debts and liabilities of the Company contracted before he ceases to be a member and the costs, charges and expenses of winding up and for the adjustments of the rights of the contributories among themselves, such amount as may be required not exceeding one euro.”

**17. Analysis of changes in net debt**

	As at 1 <sup>st</sup> January 2020	Cash flows	As at 31 <sup>st</sup> December 2020
Cash	513,221	200,856	714,077
Cash equivalents	-	-	-
<b>Total</b>	<u>513,221</u>	<u>200,856</u>	<u>714,077</u>

**Irish Dogs for the Disabled Company Limited by Guarantee  
(not having share capital and limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS – continued**

**18. Appropriations of profit and loss account**

	<b>2020</b>	<b>2019</b>
	<b>€</b>	<b>€</b>
At the start of the financial year	571,968	542,563
Surplus for the financial year	132,115	29,405
<b>At the end of the financial year</b>	<b>704,083</b>	<b>571,968</b>

**19. Ethical Standards**

In common with many other charities our size we use our auditors to assist with the preparation of the financial statements and file annual returns with the Companies Registration Office.

**20. Approval of financial statements**

The board of directors approved these financial statements for issue on 17<sup>th</sup> June 2021.